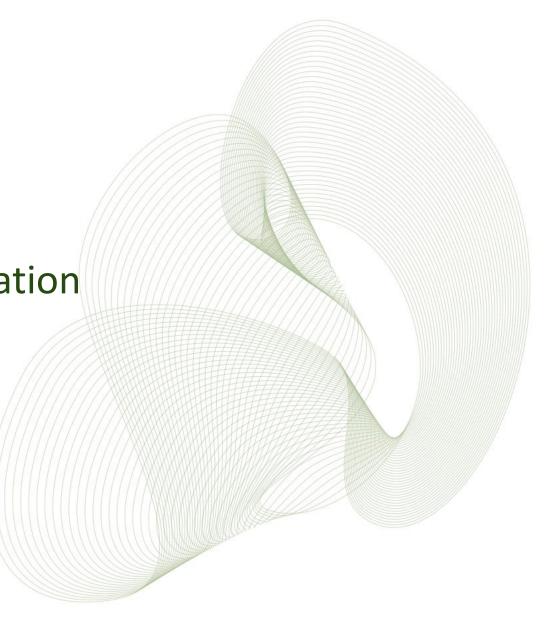
ALANTRA

2025 Q1 Results Presentation

April 2025



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1. Group Highlights

1. 2025 Q1 Key figures



Revenues

€36.8mn

(+2.0% YoY)

€20.3mn (+15.2% YoY)

In Investment Banking revenues

€8.0mn (-27.3% YoY) In FIG revenues

€8.2mn (+14.2% YoY)

In Asset Management revenues

Expenses

€31.3mn

(-8.7% YoY)
Fixed Personnel expenses
and Other OPEX

€6.5mn

(+129.5% YoY) Variable compensation

Net Profit

€1.5mn

(+218.0% YoY)

€1.1mn

Fee Business

€0.3mn Portfolio

€0.1mn

Other

Balance Sheet

€117.8mn¹

Cash and cash equivalents

€48.9mn

across a portfolio of investments in vehicles managed by the Group's Asset Management division

No leverage

- The positive momentum observed at the end of 2024 turned into a volatile environment driven by tariffs and global trade tensions, with still unfolding effects. Amid this challenging environment for the financial industry, Alantra achieved a 2.0% increase YoY in net revenues to €36.8mn, reduced fixed costs by 8.7%, and continued to invest in its teams.
 - The revenue growth was primarily driven by a 15.2% increase in Investment Banking revenues to €20.3mn. FIG revenues came in at €8.0mn, down 27.3% YoY, following an exceptionally strong Q1 2024. Asset Management revenues grew 14.2% to €8.2mn, driven by higher fee-earning Assets under Management.
 - Alantra's fixed personal expenses and Other OPEX for Q1 decreased by 9.8% and 5.9%, respectively, to €21.6mn and €7.7mn. This reflects the Group's continued efforts to drive efficiencies and focus on core markets and activities over recent quarters.
 - At the same time, the Group has provisioned variable compensation of €6.5mn (+129.5% YoY) due to the improved financial performance.
- Net profit attributable to the parent company amounted to €1.5mn (+218.0% YoY).
- The Annual General Meeting will vote on the approval of the distribution of a dividend of €0.15 per share to be paid on 12 May. The dividend represents a c.83% pay-out ratio over the FY 2024 attributable net profit, compared to 60% in 2023.

2. Simplified consolidated P&L



(€ mn)	Total Group Q1 2024	Total Group Q1 2025	Δ YoY (%)
Financial Advisory	28.6	28.3	(1.1%)
Investment Banking	17.6	20.3	15.2%
Financial Institutions	11.0	8.0	(27.3%)
Asset management	7.2	8.2	14.2%
Management fees	7.2	8.2	14.2%
Success fees	-	_	-
Others	0.3	0.3	3.1%
Net Revenues	36.1	36.8	2.0%
Other operating Income	0.0	1.2	23660.0%
Personnel Expenses	(26.8)	(28.2)	4.9%
Fixed Cost	(24.0)	(21.6)	(9.8%)
Variable Cost	(2.8)	(6.5)	129.5%
Other Operating Expenses	(8.2)	(7.7)	(5.9%)
Amortization of property plants & equipment	(2.1)	(2.0)	(6.7%)
Reversal / impairment of property plants & equipment	-	-	-
Total Operating Expenses	(37.1)	(37.8)	1.9%
Operating Profit	(1.0)	0.2	(117.0%)
Net Finance Income (expense)	0.9	1.0	13.7%
Result of companies regiestered by the equity method	1.8	1.9	6.8%
Non-controlling interests	(0.5)	(1.2)	151.7%
Income Tax	(0.7)	(0.4)	(44.5%)
Net profit attributable to the parent company	0.5	1.5	218.0%

- The Group's Q1 net revenues grew by 2.0% YoY to €36.8mn.
 - Investment banking revenues grew 15.2% YoY to €20.3mn. Underpinned by stronger cross-office collaboration and a focus on higher-quality transactions, which resulted in increased average fees.
 - FIG revenues came in at at €8.0mn, down 27.3% YoY, following an exceptionally strong Q1.
 - In Asset Management, revenues increased to €8.2mn (+14.2%), supported by an increase in fee-earning Assets under Management.
- Alantra's fixed personnel expenses and Other OPEX decreased by 8.7% to €31.3mn.
 - At the same time, the Group has provisioned variable compensation of €6.5mn (+129.5% YoY) due to the improved financial performance.
- Net profit attributable to the parent company amounted to €1.5mn (+218.0% YoY), of which €1.1mn corresponds to the Fee Business, €0.3mn to the Portfolio, and €0.1mn to Other.

3. Consolidated balance sheet as of 31st March 2025



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in €mn	31/12/2024	31/3/2025	
Non-current Asset	275.4	272.6	
Non-current financial assets	38.3	38.5	
At fair value with changes in profit	30.3	30.5	
A fair value with changes in other comprehensive income	1.8	1.8	
At amortized cost	6.2	6.2	
Intangible assets	67.4	66.2	
Property, plant and equipment	38.5	38.5	
Investments accounted for by equity method	132.7	133.1	
Deferred tax assets	4.1	4.2	
Current Asset	165.6	145.0	
Cash and cash equivalents	92.8	89.4	
Trade and other receivables	67.0	47.2	
Current financial assets	2.3	2.3	
Other current assets	3.5	6.2	
Total assets	441.0	417.7	
Equity attrib. to eq. hold. of the parent	286.9	286.1	
Non-Controlling Interests	30.0	30.7	
Non-current liabilities	39.5	38.2	
Current liabilities	84.6	62.7	
Total liabilities and equity	441.0	417.7	

- The Group maintained a strong balance sheet.
 - €286.1mn of shareholders' equity attributable to the parent company and no leverage.
 - €117.8mn of cash and cash equivalents and a monetary fund¹.
 - €48.9mn across a portfolio of investments in vehicles managed by the Group².

Private and Confidential

^{1) €89.4}mn of cash and cash equivalents and €28.4mn invested in a monetary fund included under non-current financial assets

²⁾ Registered under Investments accounted for by equity method

2. Business Performance

Business Performance

1. Financial Advisory



Alantra closed 24 deals in Q1 2025, including 13 M&A deals, 8 Credit Portfolio Advisory deals, 2 ECM deals, and 1 strategic advisory deal.

Selected transactions advised on in Q1 2025





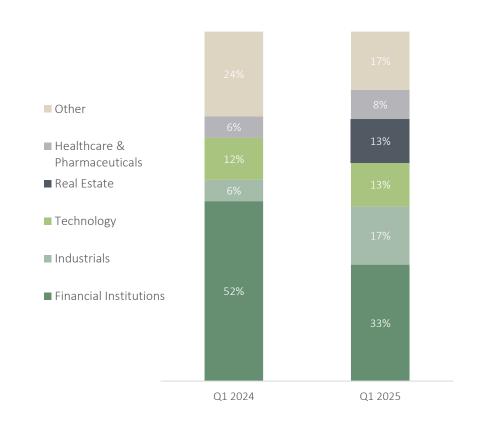








Deals by sector

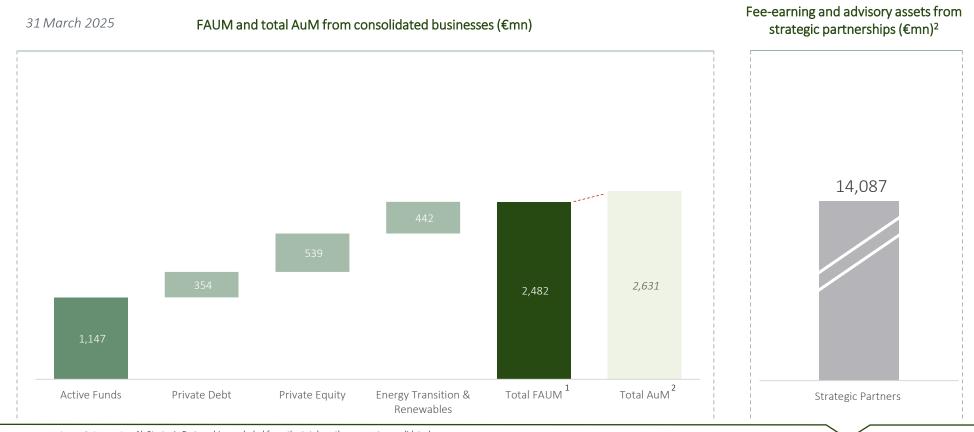


Business Performance

Asset Management

2. Asset Management

- Klima I has deployed over 60% of the fund capacity following the investments in Echandia (€19.6M financing round) and Meteomatics (having raised \$22M in a Series C funding round)
- Alantra's cybersecurity strategy, 33N, closed its first €100M fund, securing additional investment from the European Investment Fund, the Luxembourg Future Fund, and Criteria Venture Tech



Private and Confidential 1)

¹⁾ Strategic Partnerships excluded from the totals as they are not consolidated

²⁾ Total AuM → For close-ended vehicles: Investment Period = Committed & Divestment Period = NAV / For open-ended vehicles = NAV

3. Annex

I. Consolidated income statement as of 31st March 2025

Thousands of Euros	31/3/2024	31/3/2025	Var. %
Net Income			
Financial Advisory	28,613	28,295	(1.1%)
Investment Banking	17,634	20,316	15.2%
Credit Portfolio	10,979	7,979	(27.3%)
Asset management	7,214	8,237	14.2%
Management fees	7,214	8,237	14.2%
Success fees	-	-	-
Others	255	263	3.1%
Total Net Income	36,082	36,795	2.0%
Other Operating Income	5	1,188	23660.0%
Personnel Expenses	(26,825)	(28,152)	4.9%
Fixed Cost	(23,986)	(21,637)	(9.8%)
Variable Cost	(2,839)	(6,515)	129.5%
Other Operating Expenses	(8,164)	(7,680)	(5.9%)
Amortization of property plants & equipment	(2,119)	(1,977)	(6.7%)
Reversal / impairment of property plants & equipment	-	_	
Total Operating Expenses	(37,108)	(37,809)	1.9%
OPERATING PROFIT OR LOSS	(1,021)	174	(117.0%)
Finance income (expense) attributable to the portfolio	0	0	0.0%
Other finance income (expense)	887	1,008	13.7%
NET FINANCE INCOME/EXPENSE	887	1,008	13.7%
RESULT OF COMPANIES REGISTERED BY THE EQUITY METHOD	1,782	1,903	6.8%
INCOME TAX	(699)	(388)	(44.5%)
NON-CONTROLLING INTERESTS	(482)	(1,213)	151.7%
INCOME ATTRIBUTABLE TO THE PARENT ENTITY	467	1,484	218.0%
Thousands of euros	31/3/2024	31/3/2025	Var. %
NET PROFIT FROM FEE BUSINESS	139	1,067	667.6%
NET PROFIT FROM PORTFOLIO	74	283	282.4%
ORDINARY NET PROFIT	213	1,350	533.8%
OTHER NET PROFIT	254	134	(47.2%)
Earnings per share (Euros)	31/3/2024	31/3/2025	Var. %
Basic	0.01	0.04	217.8%
Diluted	0.01	0.04	217.8%

II. Consolidated balance sheet as of 31st March 2025

ASSETS			LIABILITIES AND EQUITY		
Thousands of Euros	31/12/2024	31/3/2025	Thousands of Euros	31/12/2024	31/3/2025
			EQUITY	316,900	316,724
			EQUITY ATTRIBUTABLE TO THE PARENT ENTITY	286,874	286,074
			SHAREHOLDERS EQUITY	270,547	271,225
			Capital	115,894	115,894
NON-CURRENT ASSETS	275,388	272,632	Share premium	111,863	111,863
Intagible assets	67,445	66,244	Reserves	38,930	46,036
Goodwill	67,248	66,097	Treasury shares	(3,190)	(4,053)
Other Intangible assets	197	147	Net profit attributable to the parent	7,050	1,485
Property, plant and equipment	32,827	30,567	ACCUMULATED OTHER COMPREHENSIVE INCOME	16,327	14,849
Investments accounted for by equity method	132,707	133,114	NON-CONTROLLING INTERESTS	30,026	30,650
Non-current financial assets	38,263	38,489	TOTAL LIABILITIES	124,114	100,941
a) At fair value with changes in profit	30,265	30,486	NON-CURRENT LIABILITIES	39,496	38,222
b) A fair value with changes in other comprehensive income	1,789	1,789	Financial liabilities	35,642	34,734
c) At amortized cost	6,209	6,214	Liabilities with credit institutions	-	-
Deferred tax assets	4,146	4,218	Other liabilites	35,642	34,734
Other non-current assets	-	-	Non current provisions	2,499	2,436
CURRENT ASSETS	165,626	145,033	Deferred tax liabilities	1,355	1,052
Trade and other receivables	67,006	47,169	Other non-current liabilities	1,333	1,032
Trade receivables	54,711	34,016	CURRENT LIABILITIES	84,618	62,719
Other receivables	5,907	6,341	Financial liabilities	,	,
Current tax assets	6,388	6,812		6,491	5,885
Current financial assets	2,308	2,297	Other liabilites	6,491	5,885
a) At fair value with changes in profit	-	-	Trade and other payables	76,612	55,623
b) A fair value with changes in other comprehensive income	-	-	Suppliers	9,989	13,350
c) At amortized cost	2,308	2,297	Other payables	65,358	39,993
Other current assets	3,506	6,187	Current tax liabilites	1,265	2,280
Cash and cash equivalents	92,806	89,380	Other current liabilities	1,515	1,211
TOTAL ASSETS	441,014	417,665	TOTAL LIABILITIES AND EQUITY	441,014	417,665

III. Glossary (i)

Identified business segments

"Business Segments" refer to each operating segment or component identified and classified as such by Alantra that (a) engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the group); (b) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance; and (c) for which discrete financial information is available.

"Investment Banking". The identified Alantra business segment provides financial advisory services to companies or entities on corporate transactions (corporate finance and M&A) and equity research and brokerage services to institutional investors.

"Financial Institutions Group". (formerly known as Credit Portfolio Advisory). This is a business segment identified within Alantra, which involves providing advisory services to financial institutions and institutional investors in corporate transactions, credit portfolios, real estate, and other types of assets.

"Asset Management". The identified Alantra business segment which, in accordance with the information provided in the Prospectus, consists of the management of and provision of advice in relation to various classes of assets for institutional investors, high net worth individuals/family offices and other professional investors through specialist investment funds or customer investment portfolios.

"Structure". The identified Alantra business segment which encompasses the universe of revenues and expenses corresponding to Alantra's governance and development structure (corporate governance, strategic management, corporate and business development and corporate services such accounting and financial reporting, risk management and control, human resource management and legal services, among others) and which, either because they relate to the Group parent - as a listed entity - or the management of the Group as a whole, are not directly attributable to the Investment Banking, Financial Institutions Group, Asset Management or Portfolio segments. The Structure segment also includes the invoicing of services related to Alantra Group companies that are associates, i.e., not fully consolidated. In light of Alantra's ongoing growth at both the corporate and business levels, the significance of the services encompassed by the Structure area justifies its classification as an independent segment.

"Portfolio". The identified Alantra business segment which is defined as the activity consisting of the pursuit of capital gains by taking ownership interests in companies, funds or investment vehicles managed by the Alantra Group's asset management teams and subsequently selling those interests.

"Rest". It is defined, by default, as the host of items that do not correspond to any of the business segments (i.e., that are not part of either the Investment Banking, Financial Institutions Group, Asset Management, Structure or Portfolio segments).

III. Glossary (ii)

"Fee Business" is defined as the group or aggregate of the Investment Banking, Financial Institutions Group, Asset Management and Structure segments which, as a whole, are referred to as the service provision businesses, whether those services be financial advisory or management, whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs. The following is specifically carved out of the Fee Business: losses or gains deriving from the Group parent's investments in the companies that perform the aforementioned activities (such as, for example, gains unlocked on the sale of investments in companies or businesses, goodwill impairment charges or foreign currency gains or losses); those losses or gains are included under segment termed Rest.

■ The decision to allocate 100% of the activity encompassed by the Structure segment to the Fee Business reflects the fact that the vast majority of the time and/or investment of the resources included under Structure are devoted to managing the growth and complexity emanating from the Investment Banking, Financial Institutions Group and Asset Management segments. This concept is all the more relevant as it underpins several of the alternative performance measures (APMs) used.

"Recurring Business". The group or aggregate of segments comprising the Fee Business (Investment Banking, Financial Institutions Group, Asset Management, Structure) plus the Portfolio segment.

Alternative performance measures

"Alternative performance measures" or "APMs" A measure of the past or future financial performance, financial situation or cash flows of a company other than the financial measures defined or described in the applicable financial reporting framework.

"Fee Business Net Profit". The profit generated from the provision of advisory or management services under the umbrella of the Fee Businesses (i.e., that corresponding to the Investment Banking, Financial Institutions Group, Asset Management and Structure segments), whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs.

- Fee Business Net Profit is calculated as the sum of profit attributable to owners of the parent corresponding to the above three segments.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Fee Business Net Profit attributable to owners of the parent in the Company's public financial disclosures.

"Portfolio Net Profit". The profit deriving from the investment in and subsequent disposal of shareholdings in companies, funds or other investment vehicles managed by the Alantra Group.

- Portfolio Net Profit is equal to the profit attributable to owners of the parent corresponding to the Portfolio segment.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Portfolio Net Profit attributable to owners of the parent in the Company's public financial disclosures.

III. Glossary (iii)

"Recurring Net Profit". The profit derived from the Group's recurring or ordinary activities, i.e., that generated by the Investment Banking, Financial Institutions Group, Asset Management and Portfolio segments.

- Recurring Net Profit is the sum of Fee Business Net Profit and Portfolio Net Profit.
- Recurring Net Profit is an important indicator in relation to net profit (or profit attributable to owners of the parent) insofar as it helps users assess what part of the Group's bottom line is attributable to the recurring businesses and not extraordinary accounting entries.

"Leverage". This metric is defined as the aggregate borrowings provided to the Group by banks, credit institutions, and similar entities to fund its business operations. This measure excludes amounts due to employees, suppliers, companies within its scope of consolidation, or their shareholders. It also excludes obligations to banks, credit institutions or similar entities when these obligations are specifically secured by assets in the same amount.

- Financial leverage is calculated as the sum of the items in the consolidated statement of financial position under the heading "Debts with credit institutions and obligations or other negotiable securities," which meets the criteria mentioned in the definition of this Measure. As of 31 March 2025, the Group had no financial debt.
- Financial leverage is a significant indicator in evaluating the Group's consolidated statement of financial position.

"Pay-out". This metric is defined as the percentage of profits the Company pays out to its shareholders.

- It is calculated as the total sum distributed by the Company to its shareholders in respect of a given reporting period (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the consolidated net profit, attributable to the controlling company, generated during that same period
- The payout indicates the extent to which shareholder remuneration is financed from profit for the year (or for the reporting period in question).

"Dividend Yield". The return earned by the Company's shareholders by means of the dividends they receive.

- The Dividend Yield is calculated as the ratio between the total per-share sum distributed by the Company to its shareholders in the last twelve months (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the average share price of the last month.
- Shareholders earn a return in two ways: gains in the price of the shares they hold and the remuneration they receive in the form of distributed dividends, reserves or share premium accounts. The Dividend Yield is the APM or benchmark indicator for the latter source of shareholder returns.

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