

Presentation of results 9M2023 Grupo Catalana Occidente, S.A.

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@gco_news



01.

Keys of the period



3

9M2023: Executive summary

GROWTH

Total volume and distribution of the business

€4,436.5 M +9.2%

Acquisition of 100% of Grupo Mémora



PROFITABILITY

Consolidated results



€526.0 M +10.4%

Combined ratio



92.5% +2.2 p.p. Traditional business 71.2% +1.3 p.p. Credit insurance business

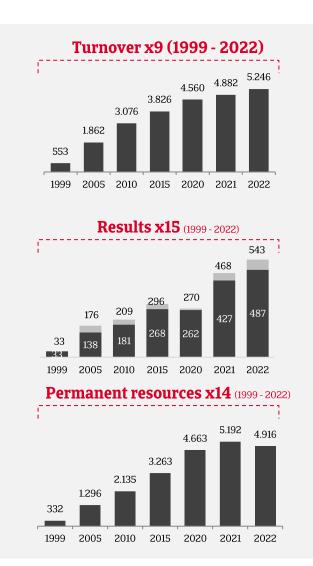
SOLVENCY

Permanent resources at market value

Shareholder Remuneration 2022

€5,451.7 M %

€123.42M





Global economic environment

The global economy continues to recover gradually with diverging growth and increased uncertainty over the Middle East conflict.



Global



United States

$$_{\text{GDP}}$$
 + 5.7% $_{21}$ +2.1% $_{22}$ +2.1% $_{22e}$



Eurozone



Latam



Spain



Emerging and developing economies in Asia

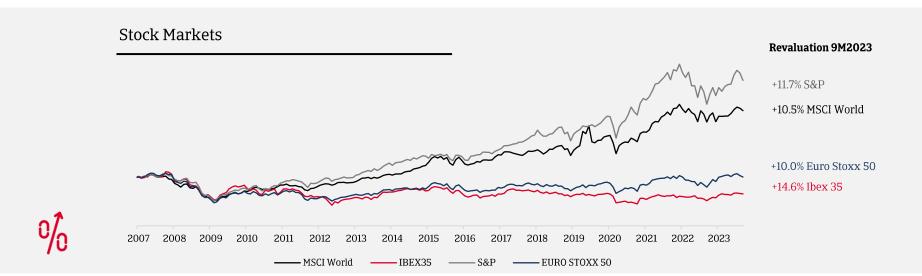


United Kingdom

$$GDP + 4.9\% 21 + 4.1\% 22 0.5\% 23e$$

Financial markets



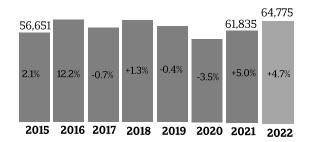




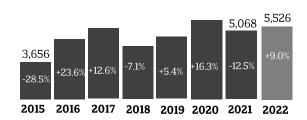
The insurance industry in Spain

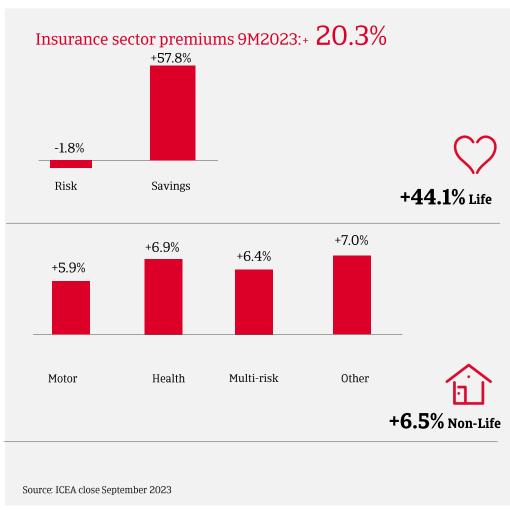
The insurance sector in Spain grows by 20.3% in turnover, mainly due to the evolution of Life premiums

Premiums (€M)



Technical account results







GCO at 9M2023

(figures in € million)

Income	9M2022	9M2023	% Chg. 22-23
Traditional business	2,153.8	2,317.8	7.6%
Recurring premiums	1,985.2	2,087.2	5.1%
Single premiums life	168.6	230.6	36.8%
Credit insurance business	1,882.2	1,954.9	3.9%
Insurance turnover	4,036.0	4,272.7	5.9%
Funeral business income*	25.1	163.8	
Total turnover	4,061.1	4,436.5	9.2%

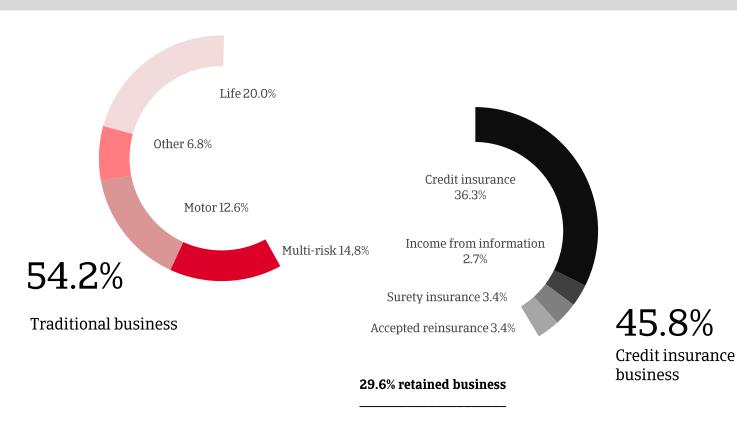
Results	9M2022	9M2023	% Chg. 22-23
Ordinary results of the traditional business	199.2	201.3	1.1%
Ordinary results of the credit insurance business	275.9	312.5	13.3%
Recurring results from funeral business*	3.9	9.0	
Non-ordinary results	-2.5	3.1	
Consolidated results	476.5	526.0	10.4%
Attributable results	430.6	470.5	9.3%



GCO diversification 12M2022

盘

Balanced portfolio, complete offer





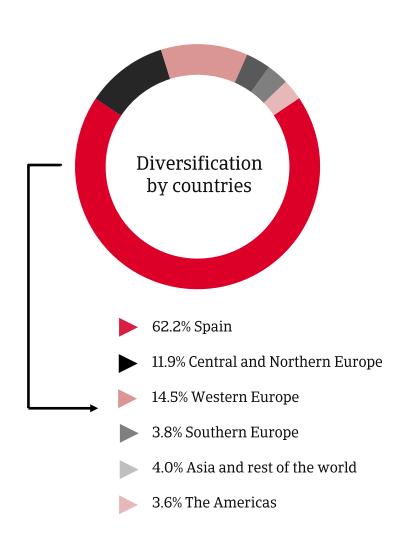
Global Presence

4th Largest insurance group in Spain

1st Largest funeral business in Spain

2nd Largest credit insurance group in the world

50 countries 1,500 offices





Sustainability





Support for major international initiatives











External sustainability rating

In December 2022, the Group's ESG rating was revised to 15.0 points (low risk of experiencing material financial impacts related to ESG factors). This places GCO among the top 15 companies with the best ESG rating in the insurance sector, which includes more than 300 companies, and it has been awarded the "Industry top rated" badge.



Other highlights:



Publication of GCO's Sustainability Report - EINF 2022 verified by an independent expert



SFDR Article 8 compliant investment fund product offering



Mediterranean Natural Capital Development Projects

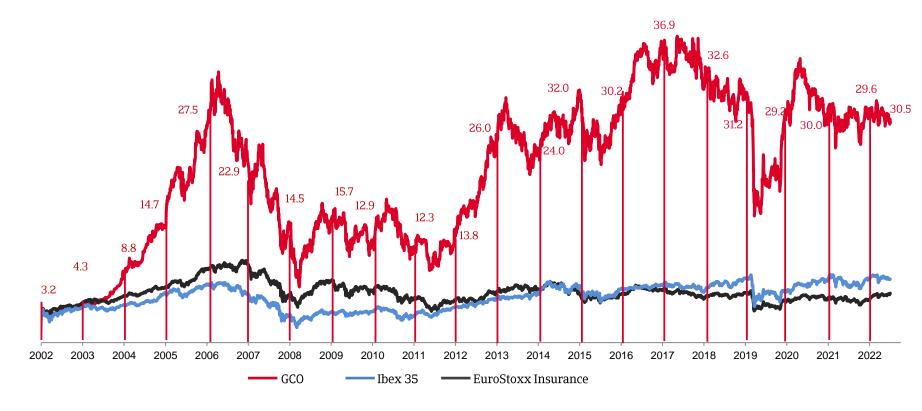


Prepersa First entity with certified sustainable workshops in Spain



Share price evolution

Shares in GCO end September 2023 at €30.5/share



Profitability (YTD)	9M2022	9M2023	TACC 2002 -9M23	
GCO	-14.50%	3.21%	10.18%	
Ibex 35	-15.46%	14.57%	2.06%	
EuroStoxx Insurance	-14.73%	2.58%	3.40%	

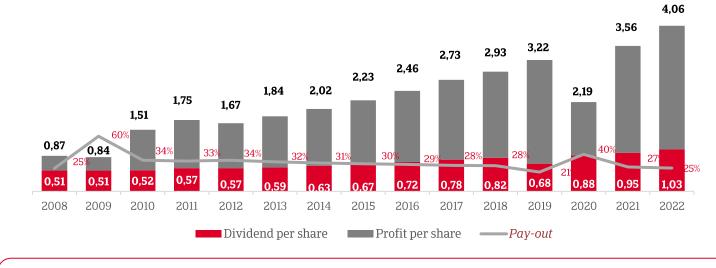
^{*} Compound annual growth rate



8.7% increase in dividends from 2022 profits

7.5% increase in dividends for July and October 2023

The historical pattern of dividend distribution demonstrates the clear commitment of the Group to remunerate its shareholders.



 July 2022
 Oct. 2022
 Feb. 2023
 May 2023
 Dividends 2022 financial year

 €21.50M
 €21.50M
 €58.91M
 €123.42M total

 July 2023
 Oct. 2023

 €23.11M
 €23.11M



02.

Information 9M2023

Income statement
 Traditional business
 Credit insurance business
 Funeral Business
Capital, investments and solvency



Traditional business

+5.1% €2,087.2M

Recurring premiums

92.5% +2.2 p.p.

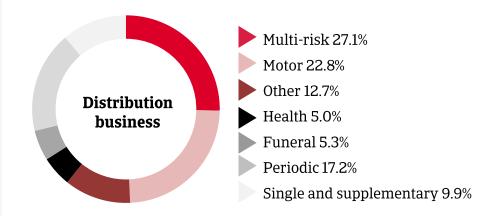
Combined ratio

-8.9% €186.0M

Technical results

+1.1% €201.3M

Ordinary results



Positive evolution of recurring written premiums with a 5.1% growth. The increase of 7.1% in multirisk and 8.2% in others should be highlighted.

Traditional business. Multi-risk



Earned premiums +7.1%

Combined ratio

92.9%

Multi-risk	9M2022	9M2023	% Chg. 22-23	12M2022
Written premiums	580.0	621.2	7.1%	774.3
% Technical cost	58.2%	60.1%	1.9	59.4%
% Commissions	21.6%	21.6%	0.0	21.1%
% Expenses	11.7%	11.2%	-0.5	12.3%
% Combined ratio	91.6%	92.9%	1.3	92.8%
Technical results after expenses	46.7	42.1	-9.9%	54.1
% on earned premiums	8.4%	7.1%		7.2%
Earned premiums	555.9	590.8	6.3%	750.7

_	Stagnant quarter combined ratio						
	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
Multi-risk	88.5%	88.4%	97.6%	96.2%	92.2%	92.0%	94.4%



Traditional business. Motor



Earned premiums +5.3%

Combined ratio

96.2%

Motor	9M2022	9M2023	% Chg. 22-23	12M2022
Written premiums	493.0	518.9	5.3%	658.6
% Technical cost	68.5%	<i>72.6</i> %	4.1	68.7%
% Commissions	11.9%	11.9%	0.0	11.2%
% Expenses	12.2%	11.7%	-0.5	12.8%
% Combined ratio	92.6%	96.2%	3.6	92.7%
Technical results after expenses	36.0	19.1	-46.9%	47.7
% on earned premiums	7.4%	3.8%		7.3%
Earned premiums	484.0	502.8	3.9%	651.2

	Stagnant quarter combined ratio						
	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
Motor	90.2%	92.0%	95.0%	93.0%	93.4%	97.2%	97.9%



Traditional business. Other



Earned premiums

+8.2%

Combined ratio

85.0%

Other	9M2022	9M2023	% Chg. 22-23	12M2022
Written premiums	272.0	294.3	8.2%	359.0
% Technical cost	49.3%	<i>50.9</i> %	1.6	49.1%
% Commissions	20.5%	22.6%	2.1	19.8%
% Expenses	13.4%	11.5%	-1.9	14.1%
% Combined ratio	83.3%	85.0 %	1.7	82.9%
Technical results after expenses	42.4	41.5	-2.1%	58.5
% on earned premiums	16.7%	<i>15.1%</i>		17.1%
Earned premiums	253.6	275.4	8.6%	342.7

	Sta	gnant qua	rter combi	ned ratio			
	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
Other	85.2%	83.1%	81.8%	81.9%	87.4%	82.4%	85.2%



Traditional business. Life



Earned premiums

+2.0%

Combined Ratio for funeral

74.6%

Combined Ratio for health

88.9%

Life	9M2022	9M2023	% Chg. 22-23	12M2022
Life insurance turnover	808.8	883.4	9.2%	1,050.9
Health	136.3	137.7	1.0%	510.1
Funeral	115.9	119.0	2.7%	149
Periodic premiums	388.0	396.1	2.1%	155.3
Single premiums	168.6	230.6	36.8%	236.5
Pension plan contributions	34.3	29.7		51.3
Net contributions to investment funds	-3.7	-7.9		-10.7
Technical results after expenses	79.0	83.3	5.4%	47.8
% on earned premiums	10.2%	9.8%		4.6%
Technical-financial results	111.3	143.7	29.1%	150.4
% on earned premiums	<i>14.4</i> %	16.9%		14.3%
Earned premiums	771.6	852.0	10.4%	1,048.9
Combined ratio for Health Combined ratio for Funeral	84.6% 79.9%		+4.3 p.p. -5.3 p.p.	87.4% 80.8%

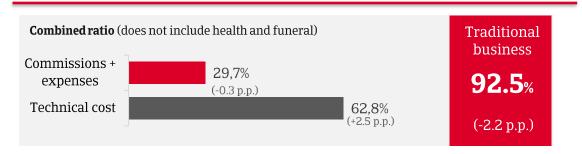


Traditional business

(figures	in	€.	million)
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Traditional business	9M2022	9M2023	% chg. 22-23	12M2022			
Written premiums	2,153.8	2,317.8	7.6%	2,842.9			
Life insurance premiums, ex. single	1,985.2	2,087.2	5.1%	2,606.4			
Technical results after expenses	204.1	186.0	-8.9%	263.0			
% on earned premiums	9.9%	8.4%		9.4%			
Financial results	61.9	88.7	43.3%	84.4			
% on earned premiums	3.0%	4.0%		3.0%			
Non technical results	-15.1	-15.5	2.6%	-21.4			
Corporate tax	<i>-51.7</i>	-57.9	12.0%	-68.2			
Ordinary results	199.2	201.3	1.1%	257.7			
Non-ordinary results	1.4	-3.4	-342.9%	-50.6			
Total results	200.6	197.9	-1.3%	207.1			
Earned premiums	2,065.1	2,221.0	7.5%	2,793.5			

Combined ratio





+3.4% €1,725.9M

Earned premiums

71.2% +1.3p.p

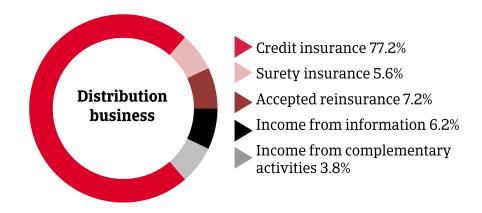
Gross combined ratio

+7.6% €356.8M

Net technical results

+13.3% €312.5M

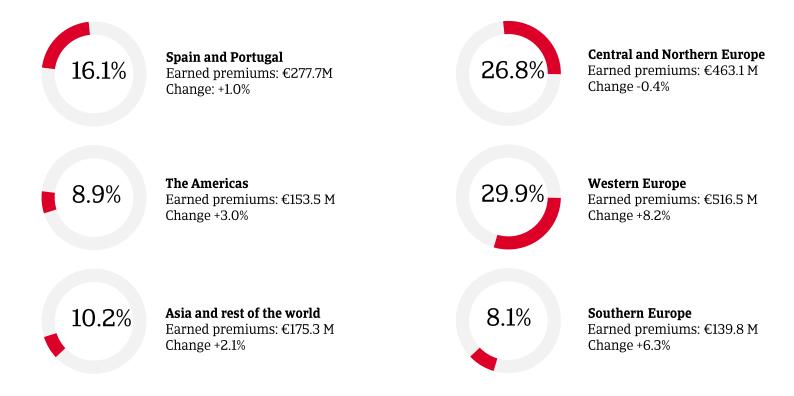
Ordinary results



The inflow of claims remains below the pre-pandemic period. However, we maintain the prudent level of provisions of previous years.

€1,725.9M +3.4%

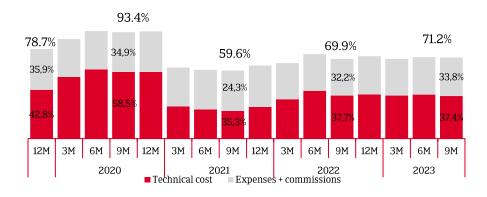
Earned premiums



€1,844.0M +3.3%

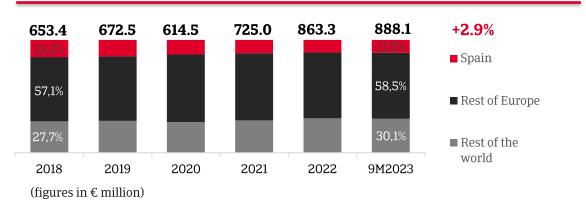
Earned premiums and information services

Performance of the gross combined ratio



Combined Gross ratio 71.2% (+1.3 p.p.)

Performance of risk exposure (TPE)





	` U	,	
9M2022	9M2023	% chg. 22-23	12M2022
1,669.4	1,725.9	3.4%	2,224.5
115.2	118.1	2.5%	141.9
1,784.6	1,844.0	3.3%	2,366.4
536.4	531.4	-0.9%	655.4
30.1%	28.8%		27.7%
-204.9	-174.6	-14.8%	-244.8
37.0%	37.0%		37.0%
331.5	356.8	7.6%	410.6
18.6%	19.3%		17.4%
21.3	43.6	104.7%	44.8
1.2%	2.4%		1.9%
7.1	16.0	125.4%	8.8
-81.0	-99.8	23.2%	-104.3
-3.0	-4.1	36.7%	-5.3
275.9	312.5	13.3%	354.6
-3.9	7.8		-23.8
272.0	320.3	17.8%	330.8
	1,669.4 115.2 1,784.6 536.4 30.1% -204.9 37.0% 331.5 18.6% 21.3 1.2% 7.1 -81.0 -3.0 275.9 -3.9	1,669.4 1,725.9 115.2 118.1 1,784.6 1,844.0 536.4 531.4 30.1% 28.8% -204.9 -174.6 37.0% 37.0% 331.5 356.8 18.6% 19.3% 21.3 43.6 1.2% 2.4% 7.1 16.0 -81.0 -99.8 -3.0 -4.1 275.9 312.5 -3.9 7.8	9M2022 9M2023 22-23 1,669.4 1,725.9 3.4% 115.2 118.1 2.5% 1,784.6 1,844.0 3.3% 536.4 531.4 -0.9% 30.1% 28.8% -204.9 -174.6 -14.8% 37.0% 37.0% 331.5 356.8 7.6% 18.6% 19.3% 21.3 43.6 104.7% 1.2% 2.4% 7.1 16.0 125.4% -81.0 -99.8 23.2% -3.0 -4.1 36.7% 275.9 312.5 13.3% -3.9 7.8



Funeral Business



On 9 February 2023, GCO acquired 100% of Grupo Mémora from the Ontario Teacher's Pension Fund (OTPP).

	Mémora			Mém	ora	Asis	tea	Mémora +	Mémora + Asistea	
	2019	2020	2021	2022	9M2022	9M2023	9M2022	9M2023	9M2022	9M2023
Turnover	165,742	184,347	188,530	212,213	160,035	161,606	25,046	24,321	185,080	185,926
EBITDA	46,375	49,882	47,057	56,003	46,065	41,199	6,659	5,270	52,724	46,469
Margin	28.0%	<i>27.1</i> %	<i>25.0%</i>	26.4 %	28.78%	25.49%	26.59%	21.67%	28.49%	24.99%

(figures in € million)

Funeral Business	9M2022	9M2023
Income	25.1	163.8
EBITDA	6.6	39.5
Margin on EBITDA	26.3%	24.1%
Amortisations	1.6	15.6
Technical results after expenses	5.0	23.9
Financial results	-0.2	-12.3
Results before tax	4.9	11.5
Corporate tax	1.0	2.5
Ordinary results	3.9	9.0
Non-ordinary results	0.0	-1.4
Total results	3.9	7.6

As a result of the inflationary impact on costs, the EBITDA margin has been reduced to 24.1%

The Group, following the recent acquisition, is analysing Mémora's cost structure and establishing a programme of synergies and deleveraging in order to improve margins and reduce financial charges.

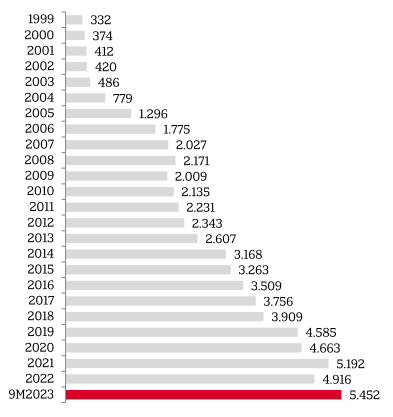


Financial strength



At the end September 2023, the Group's capital increased by 10.9%

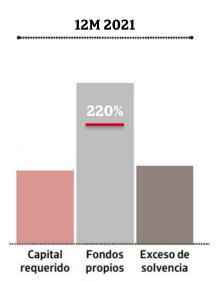
	(figures in € million)
Permanent resources at 31/12/2022	4,374.0
Permanent resources at market value on 31/12/2022	4,916.3
Net equity on 01/01/2023	4,182.6
(+) Consolidated profits	526.0
(+) Dividends paid	-126.6
(+) Change in valuation adjustments	129.6
(+) Other changes	8.6
Total movements	537.6
Total net equity on 30/09/2023	4,720.2
Subordinated debt	164.7
Permanent resources at 30/09/2023	4,884.9
Capital gains not included in balance sheet (properties)	566.8
Permanent resources at market value on 30/09/2023	5,451.7
	+10

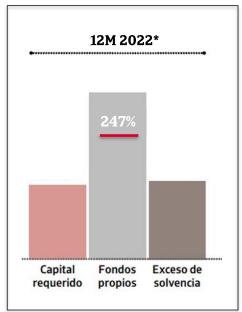




Sound solvency position: 247% at the close of 2022

Grupo Catalana Occidente has a sound solvency and financial position to withstand adverse situations





The Solvency II ratio is maintained around 200%, even in adverse scenarios.

Equity is of high quality (95% of tier1).

The estimated capital consumption by the Grupo Mémora acquisition would decrease the solvency ratio by about 20

* Data with partial internal model.



Presentation of the report on the financial and solvency situation

8 April: Group companies

19 May: GCO



Credit rating

A and A1 ratings, awarded by AM Best and Moody's respectively, reflect the Group's strong balance sheet, good business model, excellent operating results and appropriate capitalisation thanks to the entities' internal capital generation.

A.M. Best

"A"

Rating of the Group's operating entities

Best highlights the prudence in underwriting, which is reflected in a positive record of operating results with an excellent combined ratio and a high return on equity (ROE)

Moody's



Ratings of operating entities in the credit insurance business

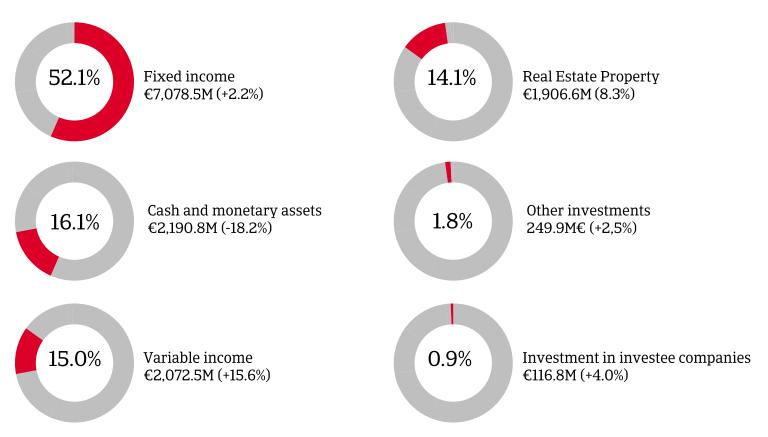
In October 2023, Moody affirmed the 'AI' rating with a stable outlook of the operating entities in the credit insurance business. It highlights the strong competitive position, strong capitalization, low financial leverage and conservative investment portfolio.

Investments

The Group invests in traditional assets through prudent, diversified management

€15,209.1 M

(1.5% compared to the managed funds at the end of 2022)





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Ms. Clara Gómez Managing Director of Finance and Risks



Mr. Carlos González Chief Financial Officer



Ms. Patricia Zamora Investor Relations



03.

Calendar and annexes



Calendar

Analyst and investor relations

January	February	March	April	May	June	July	August	September	October	November	December
	24 Results 12M2022		27 Results 3M2023			27 Results 6M2023			26 Results 9M2023		
	Presentation of results 12M2022 10.30		28 Presentation of results 3M2023 11.00			27 Presentation of results 6M2023 16.30			Presentation of results 9M2023 16.30		
			27 General Shareholders' Meeting 2022								
	Dividend against reserves 2022			Complement ary dividend 2022		Dividend against reserves 2023			Dividend against reserves 2023		

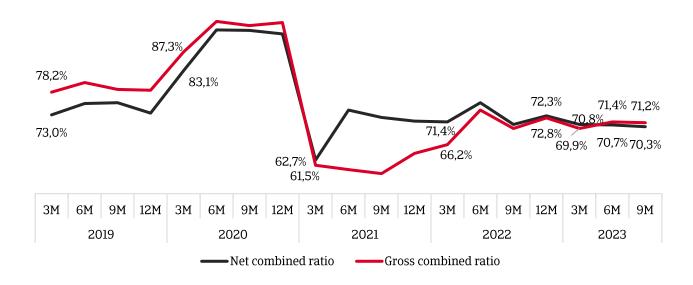
Income statement

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Income statement	9M2022	9M2023	% Chg. 22-23	12M2022
Earned	3,920.8	4,154.6	6.0%	5,103.7
Income from information	115.2	118.1	2.5%	141.9
Insurance turnover	4,036.0	4,272.7	5.9%	5,245.6
Technical cost	2,236.4	2,375.7	6.2%	3,063.8
% on total net income	58.1%	58.4%		59.4%
Commissions	495.9	534.5	7.8%	670.8
% on total net income	12.9%	13.1%		13.0%
Expenses	584.9	625.4	6.9%	816.5
% on total net income	15.2%	15.4%		15.8%
Technical results after expenses	532.5	530.4	-0.4%	608.8
% on total net income	13.8%	13.0%		11.8%
Financial results	67.2	143.7	113.8%	209.0
% on total net income	1.7%	3.5%		4.1%
Results of non-technical non-financial account	-5.6	-28.3		-135.2
% on total net income	-0.1%	-0.7%		-2.6%
Results from compl. activities Complem. Credit insurance	7.1	16.0		14.4
% on total net income	0.2%	0.4%		0.3%
Technical results funeral business	5.1	23.7		0.2
Results before tax	606.3	685.5	13.1%	697.2
% on total net income	15.7%	16.9%		13.5%
Taxes	129.8	159.5	22.9%	154.6
% taxes	21.4%	23.3%		22.2%
Consolidated results	476.5	526.0	10.4%	542.6
Results attributed to minorities	46.0	55.4		56.0
Attributable results	430.6	470.5	9.3%	486.6
% on total net income	11.2%	11.6%		9.4%



Performance of the gross combined ratio

Combined ratio breakdown	9M2022 <mark>9M2</mark>	023 % Ch ₂	~ IJMIJIIJ
% Gross technical cost	37.7% 37	⁷ .4% -0,	,3 38.7%
% Gross commissions + expenses	32.2% 33	3.8% 1,	,6 33.6%
% Gross combined ratio	69.9% 71	2% 1,	,3 72.3%
% Net technical cost	40.6% 39).6% -1,	0 41.3%
% Net commissions + expenses	30.2% 30).7% O,	,5 31.4%
% Net combined ratio	70.8% 70).3% -0,	,5 72.8 %





Credit insurance business - TPE

	2019	2020	2021	2022	9M2023	% Chg. 22-23	% total
Spain and Portugal	98,739	79,231	86,970	97,580	101,867	4.4%	11.5%
Germany	93,024	93,568	108,235	125,354	129,739	3.5%	14.6%
Australia and Asia	95,595	84,153	101,050	121,807	124,745	2.4%	14.0%
The Americas	81,269	71,765	94,039	126,191	127,521	1.1%	14.4%
Eastern Europe	68,595	64,630	77,682	88,671	91,303	3.0%	10.3%
United Kingdom	51,019	46,339	56,511	66,053	70,425	6.6%	7.9%
France	48,407	45,239	50,601	58,808	60,291	2.5%	6.8%
Italy	43,661	42,001	50,352	62,161	62,517	0.6%	7.0%
Nordic and Baltic countries	31,748	30,779	35,311	40,912	41,541	1.5%	4.7%
The Netherlands	30,392	29,875	33,204	39,063	41,096	5.2%	4.6%
Belgium and Luxembourg	17,444	16,959	19,155	21,816	22,287	2.2%	2.5%
Rest of the world	12,627	10,011	11,934	14,835	14,761	-0.5%	1.7%
Total	672,520	614,549	725,043	863,252	888,094	2.9%	100.0%



Credit insurance business - TPE

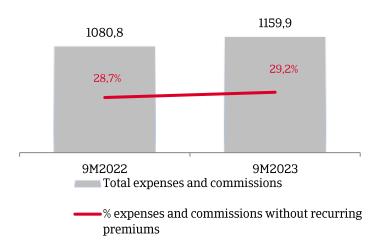
						(Hgures III €	5 11111111011)
	2019	2020	2021	2022	9M2023	% Chg. 22-23	% on total
Electronics	82,858	73,189	90,137	90,137	106,959	-0.9%	12.0%
Chemicals	87,466	82,804	99,390	99,390	124,952	1.4%	14.1%
Durable consumer goods	73,145	69,071	81,697	81,697	90,416	-0.8%	10.2%
Metals	72,285	61,597	78,757	78,757	99,895	5.3%	11.2%
Food	64,587	63,860	71,101	71,101	83,099	1.3%	9.4%
Transport	61,128	53,098	61,673	61,673	78,777	4.1%	8.9%
Construction	51,495	47,072	53,451	53,451	66,852	7.2%	7.5%
Machinery	41,225	39,635	46,328	46,328	57,820	4.6%	6.5%
Agriculture	33,954	29,845	34,441	34,441	43,650	9.8%	4.9%
Construction Materials	29,389	29,345	34,801	34,801	41,694	0.3%	4.7%
Services	27,109	23,346	25,211	25,211	31,497	3.9%	3.5%
Textiles	19,660	15,404	16,987	16,987	21,248	6.3%	2.4%
Paper	15,065	13,151	15,572	15,572	19,905	3.5%	2.2%
Finance	13,156	13,131	15,497	15,497	21,330	6.9%	2.4%
Total	672,520	614,549	725,043	725,043	888,094	2.9%	100.0%



General expenses and commissions

(figures in € million)

Expenses and commissions	9M2022	9M2023	% Chg. 22-23	12M2022
Traditional business	225.6	223.9	-0.8%	306.6
Credit insurance business	355.3	389.0	9.5%	497.3
Non-ordinary expenses	4.1	12.5		12.6
Total expenses	584.9	625.4	6.9%	816.5
Commissions	495.9	534.5	7.8%	670.8
Total expenses and commissions	1080.8	1159.9	7.3%	1,487.3
% expenses and commissions without recurring premiums	28.7%	29.2%		30.3%





Financial results

(figures in € million)

	(Hgares III C IIIIIIIoII)			
Financial results	9M2022	9M2023	% Chg. 22-23	12M2022
Financial income net of expenses	134.6	202.2	50.2%	188.7
Exchange-rate differences	-1.6	-0.3	-81.3%	-0.8
Subsidiary companies	1.4	1.2	-14.3%	1.9
Interest applied to life	-72.5	-114.4	57.8%	-105.5
Ordinary financial results of the traditional business	61.9	88.7	43.3%	84.4
% on earned premiums	3.0%	4.0%	33.3%	3.0%
Financial income net of expenses	17.1	48.6		28.7
Exchange-rate differences	0.5	-2.5		11.0
Subsidiary companies	13.2	7.2	-45.5%	17.8
Interest subordinated debt	-9.8	-9.8	0.0%	-12.7
Ordinary financial results from credit insurance	21.3	43.6		44.8
% on net income from insurance	1.2%	2.4%		1.9%
Intra-group interest adjustment	-0.3	-0.1		-0.4
Adjusted ordinary financial results from credit insurance	20.9	43.6		44.4
Recurring results from funeral business	-0.2	-12.3		0.0
Ordinary financial results	82.7	119.9	45.0%	128.8
% of total Group Income	2.1%	2.9%	38.1%	2.5%
Non-ordinary financial results	-15.5	23.8		80.2
Financial results	67.2	143.7		209.0



Non-ordinary results

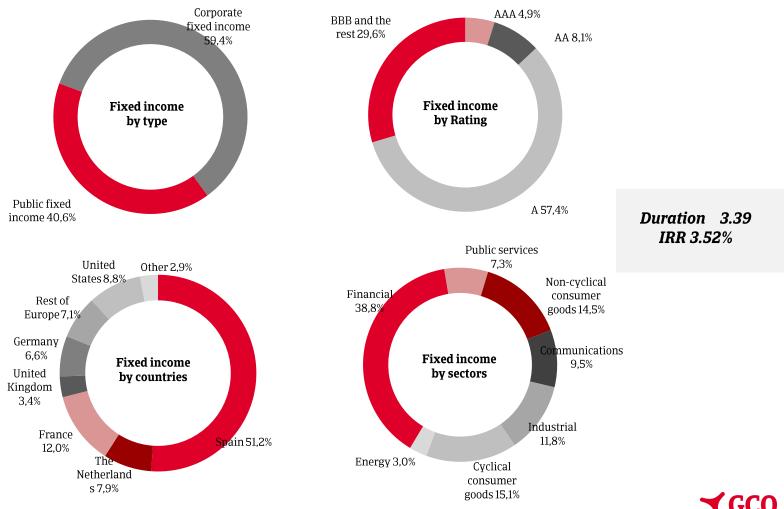
(figures in € million)

Non-recurring results (net of taxes)	9M 2022	9M 2023	12M 2022
Technical	0	0	-53.4
Financial	-10.4	2.4	98.4
Expenses and others non-recurring	9.8	-6.9	-115.5
Taxes	1.9	1.2	19.6
Non-recurring from traditional business	1.4	-3.4	-50.6
Financial	-5.1	22.9	-18.2
Expenses and others non-recurring	0.0	-12.5	-4.6
Taxes	1.2	-2.6	-1.0
Non-recurring from credit insurance business	-3.9	7.8	-23.8
Non-recurring from traditional business	0.0	-1.7	-0.3
Taxes	0.0	0.3	0.1
Non-recurring from traditional business	0	-1.4	-0.2
Non-recurring result net of taxes	-2.5	3.1	-74.7



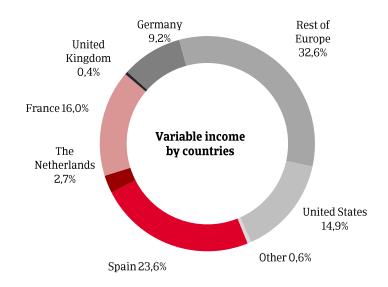
Investments

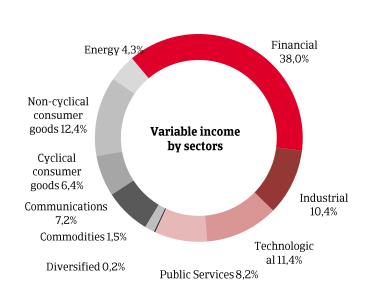
High fixed-income portfolio quality



Investments in liquid assets

High liquidity 15.0% variable income







Balance sheet

(figures	in	£	mil	lion'	١
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Assets	12M2022	9M2023	% Chg. 22-23
Intangible assets and property, plant and machinery	1,312.0	2,113.7	61.1%
Investments	13,312.4	13,340.0	0.2%
Property investment	749.3	735.4	-1.9%
Financial investments	10,436.7	11,257.7	7.9%
Cash and short-term assets	2,126.4	1,346.9	-36.7%
Reinsurance share in technical provisions	1,200.0	1,258.6	4.9%
Other assets	2,146.4	2,489.3	16.0%
Deferred tax assets	282.3	321.9	14.0%
Credits	1,084.3	1,336.7	23.3%
Other assets	779.8	830.7	6.5%
Total assets	17,970.8	19,201.6	6.8%
Liabilities and net equity	12M2022	9M2023	% Chg. 22-23
Permanent resources	4,374.0	4,884.9	11.7%
Net equity	4,182.6	4,720.1	12.9%
Parent company	3,782.4	4,256.5	12.5%
Minority interests	400.2	463.6	15.8%
Subordinated liabilities	191.3	164.7	-13.9%
Technical provisions	11,730.1	12,076.0	2.9%
Other liabilities	1,866.7	2,240.8	20.0%
Other provisions	258.3	248.6	-3.8%
Deposits received due to ceded reinsurance	14.3	17.2	20.3%
Deferred tax liabilities	308.7	442.6	43.4%
Debts	1,026.7	1,387.0	35.1%
Other liabilities	258.7	145.5	-43.8%
Total net liabilities and equity	17,970.8	19,201.6	6.8%



GCO

The business model of the Group is based on leadership in protection and long-term welfare for families and companies in Spain and on the coverage of commercial credit risks at the international level, seeking growth, profitability and solvency

Insurance specialist



- Over 150 years of experience
- Complete offer
- Sustainable and socially responsible model

Closeness – global presence



- Distribution of intermediaries
- Over 15,000 intermediaries
- Over 7,100 employees
- Nearly 1,500 offices
- Over 50 countries

Solid financial structure



- Listed on the Stock exchange
- "A" Rating
- Stable, committed shareholders

Technical rigour



- Excellent combined ratio
- Strict cost control
- 1999- 2022: profits multiplied by 10
- Diversified and prudent investment portfolio



Challenges for 2023

The Group bases its strategy on 3 pillars:



Increase

- Turnover: €5,245.6 million
- Launch of new insurance products
- Consolidation of App for customers
- Further boost distribution networks with training and digital tools
- Developing omni-channel and enhancing customer self-service capabilities
- Advancing digital health, products for seniors, hybrid vehicle and adjacent services
- Incorporate the funeral business of "Memora"



Profitability

- The consolidated profit amounted to €542.6 million
- Excellent combined ratio of the traditional business 90.8%
- Improved performance in credit insurance higher than pre-pandemic period
- Advance the concept of simplicity with the unification of the traditional business entities
- Develop the technological infrastructure to enable us to offer on-demand insurance
- Advance the application of artificial intelligence in underwriting and commercial processes

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Solvency

- The estimated solvency ratio at the end of 2022 is 247%
- Sustainalytics: ESG risk rating of 15.0, considered low risk
- Consolidation hybrid work model
- Continue to integrate sustainability in all areas of the Group
- Join forces under the umbrella of a new strong brand for traditional business
- Promote employer branding through enhanced professional development

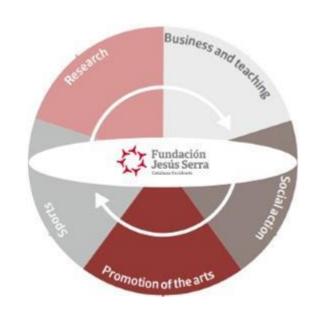


Fundación Jesús Serra



Fundación Jesús Serra is the institution through which the social action of GCO is channelled.

Its actions follow the humanist values of its founder, Jesus Serra Santamans



More than insurance....

... it participates in more than 60 projects helping those who need it most in the fields of research, business and teaching, social action, sport and promotion of the arts



Corporate structure

GCO		
Main entities		
Seguros Catalana Occidente	Tecniseguros	GCO Gestión de Activos
Seguros Bilbao	Bilbao Vida	GCO Gestora de Pensiones
NorteHispana Seguros	S. Órbita	Bilbao Hipotecaria
Plus Ultra Seguros	Bilbao Telemark	Sogesco
GCO Re	Inversions Catalana Occident	Hercasol SICAV
	CO Capital Ag. Valores	GCO Activos Inmobiliarios
	Cosalud Servicios	GCO Ventures
	NH Mediación	
	GCO Tecnología y Servicios	
	Prepersa	
	GCO Contact Centre	
	Grupo Asistea	Taurus Bidco
	Grupo Mémora	
Atradius Crédito y Caución	Atradius Collections	Grupo Compañía Española Crédito y Caución
Atradius Re	Atradius Dutch State Business	Atradius NV
Atradius ATCI	Atradius Information Services	Atradius Participations Holding
Atradius Seguros de Crédito México	Iberinform International	Atradius Finance
Crédito y Caución Seguradora de		
Crédito e Grantias Brazil		
INSURANCE COMPANIES	COMPLEMENTARY INSURANCE COMPANIES	INVESTMENT COMPANIES

Traditional business
Funeral Business
Credit insurance business



Risk strategy

GCO defines its risk strategy based on risk appetite and tolerance, and ensures that its integration with the business plan allows it to comply with the risk appetite approved by the board.

The risk strategy is materialised through:

▷ Risk profile

Risk assumed in terms of solvency.

▶ Risk appetite

Risk in terms of solvency that the entity plans to accept in order to achieve its objectives.

Maximum deviation from the Appetite that the company is willing to assume (tolerate).

Operative limits established to comply with the Risk Strategy.

Alert indicators

In addition, the Group avails of a series of early alert indicators that are the basis both for monitoring the risks and for compliance with the risk appetite approved by the Board of Directors.



Risk map

		QUANTITATIVE RISKS INCLU	DED IN THE SOLVENCY RATIO		
Risks NIVEL 1	Description	Internal Regulations	External Regulations	Quantification	Mitigation
Credit underwriting risk	Risk of loss or of adverse change in the value of commitments contracted due to possible inadequate pricing and provisioning assumptions. In the case of credit insurance, the risk arises from the non-payment by our customers' buyers, and in the case of surety, from the non-fulfilment of the contractual, legal or fiscal obligations of our customers	- Underwriting policy and rate setting regulation - Underwriting guidelines - Authorisation matrices - Buyer rating monitoring and credit limit concessions	- IFRS and Local Regulations	- Internal Model (except ICP) - ICP: Solvency II Standard Formula - Risk self-assessments and ORSAs are analysed - Scenario analysis	- Reinsurance Policy - DEM - Strict underwriting control - Control and monitoring of buyers' default risks
Non-life underwriting risk	Risk of loss or of adverse change in the value of commitments contracted due to possible inadequate pricing and provisioning assumptions	- Underwriting and reserve policies - Reinsurance policy - Underwriting manual and technical standards - Data quality policy	National and international insurance regulations Good practice guides Consortium	- Solvency II Standard Formula - Analysed in the risk self-assessments and ORSA. - Scenario analysis - Appraisal Value - Rating agencies	- Strict control and monitoring of the combined ratio - Non-life catastrophe risks also mitigated through CCS - Business value - Reinsurance policy - Maintenance of business diversification - Report on adequacy of calculation of technical reserves - Annual actuarial report
Health underwriting risk	Risk of loss or of adverse change in the value of commitments contracted due to possible inadequate pricing and provisioning assumptions	- Underwriting and reserve policies - Underwriting manual and technical standards - Data quality policy	- National and international insurance regulations - Good practice guides	- Solvency II Standard Formula - The risk self-assessments and ORSA are analysed - Embedded Value - Rating agencies	- Strict control and monitoring of the combined ratio - Business value - Maintenance of business diversification - Tariff adequacy and cancellation rate report - Annual actuarial report
Life and funeral underwriting risk	Risk of loss or of adverse change in the value of commitments contracted due to possible inadequate pricing and provisioning assumptions. This is broken down into biometric risks (which include the risks of mortality, longevity, morbidity/disability) and non biometric risks (fall in the portfolio, expenses, review and catastrophe)	- Underwriting and reserve policies - Reinsurance policy - Underwriting manual and technical standards - Data quality policy	National and international insurance regulations Good practice guides	- Solvency II Standard Formula - The risk self-assessments and ORSA are analysed Embedded Value - Profit test - Rating agencies	- Strict control and monitoring of the adequacy of the tariff and loss ratio - Business value and profit test - Reinsurance policy - Maintenance of business diversification - Monthly provisioning (accounting) - Monthly margin account (Life Income Statement)
Market risk	Risk of loss or of adverse change in the financial situation resulting, directly or indirectly, from fluctuations in the level and in the volatility of market prices of assets, liabilities and financial instruments	- Investment policy - Management based on the principle of prudence - Asset and liability valuation policy	- Insurance regulations (LOSSP) - CNMV regulations - Distribution regulations	- Solvency II Standard Formula - Analysed in the risk self-assessments and ORSA. - VaR - Scenario analysis - Liability commitments to be covered. Detailed analysis of asset-liability management (ALM), as well as sensitivity analysis for future scenarios	-Asset management based on the principle of prudence -Control of the different types of portfolio according to objectives -Liability commitments to be covered. Detailed asset-liability matching analysis (ALM) as well as sensitivity analysis to future scenarios -Investment policy defined by the Board of Directors -Average credit rating to be maintained -Dispersion and diversification limits
Risk risk	Counterparty risk arises from losses resulting from unexpected default or impairment in the credit quality of counterparties	- Investment policy - Reinsurance policy - Management based on the principle of prudence	- Insurance regulations - CMMV regulations - Distribution regulations	- Solvency II Standard Formula - Analysed in risk self-assessments and ORSA - Scenario analysis	Reinsurance policy (Reinsurance with counterparties with high credit ratings) Diversified investment portfolio with a high rating Credit rating control of the main financial counterparties and the reinsurer table
Risk risk	Risk of loss arising from inadequate or dysfunctional internal processes, personnel or systems or external processes. Within the operational risks, the risk of non-compliance with regulations (as a consequence of the increasing developments and supervisory requirements that impact our activity) and cyber-security risk are particularly noteworthy	- SolvPRC / Risk Register tool - Contingency plans - Data security and quality policy - Code of ethics - Procedure for action in cases of fraud (whistle-blowing channel) Operational Risk Management Policy Internal control policy Verification of regulatory compliance policy Externalisation policy Safety policy, regulations and procedures. (Tier I, Tier II and Tier III).	- Insurance regulations - Three Lines of Defence Principles (COSO regulation) - Guidelines on information and communications technology governance and security (EIOPA) - Guidelines on outsourcing to cloud service providers (EIOPA)	- Solvency II Standard Formula - Risk self-assessments and ORSA are analysed - Monitoring and measuring through the SolvPRC tool (measured in terms of probability of occurrence and severity) or Risk Register	- Internal Control System - SolvPRC - Control of inherent risk and residual risk through the implementation of preventive and mitigating controls upon the occurrence of an event Cybersecurity Action Plan - Contingency Plans



Risk map

		QUALITATIVE RISKS NOT INCL	UDED IN THE SOLVENCY RATIO		
Risks NIVEL 1	Description	Internal Regulations	External Regulations	Quantification	Mitigation
NIVEL I	Pescription Risk of non-compliance of obligations due to an inability to obtain the necessary liquidity even if sufficient assets are in	- Investment policy	- Insurance regulations - CNMV regulations	- Risk self-assessments and ORSA are analysed.	Mitigation - Prudent-based asset management
	place	- Management based on the principle of prudence	- Distribution regulations	- Cash flow statements and investment statements are analysed	- Control of the different types of portfolio
Liquidity risk		- Reinsurance policy		- Scenario analysis	- Liability commitments to be covered. Detailed asset- liability matching (ALM) analysis as well as sensitivity analysis to future scenarios
					- Typology of financial portfolio investments
					- Dispersion and diversification limits
	Dieles in Complete de la Complete de	77. 4	D	District of ODGA	- Low level of debt
Political and	Risks arising from the national and international economic and political environment, which have an impact on the volatility of financial variables and on the real economy. In particular, the global economic crisis and high inflation are highlighted	- Underwriting regulations - Written Policies (in particular investment policy) - Occupational risk prevention regulations - Internal Rules of Conduct	- European regulation - Sectoral analysis - Global regulation associated with the economic downturn and the pandemic	- Risk self-assessments and ORSA are analysed -Certain risks are to some extent covered by the Solvency II Standard Formula -Scenario analysis	Occupational health and safety regulations to protect our employees and customers Underwriting risk Strategic planning process and its follow up Sectoral analysis. In the Credit business, specific event-driven monitoring and analysis is carried out
economic environment risks					by the Economic Research Unit - Internal audit, internal control, claims and whistle- blowing channel - Geographical and branch diversification in the traditional business. Geographic and sectoral diversification in the Credit business - Contingency plans
Social, environmental and governance risk	Risk that constitutes the potential for losses driven by environmental, social and governance factors	- General Shareholders' Meeting Bylaws - Regulations of the Board of Directors - Prevention of money laundering - Code of Ethics - Written policies (sustainability policy, climate change and environment policy, tax policy, outsourcing policy) - Sustainability Master Plan	- Non-financial reporting regulations - European Sustainability Regulations (ESMA, EIOPA) - Climate Change and Energy Transition Act United Nations Sustainable Development Goals and Agenda 2030 - Recommendations of the Task Force on Climate-Related Financial Disclosures (TCFD) - Environmental taxonomy (applicable as of 2022) Social Taxonomy (not yet in application) - Universal Declaration of Human Rights - United Nations	- Risk self-assessments and ORSA are analysed - Analysis of adverse climate scenarios - Taxonomy - Sustainability Report	- Internal Audit - Internal Control - Whistle-blowing Channel - Occupational health and safety regulations - Sustainability Report - Monitoring and adaptation of strategic planning - Code of Ethics - Written policies (e.g. sustainability policy, climate change and environment policy,) - Sustainability Master Plan
Other risks	Risks not included in the previous groups, such as the loss risks arising from inadequate strategic decisions, their defective implementation or inadequate adaptation to changes in the economic or social environment (strategic risk), the risk associated with the occurrence of an event that has a negative impact on the Group's reputation (reputational risk) or the risk arising from the interdependence of the risks existing between Group entities (contagion risk)	- Written policies - Reputational risk management protocol - Social media usage manual - Reputational risk management protocol	- Advertising regulations - UNESPA Guides to which the company has adhered Guidelines - Guidelines under the Insurance Distribution Directive on Insurance-based investment products that incorporate a structure which makes it difficult for the customer to understand the risks involved	- Risk self-assessments and ORSA are analysed. - Indicators to monitor media appearances and complaints through social networks	- Exhaustive monitoring of the plan in the medium- term - Code of ethics - Procedure in case of irregularities and frauds - Requirements of aptitude and reputation - Monitoring of information published in the media and social networks - Control of the manual for the use of social networks - Action protocols for the management of reputational risk events - Continuous monitoring of business units



Glossary

Item	Definition	Formulation	Importance and relevance of use
Technical results after expenses	Result of the insurance activity	Technical results after expenses = (earned premiums from direct insurance + earned premiums from accepted reinsurance + information services and commissions) – Technical cost – Bonuses and rebates - Net operating expenses - Other technical expenses	Relevant Entity Relevant investors
Reinsurance results	results due to transferring business to the reinsurer or accepting business from other entities.	Reinsurance results = results of accepted reinsurance + results of ceded reinsurance	Relevant Entity Relevant investors
Financial results	results of the financial investments.	Financial results = income from financial assets (coupons, dividends, actions) - financial expenses (commissions and other expenses) + results of subsidiary companies - interest accrued on the debt - interest paid to the insured parties of the life insurance business	Relevant Entity Relevant investors
Technical/financial results	results of the insurance activity, including the financial results. This results is particularly relevant for Life insurance.	Technical/financial results = Technical results + Financial results	Relevant Entity Relevant investors
results of non-technical non-financial account	Income and expenses that cannot be assigned to the technical or financial profits/(losses).	results of non-technical non-financial account = Income - expenses that cannot be assigned to the technical or financial profits/(losses).	Relevant Entity Relevant investors
results from complementary activities	results from activities that cannot be assigned to the purely insurance business. Mainly differentiates the activities of: · Information services · Recoveries · Management of the export account of the Dutch state.	results from credit insurance complementary activities = income - expenses	results from activities that cannot be assigned to the purely insurance business. Includes the funeral business and ancillary credit activities (mainly: information services, debt collection, management of the Dutch state's export account).
Ordinary results	results from the entity's regular activity	Ordinary results = technical/financial results + non-technical account results - taxes, all resulting from normal activity	Relevant Entity Relevant investors



Turnover	Turnover is the Group's business volume.	Turnover = Premiums invoiced + Income from information	Relevant Entity Relevant investors
	It includes premiums that the Group generates in each of the business lines and the income from services pertaining to the credit insurance	Written premiums = premiums issued from direct insurance + premiums from accepted reinsurance	
Managed funds	Amount of the financial and property assets managed by the Group	Managed funds = Financial and property assets entity risk + Financial and property assets policyholder risk + Managed pension funds Managed funds = fixed income + variable income + properties + deposits in credit entities + treasury + investee companies	Relevant investors
Financial strength	This shows the debt and solvency situation. This is principally measured through the debt ratio, the interest coverage ratio and the credit rating.	Debt Ratio = Debt / Equity + Debt	Relevant investors
Technical cost	Direct costs of claims coverage. See claims.	Technical cost = claims in the year, net of reinsurance + variation of other technical provisions, net of reinsurance	
Average cost of the claims	Reflects the average cost per claim	Average cost of claims = Technical cost / number of claims corresponding to that period.	
Deposits from ceded reinsurance	Deposits retained by the Group to secure the financial obligations of reinsurers	Deposits from ceded reinsurance Amounts received from ceded reinsurance to guarantee obligations arising from reinsurance contracts, the amount corresponds to the balance shown in the balance sheet	
Dividend yield	The profitability per dividend or dividend yield shows the relationship existing between the dividends distributed in the previous year with the value of the average share. Indicator used to value the shares of an entity	Dividend yield = dividend paid in the year per share / value of the price of the average share	Relevant investors
Modified Duration	Sensitivity of the value of the assets to movements in interest rates	Modified duration = Represents an approximation of the value of the percentage change in the value of the financial assets for each percentage point (100 basic points) of change in the interest rates.	
Expenses	The general expenses include the costs incurred for management of the business, excluding those that can be assigned to claims.	Expenses = personnel expenses + commercial expenses + various expenses and services (allowance, training, management rewards, material and other office expenses, leases, external services, etc.)	Relevant Entity Relevant investors
Permanence index	This measures the customer's expectations of continuing with the entity Scale from less than 1 year to over 5 years	Permanence index= how long do you think that you will remain a customer?	Relevant Entity Relevant investors
Satisfaction with company index	This measures the general satisfaction of the customer with the entity Scale from 1 to 10 $$	Overall satisfaction index = (Satisfied – dissatisfied) / respondents Satisfied responses with result from 7 to 10 Dissatisfied responses with result from 1 to 4	Relevant Entity Relevant investors
Service satisfaction index	This measures the evaluation of the service received Scale from 1 to 10 $$	Service satisfaction index = (Satisfied – dissatisfied) / respondents Satisfied responses with result from 7 to 10 Dissatisfied responses with result from 1 to 4	Relevant Entity Relevant investors



Income from insurance	This measures income directly derived from the activities of insurance and information services	Income from insurance = premiums accrued from direct insurance + premiums accrued fro accepted reinsurance + information services and commissions	Relevant Entity Relevant investors
Income from information	Income obtained from the study of the financial information of debtors of the credit business' policyholders in order to contract a policy	Income from information = Information services and commissions	Relevant Entity Relevant investors
Managed funds	A group of assets managed by the Group in order to obtain a financial return on them.	Financial assets on the entity's balance sheet (real estate, fixed income, equities,) plus assets managed by the Group for its customers in pension plans and mutual funds	Relevant Entity Relevant investors
Investments in associated / subsidiary entities	Non-dependant entities where the Group has significant influence	Investments in associated / subsidiary entities = accounting value of the economic investment	
Net Promoter Score NPS	This measures the degree of customer loyalty with the entity.	Net Promoter score = Would you recommend the company to family and friends? = (promoters-critics)/ respondents Promoters: responses with result equal to 9 or 10 Critics: responses with result from 1 to 6	Relevant Entity Relevant investors
Pay out	Ratio that indicates the part of the result distributed among investors through dividends	Pay out = (Total dividend/ Result of the year attributable to the parent company) x 100	Relevant investors
Price Earnings Ratio PER	The price-earnings ratio or PER measures the relationship between the price or value of the entity and the results. Its value expresses what the market pays for each monetary unit of results. It is representative of the entity's capacity to generate results.	PER = Price of the share at market close / Result of the year attributable to the parent company per share	Relevant investors
Recurring premiums	Total premiums without considering non-periodic premiums in the Life business	Recurring premiums = Earned premiums - single and supplementary life business premiums	Relevant Entity Relevant investors
Technical provisions	Amount of the obligations assumed that are derived from insurance and reinsurance contracts.		Relevant Entity Relevant investors
Combined ratio	Indicator that measures the technical profitability of the Non Life insurance policies.	Combined ratio = Ratio of claims + ratio of expenses	Relevant Entity Relevant investors
Net combined ratio	Indicator that measures the technical profitability of the non-life insurances net of the reinsurance effect	Net combined ratio = Net ratio of claims + net ratio of expenses	
Efficiency ratio	Ratio reflecting the portion of premium income devoted to operating expenses and commissions	Efficiency Ratio = (Total expenses and commissions) / Recurring premiums	Relevant Entity Relevant investors
Expenses ratio	Ratio that reflects the part of the income from premiums dedicated to expenses.	Expenses ratio = Expenses from operation / Income from insurance	
Net expenses ratio	Ratio that reflects the part of the income from premiums dedicated to expenses, net of the reinsurance effect	Net expenses ratio= (Net expenses from reinsurance operation) / (premiums attributed to direct business and accepted reinsurance + information services and commissions)	
Claims ratio	Business indicator, consisting of the proportion between claims and earned premiums.	Claims ratio = Claims / Income from insurance	Relevant Entity Relevant investors



Net claims ratio	Business indicator, consisting of the proportion between claims and earned premiums, net of the reinsurance effect.	Net claims ratio= Claims in the year, net of reinsurance / (premiums attributed to direct business and accepted reinsurance + information services	
Permanent resources	Resources that can be included in own funds.	and commissions) Permanent resources = Total net equity + subordinated liabilities	Relevant Entity Relevant investors
Permanent resources at market value	Resources that can be included in own funds at market value	Permanent resources at market value = Total net equity + subordinated liabilities + capital gains associated to properties for own use + capital gains associated to property investments	Relevant Entity Relevant investors
Resources transferred to the company	Amount that the Group returns to the main stakeholders.	Resources transferred to the company = claims paid + taxes + commissions + personnel expenses + dividends	
Return On Equity ROE	Financial profitability or rate of return Measures the performance of the capital	ROE = (Result of the year. Attributable to the parent company) / (Simple average of the Equity attributable to shareholders of the parent company at the start and end of the period (twelve months)) x 100	Relevant investors
Claims	See technical cost. Economic assessment of claims.	Claims = Payments made from direct insurance + Variation of the provision for services of direct insurance + expenses attributable to services	
Total expenses and commissions	Commissions and expenses (except those that can be allocated to claims) arising from the management of the business.	Expenses and commissions = Operating expenses + commissions paid on policies	
Total Potential Exposure TPE	This is the potential exposure to risk, also "cumulative risk". Credit insurance business term	TPE = the sum of the credit risks underwritten by the Group for each buyer	Relevant Entity Relevant investors
Value of responsible investments with respect to total investments and managed funds	Ratio that reflects the assets managed by the Group that comply with the Group's Responsible Investment Policy, with respect to the total investments and funds managed by the Group.	Investments that comply with the Group's Responsible Investment Policy/ Total investments and funds under management by the Group	
Generated economic value	The generated economic value is the aggregation of the value distributed by the Group and the value retained by the Group.	Direct generated economic value = economic value distributed + economic value retained	
Distributed economic value	Economic value that the Group has allocated to the following stakeholders: customers, public administrations, mediators, employees, shareholders and contributions to foundations and non-profit organisations.	Distributed economic value = payment of benefits to customers + taxes paid and social security contributions + payments to suppliers + salaries and employee benefits + dividends paid + Group contributions to foundations and non-profit organisations.	
Retained economic value	Amount of GCO's undistributed annual net income.	Retained economic value = Annual amount of GCO's after-tax income allocated to Reserves.	
Theoretical book value	The value per share that a company has for accounting purposes. Book value per share.	Theoretical book value = net equity/ number of shares	Relevant investors



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