



GESTAMP AUTOMOCIÓN, S.A.

INSIDE INFORMATION COMMUNICATION

Madrid, 22 September 2025

In accordance with the provisions of article 17 of Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse, and article 228 of the Restated Text of the Securities Exchange Act (*Ley del Mercado de Valores*), Gestamp Automoción, S.A. (the “**Company**” or “**Gestamp**”) hereby informs of the following:

INSIDE INFORMATION

The Company wishes to communicate that it has launched an offering of senior secured notes today, as described in the attached press release.

Also attached is a fixed income investor presentation that includes certain information regarding the Company.

Cautionary Statement

This communication is for information purposes only, shall not constitute an offer to sell or a solicitation of an offer to purchase any securities in the United States, and shall not constitute an offer, solicitation or sale in any state or jurisdiction in which such an offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any state or country. There is no assurance that the offering will be completed or, if completed, as to the terms on which it is completed. The securities may not be offered or sold in the United States absent registration under the U.S. Securities Act of 1933, as amended (“Securities Act”) or an applicable exemption from registration requirements. Any public offering of securities to be made in the United States or in any other jurisdiction will be made by means of a prospectus that may be obtained from the issuer and that will contain detailed information about the company and management, as well as financial statements. This communication is being issued pursuant to and in accordance with Rule 135e under the Securities Act. This announcement does not constitute and shall not, in any circumstances, constitute a public offering nor an invitation to the public in connection with any offer within the meaning of the Directive 2003/71/EC of the Parliament and Council of November 4, 2003 as implemented by the Member States of the European Economic Area (the “Prospectus Directive”), as amended from time to time. The offer and sale of the securities will be made pursuant to an exemption under the Prospectus Directive, as implemented in Member States of the European Economic Area, from the requirement to produce a prospectus for offers of securities. In connection with the issuance of the securities, one of the initial purchasers will serve as stabilizing manager and may over-allot the securities or effect transactions with a view to supporting the market price of the securities at a level higher than that which might otherwise prevail. However, there is no assurance that the stabilizing manager (or persons

acting on behalf of the stabilizing manager) will undertake stabilization actions. Any stabilization action may begin on or after the date on which adequate public disclosure of the terms of the offer of the securities is made and, if begun, may be ended at any time, but it must end no later than the earlier of 30 days after the issue date of the securities and 60 days after the date of the allotment of the securities. Any stabilization action or over-allotment must be conducted in accordance with all applicable laws and rules.

** * **

THIS PRESS RELEASE IS NOT FOR DISTRIBUTION OR RELEASE IN OR INTO THE UNITED STATES, AUSTRALIA, CANADA OR JAPAN, OR IN ANY OTHER JURISDICTION IN WHICH OFFERS OR SALES WOULD BE PROHIBITED BY APPLICABLE LAW

Gestamp announces the launch of an offering of €500,000,000 in senior secured notes due 2030.

Madrid, 22 September 2025

Gestamp Automoción, S.A. (“Gestamp”) has announced today the launch of an offering of €500,000,000 in senior secured notes due 2030 (the “Notes”). Certain Gestamp subsidiaries shall guarantee the Notes and certain Spanish subsidiaries of Gestamp shall provide share pledges.

The proceeds of the offering, if it is completed, shall be used to refinance existing financial indebtedness, to fund cash to balance sheet and to pay the costs, fees and expenses incurred in connection with these refinancing transactions.

The Notes are being offered only to qualified institutional buyers in accordance with Rule 144A under the U.S. Securities Act of 1933 (the “Securities Act”), as amended, and outside the United States to non-U.S. persons in accordance with Regulation S under the Securities Act and, if an investor is a resident of a member state of the European Economic Area or of the United Kingdom, not to a retail investor.

About Gestamp

Gestamp is a multinational specialized in the design, development, and manufacture of highly engineered metal components for the main vehicle manufacturers. It develops products with an innovative design to produce lighter and safer vehicles, which offer lower energy consumption and a lower environmental impact. Its products cover the areas of BiW, chassis and mechanisms.

The company is present in 24 countries with 115 production plants (five of which are under construction), 13 R&D centres and a workforce of more than 44,000 employees worldwide. Its revenue in 2024 was €12,001 million. Gestamp is listed on the Spanish stock exchange under the ticker GEST.

This announcement does not constitute an offer to sell or the solicitation of an offer to buy any security and shall not constitute an offer, solicitation or sale in the United States or in any jurisdiction in which, or to any persons to whom, such offering, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any jurisdiction. The offering of the Notes described in this announcement and any related guarantees (together, the “Securities”) has not been and will not be registered under the Securities Act, and accordingly any offer or sale of the Securities may be made only in a transaction exempt from the registration requirements of the Securities Act.

It may be unlawful to distribute this announcement in certain jurisdictions. Persons into whose possession this announcement comes should inform themselves about and observe any such

restrictions. Any failure to comply with these restrictions may constitute a violation of the securities laws of any such jurisdiction. This announcement is not a public offering in Spain or an offer of securities to the public in any European Economic Area (“EEA”) member state made under the EU Prospectus Regulation.

This announcement may include forward-looking statements within the meaning of the securities laws of certain applicable jurisdictions. These forward-looking statements can be identified by the use of forward-looking terminology, including the terms “aim,” “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “forecast,” “guidance,” “intend,” “may,” “plan,” “project,” “should,” “will” or “would” or, in each case, their negative, or other variations or comparable terminology. These forward-looking statements include, but are not limited to, all statements other than statements of historical facts and include statements regarding Gestamp’s or its affiliates’ intentions, beliefs or current expectations concerning, among other things, Gestamp’s or its affiliates’ results of operations, financial condition, liquidity, prospects, growth, strategies and dividend policy and the industries in which they operate. By their nature, forward-looking statements involve known and unknown risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance. You should not place undue reliance on these forward-looking statements. Many factors may cause Gestamp’s or its affiliates’ actual results of operations, financial condition, liquidity and the development of the industries in which they operate to differ materially from those contained in or suggested by the forward-looking statements contained in this announcement. In addition, even if Gestamp’s or its affiliates’ results of operations, financial condition and liquidity, and the development of the industries in which they operate are consistent with the forward-looking statements contained in this announcement, those results or developments may not be indicative of results or developments in subsequent periods.

This announcement has been prepared on the basis that any offer of Securities in any Member State (each, a “Member State”) of the EEA will be made pursuant to an exemption under Regulation (EU) 2017/1129 (as amended or superseded, the “Prospectus Regulation”), as implemented in that Member State, from the requirement to publish a prospectus for offers of securities. Accordingly any person making or intending to make any offer in that Member State of the Securities which are the subject of the placement contemplated in this announcement may only do so in circumstances in which no obligation arises for Gestamp or the initial purchasers of the Securities to publish a prospectus pursuant to Article 3 of the Prospectus Regulation or supplement a prospectus pursuant to Article 23 of the Prospectus Regulation, in each case, in relation to such offer. Neither Gestamp nor the initial purchasers of the Securities have authorized, nor do they authorize, the making of any offer of the Securities in circumstances in which an obligation arises for Gestamp or the initial purchasers of the Securities to publish or supplement a prospectus for such offer.

If an investor is a resident of a Member State of the EEA, this document is addressed only to investors that are not retail investors and the Securities are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the EEA. For these purposes, a retail investor means a person who is one (or more) of (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU, as amended (“MiFID II”); or (ii) a customer within the meaning of Directive 2016/97/EU (as amended, the “Insurance Distribution Directive”), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently, no key information document required by Regulation (EU) No 1286/2014, as amended (the “PRIIPs Regulation”), for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling such debt securities or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

This announcement has been prepared on the basis that any offer of Securities in the United Kingdom will be made pursuant to an exemption under the Financial Services and Markets Act 2000 (the "FSMA") and UK Prospectus Regulation from the requirement to produce a prospectus for offers of securities. The expression "UK Prospectus Regulation" means Regulation (EU) 2017/1129 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 (the "EUWA"). Accordingly any person making or intending to make any offer in the United Kingdom of the Securities which are the subject of the placement contemplated in this announcement may only do so in circumstances in which no obligation arises for Gestamp or the initial purchasers of the Securities to publish a prospectus pursuant to Article 3 of the UK Prospectus Regulation or section 85 of the FSMA or supplement a prospectus pursuant to Article 23 of the UK Prospectus Regulation, in each case, in relation to such offer. Neither Gestamp nor the initial purchasers of the Securities have authorized, nor do they authorize, the making of any offer of the Securities in circumstances in which an obligation arises for Gestamp or the initial purchasers of the Securities to publish or supplement a prospectus for such offer.

If an investor is a resident of the United Kingdom, this document is addressed only to investors that are not retail investors and the Securities are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom. For these purposes, a retail investor means a person who is one (or more) of (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the EUWA; or (ii) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA. Consequently no key information document required by Regulation (EU) No 1286/2014 as it forms part of domestic law by virtue of the EUWA (the "UK PRIIPs Regulation") for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling such debt securities or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

Promotion of the Notes in the United Kingdom is restricted by the FSMA, and accordingly the Notes are not being promoted to the general public in the United Kingdom. This announcement is for distribution only to, and is only directed at, persons who (i) have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Financial Promotion Order"), (ii) are persons falling within Article 49(2)(a) to (d) (high net worth companies, unincorporated associations, etc.) of the Financial Promotion Order, (iii) are outside the United Kingdom, or (iv) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) in connection with the issue or sale of any securities may otherwise lawfully be communicated or caused to be communicated (all such persons together being referred to as "relevant persons"). This announcement is directed only at relevant persons and must not be acted on or relied on by anyone who is not a relevant person. Any investment or investment activity to which this document relates is available only to relevant persons and will be engaged in only with relevant persons.

MiFID II professionals/ECPs-only/No PRIIPs KID – Manufacturer target market (MiFID II product governance) is eligible counterparties and professional clients only (all distribution channels). No PRIIPs key information document (KID) has been prepared as not available to retail in EEA. UK MiFIR professionals/ECPs-only/No UK PRIIPs KID – Manufacturer target market (UK MiFIR product governance) is eligible counterparties and professional clients only (all distribution channels). No UK PRIIPs key information document (KID) has been prepared as not available to retail in UK.

Neither the content of Gestamp's website nor any website accessible by hyperlinks on Gestamp's

website is incorporated in, or forms part of, this announcement.

No money, securities or other consideration is being solicited, and, if sent in response to the information contained herein, will not be accepted.



Fixed Income Investor Presentation

September 2025

FIXED INCOME INVESTOR PRESENTATION

September 2025



DISCLAIMER



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CERTAIN INDUSTRY, MARKET AND COMPETITIVE POSITION DATA CONTAINED IN THE INFORMATION COME FROM THIRD PARTY SOURCES. THIRD PARTY INDUSTRY PUBLICATIONS GENERALLY STATE THAT THE INFORMATION THEY CONTAIN ORIGINATES FROM SOURCES ASSUMED TO BE RELIABLE, BUT THAT THE ACCURACY AND COMPLETENESS OF SUCH INFORMATION IS NOT GUARANTEED AND THAT THE CALCULATIONS CONTAINED THEREIN ARE BASED ON ASSUMPTIONS. WHILE THE COMPANY BELIEVES THAT EACH OF THESE PUBLICATIONS, STUDIES AND SURVEYS HAS BEEN PREPARED BY A REPUTABLE SOURCE, NONE OF THE COMPANY, NOR ANY OTHER MEMBER OF THE GROUP, THE ENTITIES OR ANY OF THEIR RESPECTIVE REPRESENTATIVES HAS INDEPENDENTLY VERIFIED THE DATA CONTAINED THEREIN. IN ADDITION, CERTAIN OF THE INDUSTRY, MARKET AND COMPETITIVE POSITION DATA CONTAINED IN THE INFORMATION COME FROM THE COMPANY'S OWN INTERNAL RESEARCH AND ESTIMATES BASED ON THE KNOWLEDGE AND EXPERIENCE OF THE COMPANY'S MANAGEMENT IN THE MARKETS IN WHICH THE COMPANY AND THE OTHER MEMBERS OF THE GROUP OPERATE. WHILE THE COMPANY BELIEVES THAT SUCH RESEARCH AND ESTIMATES ARE REASONABLE, THEY, AND THEIR UNDERLYING METHODOLOGY AND ASSUMPTIONS, HAVE NOT BEEN VERIFIED BY ANY INDEPENDENT SOURCE FOR ACCURACY OR COMPLETENESS AND ARE SUBJECT TO CHANGE AND CORRECTION WITHOUT NOTICE. FINALLY, MARKET STUDIES AND ANALYSES ARE INHERENTLY PREDICTIVE AND SUBJECT TO UNCERTAINTY AND NOT NECESSARILY REFLECTIVE OF ACTUAL MARKET CONDITIONS, ARE FREQUENTLY BASED ON INFORMATION AND ASSUMPTIONS THAT MAY NOT BE ACCURATE OR TECHNICALLY CORRECT, AND THEIR METHODOLOGY MAY BE FORWARD-LOOKING AND SPECULATIVE. ACCORDINGLY, RELIANCE SHOULD NOT BE PLACED ON ANY OF THE INDUSTRY, MARKET OR COMPETITIVE POSITION DATA CONTAINED IN THE INFORMATION.

STATEMENTS MADE IN THIS PRESENTATION MAY INCLUDE FORWARD-LOOKING STATEMENTS. THESE STATEMENTS MAY BE IDENTIFIED BY THE FACT THAT THEY USE WORDS SUCH AS "ANTICIPATE", "ESTIMATE", "SHOULD", "EXPECT", "GUIDANCE", "PROJECT", "INTEND", "PLAN", "BELIEVE", AND/OR OTHER WORDS AND TERMS OF SIMILAR MEANING IN CONNECTION WITH, AMONG OTHER THINGS, ANY DISCUSSION OF RESULTS OF OPERATIONS, FINANCIAL CONDITION, LIQUIDITY, PROSPECTS, GROWTH, STRATEGIES OR DEVELOPMENTS IN THE INDUSTRY IN WHICH THE COMPANY AND ITS SUBSIDIARIES OPERATE. SUCH STATEMENTS ARE BASED ON MANAGEMENT'S CURRENT INTENTIONS, EXPECTATIONS OR BELIEFS AND INVOLVE INHERENT RISKS, ASSUMPTIONS AND UNCERTAINTIES, INCLUDING FACTORS THAT COULD DELAY, DIVERT OR CHANGE ANY OF THEM. FORWARD-LOOKING STATEMENTS CONTAINED IN THIS PRESENTATION REGARDING TRENDS OR CURRENT ACTIVITIES SHOULD NOT BE TAKEN AS A REPRESENTATION THAT SUCH TRENDS OR ACTIVITIES WILL CONTINUE IN THE FUTURE. ACTUAL OUTCOMES, RESULTS AND OTHER FUTURE EVENTS MAY DIFFER MATERIALLY FROM THOSE EXPRESSED OR IMPLIED BY THE STATEMENTS CONTAINED HEREIN. SUCH DIFFERENCES MAY ADVERSELY AFFECT THE OUTCOME AND FINANCIAL EFFECTS OF THE PLANS AND EVENTS DESCRIBED HEREIN AND MAY RESULT FROM, AMONG OTHER THINGS, CHANGES IN ECONOMIC, BUSINESS, COMPETITIVE, TECHNOLOGICAL, STRATEGIC OR REGULATORY FACTORS AND OTHER FACTORS AFFECTING THE BUSINESS AND OPERATIONS OF THE COMPANY. NEITHER THE COMPANY NOR ANY OF ITS AFFILIATES IS UNDER ANY OBLIGATION, AND EACH SUCH ENTITY EXPRESSLY DISCLAIMS ANY SUCH OBLIGATION, TO UPDATE, REVISE OR AMEND ANY FORWARD-LOOKING STATEMENTS, WHETHER AS A RESULT OF NEW INFORMATION, FUTURE EVENTS OR OTHERWISE. YOU SHOULD NOT PLACE UNDUE RELIANCE ON ANY SUCH FORWARD-LOOKING STATEMENTS, WHICH SPEAK ONLY AS OF THE DATE OF THIS PRESENTATION. THE COMPANY DOES NOT: (I) ACCEPT ANY LIABILITY IN RESPECT OF ANY FORWARD-LOOKING STATEMENTS; OR (II) UNDERTAKE TO REVIEW, CORRECT OR UPDATE ANY FORWARD-LOOKING STATEMENT WHETHER AS A RESULT OF NEW INFORMATION, FUTURE EVENTS OR OTHERWISE. IT SHOULD BE NOTED THAT PAST PERFORMANCE IS NOT A GUIDE TO FUTURE PERFORMANCE. INTERIM RESULTS ARE NOT NECESSARILY INDICATIVE OF FULL-YEAR RESULTS.

CERTAIN DATA INCLUDED IN THE PRESENTATION ARE "NON-IFRS" MEASURES. THESE NON-IFRS MEASURES MAY NOT BE COMPARABLE TO SIMILARLY TITLED FINANCIAL MEASURES PRESENTED BY OTHER ENTITIES, NOR SHOULD THEY BE CONSTRUED AS AN ALTERNATIVE TO OTHER FINANCIAL MEASURES DETERMINED IN ACCORDANCE WITH INTERNATIONAL FINANCIAL REPORTING STANDARDS OR ANY OTHER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. ALTHOUGH THE COMPANY BELIEVES THESE NON-IFRS FINANCIAL MEASURES PROVIDE USEFUL INFORMATION TO USERS IN MEASURING THE FINANCIAL PERFORMANCE AND CONDITION OF ITS BUSINESS, USERS ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON ANY NON-IFRS FINANCIAL MEASURES AND RATIOS INCLUDED IN THIS PRESENTATION. THIS PRESENTATION INCLUDES PRELIMINARY INFORMATION BASED ON INTERNAL MANAGEMENT ESTIMATES AND HAS BEEN PREPARED UNDER THE RESPONSIBILITY OF OUR MANAGEMENT, AND HAS NOT BEEN PREPARED IN ACCORDANCE WITH IFRS. THIS PRELIMINARY INFORMATION HAS NOT BEEN AUDITED, REVIEWED OR VERIFIED, AND NO PROCEDURES HAVE BEEN COMPLETED BY OUR EXTERNAL AUDITORS WITH RESPECT THERETO AND YOU SHOULD NOT PLACE UNDUE RELIANCE ON IT. AS A RESULT, THIS INFORMATION MAY CHANGE. IN PARTICULAR, DURING THE COURSE OF OUR NORMAL END-OF-QUARTER REVIEW PROCESS, WE COULD IDENTIFY ITEMS THAT WOULD REQUIRE US TO MAKE ADJUSTMENTS, WHICH MIGHT BE MATERIAL.

THIS PRESENTATION HAS NOT BEEN APPROVED BY ANY REGULATORY AUTHORITY. NONE OF THE GROUP OR ANY OF ITS HOLDING COMPANIES, ASSOCIATED UNDERTAKINGS, CONTROLLING PERSONS, SHAREHOLDERS, RESPECTIVE DIRECTORS, OFFICERS, EMPLOYEES, AGENTS, PARTNERS OR PROFESSIONAL ADVISORS SHALL BE LIABLE FOR ANY DIRECT, INDIRECT OR CONSEQUENTIAL LOSS OR DAMAGE SUFFERED BY ANY PERSON AS A RESULT OF RELYING ON THIS PRESENTATION. THE GROUP DOES NOT UNDERTAKE, AND EXPRESSLY DISCLAIMS, ANY DUTY OR OBLIGATION TO UPDATE OR REVISE THIS PRESENTATION, WHETHER AS A RESULT OF NEW INFORMATION, FUTURE EVENTS OR OTHERWISE. ANY LIABILITY, INCLUDING IN RESPECT OF DIRECT, INDIRECT OR CONSEQUENTIAL LOSS OR DAMAGE, OF THE GROUP RELATING TO THIS PRESENTATION IS EXPRESSLY EXCLUDED. COPIES OF THIS PRESENTATION MUST NOT BE MAILED OR OTHERWISE FORWARDED, OR OTHERWISE DISTRIBUTED OR SENT INTO ANY JURISDICTION WHERE TO DO SO WOULD CONSTITUTE A VIOLATION OF THE RELEVANT LAWS OF SUCH A JURISDICTION AND THE GROUP ACCEPTS NO LIABILITY TO ANY PERSON IN RELATION TO ITS DISTRIBUTION IN ANY JURISDICTION. THIS SHALL NOT, HOWEVER, RESTRICT OR EXCLUDE OR LIMIT ANY DUTY OR LIABILITY TO A PERSON UNDER ANY APPLICABLE LAW OR REGULATION OF ANY JURISDICTION THAT MAY NOT LAWFULLY BE DISCLAIMED. THIS NOTICE AND ANY DISPUTE ARISING FROM IT, WHETHER CONTRACTUAL OR NON-CONTRACTUAL, ARE GOVERNED BY NEW YORK LAW.

Business overview

- Gestamp Automoción S.A. (“Gestamp” or the “Company”) is one of the world’s leading automotive suppliers⁽¹⁾, specialized in the design, development, and manufacturing of advanced body, mechanism and chassis components for OEMs. More than 50% of vehicles produced worldwide annually are carrying Gestamp parts
- **Innovative & diversified portfolio:** Gestamp is committed to delivering a well-diversified technological and innovative portfolio of products to make vehicles lighter, safer, and more energy-efficient
- **Long term agreements:** With a typical 6-7-year contract duration with OEMs for parts supplying
- **Backlog:** Robust 5-year backlog providing long-term visibility over 90% of revenues
- **Global Scale:** Operating in 24 countries with more than 44.000 employees through 115⁽²⁾ manufacturing plants and 13 R&D centers, Gestamp’s “local-for-local” strategy ensures close relationships with OEMs
- **Listed Company:** Gestamp is listed on the Madrid Stock Exchange, with a market capitalization of c.€1.9bn⁽³⁾

Financial update (H1-25)

- The Company continues to demonstrate solid financial performance:
- LTM H1-25 Revenues of €11,705m and EBITDA of €1,293m (c. 11% margin) with margin stability being driven by cost control, measures and constructive customer negotiation
- Robust FCF⁽⁴⁾ generation supported on well-invested asset base with a continuous focus on de-leveraging

1. By revenues based on Company’s internal estimates

2. 110+5 under construction

3. Market Capitalisation as of September 19th, 2025

4. FCF is defined as the change in Net Financial Debt, excluding changes in net debt arising from acquisitions or sales of Group shares, incorporation of debt from business combinations, capital contributions from non-controlling shareholders and dividend payments

INDEX PRESENTATION

About Gestamp

Sector in transformation: challenges & opportunities

Key Credit Highlights

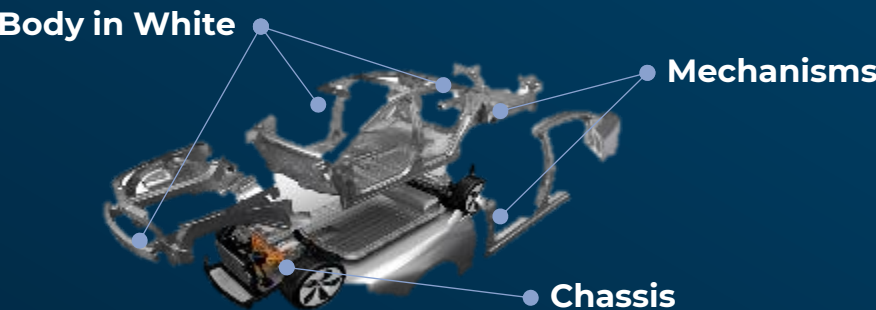
Financial overview

About Gestamp

International leading Tier 1 auto supplier dedicated to the design, development and manufacturer of metal automotive components

Gestamp focuses on the innovative solutions to make vehicles safer and lighter, thereby reducing energy consumption and environmental impact

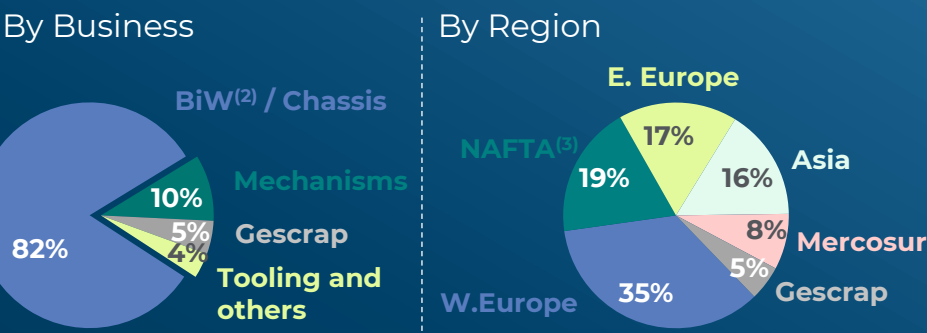
Products & Business



Global footprint



Revenue breakdown *(as of H1-25 LTM)*

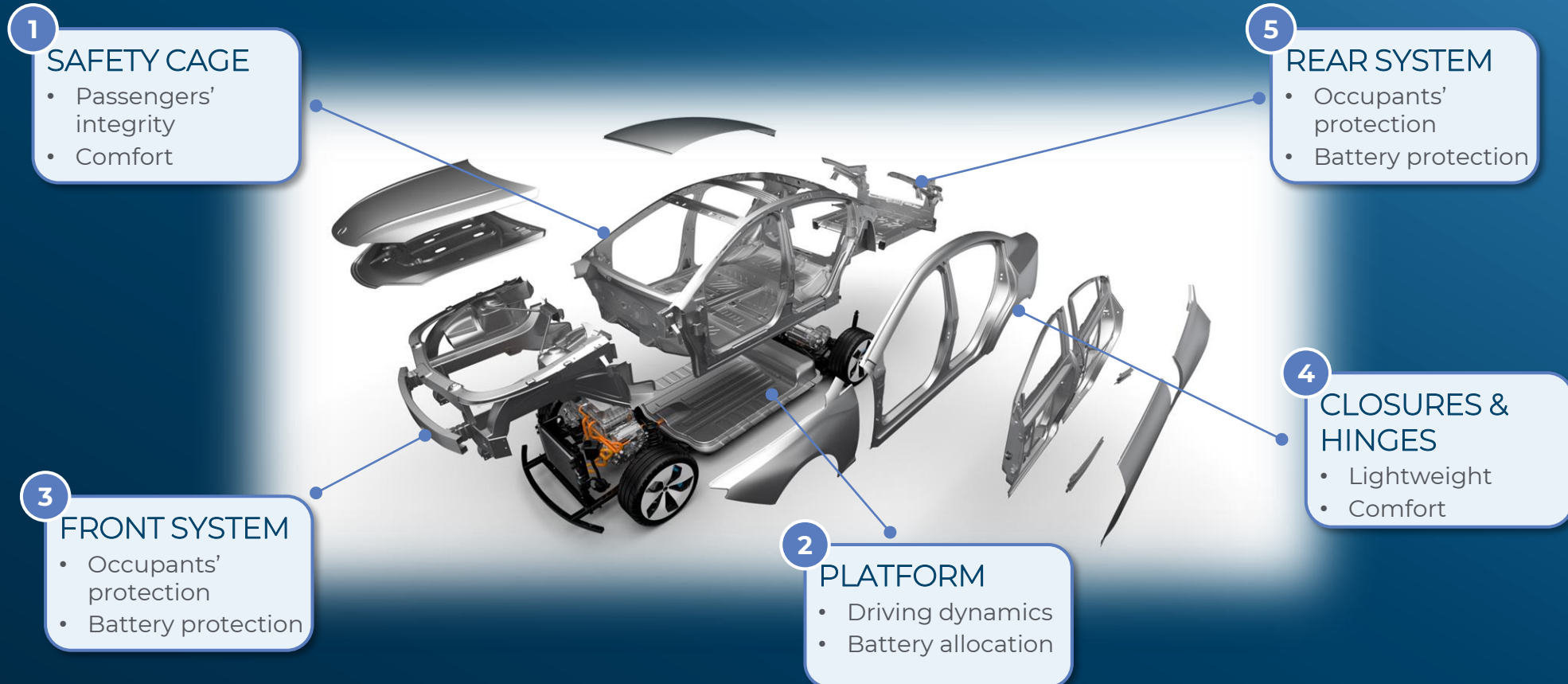


Key KPIs *(as of H1-25)*



1. Includes 5 under construction
2. Body in White
3. North American Free Trade Agreement
4. LTM EBITDA of €1,316m excluding Phoenix Plan impact of c. €23m on P&L

Main areas of Gestamp's powertrain agnostic product applications

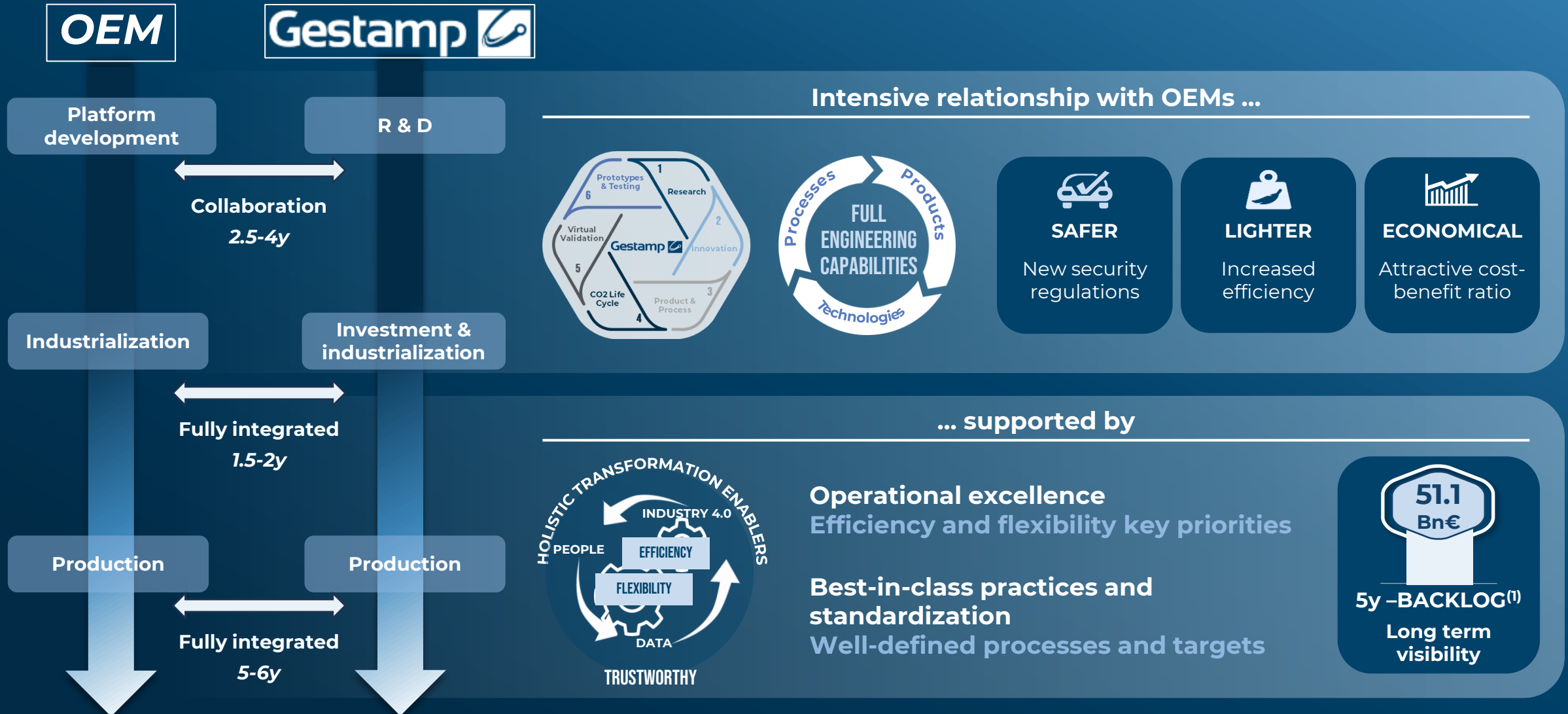


Propulsion agnostic and comprehensive product portfolio supplying over 1,200 vehicle models ...

... providing exposure to major industry growth trends driving increasing content per vehicle

TIER-1 SUPPLIER – RESILIENT BUSINESS MODEL ACROSS THE AUTOMOTIVE VALUE CHAIN

Embedded into the value chain from early platform development phase helping to foster strong partnerships...



1. Represents sales of parts that the company expects to record, including production and awarded business, over the period

TIER-1 SUPPLIER – GESTAMP'S PARTS ARE PRESENT IN >50% OF WORLD VEHICLES



...across a diversified base of high-quality customers and vehicle models

Long-standing and integrated relationships with OEMs across the globe ...

Investing in core parts for OEMs in exclusivity, being fully embedded in their supply chain for those platforms

115

**WORLDWIDE FOOTPRINT
PRESENCE**

115 plants (110 + 5 under construction)

High entry barriers limit the new competitors' threat & long-term relationship with OEM



... as evidenced by a consolidated client base of Tier-1 traditional and new players

Non-exhaustive list of customers



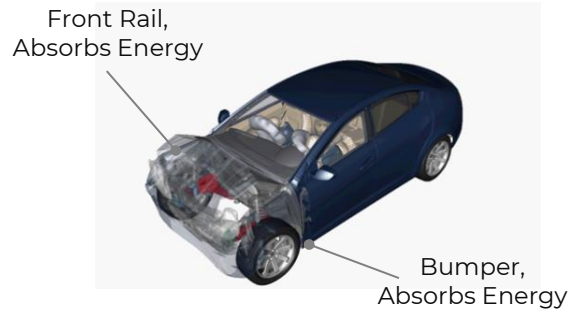
Gestamp 
products in >50%
of world annual
production
vehicles

A BROAD PORTFOLIO OF TECHNOLOGICAL SOLUTIONS

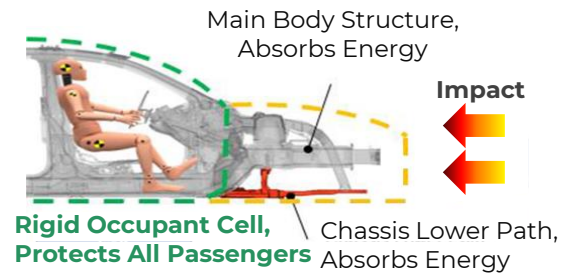
Wide range of products ensuring first-in-class safety and efficiency vehicle features

Gestamp Makes Car Structures Increasingly Resistant and Safe

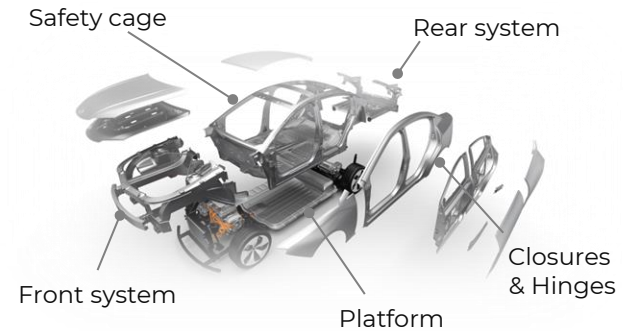
1 Gestamp BIW



2 Gestamp Chassis



3 Gestamp Components



Technologies

COLD STAMPING

HOT STAMPING

HYDROFORMING

ALUMINUM
EXTRUSION

HEAT TREATMENTS

COMPOSITES
RTM/SMC⁽¹⁾

JOINING AND
ASSEMBLY

Gestamp's Light-Weight Solutions and EV positioning Critical to Reach CO2 Targets

Levers to Meet Regulations in Gestamp's Domain

Weight
Reduction

CO₂ emissions reduction directly
linked to vehicle weight reduction



Gestamp's **Hot Stamping solutions** as
the answer for **weight reduction**

Powertrain
Mix

Powertrain electrification and push
of **alternative fuels** with ICE
technology



Gestamp is powertrain agnostic and well
positioned to absorb upcoming growth,
with **battery boxes** as potential upside

Gestamp's innovative, cost-efficient solutions are driven by the Company's goal to make the "car of the future" safer and lighter, enabling cost efficiency while staying ahead of increasingly demanding regulatory requirements

1. RTM = Resin Transfer Molding; SMC = Sheet Molding Compound

STRATEGICALLY POSITIONED AGAINST UNCERTAINTY

Resilience against macro volatility

Gestamp is actively monitoring the ongoing changing situation to ensure a fast reaction against volatility in the sector...

Preserving Profitability

- ❖ Constant and constructive dialogue with customers
- ❖ Cost control measures at all levels of the organization (corporate and business line)
- ❖ Further flexibility measures to ensure cost efficiency and adapt to a more volatile and unpredictable environment

Strong Financial Profile

- ❖ **Strict capex** policy and actively revisiting existing programs, on the back of a well-invested asset base
- ❖ Keeping a **strong liquidity** level
- ❖ Actively managing **working capital**

Focus on tariffs

... which is already partially mitigated by our “local for local” business model

Local for Local

- ❖ Highly diversified global footprint with more than 115 production facilities (5 under construction) and 13 R&D centers in 24 countries over 4 continents
- ❖ Production and R&D facilities are located in close proximity to OEM plants to provide services locally that are tailored to individual customer expectations
- ❖ Local-to-local supply chain to facilitate just-in-time and just-in-sequence component deliveries

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Sector in transformation: challenges & opportunities

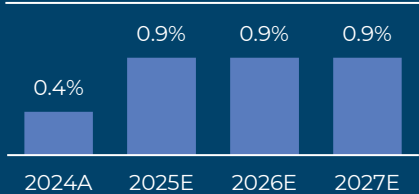
Key Credit Highlights

Financial overview

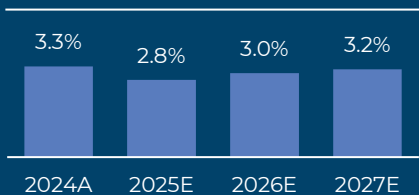
THE AUTOMOTIVE INDUSTRY: A STRATEGIC SECTOR FOR THE GLOBAL ECONOMY

Resilient Mobility Growth Drivers

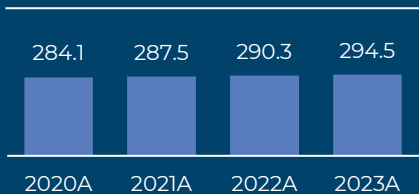
Global Population Growth



GDP Growth⁽¹⁾



Cars on the Road in Europe⁽²⁾ (m)



One of the main sectors generating employment of quality...

89.6 Million Light Vehicles produced in 2024



... and a strong contributor to world GDP

48 Countries Manufacturing vehicles in 2024

THE AUTO COMPONENTS SECTOR: STRATEGIC IN THE SUPPLY CHAIN

Manufacturers **Outsourcing** has been key in the automotive sector strategy

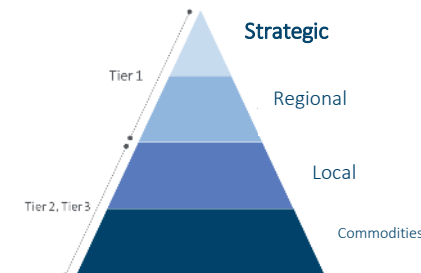
- ✓ Components manufacturing:
BiW, chassis, plastics, chemicals...
- ✓ Pre – assemblies
- ✓ Modules
- ✓ Services



- ✓ Designing and development
- ✓ Final assembly
- ✓ Powertrain manufacturing
- ✓ Distribution and commercialization

An important **contributor to quality employment generation**

Original Equipment Manufacturers' success is based on fostering the development of a strong components industry that can walk alongside them



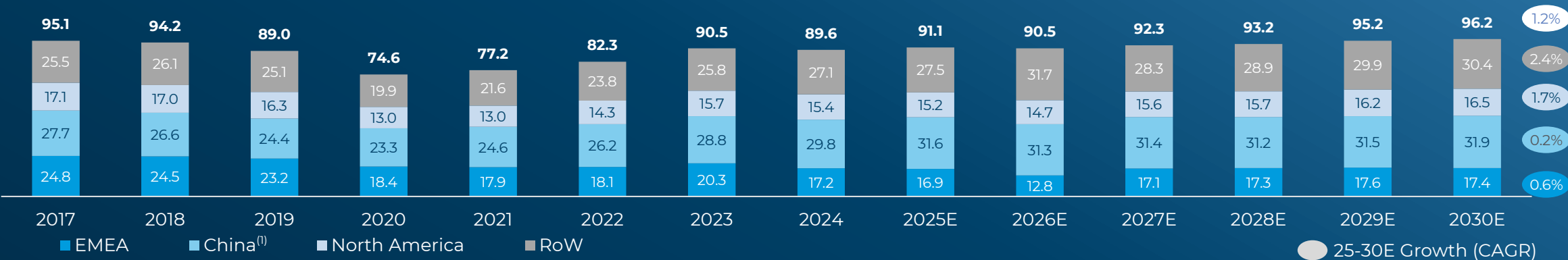
Strategic suppliers are first outsourcing option

- **Cooperation** based on co-development, shared investments
- **Global providers:** present in all regions

GLOBAL LIGHT VEHICLE PRODUCTION

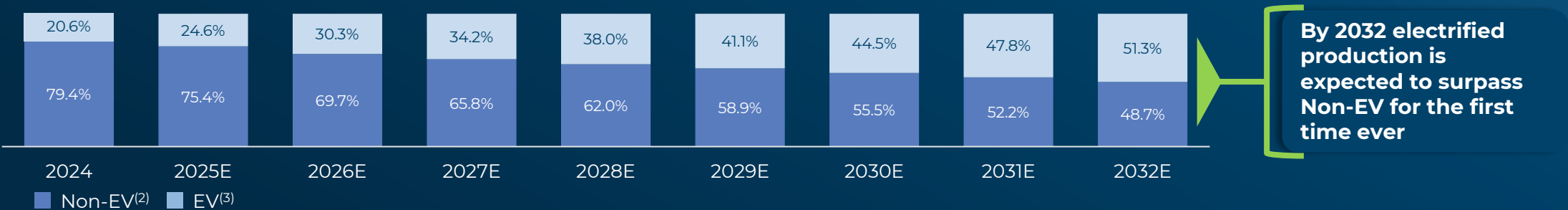
Recent years of volatility, with constructive recovery prospects ahead

Global light vehicle production by region (Mveh)



Structural powertrain mix shift ongoing, despite volatility in pace

Global vehicle production by powertrain (%)

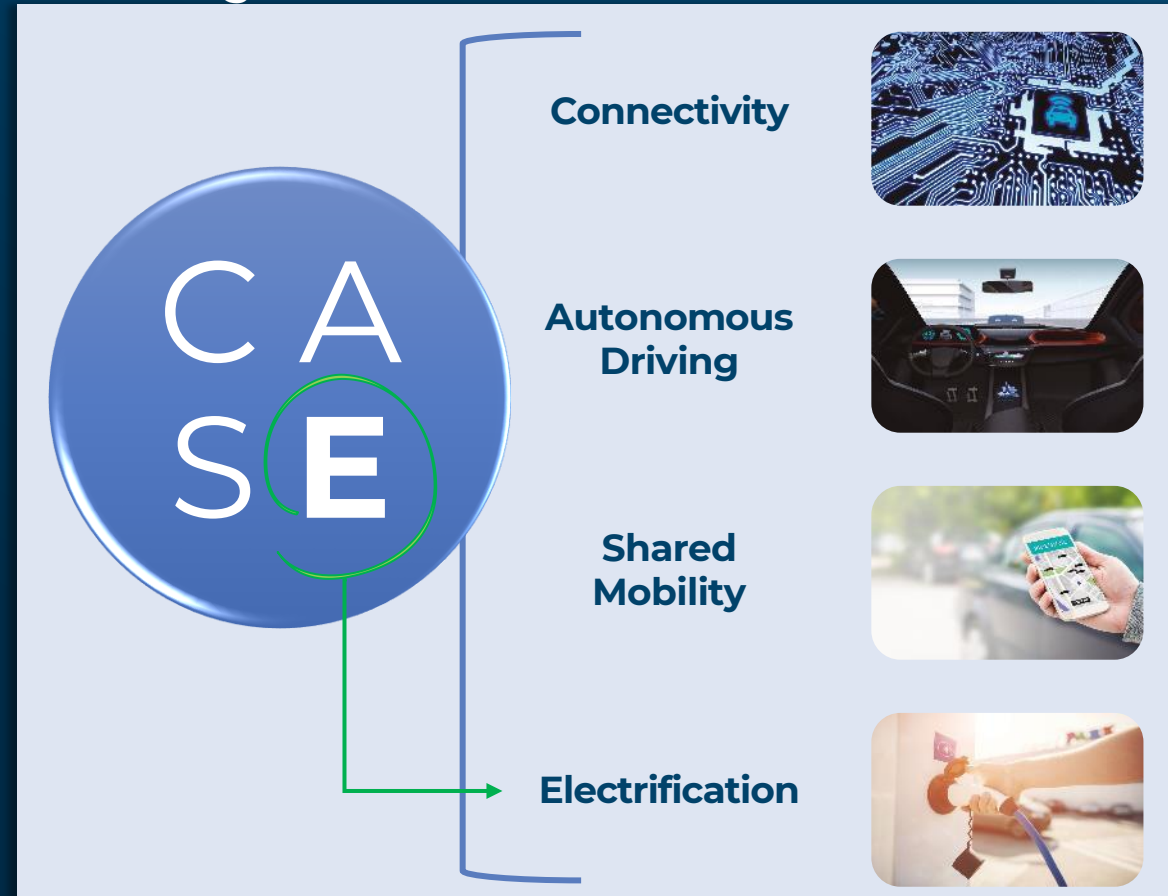


Source: Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025, with EV data as of latest available report (August 2025). Includes content supplied by S&P Global Mobility
Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved
1. Includes the mainland of the People's Republic of China, Hong Kong, Macau, and Taiwan.
2. Includes ICE, FHEV, MHEV.
3. Includes BEV, PHEV, FCELL, PFCEV.


AUTOMOTIVE SECTOR IN TRANSFORMATION

Electric vehicle: a strong disruption in the automotive sector

Technological level




Geographical and manufacturer level



LOCATION OF PRODUCTION

China establishing itself as a leading EV manufacturer and exporter

Europe and **North America** large producers, but remain below pre-COVID peaks



AUTOMOTIVE MANUFACTURERS

Traditional OEMs are progressively shifting to electric

Chinese manufacturers rapidly taking market share

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SUMMARY CREDIT HIGHLIGHTS

- 1 Leading Tier-1 Partner Supplier
- 2 Technology and innovation leader with well-integrated R&D capabilities
- 3 Global localized and diversified manufacturing footprint
- 4 Propulsion agnostic, balanced, and ready for the future and to capitalise on the outsourcing trend
- 5 Highly visible and resilient business model
- 6 Consistent history of market outperformance since IPO
- 7 Disciplined capital allocation
- 8 Highly experienced management, stable ownership

01

TIER 1 AUTOMOTIVE SUPPLIER WITH LEADING GLOBAL MARKET POSITIONS



Global leading Tier 1 supplier with scale, technology and long-standing client relationships

Gestamp in Global Rankings⁽¹⁾ by Product



Body-in-White | Mechanisms | Chassis

Among Top 3 Auto Supplier in All Business Lines

Gestamp Key Pillars to Become a Leading Supplier



Technology



Globalization



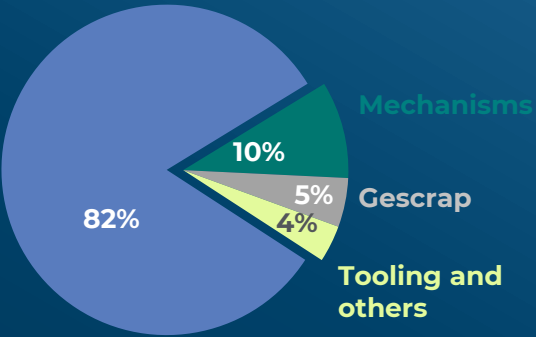
Operational Excellence



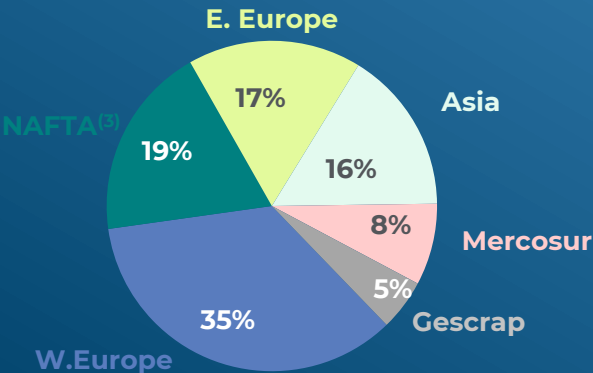
Financial Robustness

Revenue by Business (LTM June 2025)

BiW⁽²⁾ / Chassis



Revenue by Region (LTM June 2025)



24 Countries

47+ Different OEMs

1,000+ Different Models

>38,000 Unique References Sold

>50% Global vehicles produced with Gestamp parts

Gestamp’s balanced global presence and broad portfolio positions it as a key resilient partner

1. As measured by FY24 revenue.
2. Body in white.
3. North American Free Trade Agreement.

01 TRUSTED PARTNER TO TRADITIONAL CLIENTS WHILE CONTINUING TO GAIN SHARE WITH EV NEW COMERS



Works with all traditional OEMs, with a diversified client base and helping newcomers succeed

Working with major OEMs within +1,000 MODELS across all markets



Expected increase in new players penetration by 2027



Client oriented strategy

Focused on providing solutions for clients' needs in each geography

Trusted relationship

Based on providing products, processes and cutting-edge industrial capacity

Strong Geographic Diversification

Well balanced footprint to reduce dependency

Providing Industrial Capacity

Strong track record of delivering on time and with the required quality features

Cutting Edge Proprietary Technologies

Product offering that offers solutions to ongoing industry challenges in a world that moves fast

Transitioning to EV

Helping traditional clients in the evolution towards EV

Innovation

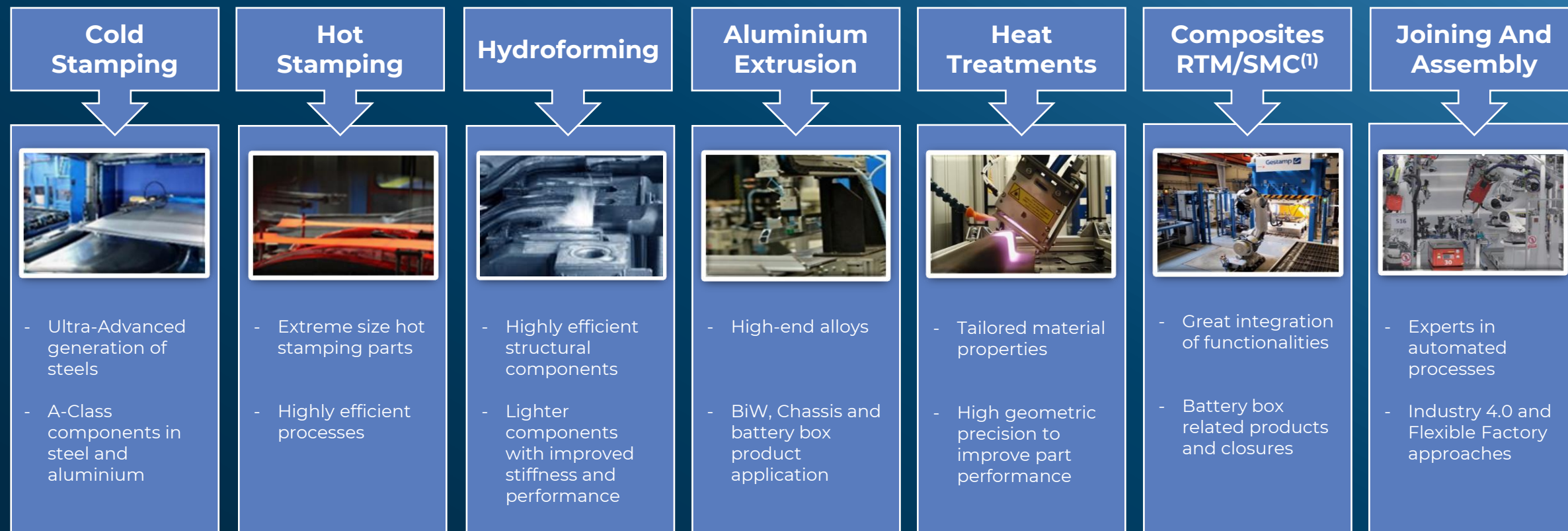
To co-develop new solutions for their needs

Knowing clients well has helped Gestamp anticipate their needs

Note: EV includes BEV, PHEV, FCEV and PFCEV.

02 A BROAD PORTFOLIO OF TECHNOLOGICAL SOLUTIONS

Gestamp makes car structures across different technologies



Gestamp's innovative, cost-efficient solutions are critical to meet increasingly demanding regulation requirements

1. RTM = Resin Transfer Moulding // SMC = Sheet Moulding Compound

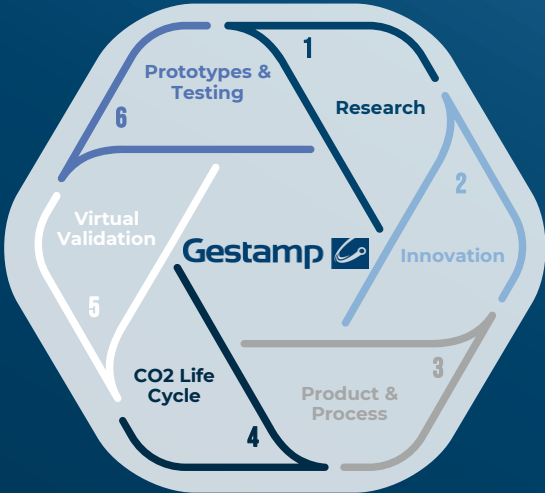
02 CO-DEVELOPMENT R&D STRATEGY: DRIVING INNOVATION THROUGH PARTNERSHIP



Key competitive advantages: R&D positioning, industrialization capacity and relationship with clients

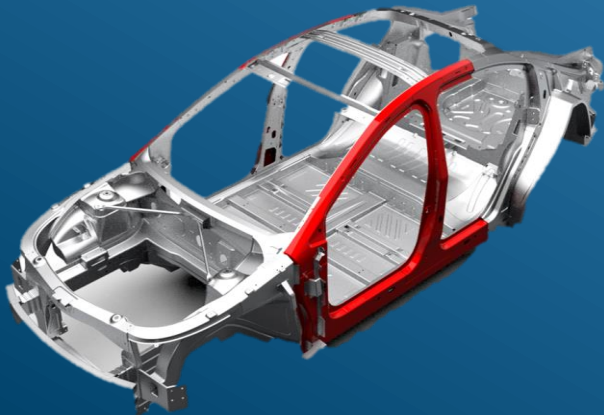


- ✓ All type of engineering capabilities
- ✓ Develop technology, materials and products
- ✓ Test our innovations and run co-development programs with OEMs



Co-Developments: Key Pillar

Co-Developments represent a win-win Strategy for OEMs and Gestamp



Co-Developments: Success Story

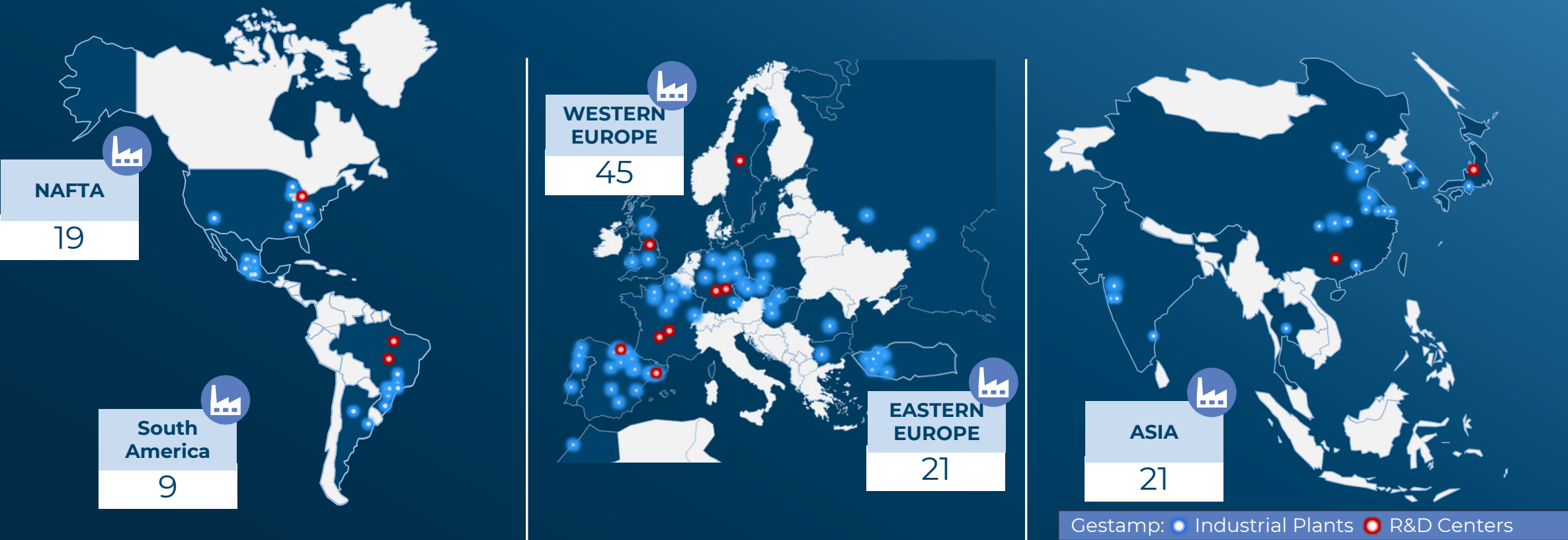
- ✓ Weight Reduction
 - ✓ CO2 Emissions Reduction
 - ✓ Shortening assembly times at OEM facilities
 - ✓ Simplifying vehicle assembly
- Productions and processes patented by Gestamp and in serial production in Europe, Asia and the Americas

Aligning with OEMs early to deliver smarter, lighter and safer vehicle solutions

03 LOCAL FOR LOCAL BUSINESS MODEL: A COMPETITIVE ADVANTAGE



Proximity to OEMs enables faster response times, lower logistic costs and closer collaboration

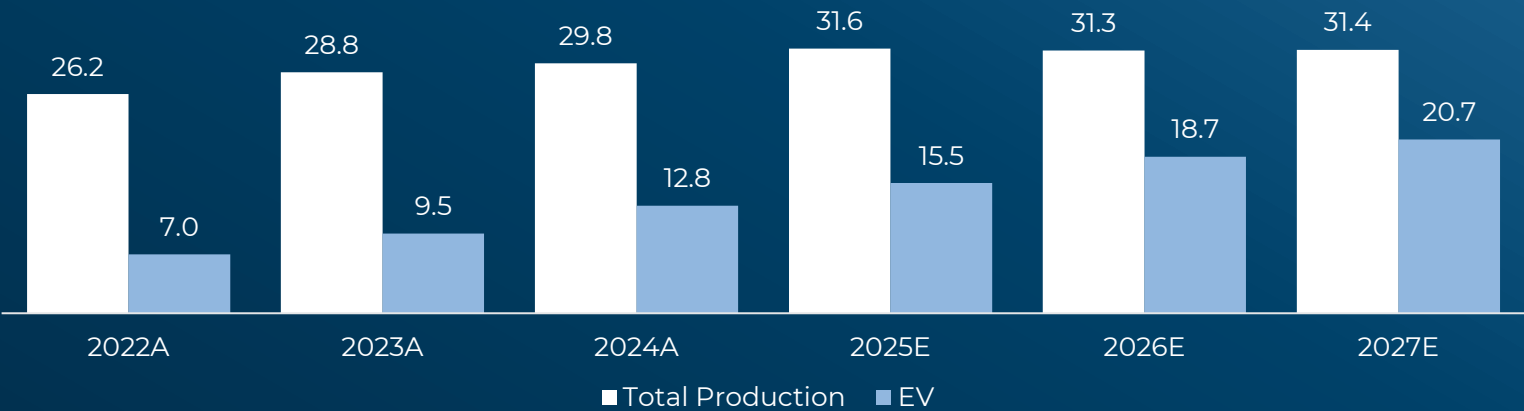


110 PRODUCTION PLANTS + 5 IN CONSTRUCTION

03 GROWING IN CHINA: THE EMERGING NEW FORCE



CHINA - LV production expected evolution 2022 – 2027 (Mveh)



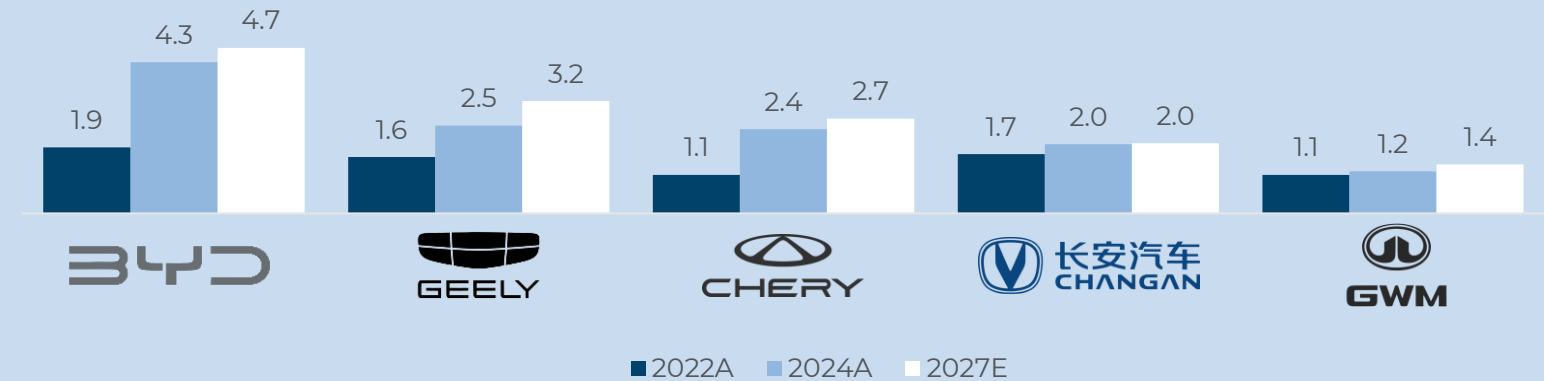
The market

- ✓ China responsible for **70%** of production of EV⁽¹⁾ vehicles in 2024
- ✓ Rapid growth in EV manufacturers, with new entrants gaining market share
- ✓ Since 2023, China is the **#1 exporter of EVs**
- ✓ Chinese OEMs are **expanding internationally**, driven by strong local scale

Gestamp approach

- ✓ Selective growth through **EV proprietary products & technologies**
- ✓ Growing exposure to new EV players
- ✓ Established footprint in China is **13 plants + 2 R&D centers**
- ✓ Best placed to support **Chinese OEMs** as they expand in Europe
 - Providing **know-how, reduction of time and money investment** to market newcomers

China Top 5 OEMs by Production

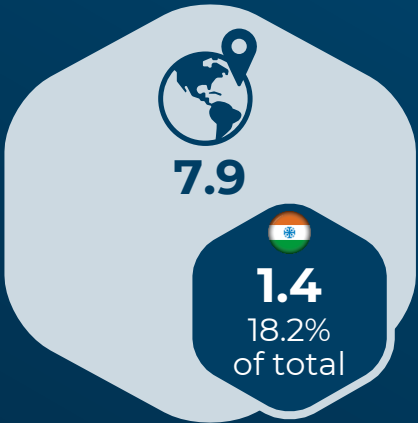


Source: Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025, with EV data as of latest available report (August 2025). Includes content supplied by S&P Global Mobility
Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09E]. All rights reserved.
1. EV = includes BEV+FCCELL+PHEV+PFCEV.

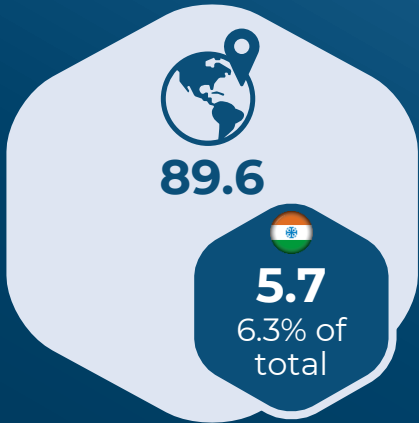
03 PREPARED TO CAPTURE THE INDIA MEDIUM TERM OPPORTUNITY



2024 population (bn people)⁽¹⁾



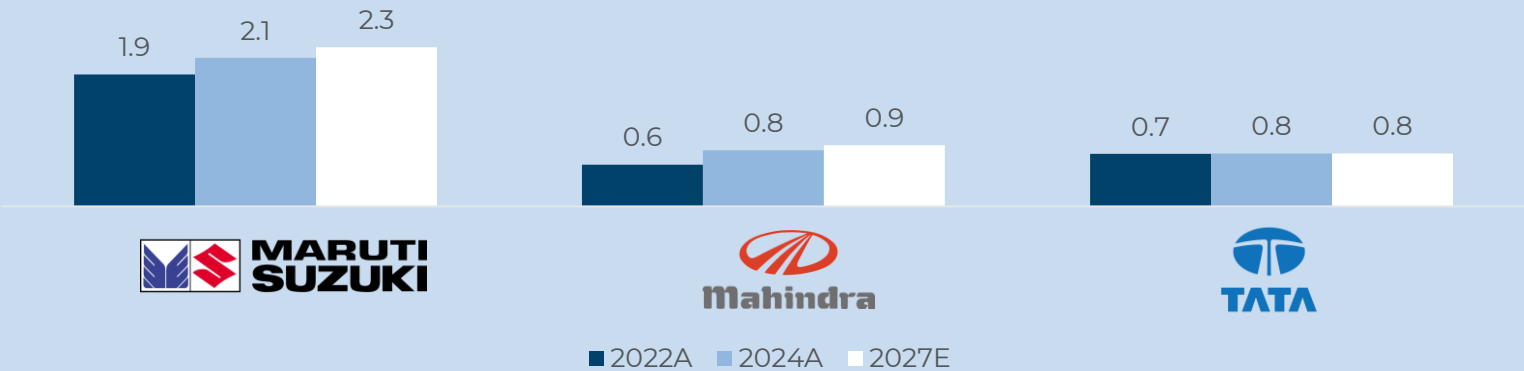
2024 LV production volumes (Mveh)⁽²⁾



The market

- ✓ **India** has one of the **lowest car penetration rates**
- ✓ **Strong GDP growth** on the back of large **macro tailwinds** (real GDP growth of c.6.2%)
- ✓ Production boosted by **shift to individual mobility**
- ✓ **New regulatory framework** expected soon, changing production landscape towards more **sustainable vehicles**

India Top 3 OEMs by Production



Gestamp approach

- ✓ Gestamp proprietary technology solutions to improve **safety car features**, amongst others
- ✓ **Growth exposure** to local and international OEMs in the market
- ✓ Well positioned to catch growth **with 4 plants in the country**

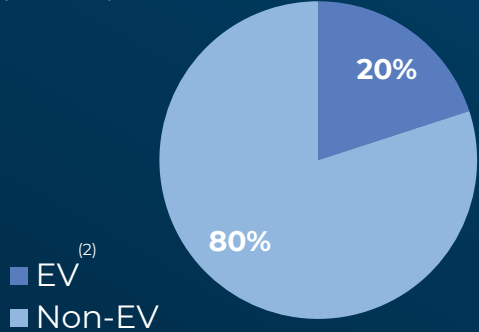
1. Source: IMF as of April 2025.
2. Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. 23
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04 PROPULSION AGNOSTIC, BALANCED, AND READY FOR THE FUTURE AT ANY PACE OF DEVELOPMENT

Gestamp taking advantage of extension of the ICE lifecycle, and in parallel winning in CPV⁽¹⁾-accretive electrification

Balanced exposure today

Mix of Gestamp revenue
(%, 2024)



- ✓ Powertrain-agnostic product portfolio, offering flexibility to **adapt to different powertrain propulsion technologies**
- ✓ **Benefitting** from the extensions of current **ICE projects**
- ✓ Taking **advantage of extension of the ICE lifecycle**

Benefits from long term EV trend



Underbody development for EV

- 1 Battery box**
New products
- 2 Crash structure**
New resistant products
- 3 Chassis**
New complex, robust products
- 4 Internal mechanism**
New powered products

✓ **New safety requirements** for electrical vehicles

✓ **Need for lightweighting**

✓ **New BIW architecture and chassis adaptations**

✓ **Value-added products** driving customer engagement

Benefits from long term outsourcing trend

Delivering capital efficiency to traditional OEMs...

- ✓ Allows them to focus Capex on value-add CASE investments

... while empowering newcomer OEMs

- ✓ Reduction of time and money investment
- ✓ Providing complex manufacturing know-how
- ✓ Leveraging decades of Gestamp experience

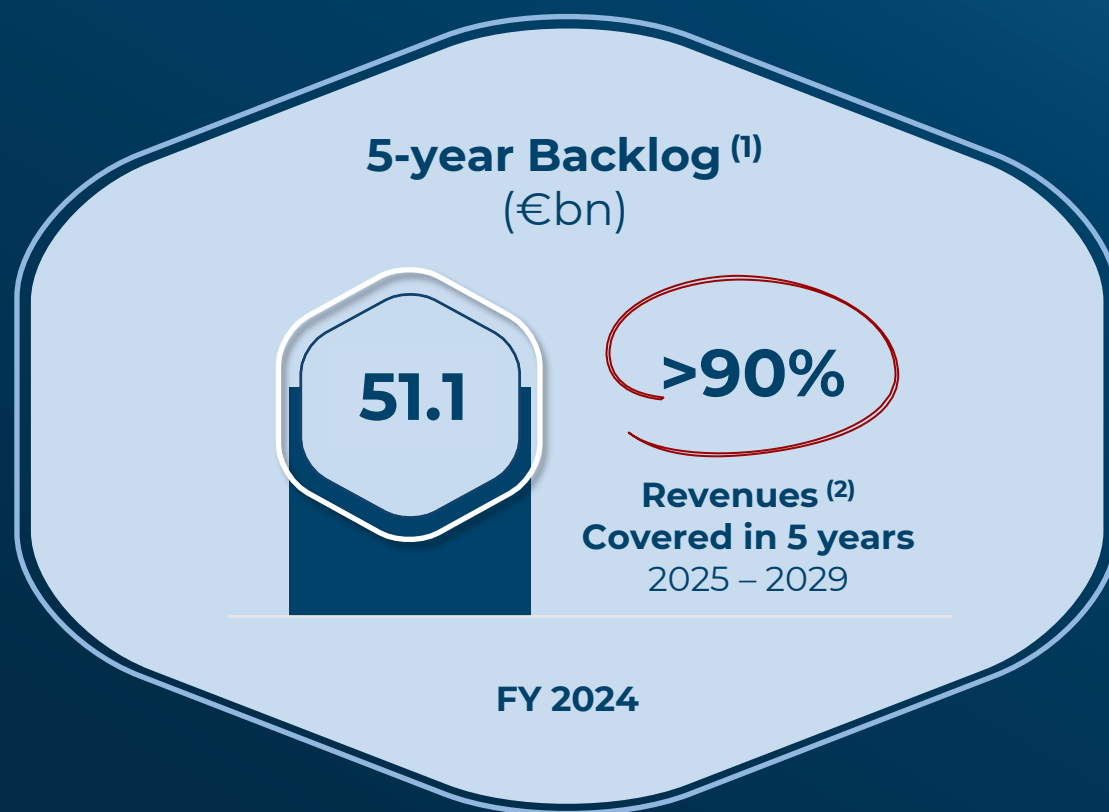
Source: Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

1. Concentrated Photovoltaic

2. EV sales include all sales related to pure EV players + EV related products + hybrid full/plug-in vehicles. EV share calculated as: EV sales / sales of parts wo Intercompany (excl. Tooling & Ind. Equipment)

05 REVENUE VISIBILITY THROUGH A SOLID 5-YEAR BACKLOG

Robust backlog underpins long-term revenue visibility and strategic growth confidence



- ✓ €51.1bn secured backlog provides **strong revenue visibility and supports multi-year planning**
- ✓ Backlog driven by **platform wins across ICE, hybrid and EV segments**
- ✓ Strong **alignment with OEM product pipelines**, including next-gen vehicle architectures
- ✓ Typical **contract duration of 6-7 years**
- ✓ Contractual clauses such as '**Take or Pay**' and '**Tiered Pricing**' **mitigate market volatility**, promoting profitability and CapEx recovery

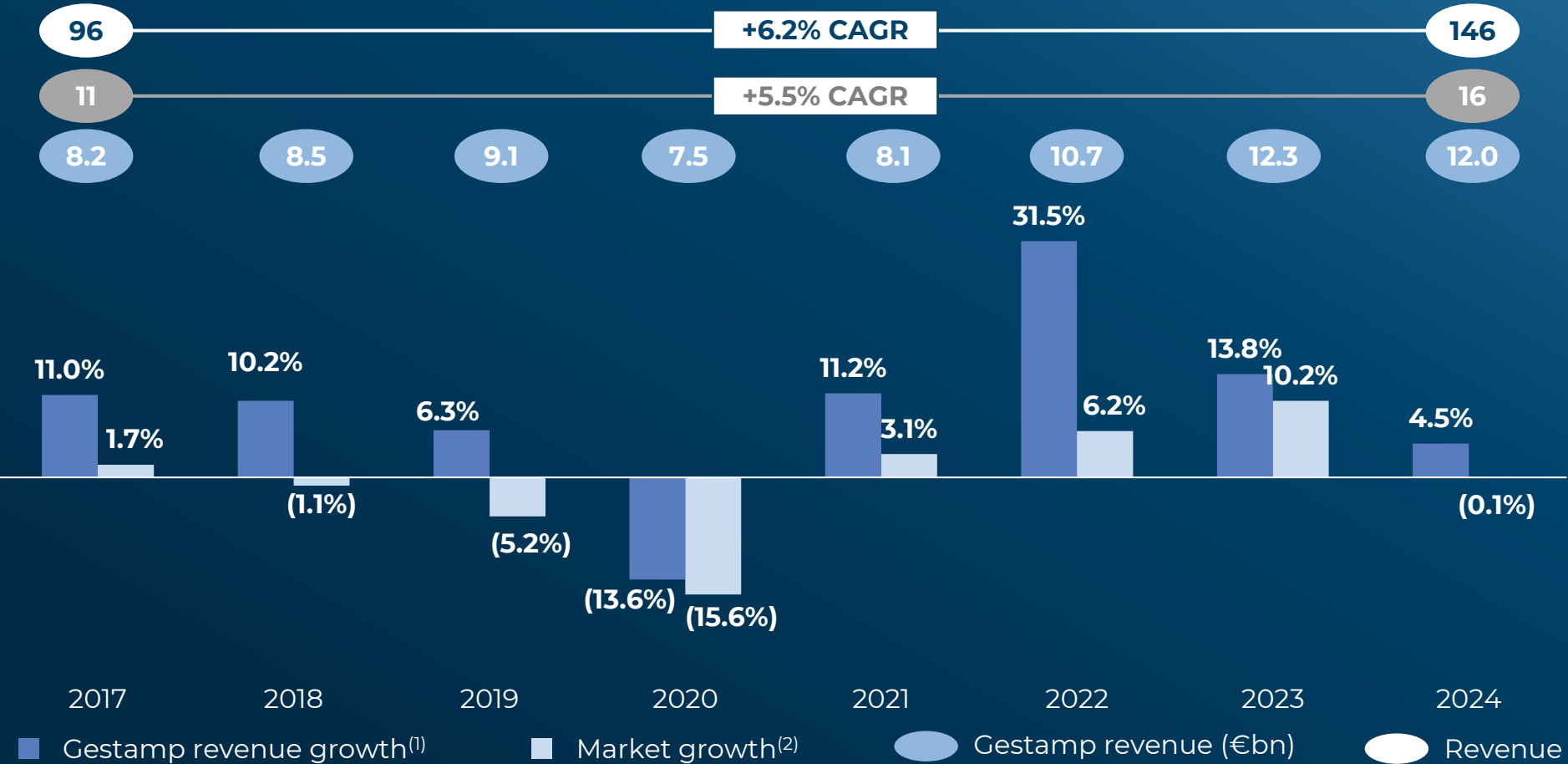
1. Represents revenue that the company expects to record on the basis of awarded business for certain components over determined periods and production estimates of its customers and industry organizations, over the period

2. Revenues excluding revenues from Gescrap, as well as scrap and tooling prototype. Revenue expected for the period will be generated by orders already in hand by the end of 2024

06 CONSISTENT HISTORY OF MARKET OUTPERFORMANCE



Strong growth since IPO with consistent LVP outperformance



✓ Strong growth since IPO: from 8.2bn in 2017 to 12.0bn in 2024

✓ Outperformed market every year at high-single digit /low-double digits since IPO

Note: Based on internal estimates. Includes impacts of the Phoenix Plan of €25.0 million in 2024

1. Gestamp's growth at constant FX used for comparability with production volumes

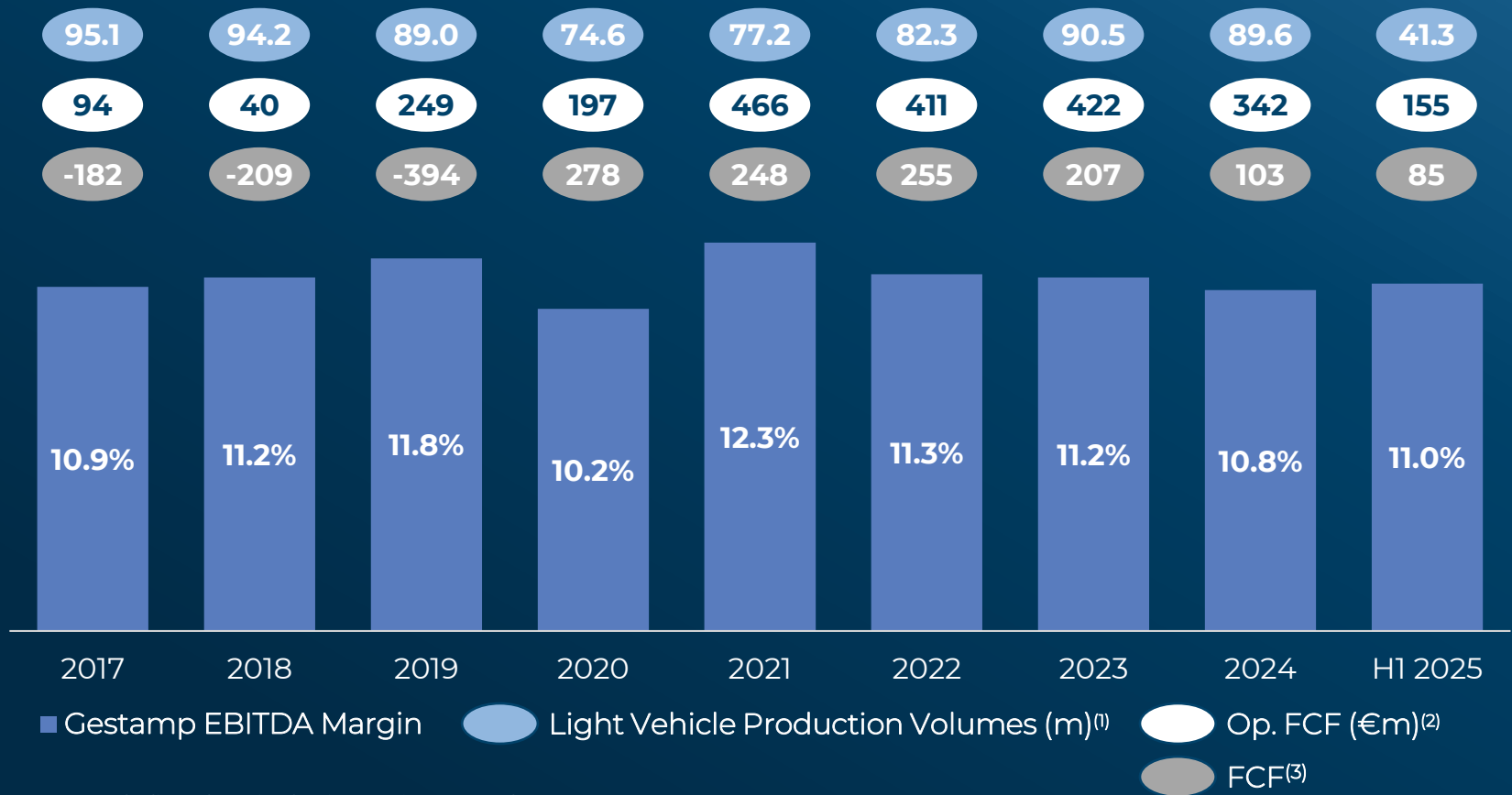
2. Market production volume growth is based on countries in Gestamp's production footprint. Production volumes in Gestamp geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

06 BUILT TO WITHSTAND: GESTAMP'S MARGIN RESILIENCE



Ability to maintain and improve profitability during industry volume contraction and call-off volatility

Gestamp EBITDA Margin vs. Global Light Vehicle Production



- ✓ Resilience during COVID: limited EBITDA margin erosion and quick recovery
- ✓ Track record of EBITDA margin stability and FCF
- ✓ Selective approach: prioritize profitability and sustainability of margins in new tenders
- ✓ Proven flexible cost structure
- ✓ Contractual class to pass through raw materials cost swings

Note: excluding Phoenix Plan impact in 2024 and H1 2025

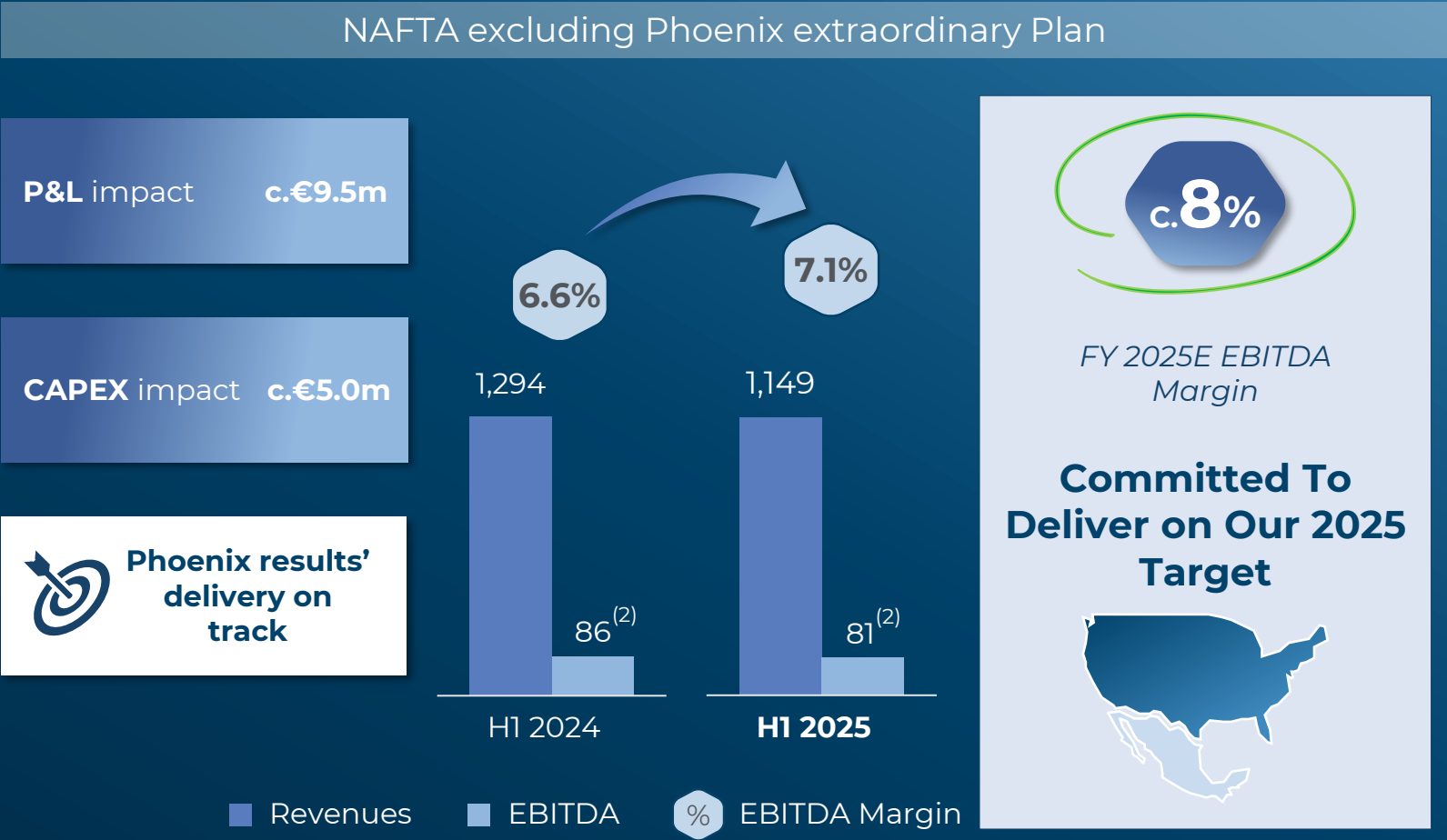
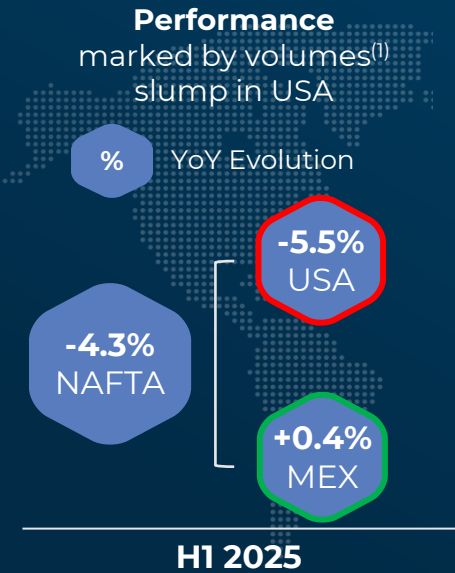
1. Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

2. Operating Free Cash Flow calculated as EBITDA less capital expenditures

3. FCF is defined as change in net debt, excluding acquisitions and dividends

06 DELIVERING ON THE PHOENIX PLAN AS A KEY PRIORITY

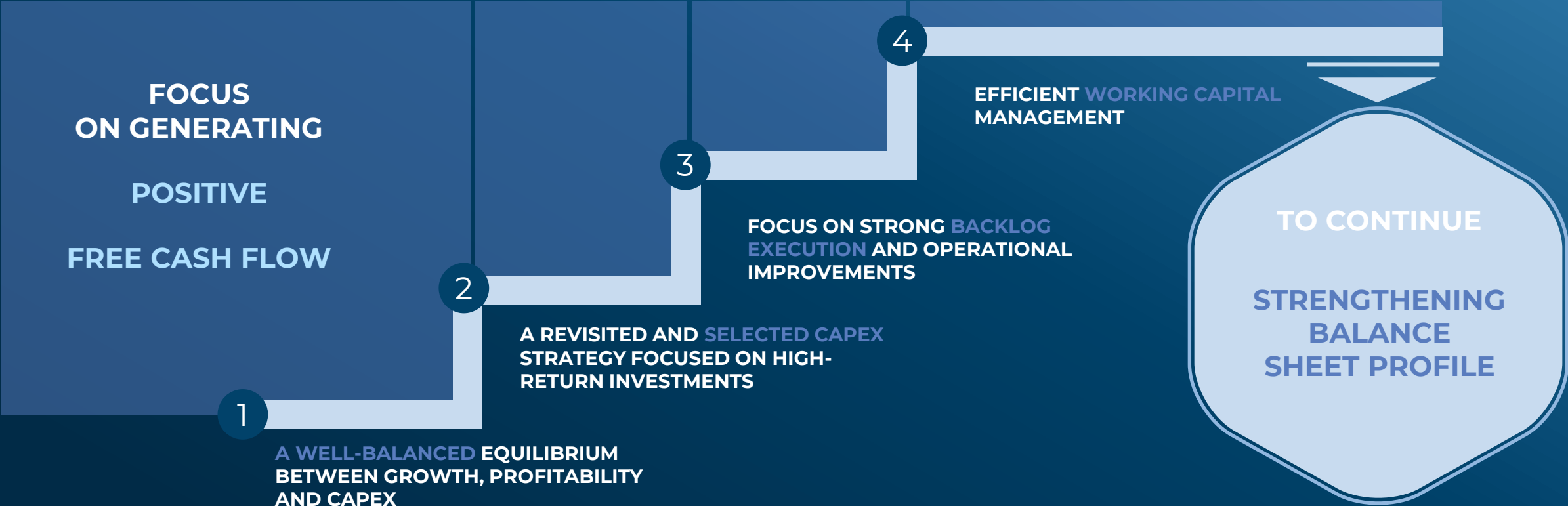
Progressive profitability improvement with a clear roadmap to achieve 2025 and 2026 targets



1. Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved.

2. Includes the impact of the Phoenix Plan for the six-month periods ended June 30, 2025 (€9.5 million in expenses).

07 CAPITAL ALLOCATION APPROACH FOCUSED ON PRESERVING A STRONG BALANCE SHEET



07 GESTAMP IS ADAPTING ITS STRATEGY TO PRESERVE OUR FUTURE AND CONTINUE BEING A TRUSTED PARTNER



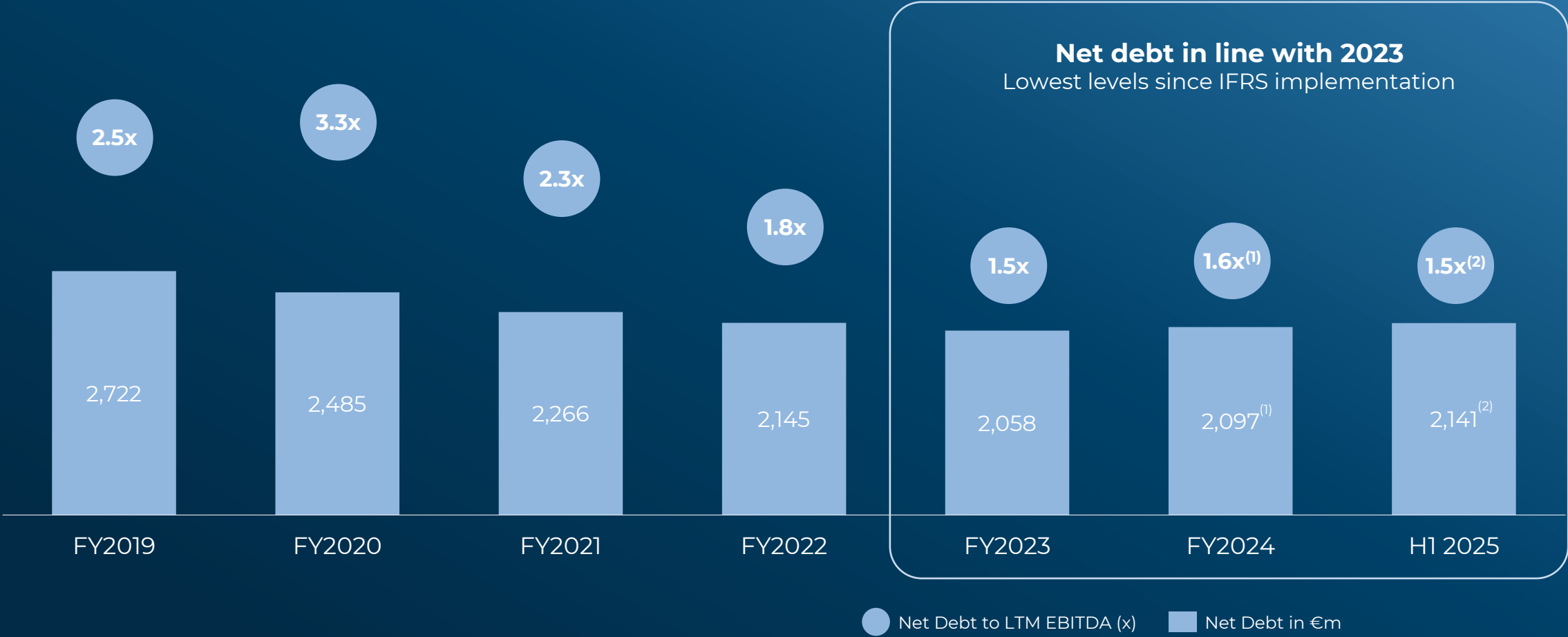
- Utilizing **existing capacities**
- **Selective** and **strategic** growth **targets**
- **Alternative financing options** to ensure financial **soundness**
- **Align Capex spending** to **project milestones** (SOP delays, etc) for all projects

GESTAMP AIMS TO CONTINUE COLLABORATING IN THIS COMPLEX CONTEXT WITH OEMS
WORKING TOGETHER TO FIND DIFFERENT COLLABORATION MODELS

07 PROVEN TRACK RECORD OF DELEVERAGING



Leverage and Net Debt Evolution



1. Excluding Phoenix Plan Impact on P&L of c.€25m and Capex expenses of c.€6m in FY 2024.
2. Adjusted for Santander equity investment (€246M) which closed on September 9th, 2025. Excluding Phoenix Plan in the six months ended June 30, 2025 (€9.5 million in expenses)

08 A LEADING GOVERNANCE SET-UP

Experienced management team ...

Executive Chairman & CEO

Francisco José Riberas Mera

Chief Corporate Officer

Patricia Riberas López

General Director, Legal, Tax & Corporate Governance Department; Secretary

David Vázquez Pascual

Chief People Officer

Manuel de la Flor Riberas

Chief Financial Officer

Ignacio Mosquera Vázquez

Chief Commercial Officer

Juan Miguel Barrenechea Izarzugaza

Chief Purchasing Officer

Javier Ignacio Imaz Rubalcaba

Corporate Director of Europe Division

Fernando Macías Mendizábal

Director of the Edscha Division

César Pontvianne de la Maza

... with strong independent oversight through a solid Board of Directors ...



>2/3

independent directors on key committees

- **Sustainability committee:**
3 independent + 1 dominical member
- **Audit committee:**
2 independent + 1 dominical member
- **Appointments and remuneration committee:**
2 independent + 1 external member



>50%

independent directors on the board



>40%

female directors on the board

... and with family roots and commitment

Long-term strategic focus



Stable strategic vision ...



... fostering a sustainable business

Strong corporate culture and values



Top-down sustainability buy-in



Highest ethical standards commitment

Relationship building with key stakeholders



Winning stakeholders' trust...



... to establish Gestamp's leadership

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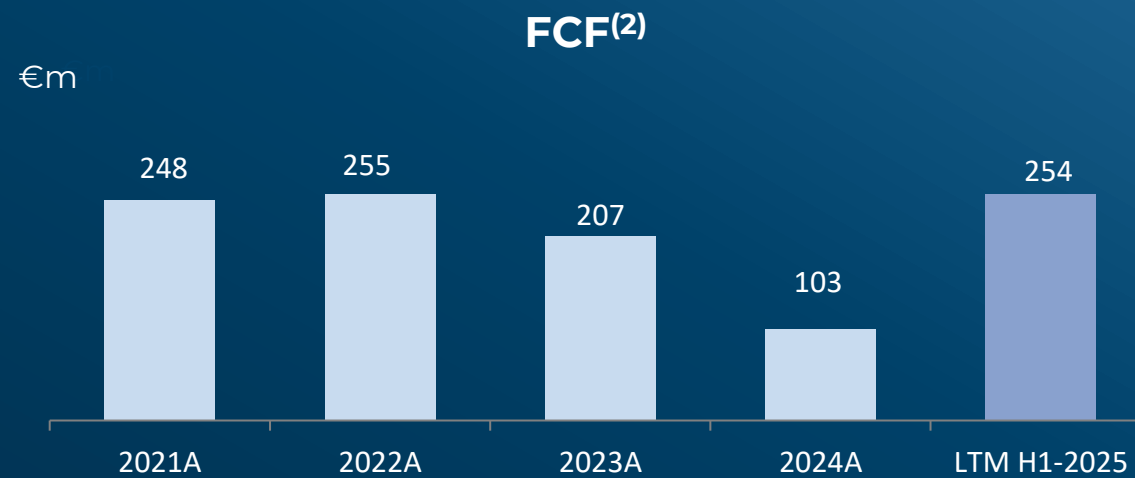
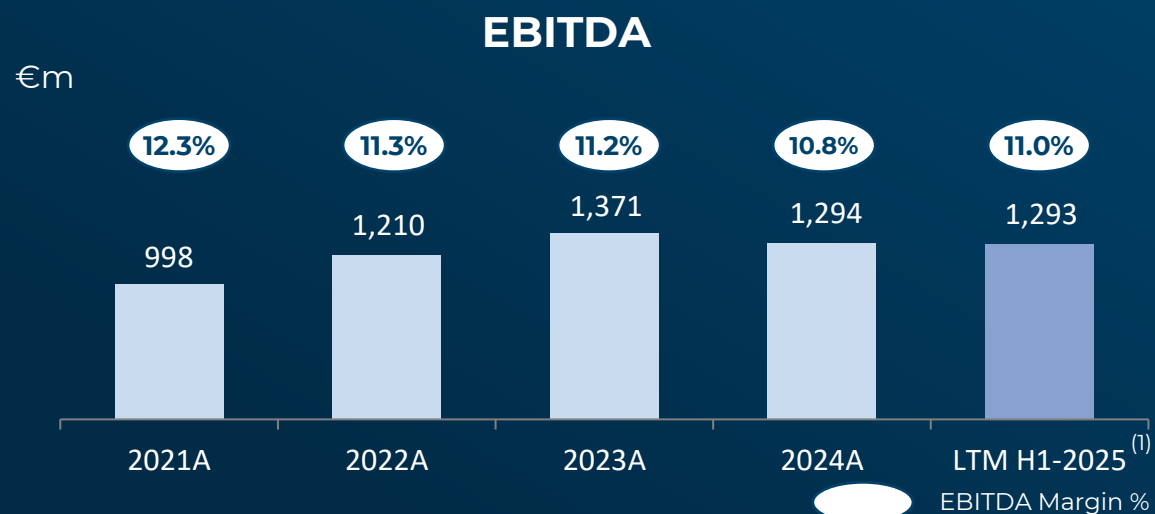
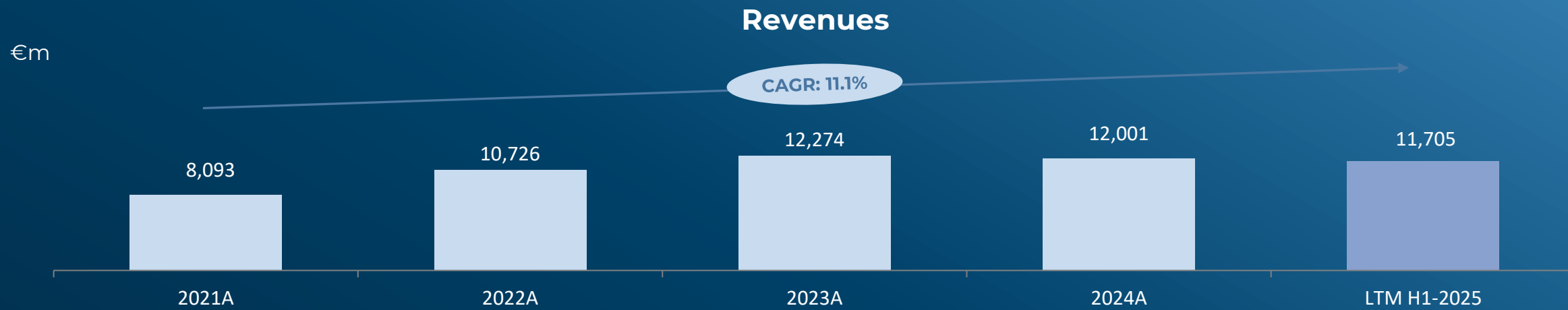
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OVERVIEW OF FINANCIAL PERFORMANCE (2021-LTM H1 2025)



1. LTM EBITDA of €1,316m excluding Phoenix Plan impact of c.€23m on P&L
 2. FCF is defined as change in net debt, excluding acquisitions and dividends

GEOGRAPHIC DIVERSIFICATION SUPPORTING H1-25 PERFORMANCE

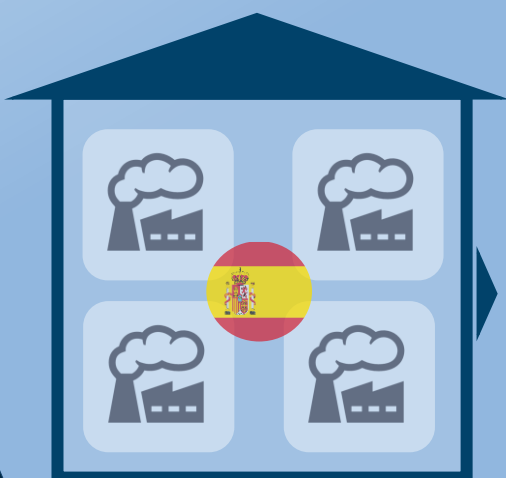
		Revenues (€m)			EBITDA (€m)			EBITDA Margin (%)	
		H1 2024	H1 2025	Var. (%)	H1 2024	H1 2025	Var. (%)	H1 2024	H1 2025
	Western Europe	2,204	2,117	(3.9%)	239	217	(9.1%)	10.9%	10.3%
	Eastern Europe	948	999	5.4%	118	153	29.9%	12.4%	15.3%
	NAFTA⁽¹⁾	1,294	1,149	(11.2%)	74	72	(3.0%)	5.7%	6.2%
	Mercosur	423	394	(6.8%)	45	43	(5.6%)	10.7%	10.8%
	Asia	955	904	(5.4%)	139	132	(4.9%)	14.5%	14.6%
	Gescrap	317	281	(11.3%)	27	24	(9.4%)	8.4%	8.6%
		6,140	5,844	(4.8%)	642	641	(0.1%)	10.5%	11.0%

1. NAFTA including Phoenix Plan impact on P&L of c.€12m in H1 2024 and €9.5m in H1 2025.

PARTNERING WITH SANTANDER TO REINFORCE OUR BALANCE SHEET



- 🤝 Santander Bank takes a blended c.38.6% stake in a set of Propcos owners of all Gestamp's Spanish Real Estate Assets through the creation of new type B preferential shares
- 🤝 Santander is the #4 largest European Bank⁽¹⁾
- 🤝 Santander to make a capital injection worth €246m in the Propcos



Propcos

- ❖ NEW VEHICLES OWNERS OF 940SQM OF LAND, 453SQM OF BUILDINGS AND 23 INDUSTRIAL PLANTS IN SPAIN
- ❖ TOTAL REAL ESTATE ASSETS VALUED AT €379M⁽²⁾
- ❖ GESTAMP WILL KEEP FULL CONTROL OF THE ASSETS THAT WILL CONTINUE TO OPERATE THROUGH A LEASE AGREEMENT BETWEEN THE PROPCOS AND GESTAMP OPERATING ENTITIES
- ❖ SHARES OWNED BY SANTANDER IN THE PROPCOS TO BE INCLUDED AS NON-CONTROLLING INTEREST IN GESTAMP'S FINANCIAL STATEMENTS
- ❖ SANTANDER IS EXPECTED TO BE COMPENSATED WITH DISCRETIONARY DIVIDENDS DISTRIBUTED BY THE PROPCOS AS ASSET OWNERS
- ❖ THE TRANSACTION CLOSED ON SEPTEMBER 9TH 2025



Strategic Rationale

- ✓ **Crystalizing value from Gestamp's Assets while...**
- ✓ **...giving entrance to a reference shareholder**
- ✓ **Reducing Gestamp's net debt...**
- ✓ **... and further strengthening our balance sheet profile**

1.5x

H1 2025
Pro Forma Leverage Ratio

1. Source: S&P Top 50 European Banks by total assets 2024 ranking
2. According to a third-party valuation made by Galtier

SUMMARY OF FINANCIAL PERFORMANCE (2022 – LTM H1 2025)

(€ in millions)	2022A	2023A	2024A	LTM H1-2025
Operating Income	11,043	12,450	12,212	11,876
<i>Growth %</i>	33.2%	12.7%	(1.9%)	(2.8%)
<i>Revenue</i>	10,726	12,274	12,001	11,705
<i>Other operating income</i>	189	197	189	187
<i>Changes in inventories</i>	128	(21)	23	(16)
Operating expense	(10,503)	(11,770)	(11,630)	(11,295)
<i>Raw materials and other consumables</i>	(6,975)	(7,838)	(7,522)	(7,240)
<i>Personnel expenses</i>	(1,626)	(1,811)	(1,955)	(1,942)
<i>Depreciation, amortization, and impairment losses</i>	(670)	(691)	(712)	(712)
<i>Other operating expenses</i>	(1,233)	(1,431)	(1,441)	(1,401)
EBITDA⁽¹⁾	1,210	1,371	1,294	1,293⁽²⁾
<i>% Margin</i>	11.3%	11.2%	10.8%	11.0%

- EBITDA represents operating profit before depreciation, amortization and impairment losses
- LTM Adjusted EBITDA of €1,316m excluding Phoenix Plan impact of c.€23m on P&L



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