



1Q25 Results

30 April 2025







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Today's presenters





Ignacio de Colmenares

Chairman & CEO Ence Energía y Celulosa



Alfredo Avello

Chief Financial Officer Ence Energía y Celulosa

Results Summary



2025 Outlook	1Q25 Operating Highlights	1Q25 Financial Results	Growth, Efficiency and Diversification Projects
 European BHKP price has rebounded by 21% from December lows, up to 1,218 gross USD/t in April (approximately 650 net USD/t) The tight pulp supply/demand balance should continue to support pulp prices, despite the short-term volatility caused by the US-China tariff announcements Virtually all our sales are generated in Europe and the Mediterranean Our ongoing FX hedging policy provides an average cap of 1.09 USD/EUR for almost 50% of our expected pulp revenues in 2025 Cash cost reduction to continue into 2025 Our first 125 kt fluff pulp line will start-up in 4Q25, with over 60 €/t higher operating margin expected Higher energy production and lower biomass costs expected in 2025 	 Ence Advanced pulp sales accounted for 35% of total pulp sales in 1Q25, with a higher operating margin than our standard pulp. 11 €/t cash cost reduction vs. 4Q24, to 510 €/t 18 €/t lower average pulp sales price vs. 4Q24 to 558 €/t Pulp sales of 216 kt, 8% lower vs 4Q24 due to Navia's annual maintenance shutdown in 1Q25 12% lower energy generation vs. 4Q24, to 277 GWh, due to the annual maintenance shutdown of 70% of our installed capacity in 1Q25 La Galera plant improved its biomethane production by 67% vs. 4Q24, in our first quarter operating the plant 	 Pulp business EBITDA x4 vs 4Q24, up to €28m driven by the sale of Energy Saving Certificates Renewables EBITDA up 6% vs 4Q24, to €6m despite the annual maintenance shutdown of 70% of our installed capacity €20m FCF before working capital change and growth capex in 1Q25 €8m WC outflow driven by higher wood inventories €11m growth and sustainability capex in 1Q25 Low leverage position with €331m Net Debt at the end of March 2025 and a cash balance of €316m 	 Our first 125 kt fluff pulp line will start- up in 4Q25, with over 60 €/t higher operating margin expected Our higher margin and value-added pulp sales are expected to exceed 60% of the total by 2028, including our Ence Advanced and Fluff pulp sales Production of our renewable packaging solutions to start in 2025 Navia decarbonization and cost reduction project launched in 1Q25 Building a large biofertilizer and biomethane platform in Spain aiming to produce 1 TWh by 2030 and contribute >€60m to EBITDA Our renewable industrial heating business aims to produce 2TWh by 2030 and contribute >€40m to EBITDA Progressing with the Pontevedra Avanza and As Pontes engineering

1. 1Q25 Highlights

European BHKP price has rebounded by 21% from December lows Up to 1,218 USD/t in April





- Market pulp demand growth continued in the first quarter (+4.7% y/y to February), driven by China (+12% y/y to February)
- The record price gap with softwood pulp (NBSK) is boosting demand for hardwood pulp (BHKP), which was up 7% y/y to February
- Pulp producer inventories stood at 40 days at the end of February, below the average of the last 5 years
- European BHKP price has rebounded by 21% from December lows, up to 1,218 USD/t in April (approximately 650 net USD/t)

Virtually all our sales are generated in Europe and the Mediterranean

Providing greater resilience to rising trade tariffs in other countries



Virtually all our pulp sales are generated in Europe and Mediterranean markets, where we have significant competitive advantages in logistics and customer service



Our pulp is mainly used to make basic and resilient consumer products such as tissue paper and hygiene products.



Almost all our wood consumption is sourced locally, from certified plantations



Chemicals are also locally sourced or imported from Western Europe

Our pulp bio-mills are energy self-sufficient. They generate a surplus of renewable energy which is sold to the grid at a regulated price



100% of the biomass used in our Renewable businesses is sourced locally and the energy produced is sold on the local markets

Mitigating the impact of a weaker dollar through our ongoing FX hedging policy Annual average cap of 1.09 dollars for almost 50% of our expected pulp sales in 2025



EUR / USD Hedges as of 31/03/25

FX Hedges	1Q25	2Q25	3Q25	4Q25	Avg. 2025
Nominal hedged (USD Mn)	97	73	73	51	294
Average cap (USD / EUR)	1,09	1,09	1,10	1,08	1,09
Average floor (USD / EUR)	1,06	1,07	1,07	1,05	1,06

Ence Advanced pulp accounted for 35% of our pulp sales in 1Q25

Aim: to reach 50% of our pulp sales by 2028, with approximately €30/t higher operating margin

 \checkmark High strength pulp aiming to substitute softwood pulp

✓ Minimizes the energy consumption during the refining process

- First unbleached hardwood pulp in the market
- ✓ Certified CO² footprint during the product life cycle
- ✓ Increases tissue softness

ИЛ К

______ ≥_____ powercell

naturcell

decocell

closecell

- Low wet-expansion cellulose suitable for decor paper applications
- Narrow range of porosity
- Plastic alternative in packaging for food & beverage industry
- ✓ Low porosity material

+ Others such as 🔿 photocell , 🜑 high white, 🖉 softcell and 🐯 porocell

% of total pulp sales in 1Q25





Our first 125 kt fluff pulp line is on track for start-up in 4Q25

Over 60 €/t higher operating margin expected



Fluff, Softwood and Hardwood gross pulp prices In Europe (USD/t)



Expected % of total pulp sales in 2028



Sale of Energy Saving Certificates for €30m

Cashed and registered as other operating revenue in 1Q25





Energy efficiency projects undertaken imply annual energy savings equivalent to 191 GWh, which have been verified by AENOR. An Energy Saving Certificate (CAE) is an electronic document which guarantees that, after carrying out an energy efficiency action, a new final energy saving equivalent to 1 kWh has been achieved. These Energy Saving Certificate (CAE) may be acquired by energy companies to fulfill their energy saving targets. Ence sold Energy Saving Certificates (CAE) for €30m in February 2025. They were cashed and registered as other operating revenue in 1Q25.

La Galera plant improved its biomethane production by 67% in 1Q25 Ongoing upgrading of the plant to produce 50 GWh and 20 kt of organic fertilizer from 2027





La Galera biomethane production (GWh)



La Galera estimated biofertilizer production (K tons)



La Galera estimated biomethane production (GWh)



First step in the creation of a biofertilizer and biomethane platform in Spain

Target: 1 TWh of biomethane production by 2030 and over €60m contribution to EBITDA





16 biomethane plants already in their permitting phase, with a required ROCE¹ >12%

Magnon starts the construction of two biomass boilers for Mahou San Miguel For the supply of 85 GWh of biomass thermal energy per year with a 15-year term



MAHOU-SAN MIGUEL THERMAL ENERGY PROJECT

For the supply of 85 GWh of biomass thermal energy per year with a 15-year term

Installed capacity:	20 MW
Prod. Target:	85 GWh/yr
Exp commissioning:	2Q26
Estimated Capex:	€12m*
ROCE ¹ Target:	> 11%

* Excluding a ${\in}4\text{m}$ subsidy granted by the European Next Generation Funds



Second step in the creation of a renewable industrial heating platform in Spain

Target: 2TWh thermal energy supply by 2030 and over €40m contribution to EBITDA





1 contract in operation, 1 contract under construction and 3 projects expected RTB in 2025, with a required ROCE¹ >11%



Pulp business EBITDA in 1Q25 in line y/y at €28m

11€/t cash cost reduction vs. 4Q24





43€/t net pulp price decrease vs. 1Q24, to 558 €/t

18 €/t net pulp price decrease vs.4Q24

European BHKP price has already recovered by 21% from December lows

23 €/t cash cost increase vs. 1Q24
11€/t cash cost reduction vs. 4Q24, as temporary factors affecting the cash cost 4Q24 began to dissipate

- 27 kt lower pulp sales vs. 1Q24 19 kt lower pulp sales vs. 4Q24
- Maintenance shutdown in Navia in 1Q25 vs. 2Q24
- 12kt inventory drawdown in 1Q24

1Q25 EBITDA in line with 1Q24 EBITDA x 4 vs. 4Q24

- Sale of Energy Saving Certificates for €30 in 1Q25
- €8m one-off cost in 1Q25 due to lower energy cogeneration at Navia

Biomass energy EBITDA in line y/y at €7m

€6m Renewables EBITDA includes new business development costs





- + 13 €/MWh vs. 4Q24
- Includes pool price + hedges + Ro + back-up ancillary services + Ri

+ 16 €/MWh vs. 4Q24

Annual maintenance shutdowns for 70% of the installed capacity during 1Q25

37 GWh lower vs. 4Q24

- 1Q24 affected by the lower pool price under the previous regulation
- Ciudad Real 16MW plant restarted in 1Q25, as planned

EBITDA In line vs. 4Q24

- €1m negative EBITDA from new businesses in 1Q25
- €0,7m positive contribution from the sale of 1 PV project in 1Q24

€34m consolidated EBITDA in 1Q25

€2m net income





€17m lower consolidated revenues vs. 1Q24

- -€24m in Pulp
- + €7m in Renewables

€21m lower consolidated revenues vs. 4Q24

- Image: -€17m in Pulp
- -€4m in Renewables

€1m lower consolidated EBITDA vs. 1Q24

- Pulp in line
- €1m in Renewables

+€22m consolidated EBITDA vs. 4Q24

- + €22m in Pulp
- Renewables in line

€1m lower attributable Net Income vs 1Q24

2

1Q25

- + €1m in Pulp
- -€2m in Renewables

+€12m attributable Net Income vs. 4Q24

- + €12m in Pulp
- Renewables in line

€20m FCF before working capital change and growth capex in 1Q25

WC outflow driven by higher wood inventories





Low leverage, strong liquidity, long term maturities and no covenants in Pulp €331m consolidated net debt at the end of 1Q25





ENCE: industry leader in sustainability Highlights 1Q25









Safe and Eco-

Protecting Health and Safety of employees and contractors

✓ The annual technical shutdown of the Navia biofactory has been completed, where up to 1,500 people have worked without accidents.

Odour reduction

✓ Navia's biofactory closes the first quarter with **0 odour minutes**

Advancing towards a circular economy

✓ 100% sites ZERO WASTE certified

Committed to mitigate climate change

✓ - 4% reduction in direct emissions (scope 1) in 2024 vs 2023



Differentiated pulp products with higher added value

- ✓ **35% of total sales** of Products with higher and growing margins
- ✓ 1st Carbon neutral product (Naturcell Zero)

Forestry bioproducts and ecosystem services

- ✓ Improved plant material, better adapted to climate change: 3 new Eucalyptus clone in commercial phase plus one more in development in 2025
- ✓ Circa 3,900 ha Forest sinks registered in voluntary carbon markets



PLATINUM

Certified supply chain

- ✓ >89% of managed land certified
- ✓ **74%** of wood certified
- ✓ 100% sites SURE System certified (Sustainable biomass)

Supply chain supervision

- ✓ Deployment of the new Third Party Due Diligence Procedure, in order to minimize human rights violations and negative environmental impacts risks along the supply chain
- ✓ Implementation of tools to comply with the **EUDR Regulation** against deforestation
- ✓ New **PEFC certification** for biomass trading



ESG

Talent as a competitive advantage

- ✓ 27,5% female employees
- ✓ 30% females in managerial positions
- ✓ 50% job openings filled with internal promotion
- ✓ **Top Employer** certification

Creating positive social impact in local communities

✓ New edition of Ence's **Pontevedra Social Plan** (up to3M€), supporting more than 280 projects

Promoting professional development in rural communities

- ✓ New edition of the **Forestry** machinery training program
- ✓ Circa 280 technical advice sessions with Forest owners

3.

2025 Outlook and Closing Remarks



European BHKP price has rebounded by 21% from December lows, up to 1,218 USD/t in April (approximately 650 net USD/t) The tight pulp supply/demand balance should continue to support pulp prices, despite the short-term volatility caused by the US - China tariff announcements

Cash cost reduction to continue into 2025 as the temporary factors which affected our cash cost in 4Q24 fully dissipate Virtually **all our sales are generated in Europe and Mediterranean markets,** providing greater resilience to rising trade tariffs in other countries Our ongoing FX hedging policy provides an average cap of 1.09 USD/EUR for almost 50% of our expected pulp sales in 2025

Our first 125 kt fluff pulp line is on track for start-up in 4Q25, with over 60 €/t higher operating margin expected

Higher energy production and lower biomass plant operating costs expected in 2025, favored by higher biomass availability and higher fixed cost dilution

Closing Remarks





- The tight pulp supply/demand balance should continue to support pulp prices, despite the short-term volatility caused by the US - China tariff announcements
- Our first 125 Kt Fluff pulp line in Navia will be commissioned in 4Q25 with an expected operating margin approximately 60 €/t higher than our standard pulp
- Our higher margin and value-added pulp sales are expected to exceed 60% of the total by 2028, including our Ence Advanced and Fluff pulp sales
- We expect to start the production of our renewable packaging solutions in 2025
- Navia's cost reduction and decarbonization project has been launched and we are making good progress with the engineering of the Pontevedra Avanza and As Pontes projects
- We are building a large biofertilizer and biomethane platform in Spain which aims to produce over 1 TWh by 2030 and contribute over €60m to EBITDA
- Our renewable industrial heating business is developing well. It aims to produce 2TWh by 2030 and contribute over €40m to EBITDA
- Reaching these goals should allow us to more than double the Renewable business EBITDA over the next 5 years, whilst the transformation of Ence into a producer of special pulp will significantly improve the business operating margin
- The execution of these projects will be adapted and aligned to our cash flow generation, to maintain a prudent leverage and an attractive remuneration for shareholders

Appendix



		1Q25				1Q24			
Figures in € m	Pulp	Renewables	Adjustments	Consolidated	Pulp	Renewables	Adjustments	Consolidated	
Total revenue	135,3	52,4	(0,8)	186,9	159,0	45,5	(0,8)	203,7	
Foreign exchange hedging operations results	(1,3)	(1,5)	-	(2,8)	0,0	-	-	0,0	
Other income	38,3	1,8	(0,3)	39,8	4,7	0,6	(0,3)	5,0	
Cost of sales and change in inventories of finished produc	(84,7)	(16,4)	0,8	(100,4)	(83,0)	(17,4)	0,8	(99,6)	
Personnel expenses	(22,2)	(5 <i>,</i> 9)	-	(28,2)	(21,9)	(5,1)	-	(27,1)	
Other operating expenses	(36,8)	(24,4)	0,3	(60,9)	(30,1)	(16,9)	0,3	(46,7)	
EBITDA	28,5	6,0	-	34,5	28,8	6,6	0,0	35,4	
Depreciation and amortisation	(12,0)	(8,5)	0,4	(20,1)	(15,1)	(8,2)	0,4	(22,9)	
Depletion of forestry reserves	(2,7)	-	-	(2,7)	(2,8)	-	-	(2,8)	
Impairment of and gains/(losses) on fixed-asset disposals	(0,1)	(0,1)	-	(0,1)	(0,3)	(0,0)	-	(0,4)	
Other non-ordinary operating gains/(losses)	-	-	-	-	-	-	-	-	
EBIT	13,7	(2,6)	0,4	11,5	10,5	(1,5)	0,4	9,3	
Net finance cost	(4,3)	(4,2)	-	(8,5)	(5,4)	(2,9)	-	(8,3)	
Other finance income/(costs)	(1,2)	-	-	(1,2)	0,6	(0,0)	-	0,5	
Profit before tax	8,2	(6,7)	0,4	1,8	5,7	(4,5)	0,4	1,6	
Income tax	(2,0)	0,2	-	(1,8)	(0,1)	(0,2)	-	(0,3)	
Net Income	6,2	(6,6)	0,4	(0,0)	5,6	(4,6)	0,4	1,3	
Non-controlling interests	-	2,4	-	2,4	-	2,1	-	2,1	
Atributable Net Income	6,2	(4,1)	0,4	2,4	5,6	(2,5)	0,4	3,4	
Earnings per Share (EPS)	0,03	(0,02)	0,00	0,01	0,02	(0,01)	-	0,01	

Group Financial Review Cash Flow Statement



		10	225		1Q24				
Figures in € m	Pulp	Renewables Adjustments		Consolidated	_	Pulp	Renewables	Adjustments	s Consolidated
Consolidated profit/(loss) for the period before tax	8,2	(6,7)	0,4	1,8		5,7	(4,5)	0,4	1,6
Depreciation and amortisation	14,7	8,5	(0,4)	22,8		17,9	8,2	(0,4)	25,7
Changes in provisions and other deferred expense	(3,9)	0,8	-	(3,1)		6,3	0,4	-	6,7
Impairment of gains/(losses) on disposals intangible asset:	0,4	0,0	-	0,5		0,3	0,0	-	0,3
Net finance result	5,2	4,2	-	9,4		4,8	2,9	-	7,7
Energy regulation adjustments	(0,6)	(1,5)	-	(2,0)		(0,9)	(6,2)	-	(7,1)
Government grants taken to income	(0,1)	(0,0)	-	(0,2)		(0,2)	(0,0)	-	(0,3)
Adjustments to profit	15,8	12,0	(0,4)	27,4	_	28,3	5,3	(0,4)	33,2
Inventories	(7,5)	(2,7)	-	(10,2)		(7,5)	2,3	-	(5,1)
Trade and other receivables	1,6	9,9	(4,4)	7,1		(24,7)	(21,9)	2,5	(44,1)
Current financial and other assets	-	-	-	-		(1,1)	(0,0)	0,0	(1,1)
Trade and other payables	(0,2)	(9,5)	4,4	(5,2)		(7,9)	0,2	(2,5)	(10,2)
Changes in working capital	(6,1)	(2,3)	-	(8,4)	_	(41,2)	(19,3)	-	(60,5)
Interest paid	(4,7)	(1,4)	-	(6,0)		(7,5)	(1,6)	(0,1)	(9,1)
Dividends received	-	-	-	-		-	-	-	-
Income tax received/(paid)	-	0,3	-	0,3		-	0,3	-	0,3
Other collections/(payments)	0,0	-	-	0,0		-	-	-	-
Other cash flows from operating activities	(4,6)	(1,1)	-	(5,8)		(7,5)	(1,3)	(0,1)	(8,9)
Net cash flow from operating activities	13,2	1,8	-	15,0	_	(14,7)	(19,9)	-	(34,6)
Property, plant and equipment	(13,5)	(4,2)	-	(17,7)		(13,4)	(2,6)	-	(16,0)
Intangible assets	(1,1)	(0,3)	-	(1,3)		(1,0)	(0,0)	-	(1,0)
Other financial assets and Group companies	(0,8)	(1,8)	0,8	(1,8)		(0,3)	0,7	0,4	0,8
Disposals ¹	0,4	0,1	-	0,5	_	-	-	-	-
Net cash flow used in investing activities	(15,0)	(6,2)	0,8	(20,4)		(14,7)	(2,0)	0,4	(16,3)

¹ Disposals in 1Q25 exclude the maturity in January 2025 of current financial investments amounting to €10m, as they are considered as cash and cash equivalents

Group Financial Review Balance Sheet



	1Q25				Dec-24			
Figures in € m	Pulp	Renewables	Adjustments	Consolidated	Pulp	Renewables	Adjustments	Consolidated
Intangible assets	19,6	56,9	(11,4)	65,0	19,2	57,2	(11,6)	64,9
Property, plant and equipment	615,9	370,8	(6,2)	980,6	608,6	372,4	(6,4)	974,6
Biological assets	65,2	0,3	-	65,5	66,1	0,3	-	66,3
Non-current investments in Group companies	114,0	0,0	(114,0)	0,1	114,0	0,6	(114,0)	0,7
Non-current borrowings to Group companies	66,4	1,0	(66,4)	1,0	65,7	-	(65,7)	-
Deferred tax assets	34,1	23,3	2,9	60,3	35,2	23,9	2,9	62,0
Non-current financial assets	19,6	20,6	-	40,2	19,5	20,3	-	39,8
Cash reserve for debt service	-	11,5	-	11,5	-	10,0	-	10,0
Total non-current assets	934,8	484,3	(195,1)	1.224,1	928,3	484,7	(194,8)	1.218,3
Inventories	89,4	15,1	-	104,5	82,1	12,5	-	94,6
Trade and other accounts receivable	32,2	23,5	(2,4)	53,3	39,5	36,0	(6,0)	69,4
Income tax	5,3	1,0	-	6,3	5,3	1,3	-	6,6
Other current assets	26,4	3,6	-	29,9	15,7	0,3	-	16,1
Hedging derivatives	0,9	-	-	0,9	0,0	-	-	-
Current financial investments in Group companies	0,2	0,8	(0,9)	0,0	0,2	0,7	(0,8)	0,0
Current financial investments	3,5	0,1	-	3,6	13,3	0,2	-	13,6
Cash and cash equivalents	212,6	88,8	-	301,4	184,6	79,4	-	263,9
Total current assets	370,3	132,9	(3,3)	499,9	340,7	130,4	(6,9)	464,2
TOTAL ASSETS	1.305,1	617,3	(198,4)	1.724,0	1.269,0	615,1	(201,6)	1.682,4
Equity attributable to the Parent	571,5	93,2	(128,7)	536,0	559,1	95,6	(129,0)	525,6
Minority interest	-	94,9	-	94,9	-	97,1	-	97,1
Total Equity	571,5	188,1	(128,7)	630,9	559,1	192,6	(129,0)	622,6
Non-current loans with Group companies and associates	-	95,4	(66,4)	29,0	-	94,7	(65,7)	29,0
Non-current borrowings	295,9	168,9	-	464,9	291,3	155,1	-	446,4
Non-current derivatives	1,8	1,1	-	2,9	2,2	1,8	-	4,0
Deferred tax liabilities	-	-	-	-	-	-	-	-
Non-current provisions	28,7	0,7	-	29,4	28,9	0,6	-	29,5
Other non-current liabilities	31,7	70,2	-	101,9	33,8	71,9	-	105,7
Total non-current liabilities	358,2	336,4	(66,4)	628,1	356,2	324,2	(65,7)	614,7
Current borrowings	167,4	15,6	-	183,0	149,2	13,0	-	162,2
Current derivatives	0,2	(0,8)	-	(0,5)	6,9	1,1	-	8,0
Trade and other account payable	170,5	72,9	(2,4)	241,1	166,4	80,2	(6,0)	240,6
Short-term debts with group companies	0,8	1,4	(0,9)	1,3	0,7	1,0	(0,8)	0,9
Income tax	2,9	0,1	-	3,0	0,0	0,0	-	0,0
Current provisions	33,6	3,6	-	37,2	30,5	3,0	-	33,5
Total current liabilities	375,4	92,8	(3,4)	464,9	353,7	98,3	(6,9)	445,1
TOTAL EQUITY AND LIABILITIES	1.305,1	617,3	(198,4)	1.724,0	1.269,0	615,1	(201,6)	1.682,4

Alternative Performance Measures (APMs) Pg.1



Ence presents its results in accordance with generally accepted accounting principles, specifically IFRS. In addition, its quarterly earnings report provides certain other complementary metrics that are not defined or specified in IFRS and are used by management to track the company's performance. The alternative performance measures (APMs) used in this presentation are defined, reconciled and explained in the corresponding quarterly earnings report publicly available through the investor section of our web page www.ence.es.

EBITDA

EBITDA is a measure of operating profit before depreciation, amortisation and forest depletion charges, non-current asset impairment charges, gains or losses on non-current assets and other non-operating items that undermine the comparability of the numbers.

EBITDA is an indicator used by management to track the Group's recurring profitability over time. This metric provides an initial approximation of the cash generated by the Company's ordinary operating activities, before interest and tax payments, and is a measure that is widely used in the capital markets to compare the earnings performances of different companies.

OTHER NON-OPERATING ITEMS

Other non-operating items refers to ad-hoc income and expenses unrelated to the Company's ordinary business activities that render two reporting periods less comparable.

The production cost per tonne of pulp, or cash cost, is the key measure used by management to measure and benchmark its efficiency as a pulp maker. The cash cost includes all of the costs directly related with the production and sale of pulp that impact cash flows. Therefore, it does not include asset depreciation and amortisation charges, impairment losses on non-current assets or gains or losses on their disposal, other non-operating items, finance income or costs or income tax.

The cash cost can be measured as the difference between revenue from the sale of pulp and EBITDA in the Pulp business, adjusted for the settlement of hedges, forest depletion charges and the change in inventories. To calculate the cash cost, the related production costs are divided by the volume of tonnes produced, while overhead and sales and logistics costs are divided by the volume of tonnes sold.

OPERATING PROFIT PER TONNE OF PULP

The operating profit is a yardstick for the operating profit generated by the Pulp business without taking into account asset depreciation and amortization charges, impairment losses on non-current assets and gains or losses on their disposal and other non-operating items, adjusted for the settlement of hedges, and forest depletion charges.

It provides a comparable measure of the business's profitability and is measured as the difference between the average sales price per tonne, calculated by dividing revenue from the sale of pulp by the number of tonnes sold, and the cash cost.

Alternative Performance Measures (APMs) Pg.2



NET FINANCE COST AND OTHER FINANCIAL ITEMS

Net finance cost encompasses the various items of finance income and finance costs, while other financial items encompasses exchange differences, the change in the fair value of financial instruments and impairment losses on financial instruments and gains or losses on their disposal.

MAINTENANCE, EFFICIENCY, GROWTH AND SUSTAINABILITY CAPEX

ENCE provides the breakdown of the capital expenditure included in its statement of cash flows for each of its business classifying its investments into the following categories: maintenance capex, efficiency and growth capex, sustainability capex and financial investments.

Ence's technical experts classify its capital expenditure using the following criteria: Maintenance capex are recurring investments designed to maintain the capacity and productivity of the Company's assets. Efficiency and growth capex, meanwhile, are investments designed to increase those assets' capacity and productivity. Lastly, sustainability capex covers investments made to enhance quality standards, occupational health and safety and environmental performance and to prevent contamination. Financial investments correspond to payments for investments in financial assets.

The disclosure of capex cash flows broken down by area of investment facilitates oversight of execution of the current Business Plan.

OPERATING CASH FLOW

The operating cash flow coincides with the net cash from operating activities presented in the statement of cash flows. However, operating cash flow is arrived at by starting from EBITDA, whereas net cash from operating activities is arrived at by starting from profit before tax. As a result, the adjustments to profit do not coincide in the two calculations. This APM is provided to reconcile EBITDA and operating cash flow.

FREE CASH FLOW

Ence reports free cash flow as the sum of its net cash flows from operating activities and its net cash flows from investing activities. Free cash flow provides information about the cash generated by the Group's operating activities that is left over after its investing activities for the remuneration of shareholders and repayment of debt.

Alternative Performance Measures (APMs) Pg.3



NORMALISED FREE CASH FLOW

Normalised FCF is the sum of EBITDA, the change in working capital, maintenance capex, net interest payments and income tax payments. It provides a proxy for the cash generated by the Company's operating activities before collection of proceeds from asset sales, the adjustments related with electricity sector regulations and other adjustments to profit. It represents the amount available for investments other than maintenance capex, for shareholder remuneration and for debt repayment.

NET DEBT / (CASH)

The borrowings recognised on the balance sheet, include bonds and other marketable securities, bank borrowings and other financial liabilities, including leases (IFRS 16). They do not include, however, the measurement of derivatives or borrowings from Group companies and associates.

Net debt/(cash) is calculated as the difference between current and non-current borrowings on the liability side of the statement of financial position and unrestricted cash on the asset side, which includes cash and cash equivalents, the debt service cash reserve (included with non-current financial assets) and other financial investments (within current assets).

Net debt/(cash) provides a proxy for the Group's net indebtedness or liquidity and is a metric that is widely used in the capital markets to compare the financial position of different companies.

ROCE

ROCE stands for the return on capital employed and is used by management as a key profitability performance indicator. It is calculated by dividing EBIT for the last 12 months by average capital employed during the period, capital employed being the sum of equity and net debt. For the Pulp business, equity is calculated as the difference between consolidated equity and the equity recognised by the Renewable Energy business.

ROCE is widely used in the capital markets to measure and compare the earnings performance of different companies.





Delivering value Delivering commitments

