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Agenda

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- 1. Highlights
- 2. Business Update
- **3.** Financial Overview
- 4. Closing remarks **Appendices**







Highlights

Growing demand

- Transaction volume continues to increase (+15% YoY as of Apr-25), despite acceleration of housing prices (+12% YoY in 1Q25)
- Strong demand supported by a growing households' wealth (c. €10,000bn in Dec-24; +5% avg. annual growth since 2014)

Operational activity going as planned

- Total revenues of €132.8m, with 423 units delivered and a gross development margin of 22.0%
- Presales of €310m in 1H, with 834 units and an ASP of €371k/unit (+14% YoY)
- Backlog of €1.3bn (+16% vs. Dec-24), amounting to a total of 3,676 units (ASP of €365k/unit)

FY2025 guidance reiterated

- Higher concentration of deliveries in 2H25, supported by a 96% coverage ratio for 2025 and 742 units sold and completed by June
- Full-year guidance remains unchanged



Key operational data

as of June 30th, 2025

Active projects



Construction



Deliveries / **Sales**



Land portfolio



Financials

Sales Backlog (1)

€1,340m 3,676

€365 k/unit ASP(2) Sold units

Under commercialization

6,060

€379 k/unit ASP(2)

units

Active units

7,501 units

82 projects

105 active projects

units under 4,403 construction(3)

> developments under construction(3)

Units delivered in the period

€309 k/unit ASP(2)

Units presold(4) in the period

€371 k/unit ASP(2)

Land Sales

€1.8m in P&L revenues

€99m binding contracts as of 30th June

Land Purchases

~€38m in 1H25

c. 27.1k resi units in land bank

€407m

Net debt

€95m

Total cash

15.9% LTV ratio

€13.27 NAV p.s.

Notes:

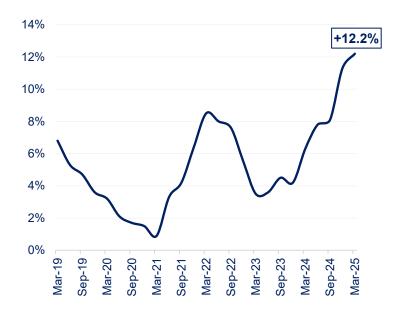
- (1) Defined as cumulative pre-sales (reservations + contracts) minus deliveries
- (2) ASP = Average Selling Price
- (3) Includes units with construction works completed
- (4) Pre-sales in the period, net of cancellations

The Spanish housing context

Solid demand despite price increases

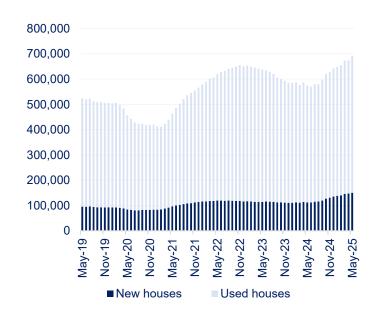
Accelerating housing prices:

Supply-demand imbalance driving prices (Housing price index YoY%; source: INE)



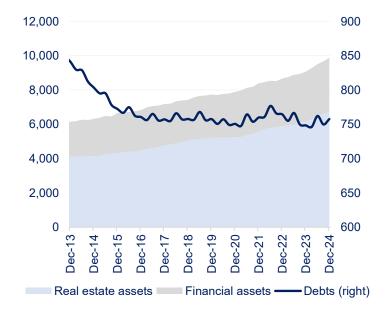
Transaction volume above 2022:

c. 690k transactions despite increasing prices (# transactions 12 month rolling sum; source: INE)



Household finances remain solvent:

Increasing wealth vs. decreasing debt (€bn; source: BoS)



- Housing prices have accelerated for the seventh consecutive quarter, reaching +12% YoY in Mar-25
- Decreasing ECB rates and the supply-demand imbalance continue pressuring prices

- Despite this, transactions have reached their highest volume since Apr-08 (c.690k last 12 months; +20% YoY)
- New houses (+35%) outpace second hand (+17%)

- Demand resilience relies on households' healthy economies
- Households' wealth continue to grow with a stable debt position

Operational activity

Pipeline continues to grow with high visibility

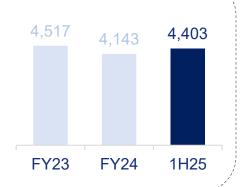
Sales backlog 3,676 units

- €1.3bn in future revenues (+16% vs. Dec-24)
- Avg. unit price (ASP): €365k
- High reliability, with 83% formalised in contracts with downpayments



Under construction 4,403 units

- 683 construction starts in 1H25
- Consistent with run-rate of future deliveries



In commercialisation 6,060 units

- Of which 61% are already sold
- 750 units launched to market in 1H25
- €2.3bn in potential revenues (ASP of €379k/unit)
- Plus 1.4k active units in design phase, to start marketing in the near term

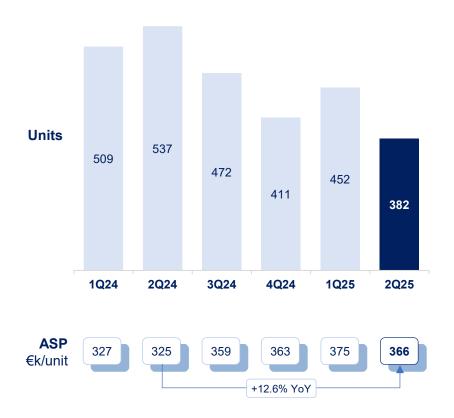




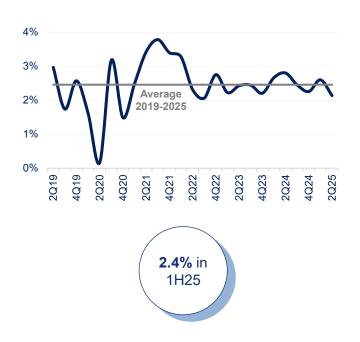
Pre-sales

Prioritizing price over volume

Net pre-sales by quarter



Monthly absorption rate (1)



- ✓ Market remains solid, with absorption rates around the historical average
- ✓ Given our strong coverage ratios, we continue to prioritize price increases over volume

Coming soon: Los Cerros, Madrid

☐ To start commercialization in 2H25

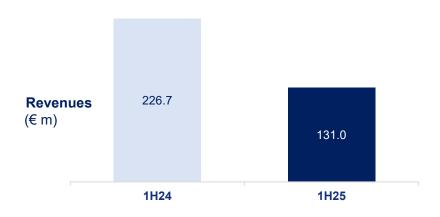
- One of Madrid's key new districts located at the South-East area
- Total of 14,000 units, of which MVC is the main owner (c. 2,700 units)

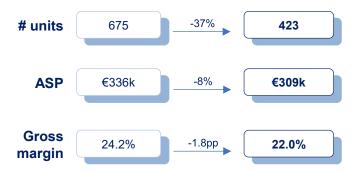


Residential deliveries

As planned, with higher concentration in 2H25

Revenues from residential deliveries





Deliveries by quarter (# units)





 Construction calendars point towards higher concentration in 2H25



- As of June 30th, to be delivered in coming months
- Also, several projects to finish construction in 3Q

Coverage ratios

% of expected deliveries







High visibility

Strong coverage ratios
 provide high visibility on future
 revenues

FY2025 targets in line Confirming guidance:
 expecting growth in housing
 development revenues vs FY24

Land activity

Progress on land sales and investments in 1H25

Land sales & commercial devt.

€1.8m

P&L Revenues 1H25

€98.7m

Backlog of binding contracts⁽¹⁾

- Sale of four small residential plots: mainly in Murcia, Cádiz and Barcelona
- Solid backlog of binding contracts: €98.7m⁽¹⁾ as of Jun-25 mostly to be formalized and recognized in P&L between 2025 and 2026
 - 45% residential land
 - o 55% commercial land
- Gradual optimization of landbank: €458m in revenues in 2018-2025 from the sale of non-core residential and commercial assets

Land acquisitions⁽²⁾

357

Units purchased

~ €38m

committed investment

- Two plots acquired in 1H25: Valdecarros (Madrid) and Valencia
- €14.6m cash paid in the period, including deferred payments from past acquisitions
- Additionally, new plot acquired in Valdecarros, Madrid (81 units) to be formalised in 2H⁽³⁾. In the last 12 months, several acquisitions made in the district of Valdecarros for a total of 444 units







Turianova (Valencia)

Commercial portfolio

Update on the commercial segment

□ ORIA Innovation Campus: -----

- Construction works for the 2 JVs signed with VITA going as planned: total capex of €155m in Madrid⁽¹⁾
 - ✓ **Student residence** (585 rooms and 20,100 sqm) Signed in December 2023 with expected completion in 2026 (52% work progress)
 - ✓ Flex living project (519 rooms and 22,000 sqm) Signed in October 2024, with expected completion in 2027 (8% work progress)
- 2 additional projected buildings: 40,200 sqm and 6,300 sqm
 - ✓ Ongoing conversations with interested parties







☐ Land activity:

- €53.9m of binding contracts for sales of commercial land
 - ✓ Mostly to be formalised in 2025



- √ In land sales and commercial developments
- √ 46% reduction of the commercial portfolio



☐ Puerto de Somport office:

- Good progress in letting activity in recent months
 - ✓ Reaching up to 75% occupancy rate
 - ✓ Advanced conversations for an additional 12% take-up
- Office developed and owned under JV with Tishman Speyer (24% MVC)

ESG

S&P Global Sustainability Assessment update: 93% percentile valuation







OVERNANCE

Committed to transparency and

the Code of Good Governance

Sustainable and environmentally friendly initiatives



of the units launched in 1H25...



with the objective of obtaining an AA Energy Efficiency Certificate and primary energy demand at least 10% below Nearly Zero-**Energy Buildings**



in process of obtaining sustainable certificates



with environmental impact evaluation and Global Warming Potential (GWP), through Life Cycle Analysis



with waste management control processes with the objective of recovering at least 70% of the waste generated in the construction projects



We contribute to economic development and social welfare



Update of the Social Action strategy plan, in line with our ESG27 Sustainability Strategy, and approval of the Annual Social Action Plan for 2025



Obtained a 93% percentile valuation in the S&P Global Sustainability Assessment for the Real Estate Management & Development sector



Launch of the 9th edition of the Young Talent Program, in line with out commitment to generational diversity



Maintaining our commitment to the UN's Global Pact, and its Ten Principles on human rights, labor standards, environmental protection, and anticorruption.



Focused on the contribution to the development of sustainable cities in **Spain**, creating spaces that improve people's quality of life



Update of the suppliers' approval process to incorporate essential ESG criteria to improve our value chain management



Profit & Loss

Summary

	,			
€ m	1H 2024	1H 2025		
Revenues	235.0	132.8		
Development	226.7	131.0		
Land sales & other income	8.3	1.8		
Gross Profit	58.2	29.0		
Development	54.8	28.9		
% gross margin dev`t	24.2%	22.0%		
Land sales & other income	3.2	0.2		
Net Margin	45.6	20.0		
% net margin	19.4%	15.1%		
EBITDA	31.3	5.4		
% EBITDA margin	13.3%	4.1%		
Chg fair value & impairments ⁽¹⁾	(17.0)	(13.7)		
Net financials & associates	(9.0)	(8.7)		
Pretax Profit	5.4	(17.0)		
Net Profit	3.8	(15.5)		
Recurring pre-tax profit (2)	22.4	(3.5)		

Total revenues €132.8m

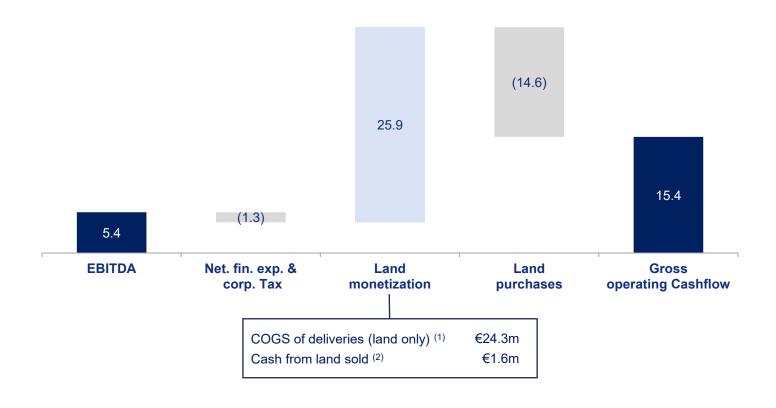
Gross development margin 22.0%

EBITDA €5.4m

Operating Cashflow

Summary

Gross Operating Cashflow (€m)



€15.4m Gross Op Cashflow

>€150m FY2025 guidance

Net debt

Solid financial structure

Net debt details

€m	Dec-24	Jun-25
Developer loans	104.7	131.3
Corporate debt	293.3	308.0
Gross Financial Debt	398.0	439.3
Unrestricted cash	84.2	32.8
Net Financial Debt	313.8	406.5
Restricted cash ⁽¹⁾	102.2	62.4
% LTV	13.1%	15.9%



Evolution of net debt and LTV ratio



☐ LTV reaching 15.9%

- Ratio within our L/T reference of 15%-20%
- Syndicated bank loan: maturity in mid 2029

☐ Good access to financing

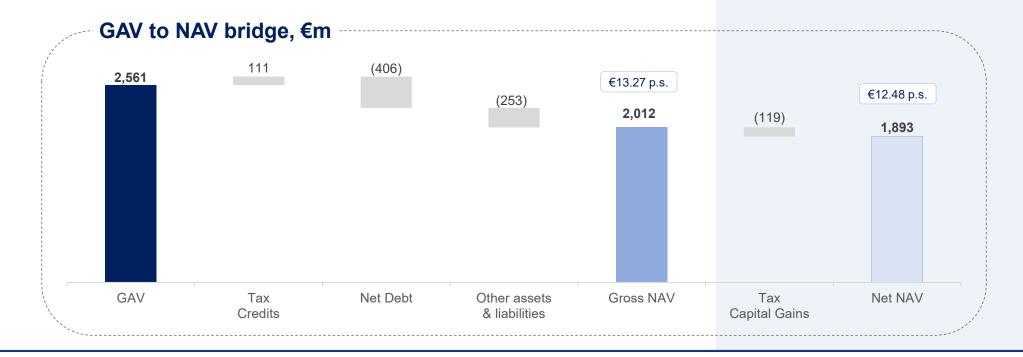
- >€500m undrawn and available from current project loans as of June
- Average cost of debt of 4.8%

Asset appraisal

NAV of €13.27 per share, LFL +3.6%









Conclusions

Solid foundations for demand

- ✓ Housing transactions continue to increase (+15% YoY) despite accelerating prices (+12% YoY)
- ✓ Demand sustained by households' healthy economies, with growing wealth and stable debt

Growing pipeline and visibility

- ✓ Presales backlog up 16% (vs. Dec-24) to €1.3bn, reaching strong coverage ratios (93% and 80% for 2025 and 2026)
- ✓ Backlog of land sales at c. €100m, to be formalized mostly between 2025 and 2026

Confirming guidance for FY2025

- ✓ >€150m Operating Cash Flow:
 - Growth in housing development revenues vs FY24, with improved gross margins
 - Higher revenues from land sales vs FY24



Profit and Loss

	€m	1H 2024	1H 2025	
Α	Total Revenues	235.0	132.8	
	Residential development	226.7	131.0	
	Land sales & other income	8.3	1.8	
	Total COGS	(177.0)	(103.8)	
	Residential development	(171.9)	(102.2)	
	Land sales & other income	(5.1)	(1.6)	
В	Gross Margin	58.0	29.0	
	Gross margin development	54.8	28.9	
	% Gross margin development	24.2%	22.0%	
	Gross margin land sales	3.2	0.2	
	Commercial & other operating costs	(12.4)	(9.0)	
C	Net Margin	45.6	20.0	
	Wages & salaries	(9.7)	(9.8)	
	Other general expenses	(4.6)	(4.8)	
D	EBITDA	31.3	5.4	
Ε	Chg. in fair value of assets & impairments	(17.0)	(13.7)	
	Net financial results	(8.3)	(8.4)	
	Associates	(0.6)	(0.3)	
	Pre-tax Profit	5.4	(17.0)	
	Income tax	(1.6)	1.5	
F	Net Profit	3.8	(15.5)	
	Recurring pre-tax profit (1)	22.4	(3.5)	



Key comments

A -Total revenues of €132.8m

- Residential revenues of €131.0m
- Land sales of €1.8m

B - Gross margin of €29.0m

- 22.0% margin in residential development
- C Net margin of €20.0m, after direct costs
- D EBITDA of €5.4m
- **E Impairments of (€13.7m)** due to the decline in value based on assets appraisals, mainly in commercial segment
- F Net profit of (€15.5m)

Balance Sheet

€m	Dec-24	Jun-25	
Investment Property	240.2	243.9	
Other non-current assets	147.8	146.1	
Total non-current assets	388.1	390.1	
Inventory	1,739.9	1,833.5	
Land	763.4	707.5	
WIP & finished product	976.5	1,126.0	
Cash	186.4	95.2	
Other current assets	99.1	99.3	
Total current assets	2,025.4	2,028.0	
Total assets	2,413.5	2,418.0	
Provisions	7.5	8.1	
Financial debt	248.5	232.0	
Other non-current liabilities	54.1	56.7	
Total non-current liabilities	310.1	296.8	
Provisions	35.6	29.8	
Financial debt	145.6	203.1	
Other current liabilities	325.3	374.2	
Total current liabilities	506.6	607.1	
Shareholder's funds	1,596.9	1,514.1	
Total equity + liabilities	2,413.5	2,418.0	



Cashflow

€m	1H 2024	1H 2025
+ EBITDA	31.3	5.4
- Net financial expenses paid	(8.5)	(6.2)
- Corporate taxes paid	0.5	4.8
+ Land monetisation:		
COGS of deliveries (land only) (1)	41.6	24.3
Cash from land sold (2)	10.5	1.6
- Land purchases	(9.3)	(14.6)
= Gross Operating Cashflow (A)	66.2	15.4
- Capex in land urbanization	(21.9)	(12.5)
- Capex in work in progress	(163.7)	(225.4)
+ COGS of deliveries (ex-land)	130.3	77.9
+/- Other working capital and rest	32.6	121.6
= Cashflow related to work in progress (B)	(22.7)	(38.4)
= Total cashflow (A) + (B)	43.4	(23.0)
- Dividend paid	(54.6)	(69.7)
= Change in net debt	(11.1)	(92.7)



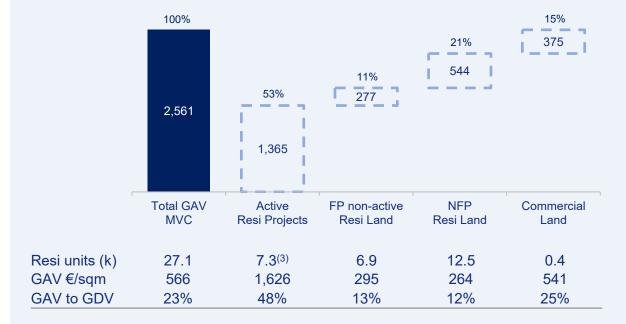
Portfolio value & NAV

Calculation details

Net Asset Value, €/sh

€m	Dec-24	Jun-25	
Shareholders' funds	1,596.9	1,511.7	
+/- Gross capital gains	343.7	427.0	
+/- Other adjustments (1)	68.7	73.8	
= Gross NAV	2,009.3	2,012.4	
+/- Taxes on capital gains ⁽²⁾	(85.9)	(106.7)	
+/- Other adjustments	(10.7)	(12.3)	
= Net NAV	1,912.6	1,893.4	
Number of shares (m)	151.7	151.7	
NAV per share (€)	13.25	13.27	+3.6% €0.46/
NNAV per share (€)	12.61	12.48	

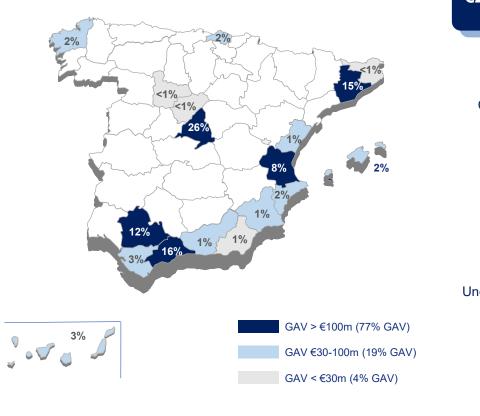
Portfolio value breakdown, GAV in €m



Land portfolio

Portfolio details

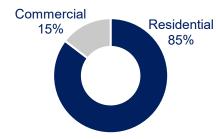
Geographic presence⁽¹⁾:





27.1k Resi. units





GAV by status



☐ 77% of the value located in Top-5 markets:
Madrid, Barcelona, Malaga, Seville and Valencia

GAV distribution by province:

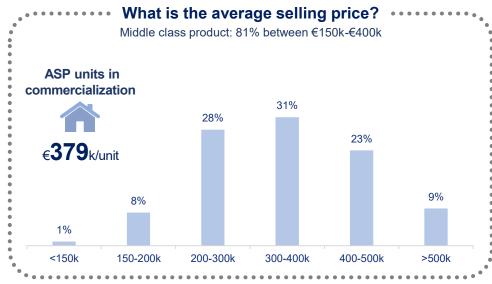
Location	% Total GAV	% Residential GAV	% Commercial GAV
Madrid	26%	23%	44%
Malaga	16%	18%	-
Barcelona	15%	11%	39%
Seville	12%	14%	-
Valencia	8%	10%	-
Cadiz	3%	3%	5%
Canary Is.	3%	4%	-
A Coruña	2%	3%	-
Balearic Is.	2%	2%	8%
Alicante	2%	2%	-
Rest	10%	11%	4%
Total	100%	100%	100%

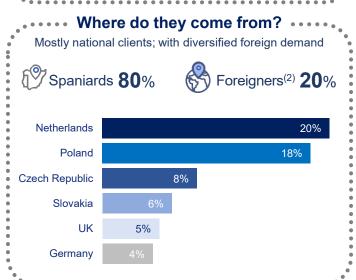
Client profile

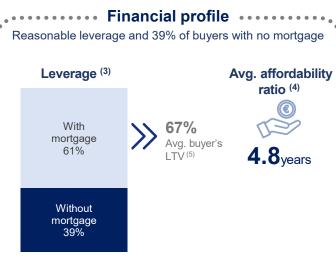
Location, price, age, reason to buy and financing (1)

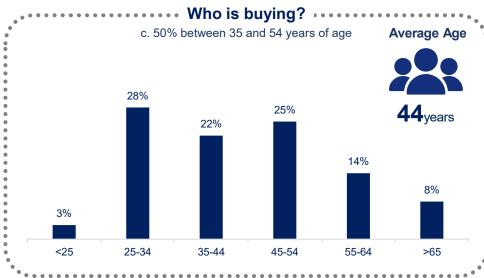












Data series

Evolution of key operating data

# Units	2018	2019	2020	2021	2022	2023	2024	1H25
Pre-sales in the period	888	1,511	1,037	2,093	1,837	1,836	1,929	834
Backlog of presales (units)	909	2,131	2,568	3,033	3,171	3,332	3,265	3,676
Backlog of presales (€ m)	271	597	744	850	990	1,084	1,158	1,340
Active projects (# projects)	102	136	125	138	150	141	114	105
Total active units	5,565	7,962	7,382	7,561	7,947	8,009	7,619	7,501
Units in commercialization	3,840	5,378	5,440	5,555	6,235	6,385	5,733	6,060
Units under construction	1,329	3,383	3,550	4,007	4,101	4,517	4,143	4,403
Deliveries in the period	520	289	601	1,627	1,699	1,675	1,996	423

Note / Definitions: <u>Pre-sales</u>: number of reservations plus contracts signed in a period of time, net of cancellations; <u>Sales backlog</u>: balance of accumulated pre-sales minus deliveries at a certain date; <u>Units under commercialization</u>: total number of units in projects under commercialization, including sold and unsold units; <u>Active units</u>: units in projects launched internally, including projects already under commercialization and projects in the design phase (prior to commercialization)