GESTAMP AUTOMOCIÓN, S.A.

COMUNICACIÓN DE INFORMACIÓN PRIVILEGIADA

Madrid, 22 de septiembre de 2025

De conformidad con lo previsto en el artículo 17 del Reglamento (UE) 596/2014 del Parlamento Europeo y del Consejo de 16 de abril de 2014, sobre el abuso de mercado, y en el artículo 228 del texto refundido de la Ley del Mercado de Valores, Gestamp Automoción, S.A. (la "**Sociedad**" o "**Gestamp**") comunica la siguiente:

INFORMACIÓN PRIVILEGIADA

La Sociedad comunica que en el día de hoy ha lanzado una oferta de bonos senior garantizados tal y como se describe en la nota de prensa adjunta.

Asimismo, se adjunta una presentación para inversores de renta fija que contiene cierta información acerca de la Sociedad.

Declaración Cautelar

La presente comunicación tiene meramente efectos informativos, y no constituye en ningún caso una oferta para la venta o la realización de una oferta para la adquisición de cualquier tipo de valor negociable en los Estados Unidos de América, y no se considerará una oferta, requerimiento o venta en cualquier estado o jurisdicción en la cual dicha oferta, requerimiento o venta pudieran ser consideradas ilegales sin el previo registro o cualificación bajo las leyes del mercado de valores de cualquier estado o país. No es posible asegurar que la oferta será finalizada o, en tal caso, en qué términos será finalizada. Los valores negociables no serán ofertados o vendidos en los Estados Unidos de América sin el previo registro al amparo del U.S. Securities Act de 1933, tal y como ha sido modificado ("Securities Act") o salvo obtención previa de la exención de los requisitos de registro. Cualquier oferta pública de valores negociables realizada en los Estados Unidos de América o cualquier otra jurisdicción será realizada mediante la emisión de un folleto por parte de la Sociedad, que contendrá información detallada sobre la misma y sus órganos directivos, así como sus estados financieros. La presente comunicación ha sido emitida al amparo del artículo 135e del Securities Act. Esta comunicación no constituye y no deberá constituir, bajo ninguna circunstancia, una oferta pública ni una invitación al público en relación con cualquier oferta según este término se define en la Directiva 2003/71/CE del Parlamento Europeo y del Consejo, de 4 de noviembre de 2003 vigente en cada momento ("Directiva de Folletos"). La oferta y venta de los valores será realizada en virtud de una excepción regulada en la Directiva aplicable a los Estados Miembros del Espacio Económico Europeo, en cuanto al requisito de publicar un folleto de valores. En relación con la emisión de valores, uno de los suscriptores iniciales actuará como agente de estabilización y podrá sobre-adjudicar los valores o efectuar transacciones con el fin de sostener el precio del *mercado de los valores a un nivel superior a aquel que en otro caso hubiera prevalecido. Sin embargo, no existe garantía de que el agente de estabilización (o personas que actúen por cuenta del agente de estabilización) vaya a llevar a efecto acciones de estabilización. Cualquier medida de estabilización podrá comenzar en la fecha o con posterioridad a la fecha en que se haya producido un nivel adecuado de publicidad de los términos finales de la oferta de los valores, y una vez iniciada una medida de estabilización podrá interrumpirse en cualquier momento, debiendo finalizar, en todo caso, no más tarde de la más temprana de las dos siguientes fechas: 30 días después de la fecha de emisión de los valores o 60 días después de la fecha de adjudicación de los valores. Cualquier medida de estabilización o de sobre-adjudicación debe ser efectuada respetando en todo caso la legislación y normativa aplicables.*

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ESTA NOTA DE PRENSA NO ES PARA SU DISTRIBUCIÓN O PUBLICACIÓN DENTRO DE LOS ESTADOS UNIDOS DE AMÉRICA, AUSTRALIA, CANADÁ O JAPÓN O CUALQUIER OTRA JURISDICCIÓN EN LA CUAL LA OFERTA O VENTA PUEDA SER ILÍCITA POR LA LEY APLICABLE

Gestamp anuncia el lanzamiento de una oferta de 500.000.000 € de bonos senior garantizados con vencimiento en 2030.

Madrid, 22 de septiembre de 2025

Gestamp Automoción, S.A. ("Gestamp") ha anunciado hoy el lanzamiento de una oferta por importe de 500.000.000 € de bonos senior garantizados con vencimiento en 2030 (los "Bonos"). Ciertas filiales de Gestamp garantizarán los Bonos y se otorgarán garantías con cargo a las acciones de determinadas filiales españolas de Gestamp.

Los fondos recibidos de la oferta, si fuera finalmente completada, serán destinados a refinanciar endeudamiento financiero existente, a aportar efectivo al balance y a financiar los costes, honorarios y gastos derivados de la mencionada refinanciación.

Los Bonos se ofrecerán solo a inversores institucionales cualificados, conforme a la Regla 144A bajo el U.S. Securities Act de 1933 (el "Securities Act") en su redacción vigente en cada momento, y fuera de los Estados Unidos a personas no estadounidenses (non-U.S. persons), conforme al Reglamento S bajo el Securities Act y, si un inversor es residente en el Espacio Económico Europeo o en el Reino Unido, no se ofrecerán a inversores minoristas (retail investors).

Sobre Gestamp

Gestamp es una multinacional especializada en el diseño, desarrollo y fabricación de componentes metálicos de alta ingeniería para los principales fabricantes de vehículos. Desarrolla productos con un diseño innovador para producir vehículos más seguros y ligeros, que ofrecen un menor consumo de energía y un menor impacto ambiental. Sus productos cubren las áreas de carrocería, chasis y mecanismos.

La compañía está presente en 24 países con 115 plantas de producción (cinco de ellas en construcción), 13 centros de I+D y una plantilla de más de 44.000 empleados en todo el mundo. Sus ingresos en 2024 fueron de 12.001 millones de euros. Gestamp cotiza en la bolsa española bajo el ticker GEST.

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Este anuncio no constituye una oferta de venta ni una solicitud de oferta de compra de ningún valor, y no supondrá una oferta, solicitud o venta en los Estados Unidos ni en ninguna jurisdicción en la que, o a ninguna persona a la que, dicha oferta, solicitud o venta sea ilegal antes del registro o habilitación conforme a las leyes de valores de la jurisdicción correspondiente. La oferta de los Bonos descrita en este anuncio y cualquier garantía relacionada (conjuntamente, los "Valores") no ha sido ni será registrada conforme al Securities Act, por lo que cualquier oferta o venta de los Valores solo podrá realizarse en una operación *exenta de los requisitos de registro del Securities Act.*

La distribución de este anuncio puede ser ilegal en determinadas jurisdicciones. Las personas que accedan a este anuncio deben informarse sobre dichas restricciones y cumplirlas. El incumplimiento de estas restricciones puede constituir una infracción de la normativa sobre valores aplicable en dichas jurisdicciones. Este anuncio no constituye una oferta pública en España ni una oferta de valores al público en ningún Estado miembro del Espacio Económico Europeo ("EEE") realizada conforme al Reglamento de Folletos de la UE.

Este anuncio puede incluir declaraciones prospectivas conforme al significado que les otorgan las leyes de valores de determinadas jurisdicciones aplicables. Estas declaraciones prospectivas pueden identificarse por el uso de terminología orientada al futuro, incluyendo los términos "apuntar", "anticipar", "creer", "continuar", "podría", "estimar", "esperar", "prever", "orientación", "intentar", "puede", "planear", "proyectar", "debería", "será" o "sería" o, en cada caso, sus formas negativas, u otras variaciones o terminología comparable. Estas declaraciones prospectivas incluyen, pero no se limitan a, todas aquellas afirmaciones que no sean hechos históricos e incluyen declaraciones relativas a las intenciones, creencias o expectativas actuales de Gestamp o sus filiales en relación, entre otras cosas, con sus resultados de operaciones, situación financiera, liquidez, perspectivas, crecimiento, estrategias y política de dividendos, así como los sectores en los que operan. Por su naturaleza, las declaraciones prospectivas implican riesgos e incertidumbres, tanto conocidos como desconocidos, ya que se refieren a hechos y dependen de circunstancias que pueden o no ocurrir en el futuro. Las declaraciones prospectivas no constituyen garantía de resultados futuros. No debe depositar una confianza indebida en estas declaraciones prospectivas. Muchos factores pueden provocar que los resultados reales de Gestamp o sus filiales, su situación financiera, liquidez y el desarrollo de los sectores en los que operan difieran sustancialmente de los contenidos o sugeridos en las declaraciones prospectivas incluidas en este anuncio. Además, aunque los resultados, la situación financiera y la liquidez de Gestamp o sus filiales, así como el desarrollo de los sectores en los que operan, sean coherentes con las declaraciones prospectivas contenidas en este anuncio, dichos resultados o desarrollos pueden no ser indicativos de resultados o desarrollos en periodos posteriores.

Este anuncio se ha elaborado sobre la base de que cualquier oferta de los Valores en cualquier Estado miembro (cada uno, un "Estado Miembro") del EEE se realizará acogiéndose a una exención de la obligación de publicar un folleto para ofertas de valores, conforme al Reglamento (UE) 2017/1129 (según haya sido modificado o sustituido, el "Reglamento de Folletos"), tal y como se haya implementado en dicho Estado Miembro. En consecuencia, cualquier persona que realice o tenga la intención de realizar cualquier oferta en dicho Estado Miembro de los Valores objeto de la colocación contemplada en este anuncio, solo podrá hacerlo en circunstancias en las que no surja ninguna obligación para Gestamp o los colocadores iniciales de los Valores de publicar un folleto conforme al artículo 3 del Reglamento de Folletos o de complementar un folleto conforme al artículo 23 del Reglamento de Folletos, en cada caso, en relación con dicha oferta. Ni Gestamp ni los colocadores iniciales de los Valores han autorizado, ni autorizan, la realización de ninguna oferta de los Valores en circunstancias en las que surja una obligación para Gestamp o los colocadores iniciales de los Valores de publicar o complementar un folleto para tal oferta.

Si un inversor es residente en un Estado Miembro del EEE, este documento está dirigido únicamente a inversores que no sean inversores minoristas y los Valores no están destinados a ser ofrecidos, vendidos o puestos a disposición de, ni deberán ser ofrecidos, vendidos o puestos a disposición de ningún inversor minorista en el EEE. A estos efectos, se considera inversor minorista a aquella persona que sea una o más de las siguientes: (i) ser un cliente minorista según la definición establecida en el apartado (11) del artículo 4(1) de la Directiva 2014/65/UE, según haya sido modificada ("MiFID II"); o (ii) ser un cliente en el sentido de la Directiva 2016/97/UE (según haya sido modificada, la "Directiva de Distribución de Seguros"), cuando *dicho cliente no cumpla los requisitos para ser considerado cliente profesional según la definición del apartado (10) del artículo 4(1) de MiFID II. En consecuencia, no se ha preparado el documento de información clave requerido por el Reglamento (UE) nº 1286/2014, según haya sido modificado (el "Reglamento PRIIPs"), para la oferta o venta de los Bonos o para ponerlos a disposición de inversores minoristas en el EEE, por lo que la oferta o venta de dichos valores de deuda o su puesta a disposición de cualquier inversor minorista en el EEE puede ser ilegal conforme al Reglamento PRIIPs.*

Este anuncio se ha elaborado sobre la base de que cualquier oferta de Valores en el Reino Unido se realizará conforme a una exención prevista en la Ley de Servicios y Mercados Financieros de 2000 (la "FSMA") y en el Reglamento de Folletos del Reino Unido, por lo que no será necesario elaborar un folleto para las ofertas de valores. La expresión "Reglamento de Folletos del Reino Unido" hace referencia al Reglamento (UE) 2017/1129, en la medida en que forma parte del derecho nacional en virtud de la Ley de Retirada de la Unión Europea de 2018 (la "EUWA"). En consecuencia, cualquier persona que realice o tenga la intención de realizar cualquier oferta en el Reino Unido de los Valores objeto de la colocación contemplada en este anuncio solo podrá hacerlo en circunstancias en las que no surja ninguna obligación para Gestamp o los colocadores iniciales de los Valores de publicar un folleto conforme al artículo 3 del Reglamento de Folletos del Reino Unido o al artículo 85 de la FSMA, o de complementar un folleto conforme al artículo 23 del Reglamento de Folletos del Reino Unido, en cada caso, en relación con dicha oferta. Ni Gestamp ni los colocadores iniciales de los Valores han autorizado, ni autorizan, la realización de ninguna oferta de los Valores en circunstancias en las que surja una obligación para Gestamp o los colocadores iniciales de los Valores de publicar o complementar un folleto para tal oferta.

Si un inversor es residente en el Reino Unido, este documento está dirigido únicamente a inversores que no sean inversores minoristas y los Valores no están destinados a ser ofrecidos, vendidos o puestos a disposición de, ni deberán ser ofrecidos, vendidos o puestos a disposición de ningún inversor minorista en el Reino Unido. A estos efectos, se considera inversor minorista a aquella persona que sea una (o más) de las siguientes: (i) un cliente minorista según la definición establecida en el punto (8) del artículo 2 del Reglamento (UE) nº 2017/565, tal y como forma parte del derecho nacional en virtud de la EUWA; o (ii) un cliente en el sentido de las disposiciones de la FSMA y de cualquier norma o reglamento dictado en virtud de la FSMA para la aplicación de la Directiva (UE) 2016/97, cuando dicho cliente no cumpla los requisitos para ser considerado cliente profesional conforme a la definición del punto (8) del artículo 2(1) del Reglamento (UE) nº 600/2014, tal y como forma parte del derecho nacional en virtud de la EUWA. En consecuencia, no se ha preparado el documento de información clave requerido por el Reglamento (UE) nº 1286/2014, tal y como forma parte del derecho nacional en virtud de la EUWA (el "Reglamento UK PRIIPs"), para la oferta o venta de los Bonos o para ponerlos a disposición de inversores minoristas en el Reino Unido y, por tanto, la oferta o venta de dichos valores de deuda o su puesta a disposición de cualquier inversor minorista en el Reino Unido podría ser ilegal conforme al Reglamento UK PRIIPs.

La promoción de los Bonos en el Reino Unido está restringida por la FSMA y, en consecuencia, los Bonos no se están promocionando al público en general en el Reino Unido. Este anuncio se distribuye únicamente a, y está dirigido exclusivamente a, personas que (i) posean experiencia profesional en materia de inversiones comprendidas en el Artículo 19(5) de la Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, según su redacción vigente (la "Financial Promotion Order"); (ii) sean personas incluidas en el Artículo 49(2)(a) a (d) (empresas de elevado patrimonio, asociaciones no constituidas en sociedad, etc.) de la Financial Promotion Order; (iii) se encuentren fuera del Reino Unido; o (iv) sean personas a quienes una invitación o incentivo para participar en una actividad de inversión (según lo dispuesto en la sección 21 de la FSMA) relacionada con la emisión o venta de cualquier valor pueda ser comunicada legalmente o se les pueda hacer llegar (todas estas personas, en conjunto, denominadas "personas relevantes"). Este anuncio está dirigido únicamente a personas *relevantes y no debe ser utilizado ni considerado por quienes no sean personas relevantes. Cualquier inversión o actividad de inversión a la que se refiere este documento solo está disponible para personas relevantes y solo se llevará a cabo con personas relevantes.*

MiFID II solo para profesionales y contrapartes elegibles / Sin Documento de Información Clave PRIIPs – El mercado objetivo del fabricante (gobernanza de productos MiFID II) se limita únicamente a contrapartes elegibles y clientes profesionales (todos los canales de distribución). No se ha elaborado el documento de información clave (KID) de PRIIPs, ya que no está disponible para clientes minoristas en el EEE.

UK MiFIR solo para profesionales y contrapartes elegibles / Sin Documento de Información Clave PRIIPs del Reino Unido – El mercado objetivo del fabricante (gobernanza de productos UK MiFIR) se limita únicamente a contrapartes elegibles y clientes profesionales (todos los canales de distribución). No se ha elaborado el documento de información clave (KID) de PRIIPs del Reino Unido, ya que no está disponible para clientes minoristas en el Reino Unido.

Ni el contenido del sitio web de Gestamp ni ningún sitio web accesible a través de enlaces en el sitio web de Gestamp se incorpora a este anuncio ni forma parte del mismo.

No se solicita dinero, valores ni ninguna otra contraprestación y, en caso de ser enviados en respuesta a la información aquí contenida, no serán aceptados.

Presentación para Inversores de Renta Fija

Septiembre de 2025

Gestamp

FIXED INCOME INVESTOR PRESENTATION

September 2025

DISCLAIMER

Gestamp

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CERTAIN INDUSTRY, MARKET AND COMPETITIVE POSITION DATA CONTAINED IN THE INFORMATION COME FROM THIRD PARTY SOURCES. THIRD PARTY INDUSTRY PUBLICATIONS GENERALLY STATE THAT THE INFORMATION THEY CONTAIN ORIGINATES FROM SOURCES ASSUMED TO BE RELIABLE, BUT THAT THE ACCURACY AND COMPLETENESS OF SUCH INFORMATION IS NOT GUARANTEED AND THAT THE CALCULATIONS CONTINUED THEREIN ARE BASED ON ASSUMPTIONS. WHILE THE COMPANY BELIEVES THAT EACH OF THESE PUBLICATIONS, STUDIES AND SURVEYS HAS BEEN PREPARED BY A REPUTABLE SOURCE, NONE OF THE COMPANY, NOR ANY OTHER MEMBER OF THE GROUP, THE ENTITIES OR ANY OF THEIR RESPECTIVE REPRESENTATIVES HAS INDEPENDENTLY VERIFIED THE DATA CONTAINED THEREIN. IN ADDITION, CERTAIN OF THE INDUSTRY, MARKET AND COMPETITIVE POSITION DATA CONTAINED IN THE INFORMATION COME FROM THE COMPANY'S OWN INTERNAL RESEARCH AND ESTIMATES BASED ON THE KNOWLEDGE AND EXPERIENCE OF THE COMPANY'S MANAGEMENT IN THE MARKETS IN WHICH THE COMPANY AND THE OTHER MEMBERS OF THE GROUP OPERATE. WHILE THE COMPANY BELIEVES THAT SUCH RESEARCH AND ESTIMATES ARE REASONABLE, THEY, AND THEIR UNDERLYING METHODOLOGY AND ASSUMPTIONS, HAVE NOT BEEN VERIFIED BY ANY INDEPENDENT SOURCE FOR ACCURACY OR COMPLETENESS AND ARE SUBJECT TO CHANGE AND CORRECTION WITHOUT NOTICE. FINALLY, MARKET STUDIES AND ANALYSES ARE INHERENTLY PREDICTIVE AND SUBJECT TO UNCERTAINTY AND NOT NECESSARILY REFLECTIVE OF ACTUAL MARKET CONDITIONS, ARE FREQUENTLY BASED ON INFORMATION AND ASSUMPTIONS THAT MAY NOT BE ACCURATE OR TECHNICALLY CORRECT, AND THEIR METHODOLOGY MAY BE FORWARD-LOOKING AND SPECULATIVE. ACCORDINGLY, RELIANCE SHOULD NOT BE PLACED ON ANY OF THE INDUSTRY, MARKET OR COMPETITIVE POSITION DATA CONTAINED IN THE INFORMATION.

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EXECUTIVE SUMMARY

Business overview	• Gestamp Automoción S.A. ("Gestamp" or the "Company") is one of the world's leading automotive suppliers[1], specialized in the design, development, and manufacturing of advanced body, mechanism and chassis components for OEMs. More than 50% of vehicles produced worldwide annually are carrying Gestamp parts • **Innovative & diversified portfolio:** Gestamp is committed to delivering a well-diversified technological and innovative portfolio of products to make vehicles lighter, safer, and more energy-efficient • **Long term agreements:** With a typical 6-7-year contract duration with OEMs for parts supplying • **Backlog:** Robust 5-year backlog providing long-term visibility over 90% of revenues • **Global Scale:** Operating in 24 countries with more than 44.000 employees through 115[2] manufacturing plants and 13 R&D centers, Gestamp's "local-for-local" strategy ensures close relationships with OEMs • **Listed Company:** Gestamp is listed on the Madrid Stock Exchange, with a market capitalization of c.€1.9bn[3]
Financial update (H1-25)	• The Company continues to demonstrate solid financial performance: • LTM H1-25 Revenues of €11,705m and EBITDA of €1,293m (c. 11% margin) with margin stability being driven by cost control, measures and constructive customer negotiation • Robust FCF[4] generation supported on well-invested asset base with a continuous focus on de-leveraging

1. By revenues based on Company's internal estimates
2. 110+5 under construction
3. Market Capitalisation as of September 19th, 2025
4. FCF is defined as the change in Net Financial Debt, excluding changes in net debt arising from acquisitions or sales of Group shares, incorporation of debt from business combinations, capital contributions from non-controlling shareholders and dividend payments

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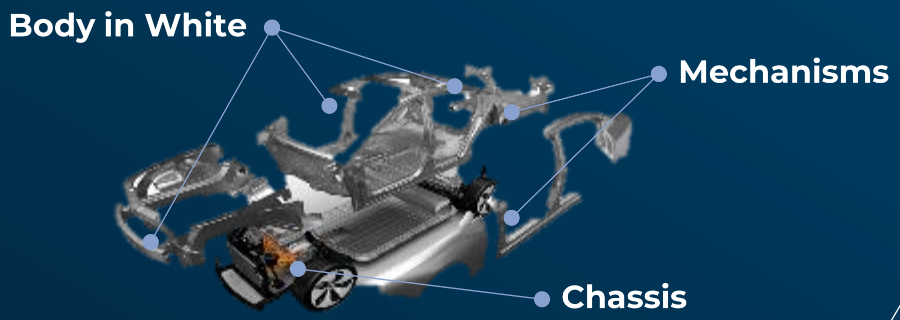
GESTAMP AT A GLANCE

About Gestamp

International leading Tier 1 auto supplier dedicated to the design, development and manufacturer of metal automotive components

Gestamp focuses on the innovative solutions to make vehicles safer and lighter, thereby reducing energy consumption and environmental impact

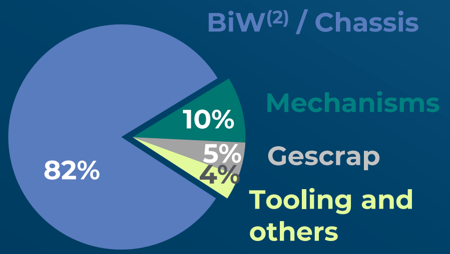
Products & Business



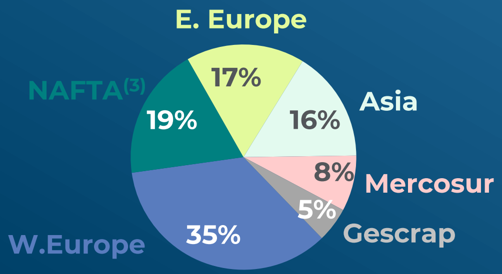
Global footprint

Revenue breakdown *(as of H1-25 LTM)*

By Business



By Region



Key KPIs *(as of H1-25)*

44,484 Employees

24 Countries

€11,705m LTM Revenues

€1,293m LTM Reported EBITDA[4]

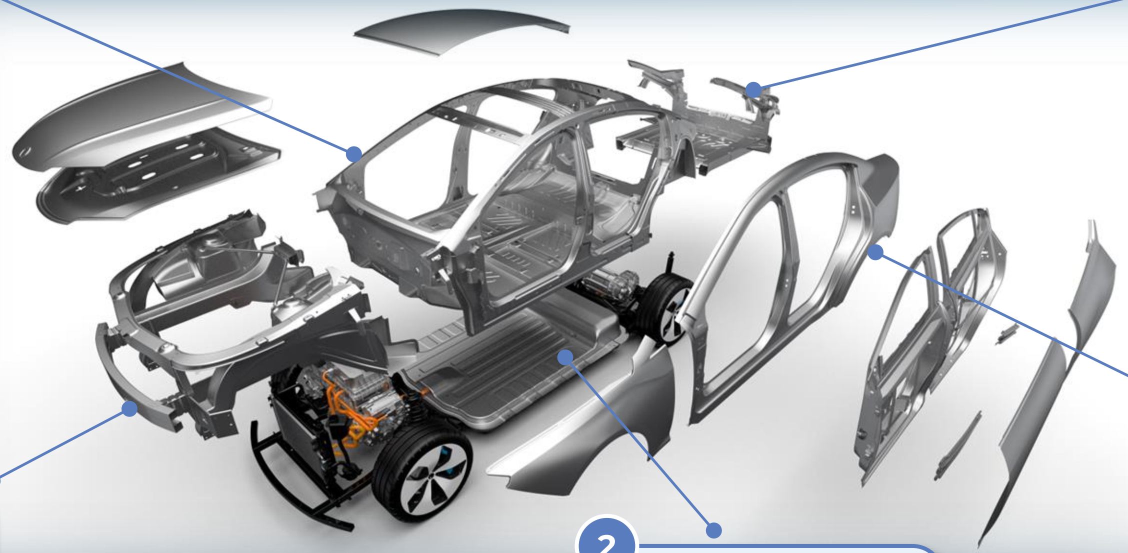
1. Includes 5 under construction
2. Body in White
3. North American Free Trade Agreement
4. LTM EBITDA of €1,316m excluding Phoenix Plan impact of c. €23m on P&L

MARKET LEADERS IN VEHICLE SOLUTIONS

Main areas of Gestamp's powertrain agnostic product applications

1 SAFETY CAGE
- Passengers' integrity
- Comfort

5 REAR SYSTEM
- Occupants' protection
- Battery protection



4 CLOSURES & HINGES
- Lightweight
- Comfort

3 FRONT SYSTEM
- Occupants' protection
- Battery protection

2 PLATFORM
- Driving dynamics
- Battery allocation

Propulsion agnostic and comprehensive product portfolio supplying over 1,200 vehicle models …

… providing exposure to major industry growth trends driving increasing content per vehicle

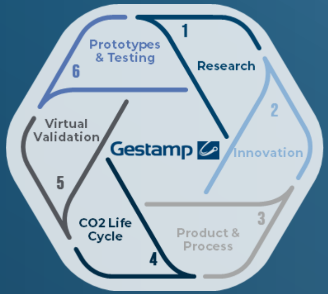
TIER-1 SUPPLIER – RESILIENT BUSINESS MODEL ACROSS THE AUTOMOTIVE VALUE CHAIN

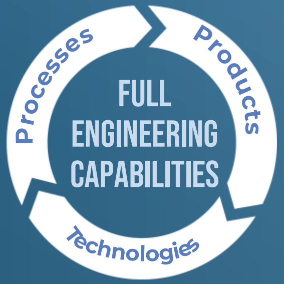
Gestamp

Embedded into the value chain from early platform development phase helping to foster strong partnerships...

OEM		Gestamp
Platform development	Collaboration *2.5-4y*	R & D
Industrialization	Fully integrated *1.5-2y*	Investment & industrialization
Production	Fully integrated *5-6y*	Production

Intensive relationship with OEMs ...



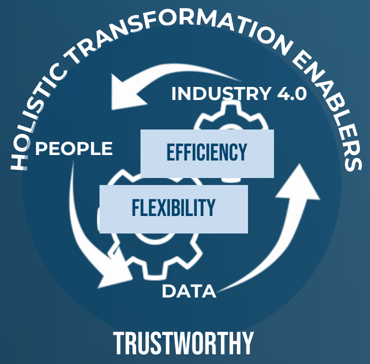


SAFER
New security regulations

LIGHTER
Increased efficiency

ECONOMICAL
Attractive cost-benefit ratio

... supported by



Operational excellence
Efficiency and flexibility key priorities

Best-in-class practices and standardization
Well-defined processes and targets

51.1 Bn€
5y –BACKLOG[1]
Long term visibility

1. Represents sales of parts that the company expects to record, including production and awarded business, over the period

TIER-1 SUPPLIER – GESTAMP'S PARTS ARE PRESENT IN >50% OF WORLD VEHICLES

Gestamp

...across a diversified base of high-quality customers and vehicle models

Long-standing and integrated relationships with OEMs across the globe ...

Investing in core parts for OEMs in exclusivity, being fully embedded in their supply chain for those platforms

115 **WORLDWIDE FOOTPRINT PRESENCE**

115 plants (110 + 5 under construction)

High entry barriers limit the new competitors' threat & long-term relationship with OEM

Gestamp **THE PARTNER SUPPLIER**

... as evidenced by a consolidated client base of Tier-1 traditional and new players

Non-exhaustive list of customers

BMW GROUP · BYD · Ford · GEELY · GM · HONDA · HYUNDAI
INEOS Automotive · LUCID · Mercedes-Benz Group · NIO · RIVIAN · RENAULT NISSAN · STELLANTIS
TATA · TOYOTA · TOGG · VOLKSWAGEN GROUP

Gestamp **products in >50% of world annual production vehicles**

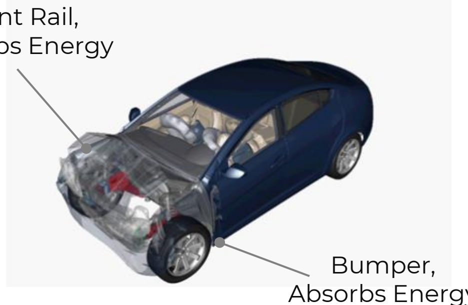
A BROAD PORTFOLIO OF TECHNOLOGICAL SOLUTIONS

Gestamp

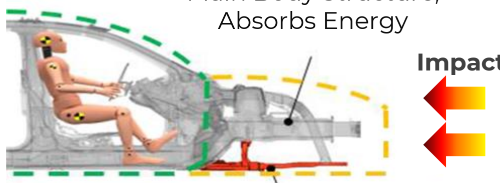
Wide range of products ensuring first-in-class safety and efficiency vehicle features

Gestamp Makes Car Structures Increasingly Resistant and Safe

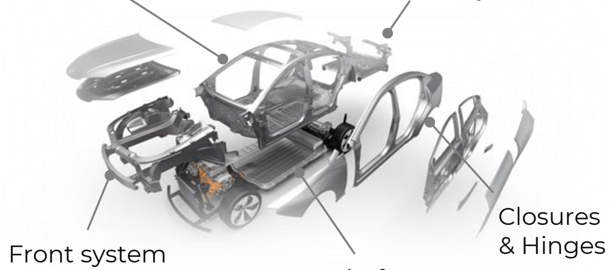
1 Gestamp BIW



2 Gestamp Chassis



3 Gestamp Components



Gestamp's Light-Weight Solutions and EV positioning Critical to Reach CO2 Targets

Levers to Meet Regulations in Gestamp's Domain

Weight Reduction	**CO_2 emissions reduction directly linked to vehicle weight reduction**	Gestamp's **Hot Stamping solutions** as the answer for **weight reduction**
Powertrain Mix	**Powertrain electrification** and push of **alternative fuels** with ICE technology	Gestamp is powertrain agnostic and well positioned to absorb upcoming growth, with **battery boxes** as potential upside

Technologies

- COLD STAMPING
- HOT STAMPING
- HYDROFORMING
- ALUMINUM EXTRUSION
- HEAT TREATMENTS
- COMPOSITES RTM/SMC[1]
- JOINING AND ASSEMBLY

Gestamp's innovative, cost-efficient solutions are driven by the Company's goal to make the "car of the future" safer and lighter, enabling cost efficiency while staying ahead of increasingly demanding regulatory requirements

1. RTM = Resin Transfer Molding; SMC = Sheet Molding Compound

STRATEGICALLY POSITIONED AGAINST UNCERTAINTY

Gestamp

Resilience against macro volatility

Gestamp is actively monitoring the ongoing changing situation to ensure a fast reaction against volatility in the sector…

Preserving Profitability

- Constant and constructive dialogue with customers
- Cost control measures at all levels of the organization (corporate and business line)
- Further flexibility measures to ensure cost efficiency and adapt to a more volatile and unpredictable environment

Strong Financial Profile

- **Strict capex** policy and actively revisiting existing programs, on the back of a well-invested asset base
- Keeping a **strong liquidity** level
- Actively managing **working capital**

Focus on tariffs

… which is already partially mitigated by our "local for local" business model

Local for Local

- Highly diversified global footprint with more than 115 production facilities (5 under construction) and 13 R&D centers in 24 countries over 4 continents
- Production and R&D facilities are located in close proximity to OEM plants to provide services locally that are tailored to individual customer expectations
- Local-to-local supply chain to facilitate just-in-time and just-in-sequence component deliveries

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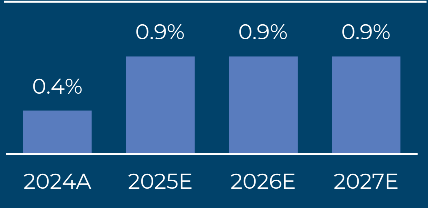
THE AUTOMOTIVE INDUSTRY: A STRATEGIC SECTOR FOR THE GLOBAL ECONOMY

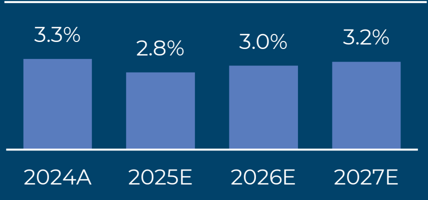
Gestamp

Resilient Mobility Growth Drivers

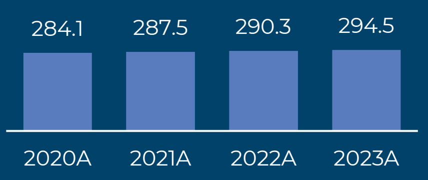
Global Population Growth



GDP Growth[1]



Cars on the Road in Europe[2] (m)



One of the main sectors generating employment of quality…

89.6 Million Light Vehicles produced in 2024

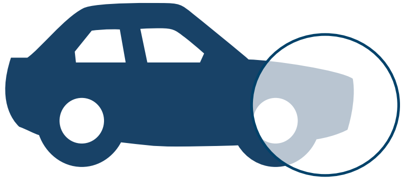
… and a strong contributor to world GDP

48 Countries Manufacturing vehicles in 2024

THE AUTO COMPONENTS SECTOR: STRATEGIC IN THE SUPPLY CHAIN

Manufacturers **Outsourcing** has been key in the automotive sector strategy

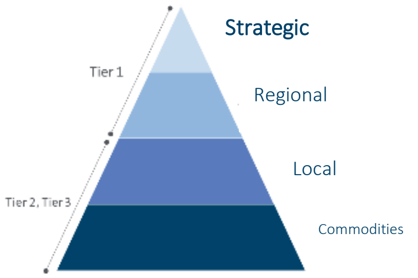
- Components manufacturing: BiW, chassis, plastics, chemicals…
- Pre – assemblies
- Modules
- Services



- Designing and development
- Final assembly
- Powertrain manufacturing
- Distribution and commercialization

An important **contributor to quality employment generation**

Original Equipment Manufacturers' success is based on fostering the **development of a strong components industry** that can walk alongside them



Strategic suppliers are first outsourcing option
- **Cooperation** based on co-development, shared investments
- **Global providers:** present in all regions

Source: IMF, ACEA, Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

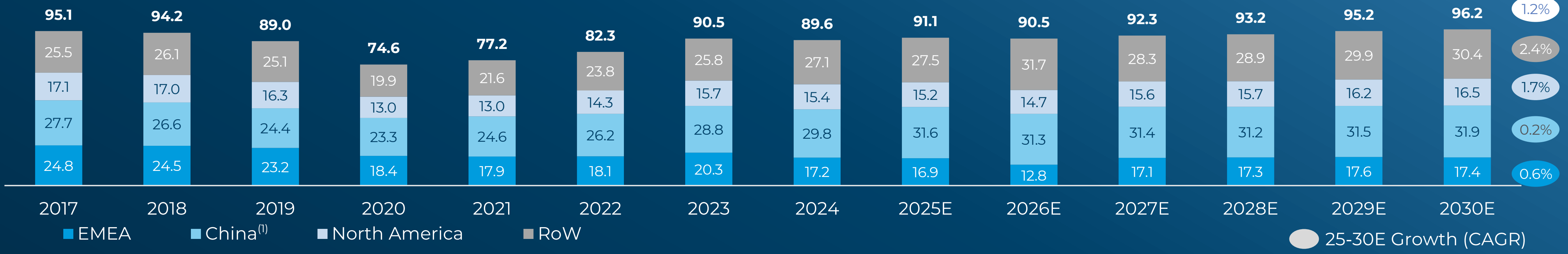
1. According to IMF data.
2. Reflects cars across the European Union, European Free Trade Association, and the UK.

GLOBAL LIGHT VEHICLE PRODUCTION

Gestamp

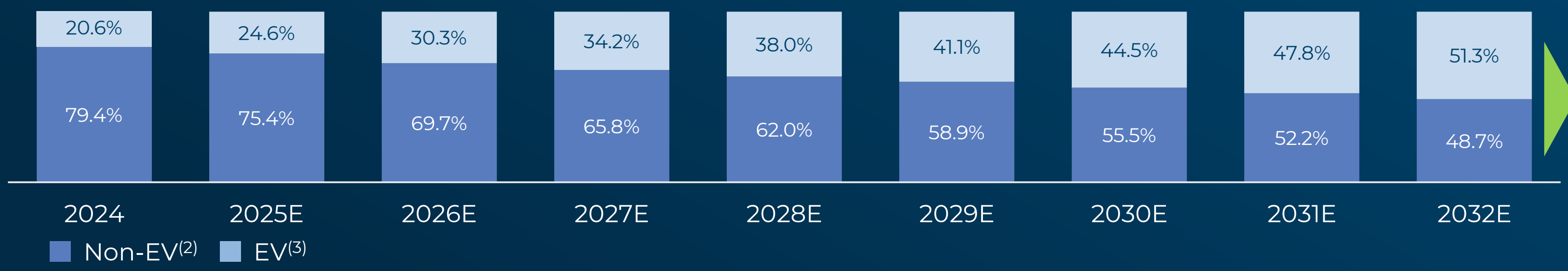
Recent years of volatility, with constructive recovery prospects ahead

Global light vehicle production by region (Mveh)



Structural powertrain mix shift ongoing, despite volatility in pace

Global vehicle production by powertrain (%)



By 2032 electrified production is expected to surpass Non-EV for the first time ever

Source: Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025, with EV data as of latest available report (August 2025). Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

1. Includes the mainland of the People's Republic of China, Hong Kong, Macau, and Taiwan.
2. Includes ICE,FHEV,MHEV.
3. Includes BEV, PHEV,FCELL,PFCEV.

AUTOMOTIVE SECTOR IN TRANSFORMATION

Gestamp

Electric vehicle: a strong disruption in the automotive sector

Technological level

C A
S E

Connectivity

Autonomous Driving

Shared Mobility

Electrification

Geographical and manufacturer level

LOCATION OF PRODUCTION

China establishing itself as a leading EV manufacturer and exporter

Europe and **North America** large producers, but remain below pre-COVID peaks

AUTOMOTIVE MANUFACTURERS

Traditional OEMs are progressively shifting to electric

Chinese manufacturers rapidly taking market share

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SUMMARY CREDIT HIGHLIGHTS

Gestamp

1. Leading Tier-1 Partner Supplier
2. Technology and innovation leader with well-integrated R&D capabilities
3. Global localized and diversified manufacturing footprint
4. Propulsion agnostic, balanced, and ready for the future and to capitalise on the outsourcing trend
5. Highly visible and resilient business model
6. Consistent history of market outperformance since IPO
7. Disciplined capital allocation
8. Highly experienced management, stable ownership

01 TIER 1 AUTOMOTIVE SUPPLIER WITH LEADING GLOBAL MARKET POSITIONS

Global leading Tier 1 supplier with scale, technology and long-standing client relationships

Gestamp in Global Rankings(1) by Product

Gestamp

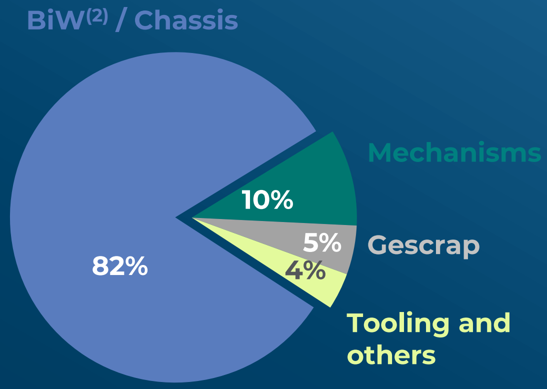
Body-in-White | Mechanisms | Chassis

Among Top 3 Auto Supplier in All Business Lines

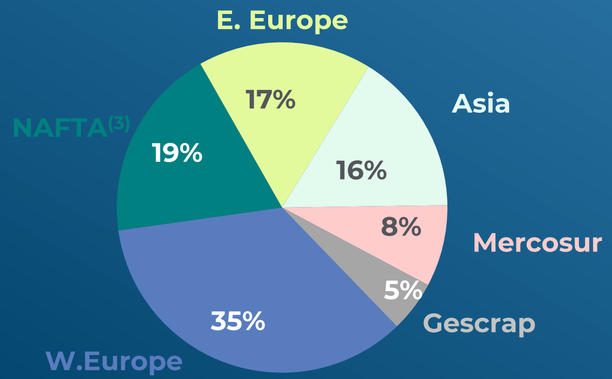
Gestamp Key Pillars to Become a Leading Supplier

- Technology
- Globalization
- Operational Excellence
- Financial Robustness

Revenue by Business (LTM June 2025)



Revenue by Region (LTM June 2025)



24
Countries

47+
Different OEMs

1,000+
Different Models

>38,000
Unique References Sold

>50%
Global vehicles produced with Gestamp parts

Gestamp's balanced global presence and broad portfolio positions it as a key resilient partner

1. As measured by FY24 revenue.
2. Body in white.
3. North American Free Trade Agreement.

01 TRUSTED PARTNER TO TRADITIONAL CLIENTS WHILE CONTINUING TO GAIN SHARE WITH EV NEW COMERS

Gestamp

Works with all traditional OEMs, with a diversified client base and helping newcomers succeed

Working with major OEMs within +1,000 MODELS across all markets

VOLKSWAGEN GROUP, Mercedes-Benz Group, STELLANTIS, RENAULT NISSAN, BMW GROUP, Ford, TATA, GM, HYUNDAI, TOYOTA, HONDA, GEELY

Expected increase in new players penetration by 2027

Tesla, LUCID, BYD, TOGG, INEOS Automotive, Xpeng, Mi, NIO, RIVIAN

Client oriented strategy
Focused on providing solutions for clients' needs in each geography

Trusted relationship
Based on providing products, processes and cutting-edge industrial capacity

Strong Geographic Diversification
Well balanced footprint to reduce dependency

Providing Industrial Capacity
Strong track record of delivering on time and with the required quality features

Cutting Edge Proprietary Technologies
Product offering that offers solutions to ongoing industry challenges in a world that moves fast

Transitioning to EV
Helping traditional clients in the evolution towards EV

Innovation
To co-develop new solutions for their needs

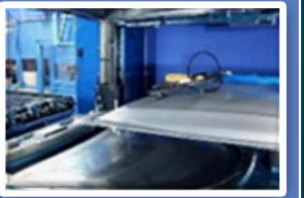
Knowing clients well has helped Gestamp anticipate their needs

Note: EV includes BEV, PHEV, FCEV and PFCEV.

02 A BROAD PORTFOLIO OF TECHNOLOGICAL SOLUTIONS

Gestamp makes car structures across different technologies

Cold Stamping



- Ultra-Advanced generation of steels
- A-Class components in steel and aluminium

Hot Stamping

- Extreme size hot stamping parts
- Highly efficient processes

Hydroforming

- Highly efficient structural components
- Lighter components with improved stiffness and performance

Aluminium Extrusion

- High-end alloys
- BiW, Chassis and battery box product application

Heat Treatments

- Tailored material properties
- High geometric precision to improve part performance

Composites RTM/SMC[1]

- Great integration of functionalities
- Battery box related products and closures

Joining And Assembly

- Experts in automated processes
- Industry 4.0 and Flexible Factory approaches

Gestamp's innovative, cost-efficient solutions are critical to meet increasingly demanding regulation requirements

1. RTM = Resin Transfer Moulding // SMC = Sheet Moulding Compound

02 CO-DEVELOPMENT R&D STRATEGY: DRIVING INNOVATION THROUGH PARTNERSHIP

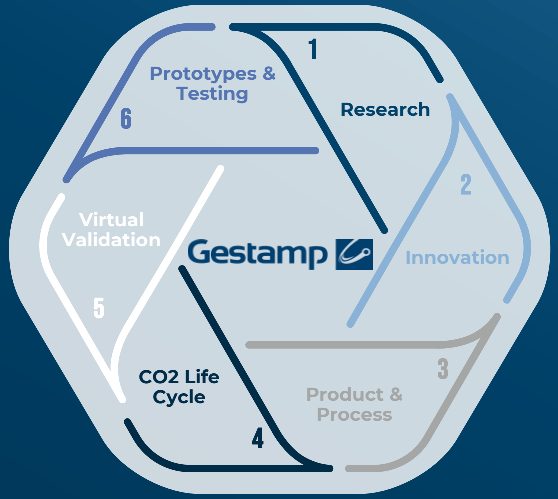
Gestamp

Key competitive advantages: R&D positioning, industrialization capacity and relationship with clients

13

R&D CENTRES

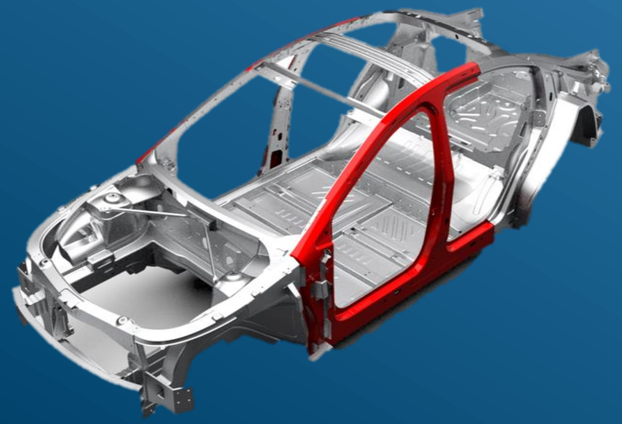
- ✓ All type of engineering capabilities
- ✓ Develop technology, materials and products
- ✓ Test our innovations and run co-development programs with OEMs



Co-Developments: Key Pillar

Co-Developments represent a win-win Strategy for OEMs and Gestamp

4 CO-DEVELOPMENTS IN 2010 → **c.500** CO-DEVELOPMENTS IN 2024



Co-Developments: Success Story

- ✓ Weight Reduction
- ✓ CO2 Emissions Reduction
- ✓ Shortening assembly times at OEM facilities
- ✓ Simplifying vehicle assembly

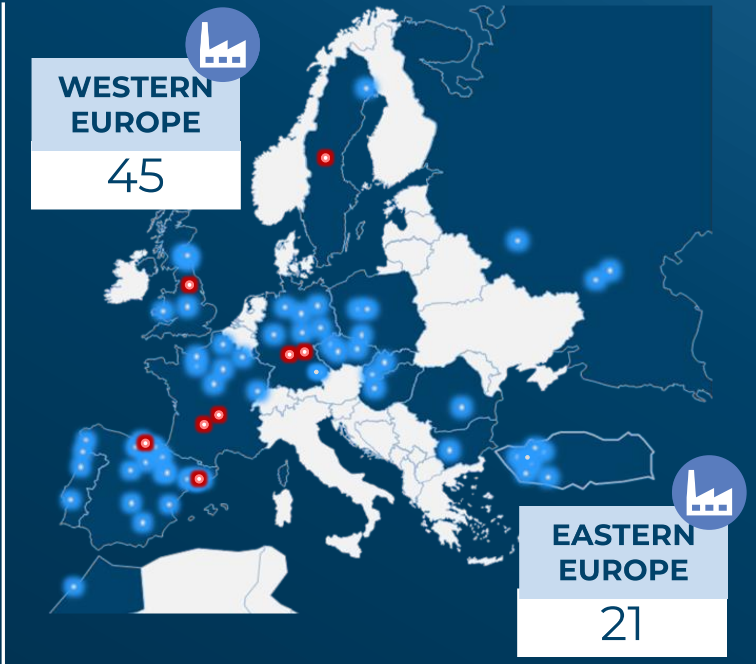
Productions and processes patented by Gestamp and in serial production in Europe, Asia and the Americas

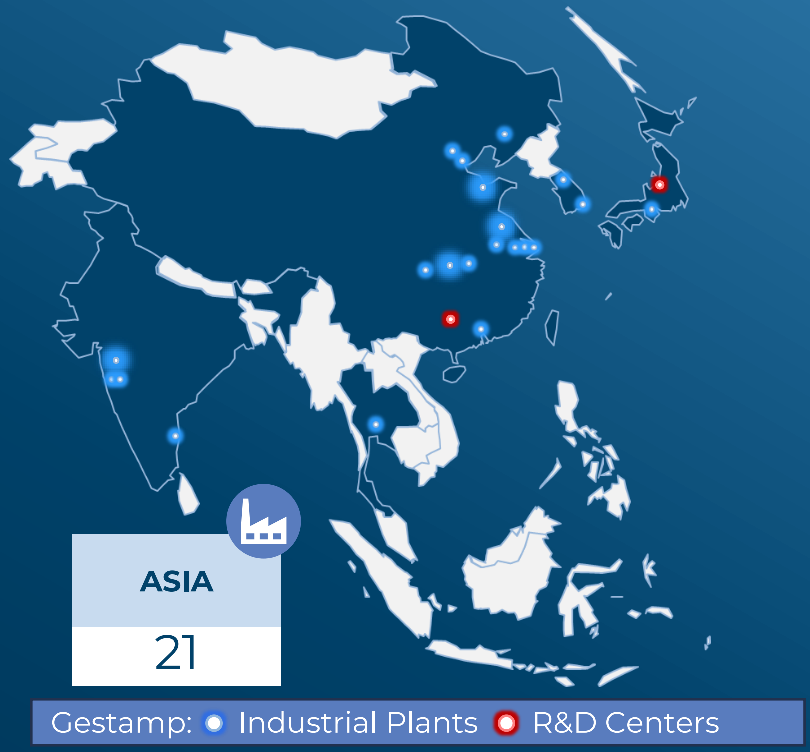
Aligning with OEMs early to deliver smarter, lighter and safer vehicle solutions

03 LOCAL FOR LOCAL BUSINESS MODEL: A COMPETITIVE ADVANTAGE

Gestamp

Proximity to OEMs enables faster response times, lower logistic costs and closer collaboration



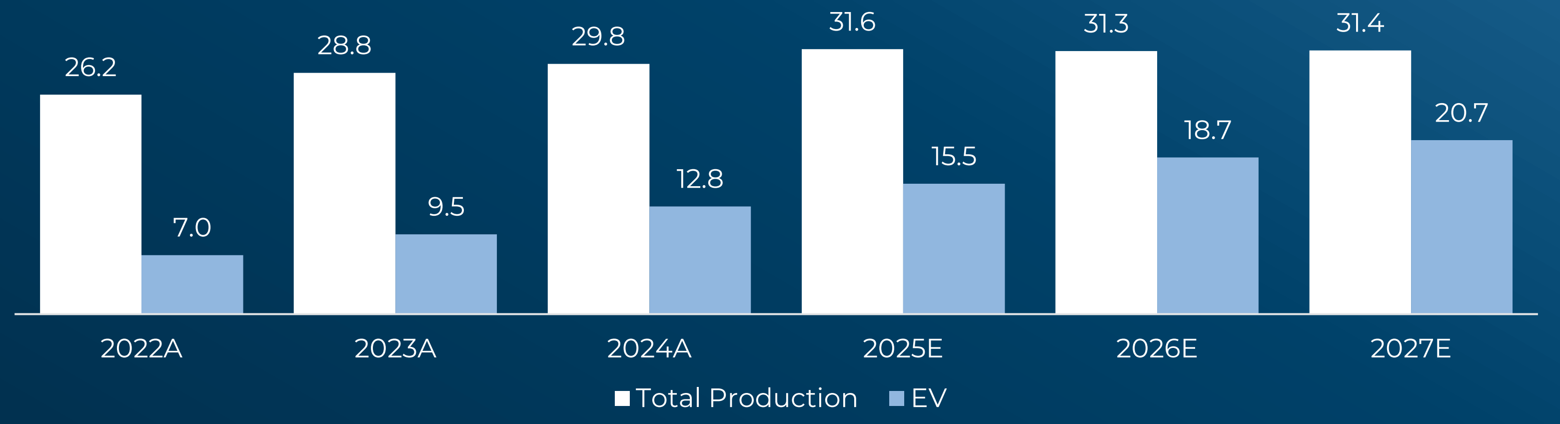


110 PRODUCTION PLANTS + 5 IN CONSTRUCTION

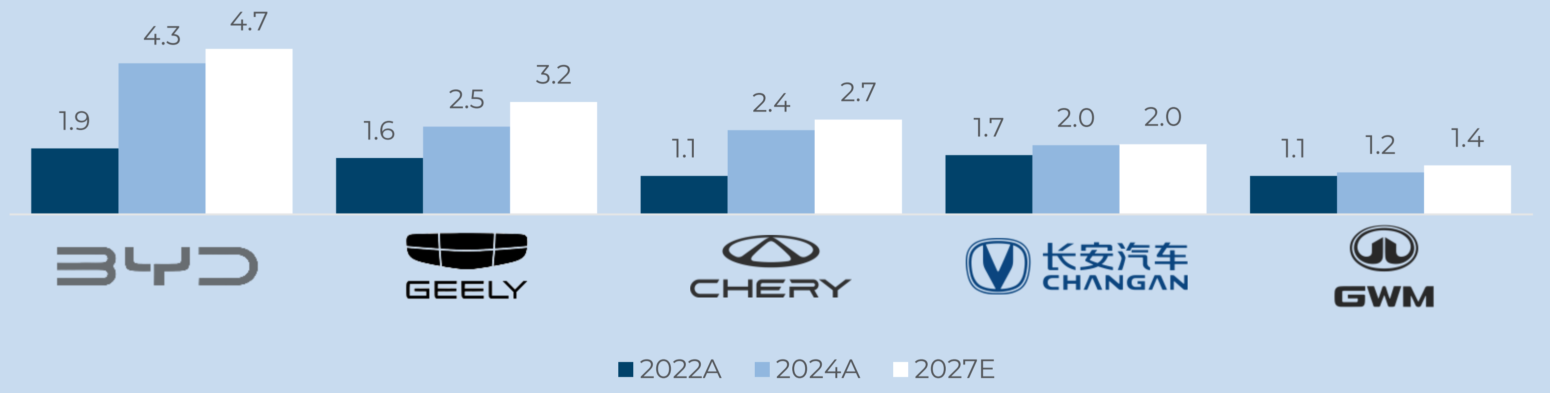
03 GROWING IN CHINA: THE EMERGING NEW FORCE

Gestamp

CHINA - LV production expected evolution 2022 – 2027 (Mveh)



China Top 5 OEMS by Production



The market

- ✓ **China** responsible for **70%** of **production of EV[1] vehicles in 2024**
- ✓ **Rapid growth** in **EV manufacturers**, with **new entrants gaining market share**
- ✓ **Since 2023**, China is the **#1 exporter of EVs**
- ✓ **Chinese OEMs** are **expanding internationally**, driven by strong local scale

Gestamp approach

- ✓ Selective growth through **EV proprietary products & technologies**
- ✓ **Growing exposure** to new **EV players**
- ✓ **Established footprint in China is 13 plants + 2 R&D centers**
- ✓ Best placed to support **Chinese OEMs** as they expand in Europe
  - Providing **know-how**, **reduction of time** and **money investment** to market newcomers

Source: Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025, with EV data as of latest available report (August 2025). Includes content supplied by S&P Global Mobility

1. EV = includes BEV+FCELL+PHEV+PFCEV.

03 PREPARED TO CAPTURE THE INDIA MEDIUM TERM OPPORTUNITY

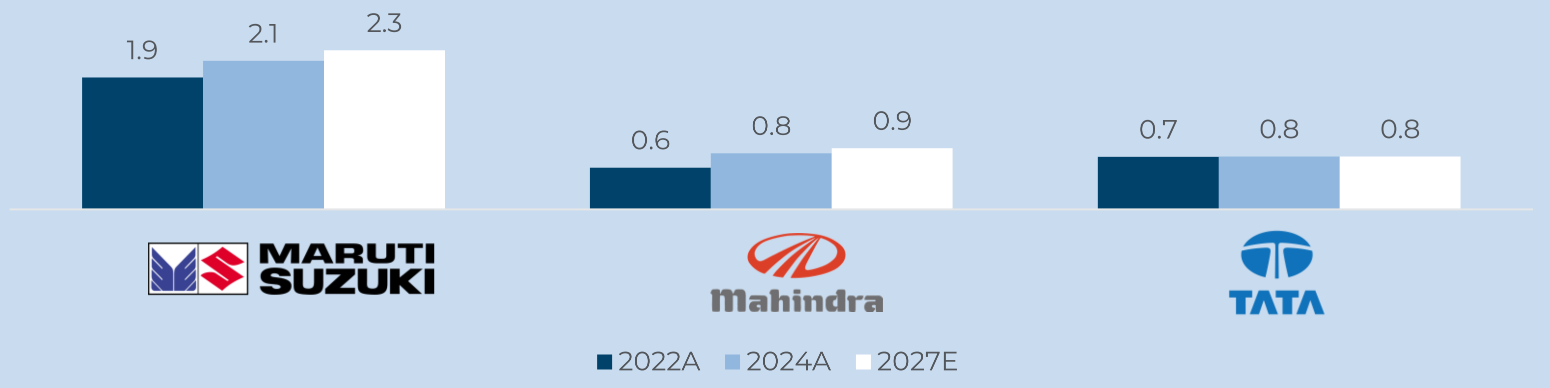
Gestamp

2024 population (bn people)[1]	2024 LV production volumes (Mveh)[2]
7.9	89.6
1.4 18.2% of total	5.7 6.3% of total

The market

- ✓ **India** has one of the **lowest car penetration rates**
- ✓ **Strong GDP growth** on the back of large **macro tailwinds** (real GDP growth of c.6.2%)
- ✓ Production boosted by **shift to individual mobility**
- ✓ **New regulatory framework** expected soon, changing production landscape towards more **sustainable vehicles**

India Top 3 OEMS by Production



Gestamp approach

- ✓ Gestamp proprietary technology solutions to improve **safety car features,** amongst others
- ✓ **Growth exposure** to local and international OEMs in the market
- ✓ Well positioned to catch growth **with 4 plants in the country**

1. Source: IMF as of April 2025.
2. Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

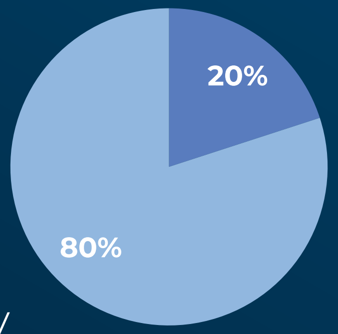
04 PROPULSION AGNOSTIC, BALANCED, AND READY FOR THE FUTURE AT ANY PACE OF DEVELOPMENT

Gestamp

Gestamp taking advantage of extension of the ICE lifecycle, and in parallel winning in CPV(1)-accretive electrification

Balanced exposure today

Mix of Gestamp revenue
(%, 2024)



- ✓ Powertrain-agnostic product portfolio, offering flexibility to **adapt to different powertrain propulsion technologies**
- ✓ **Benefitting** from the extensions of current **ICE projects**
- ✓ Taking **advantage of extension of the ICE lifecycle**

Benefits from long term EV trend

Underbody development for EV

1. **Battery box**
   New products
2. **Crash structure**
   New resistant products
3. **Chassis**
   New complex, robust products
4. **Internal mechanism**
   New powered products

- ✓ **New safety requirements** for electrical vehicles
- ✓ **Need** for **lightweighting**
- ✓ **New BIW architecture** and **chassis adaptations**
- ✓ **Value–added products** driving customer engagement

Benefits from long term outsourcing trend

Delivering capital efficiency to traditional OEMs…

- ✓ Allows them to focus Capex on value-add CASE investments

… while empowering newcomer OEMs

- ✓ Reduction of time and money investment
- ✓ Providing complex manufacturing know-how
- ✓ Leveraging decades of Gestamp experience

Source: Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

1. Concentrated Photovoltaic
2. EV sales include all sales related to pure EV players + EV related products + hybrid full/plug-in vehicles. EV share calculated as: EV sales / sales of parts wo Intercompany (excl. Tooling & Ind. Equipment)

05 REVENUE VISIBILITY THROUGH A SOLID 5-YEAR BACKLOG

Gestamp

Robust backlog underpins long-term revenue visibility and strategic growth confidence

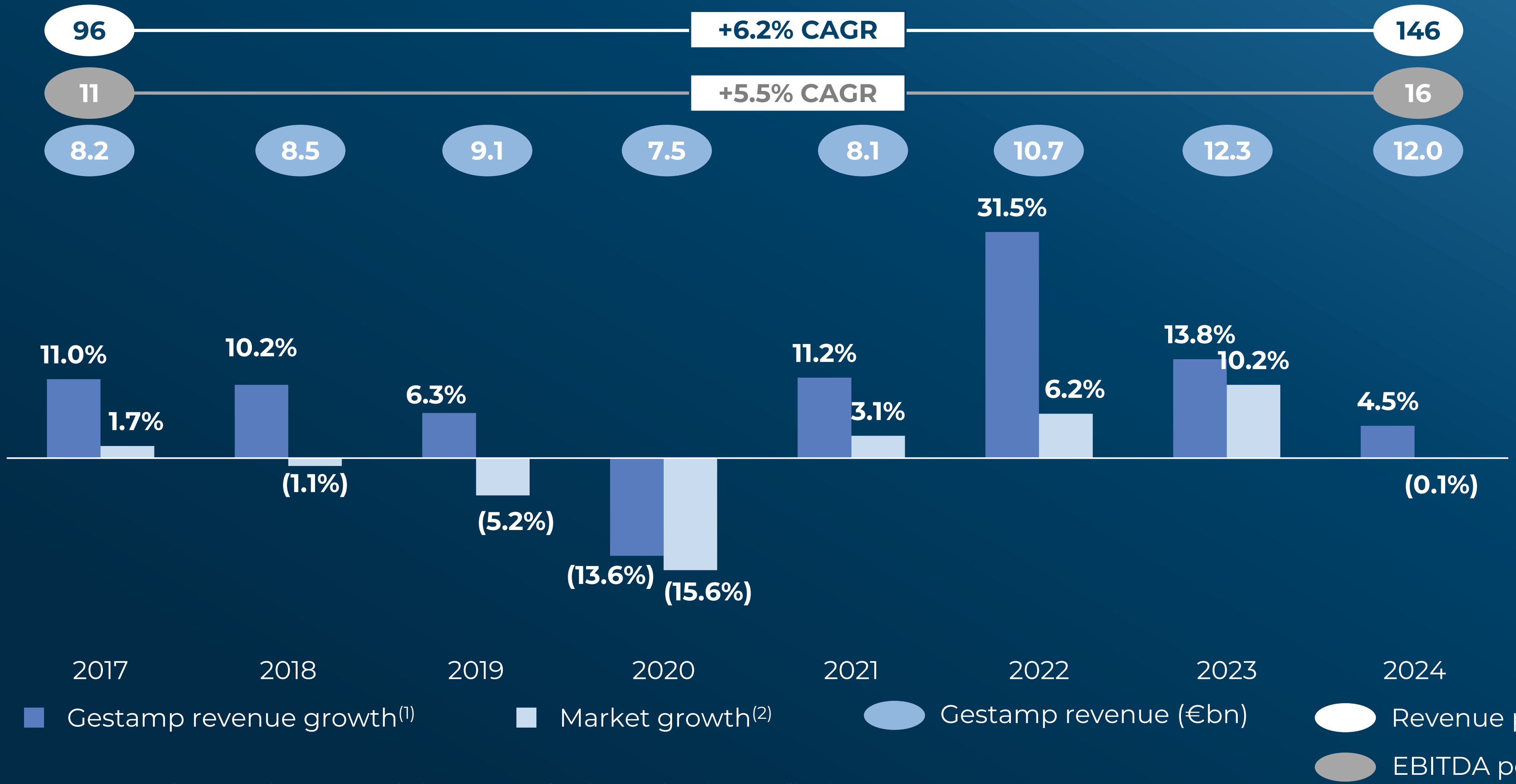
- ✓ €51.1bn secured backlog provides **strong revenue visibility and supports multi-year planning**
- ✓ Backlog driven by **platform wins across ICE, hybrid and EV segments**
- ✓ Strong **alignment with OEM product pipelines**, including next-gen vehicle architectures
- ✓ Typical **contract duration of 6-7 years**
- ✓ Contractual clauses such as **'Take or Pay' and 'Tiered Pricing' mitigate market volatility**, promoting profitability and CapEx recovery

1. Represents revenue that the company expects to record on the basis of awarded business for certain components over determined periods and production estimates of its customers and industry organizations, over the period
2. Revenues excluding revenues from Gescrap, as well as scrap and tooling prototype. Revenue expected for the period will be generated by orders already in hand by the end of 2024

06 CONSISTENT HISTORY OF MARKET OUTPERFORMANCE

Gestamp

Strong growth since IPO with consistent LVP outperformance



- ✓ **Strong growth since IPO: from 8.2bn in 2017 to 12.0bn in 2024**
- ✓ **Outperformed market every year at high-single digit /low-double digits since IPO**

Note: Based on internal estimates. Includes impacts of the Phoenix Plan of €25.0 million in 2024

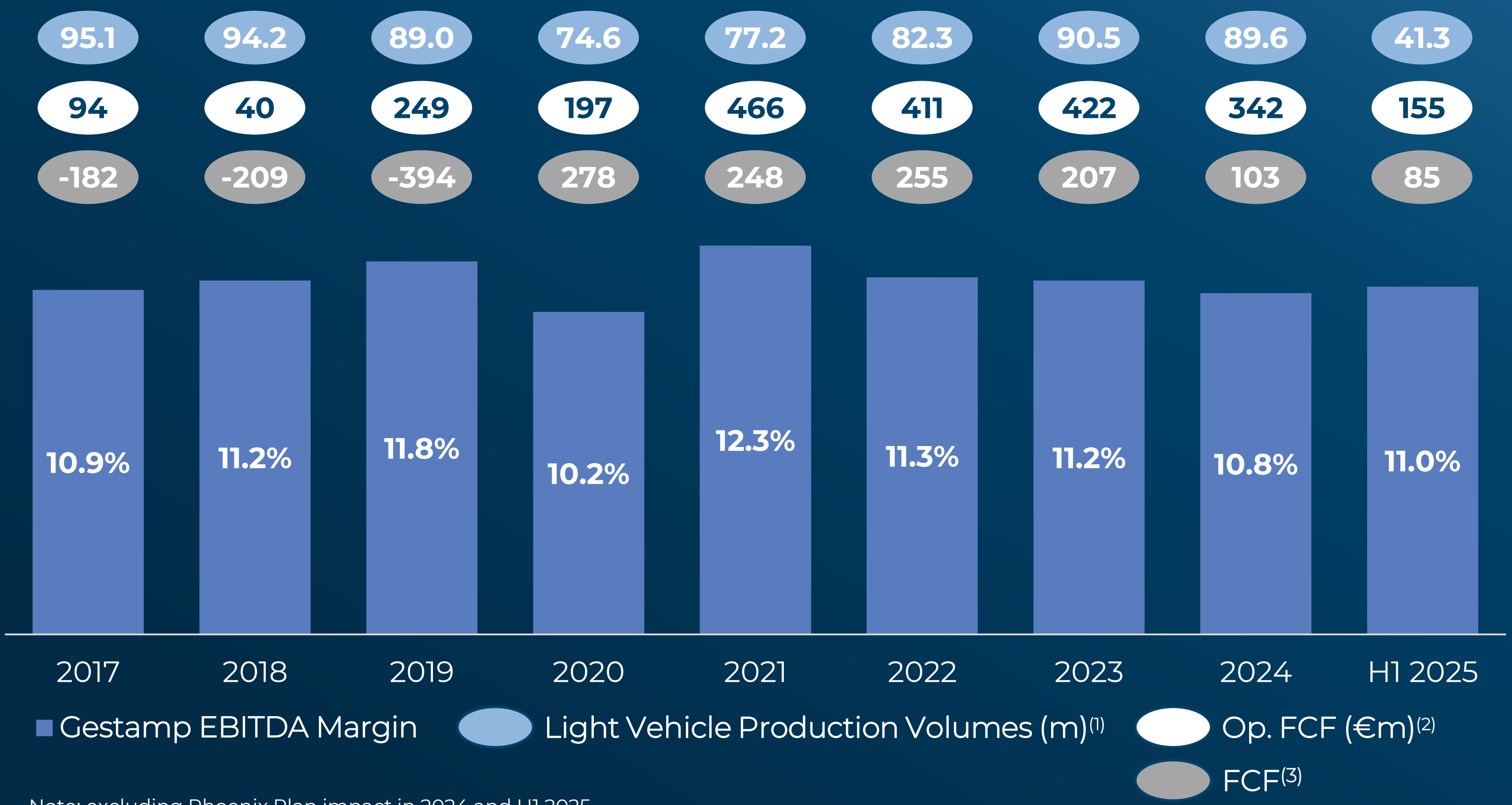
1. Gestamp's growth at constant FX used for comparability with production volumes
2. Market production volume growth is based on countries in Gestamp's production footprint. Production volumes in Gestamp geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved

06 BUILT TO WITHSTAND: GESTAMP'S MARGIN RESILIENCE

Gestamp

Ability to maintain and improve profitability during industry volume contraction and call-off volatility

Gestamp EBITDA Margin vs. Global Light Vehicle Production



- ✓ Resilience during COVID: limited EBITDA margin erosion and quick recovery
- ✓ Track record of EBITDA margin stability and FCF
- ✓ Selective approach: prioritize profitability and sustainability of margins in new tenders
- ✓ Proven flexible cost structure
- ✓ Contractual class to pass through raw materials cost swings

Note: excluding Phoenix Plan impact in 2024 and H1 2025

1. Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved
2. Operating Free Cash Flow calculated as EBITDA less capital expenditures
3. FCF is defined as change in net debt, excluding acquisitions and dividends

06 DELIVERING ON THE PHOENIX PLAN AS A KEY PRIORITY

Gestamp

Progressive profitability improvement with a clear roadmap to achieve 2025 and 2026 targets

A 360 Plan with
Two-level of intervention restructuring plan in 6 plants in NAFTA

1 Targeted Intervention	2 In-depth Restructuring
3 Facilities	3 Facilities
Partners Plants	✓ ✗

Performance
marked by volumes[1] slump in USA

% YoY Evolution

-4.3% NAFTA
- -5.5% USA
- +0.4% MEX

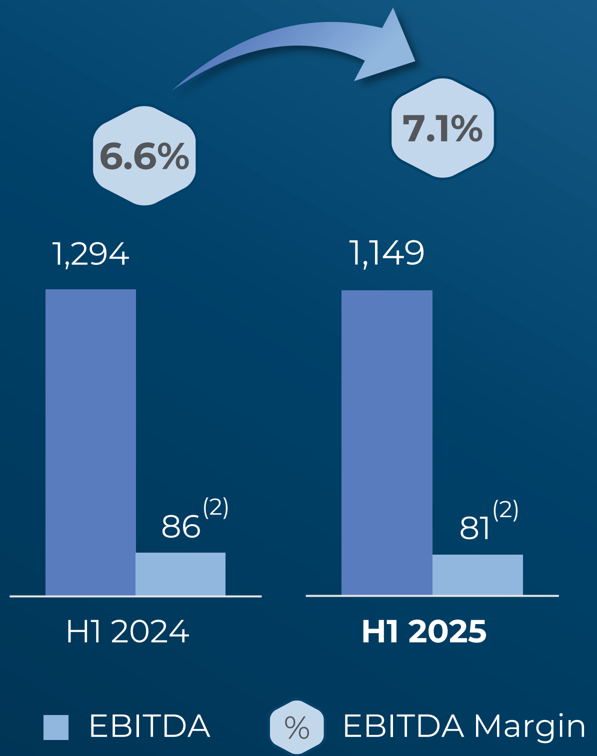
H1 2025

NAFTA excluding Phoenix extraordinary Plan

P&L impact **c.€9.5m**

CAPEX impact **c.€5.0m**

Phoenix results' delivery on track



c.8%

FY 2025E EBITDA Margin

Committed To Deliver on Our 2025 Target

1. Production volumes in IHS geographies according to S&P Global Mobility data as of September 2025. Includes content supplied by S&P Global Mobility Copyright © [IHS_LV_Production_Bodystyle_Global_2025M09]. All rights reserved.
2. Includes the impact of the Phoenix Plan for the six-month periods ended June 30, 2025 (€9.5 million in expenses).

07 CAPITAL ALLOCATION APPROACH FOCUSED ON PRESERVING A STRONG BALANCE SHEET

Gestamp

FOCUS ON GENERATING POSITIVE FREE CASH FLOW

1. A WELL-BALANCED EQUILIBRIUM BETWEEN GROWTH, PROFITABILITY AND CAPEX
2. A REVISITED AND SELECTED CAPEX STRATEGY FOCUSED ON HIGH-RETURN INVESTMENTS
3. FOCUS ON STRONG BACKLOG EXECUTION AND OPERATIONAL IMPROVEMENTS
4. EFFICIENT WORKING CAPITAL MANAGEMENT

TO CONTINUE STRENGTHENING BALANCE SHEET PROFILE

07 GESTAMP IS ADAPTING ITS STRATEGY TO PRESERVE OUR FUTURE AND CONTINUE BEING A TRUSTED PARTNER

Gestamp

Reduce our organic **capital intensity**

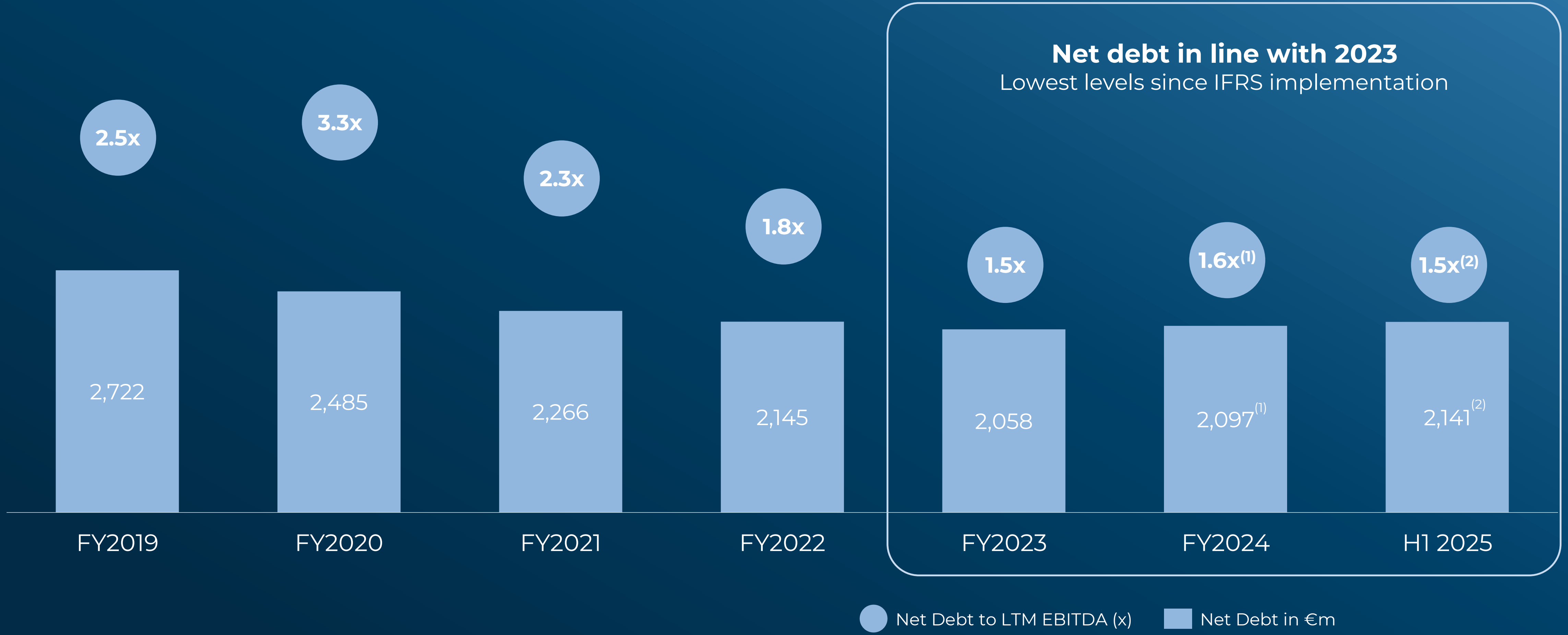
- Utilizing **existing capacities**
- **Selective** and **strategic** growth **targets**
- **Alternative financing options** to ensure financial **soundness**
- **Align Capex spending** to **project milestones** (SOP delays, etc) for all projects

GESTAMP AIMS TO CONTINUE COLLABORATING IN THIS COMPLEX CONTEXT WITH OEMS

WORKING TOGETHER TO FIND DIFFERENT COLLABORATION MODELS

07 PROVEN TRACK RECORD OF DELEVERAGING

Leverage and Net Debt Evolution



1. Excluding Phoenix Plan Impact on P&L of c.€25m and Capex expenses of c.€6m in FY 2024.
2. Adjusted for Santander equity investment (€246M) which closed on September 9th, 2025. Excluding Phoenix Plan in the six months ended June 30, 2025 (€9.5 million in expenses)

08 A LEADING GOVERNANCE SET-UP

Gestamp

Experienced management team …

Executive Chairman & CEO
Francisco José Riberas Mera

Chief Corporate Officer
Patricia Riberas López

General Director, Legal, Tax & Corporate Governance Department; Secretary
David Vázquez Pascual

Chief People Officer
Manuel de la Flor Riberas

Chief Financial Officer
Ignacio Mosquera Vázquez

Chief Commercial Officer
Juan Miguel Barrenechea Izarzugaza

Chief Purchasing Officer
Javier Ignacio Imaz Rubalcaba

Corporate Director of Europe Division
Fernando Macías Mendizábal

Director of the Edscha Division
César Pontvianne de la Maza

… with strong independent oversight through a solid Board of Directors …

>2/3
independent directors on key committees

- **Sustainability committee:** 3 independent + 1 dominical member
- **Audit committee:** 2 independent + 1 dominical member
- **Appointments and remuneration committee:** 2 independent + 1 external member

>50%
independent directors on the board

>40%
female directors on the board

… and with family roots and commitment

Long-term strategic focus
- Stable strategic vision …
- … fostering a sustainable business

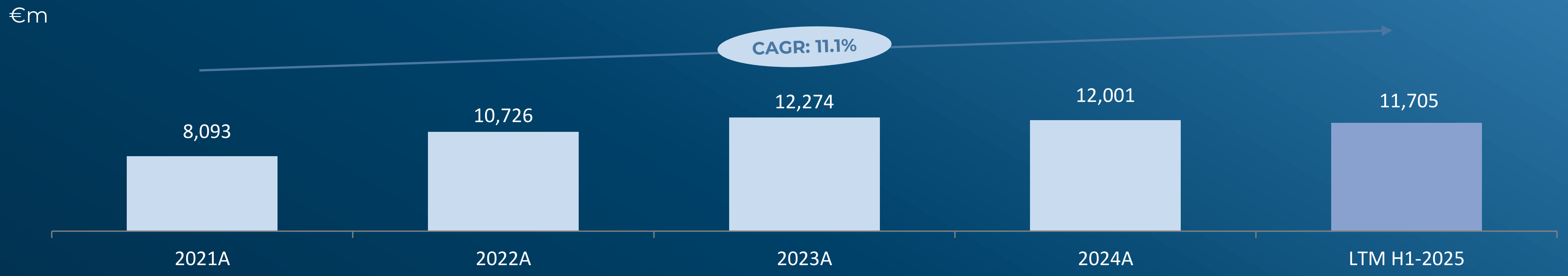
Strong corporate culture and values
- Top-down sustainability buy-in
- Highest ethical standards commitment

Relationship building with key stakeholders
- Winning stakeholders' trust…
- … to establish Gestamp's leadership

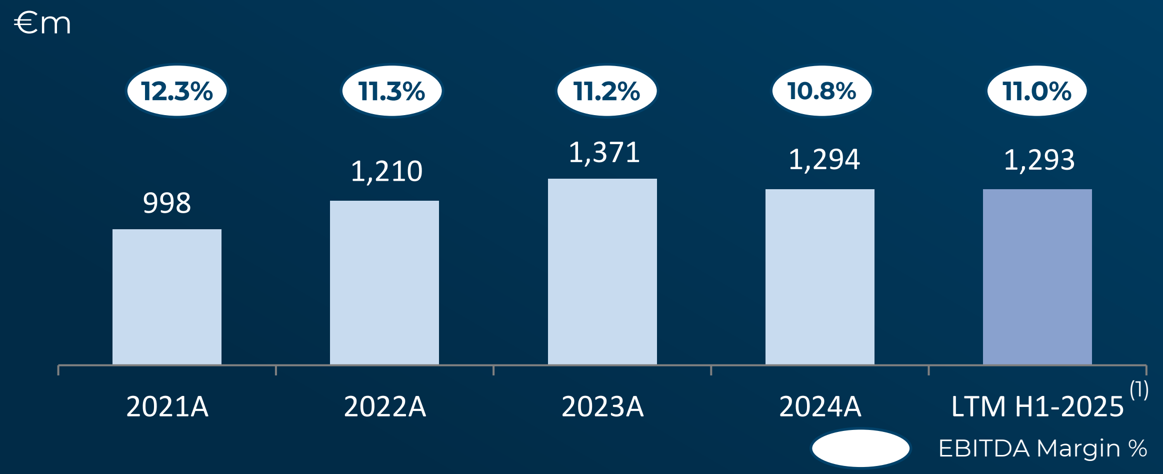
INDEX
PRESENTATION

OVERVIEW OF FINANCIAL PERFORMANCE (2021-LTM H1 2025)

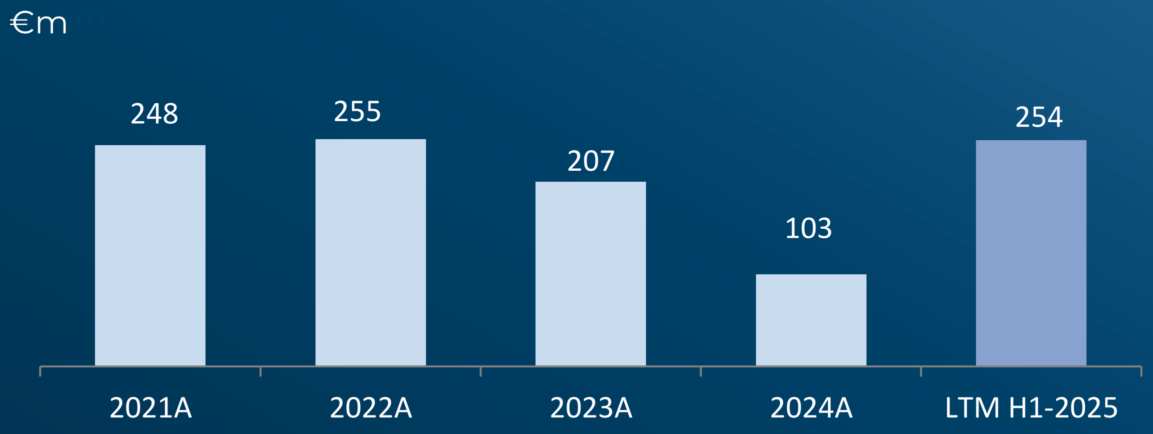
Revenues



EBITDA



FCF(2)



1. LTM EBITDA of €1,316m excluding Phoenix Plan impact of c.€23m on P&L
2. FCF is defined as change in net debt, excluding acquisitions and dividends

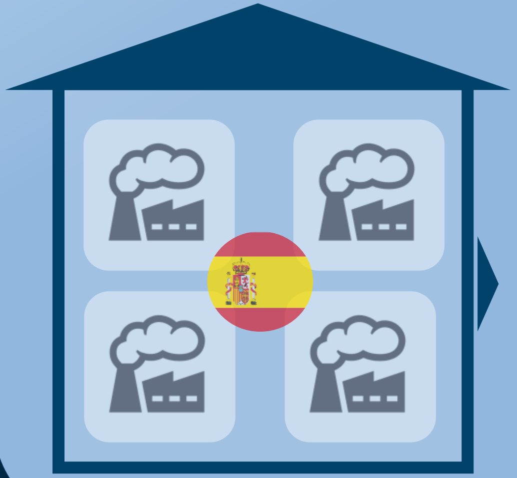
GEOGRAPHIC DIVERSIFICATION SUPPORTING H1-25 PERFORMANCE

	Revenues (€m)			EBITDA (€m)			EBITDA Margin (%)	
	H1 2024	H1 2025	Var. (%)	H1 2024	H1 2025	Var. (%)	H1 2024	H1 2025
Western Europe	2,204	2,117	*(3.9%)*	239	217	*(9.1%)*	**10.9%**	**10.3%**
Eastern Europe	948	999	*5.4%*	118	153	*29.9%*	**12.4%**	**15.3%**
NAFTA[1]	1,294	1,149	*(11.2%)*	74	72	*(3.0%)*	**5.7%**	**6.2%**
Mercosur	423	394	*(6.8%)*	45	43	*(5.6%)*	**10.7%**	**10.8%**
Asia	955	904	*(5.4%)*	139	132	*(4.9%)*	**14.5%**	**14.6%**
Gescrap	317	281	*(11.3%)*	27	24	*(9.4%)*	**8.4%**	**8.6%**
	6,140	**5,844**	***(4.8%)***	**642**	**641**	***(0.1%)***	**10.5%**	**11.0%**

1. NAFTA including Phoenix Plan impact on P&L of c.€12m in H1 2024 and €9.5m in H1 2025.

PARTNERING WITH SANTANDER TO REINFORCE OUR BALANCE SHEET

- Santander Bank takes a blended c.38.6% stake in a set of Propcos owners of all Gestamp's Spanish Real Estate Assets through the creation of new type B preferential shares
- Santander is the #4 largest European Bank[1]
- Santander to make a capital injection worth €246m in the Propcos



Propcos

- NEW VEHICLES OWNERS OF 940SQM OF LAND, 453SQM OF BUILDINGS AND 23 INDUSTRIAL PLANTS IN SPAIN
- TOTAL REAL ESTATE ASSETS VALUED AT €379M[2]
- GESTAMP WILL KEEP FULL CONTROL OF THE ASSETS THAT WILL CONTINUE TO OPERATE THROUGH A LEASE AGREEMENT BETWEEN THE PROPCOS AND GESTAMP OPERATING ENTITIES
- SHARES OWNED BY SANTANDER IN THE PROPCOS TO BE INCLUDED AS NON-CONTROLLING INTEREST IN GESTAMP'S FINANCIAL STATEMENTS
- SANTANDER IS EXPECTED TO BE COMPENSATED WITH DISCRETIONARY DIVIDENDS DISTRIBUTED BY THE PROPCOS AS ASSET OWNERS
- THE TRANSACTION CLOSED ON SEPTEMBER 9TH 2025

Strategic Rationale

- ✓ **Crystalizing value from Gestamp's Assets while…**
- ✓ **…giving entrance to a reference shareholder**
- ✓ **Reducing Gestamp's net debt…**
- ✓ **… and further strengthening our balance sheet profile**

1.5x

H1 2025
Pro Forma Leverage Ratio

1. Source: S&P Top 50 European Banks by total assets 2024 ranking
2. According to a third-party valuation made by Galtier

SUMMARY OF FINANCIAL PERFORMANCE (2022 – LTM H1 2025)

(€ in millions)	2022A	2023A	2024A	LTM H1-2025
Operating Income	**11,043**	**12,450**	**12,212**	**11,876**
Growth %	*33.2%*	*12.7%*	*(1.9%)*	*(2.8%)*
Revenue	10,726	12,274	12,001	11,705
Other operating income	189	197	189	187
Changes in inventories	128	(21)	23	(16)
Operating expense	**(10,503)**	**(11,770)**	**(11,630)**	**(11,295)**
Raw materials and other consumables	(6,975)	(7,838)	(7,522)	(7,240)
Personnel expenses	*(1,626)*	*(1,811)*	*(1,955)*	*(1,942)*
Depreciation, amortization, and impairment losses	*(670)*	*(691)*	*(712)*	*(712)*
Other operating expenses	*(1,233)*	*(1,431)*	*(1,441)*	*(1,401)*
EBITDA[1]	**1,210**	**1,371**	**1,294**	**1,293[2]**
% Margin	*11.3%*	*11.2%*	*10.8%*	*11.0%*

1. EBITDA represents operating profit before depreciation, amortization and impairment losses
2. LTM Adjusted EBITDA of €1,316m excluding Phoenix Plan impact of c.€23m on P&L

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