# **4Q22 Earnings presentation**

January 31st 2023





# **Agenda**

- I. Key highlights
- 2. Business activity
- 3. Financial results
- 4. Asset quality
- 5. Solvency & balance sheet

# I Key highlights

# **Key Highlights**

Business activity	<ul> <li>Retail loan book is 1.8% up in the year with consumer and mortgage book growing</li> <li>The main focus on the corporate loan book is profitability, and less on volumes</li> <li>Individuals' deposits are € 415m up QoQ, proof of our customer and franchise resilience</li> </ul>	>	Mortgage loan book  Consumer loan book	+1.7% YoY +3.5% YoY
Profitability	<ul> <li>NII up I l% in the quarter on the back of lending and alco repricing with very stable retail funding costs</li> <li>Fee income stable in the quarter with a strong year on the back of business activity and off-balance sheet products</li> <li>OPEX decrease in the year as restructuring moves forward with 81% of planned staff departures and 100% of branch closures already achieved</li> </ul>	>	Net Interest income Fee income OPEX	+3% vs 2021 +7% vs 2021 -8% vs 2021
Asset quality	<ul> <li>Cost of risk of 24bps on a recurrent basis in 2022, 39bps after strong reinforcement of coverage levels through p&amp;l</li> <li>NPA ratio of 6.6%, down 58bps in the year with a strong coverage ratio of 65%</li> <li>Foreclosed assets down €54m in the quarter, supported by a wholesale portfolio sale</li> </ul>	<b>\</b>	NPL Ratio (%) NPL Coverage (%)	3.5% 67%
Solvency and share	<ul> <li>CET I FL of 13.0% as of December2022<sub>(1)</sub>, flat quarter on quarter</li> <li>Dividend accrual of 50% of 2022 net income, € 130m in the year</li> <li>Unicaja Banco was included in the IBEX 35 Index in December 2022</li> </ul>	<b>\</b>	CET I FL excess (2)	€1.6bn +22% 2022

<sup>(</sup>I) Capital ratios include the net income pending approval from the ECB to be incorporated in the ratios and deducts accrued dividends (2) Applying P2R (CRD IV) flexibility, art. 104



# 2 Business activity

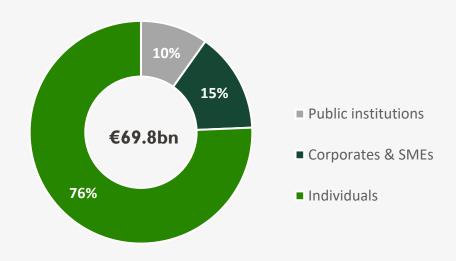
#### **Customer funds**

#### **Customer funds breakdown**

Million Euros	4Q21	3Q22	4Q22	QoQ	YoY
Customer funds on balance sheet	73,969	69,661	69,833	0.2%	-5.6%
Public institutions	9,259	6,693	6,889	2.9%	-25.6%
Private sector	64,710	62,967	62,943	0.0%	-2.7%
Demand Deposits	58,424	57,652	57,049	-1.0%	-2.4%
Term Deposits	6,104	5,257	5,874	11.7%	-3.8%
Other funds	182	59 20		-65.7%	-88.9%
Customer funds off balance sheet	22,038	20,119	20,249	0.6%	-8.1%
Mutual funds	12,410	11,205	11,249	0.4%	-9.4%
Pension plans	4,033	3,652	3,682	0.8%	-8.7%
Insurance funds	4,546	4,270	4,268	-0.1%	-6.1%
Other <sub>(1)</sub>	1,049	991	1,050	5.9%	0.0%
Total customer funds	96,007	89,780	90,081	0.3%	-6.2%



#### **Customer deposits structure**



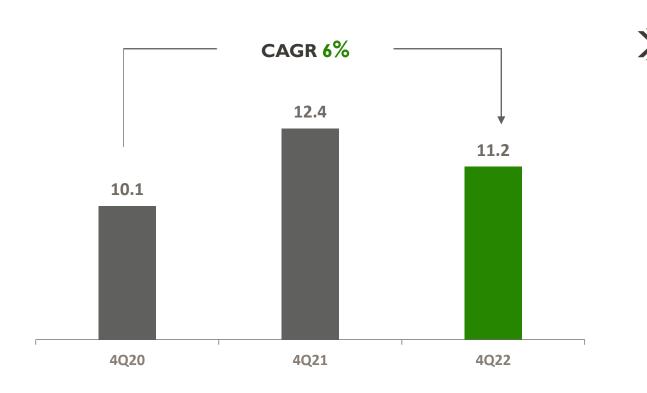


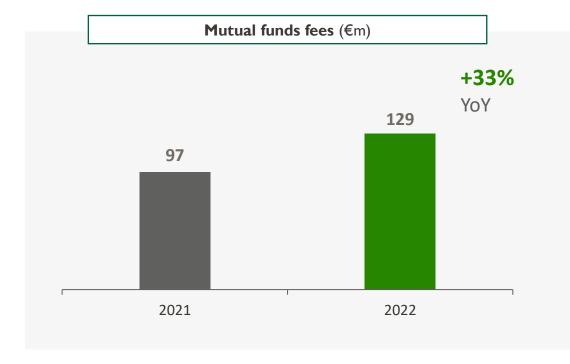
Sticky and granular retail customer base with low average deposit per client <€20k

Individuals deposits are € 415m up QoQ, offsetting the exit of more volatile corporate deposits

# **Mutual funds**

#### **Mutual funds evolution** (€bn)

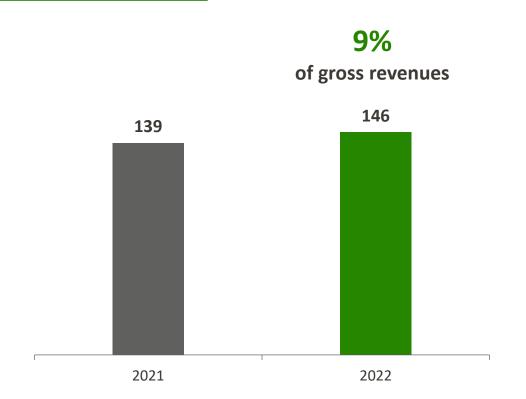




#### Insurance

#### Another strong year in insurance business to be further supported by the restructuring

**Ongoing operations insurance revenues**(1) (€m)



**Insurance restructuring closed** (€m)



Sole partner in life insurance business after closing the restructure of the business under a 50% JV structure

#### Transaction financial summary



Reversal PPA (June 2022)



Purchase price capital gain (December 2022)

Purchase price capital gain and term extension (Accrual period TBC)

Business plan Earn-out (10 Years business plan duration)

€24m

€I7m

€42m

€40m

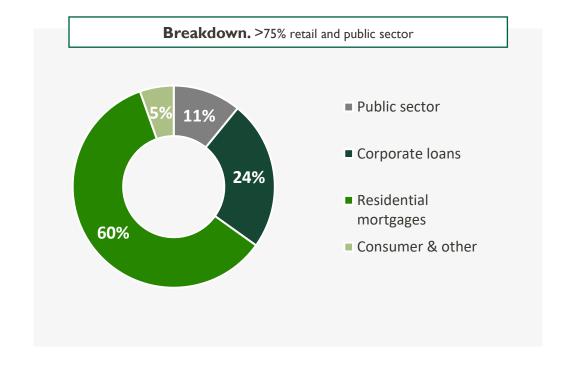
# Lending

# Individuals performing book grows at almost 2% in the year

#### **Performing loan book** (€m)

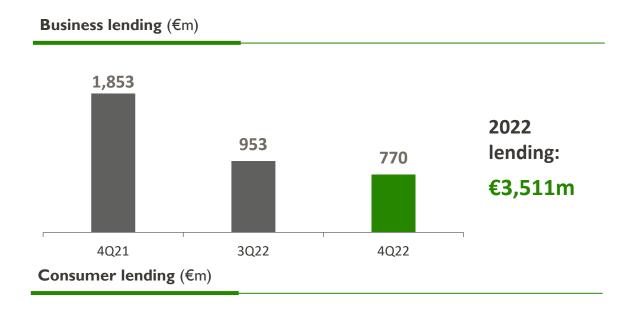
Million Euros	4Q21	3Q22	4Q22	QoQ	YoY
Public sector	5,563	5,983	5,767	-3.6%	3.7%
Corporate loans	14,093	12,966	12,695	-2.1%	-9.9%
Real Estate developers	841	731	663	-9.3%	-21.2%
Other corporates	13,253	12,235	12,032	-1.7%	-9.2%
Loans to individuals	33,866	34,393	34,491	0.3%	1.8%
Residential mortgages	31,090	31,574	31,617	0.1%	1.7%
Consumer & other (1)	2,776	2,819	2,874	2.0%	3.5%
Total Performing book	53,522	53,343	52,953	-0.7%	-1.1%

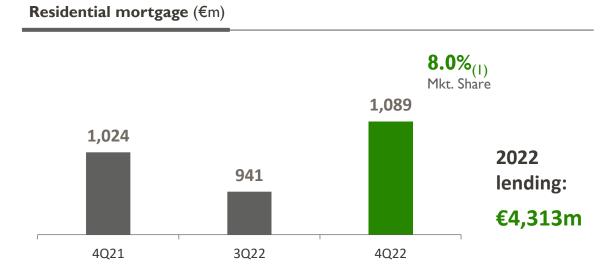


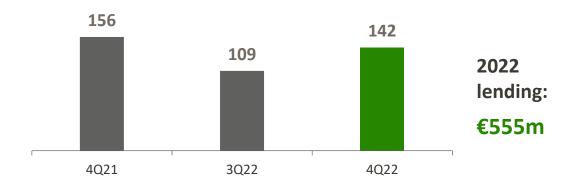


# **New lending**

#### Individuals new lending regains momentum after the integration and corporates focused on profitability





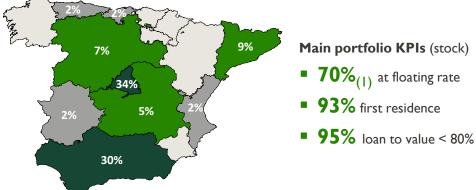


# Lending

#### Residential mortgage defensive book allows for new customer acquisition and profitable growth

#### Residential mortgage portfolio

# 2022 New lending breakdown



#### 2022 new lending

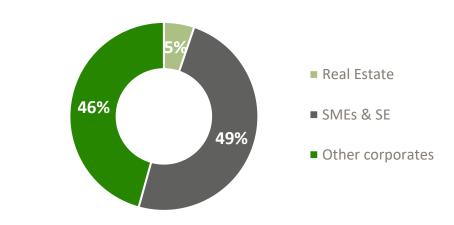


€ I 49k average mortgage loan



4 products average cross-selling

#### Corporates portfolio





# Digital business: Continuous improvement of digital activity and customer acquisition

#### **Digital adoption**



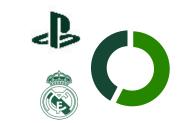
61%
number of digital
customers (1)

#### **Customer acquisition**



32%
New customers

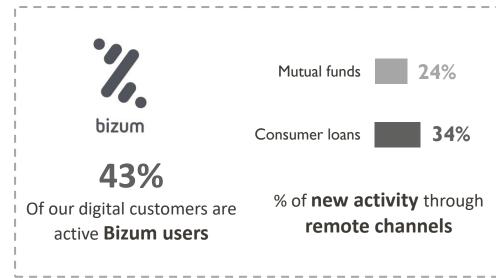
Digitally on-boarded



42%

Digitally on-boarded clients through key partnerships

#### **Digital activity**





#### Levering on strong partnerships







### **ESG:** New Sustainability Board Committe. Delivering in social commitments

#### Environmental

✓ Delivering in decarbonization strategy



Preliminary **scope 3** measurement



Carbon footprint reduction targets to be approved by Q1 2023

- ✓ Sustainable finance stock of €3.2Bn as
  of Dec 2022
- ✓ Investment Funds art. 8, 8+ and 9: 46%
  (1) as of Dec 2022, targeting >80%
- ✓ Green Bonds issued €1Bn in 2022

#### Social

✓ Achievements on Social measures for financial inclusion

Extended opening hours

Accessibility and usability

Physical alternatives (Agents, ATMs)

- ✓ Unicaja joined the Code of good practice
- √ Education



Edufinet Project: 15 years providing financial training to citizens. 40,500 students in 2022

#### Governance

✓ **New Sustainability Committee** in the Board of Directors



**5 non-executive members** 

**Environmental & social** roles

✓ Sustainable finance training plan for:



**Entire Workforce** 

**Board of Directors** 



# 3

# Financial results

# **Quarterly income statement**

#### 4Q22 P&L statement (1)

Million euros	4Q21	3Q22	4Q22	QoQ (%)	YoY (%)	2021	2022	2022 vs 2021 (%)
Net Interest Income	235	263	293	11.5%	25.0%	1,028	1,058	2.9%
Dividends	5	3	2	-23.2%	-48.2%	24	18	-22.8%
Associates	10	11	19	72.0%	99.1%	58	71	22.5%
Net Fees	134	131	131	0.2%	-2.4%	489	525	7.3%
Trading income + Exch. Diff.	21	8	18	119.7%	-14.4%	47	57	21.6%
Other revenues/(expenses)	(91)	3	(124)	na	35.3%	(129)	(145)	12.6%
Gross Margin	313	419	340	-18.9%	8.7%	1,517	1,584	4.5%
Operating expenses	(223)	(218)	(208)	-4.4%	-6.6%	(937)	(862)	-8.2%
Personnel expenses	(140)	(125)	(123)	-1.5%	-11.6%	(571)	(506)	-11.4%
SG&A	(61)	(70)	(62)	-11.3%	2.3%	(269)	(265)	-1.6%
D&A	(22)	(22)	(22)	1.4%	0.6%	(96)	(90)	-6.0%
Pre Provision Profit	90	202	132	-34.5%	46.5%	580	723	24.6%
Other provisions	(34)	(32)	(10)	-67.7%	-69.9%	(100)	(94)	-5.7%
Loan loss provision	(56)	(40)	(85)	114.0%	51.9%	(271)	(214)	-20.8%
Other profits or losses	(23)	2	(32)	na	36.1%	(29)	(53)	80.7%
Pre Tax profit	(24)	131	5	-96.5%	-119.6%	180	361	100.1%
Tax	5	(36)	(5)	-85.7%	-194.7%	(43)	(102)	136.1%
Net Income	(18)	95	(1)	-100.5%	-97.2%	137	260	88.9%

#### Main quarterly variations

#### **Revenues & OPEX:**

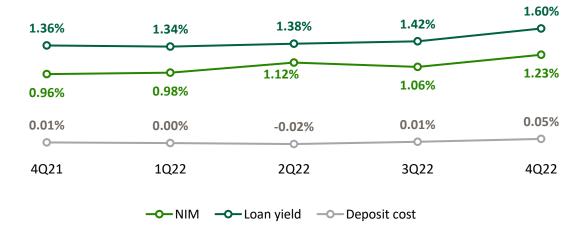
- NII: +11% in the quarter on the back of lending and bond portfolio repricing with very stable retail funding costs
- Fee income: Strong banking activity and off-balance sheet products support fee evolution in the year
- Associates: Strong insurance JVs results in the quarter
- Other revenues: Includes €20m of extraordinary real estate assets impairments-losses
- OPEX: supported by strong delivery of the restructuring plan, 100% of branches closed and >80% of employees

#### **Cost of risk and provisions:**

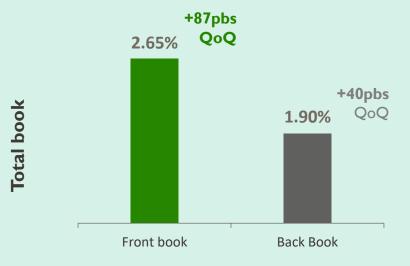
- Cost of risk: Includes extraordinary provisions from the update of the macro scenario to reflect higher inflation
- Other provisions: Includes €15m adjustment on defined benefit pension plan
- Other profit or losses: Includes €17m positive impact from insurance restructuring, €14m gains from disposals and €60m real estate impairments that will allow to accelerate sales

#### Net interest income: Yields

#### Average quarterly customer spread (1) (%)



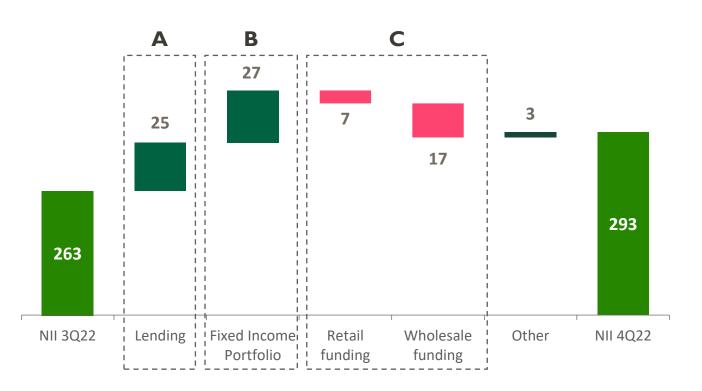
#### Lending yields (eop) 4Q22





#### Net interest income: Evolution

#### **Net interest income quarterly evolution** (€m)





2023 guidance

+ High teens

#### ▲ | Lending:

- Positive contribution from lending as the portfolio reprices, +18pb QoQ loan yield
- Floating mortgage loan book current average Euribor of c.0.5% (Euribor benchmark still negative for 50% of them)

#### B Fixed income portfolio:

Average yield improves from 1.48% to 1.85% mainly on the back of bonds swapped to variable rates

#### C | Funding:

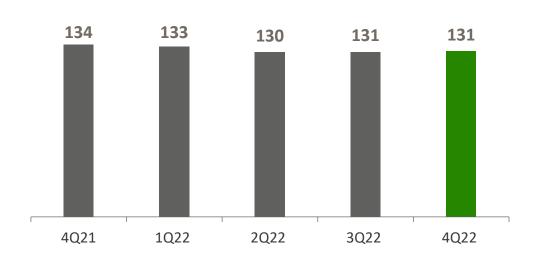
- **Retail:** very contained customer deposits cost at 5bps in the quarter.
- Wholesale funding costs impacted by SNP issued in November and issuances at variable rates.

#### Fee income

Grows at 7.3% in the year despite market valuations decrease in the year on the back of strong core activity

**Fee income evolution** (€m)

Fee income breakdown (€m)



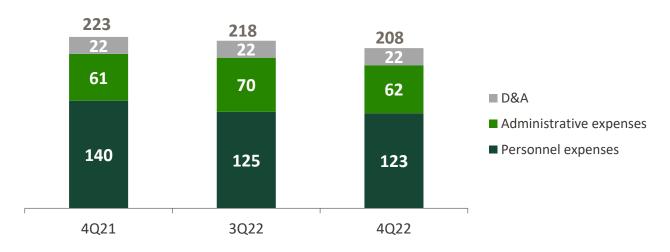
Million Euros	4Q21	3Q22	4Q22	<b>QoQ</b> (%)	<b>YoY</b> (%)	2021	2022	2022 vs 2021 (%)
Banking Fees	79	69	72	4.5%	-9.2%	283	282	-0.1%
Non-Banking fees	55	62	59	-4.5%	7.5%	207	243	17.5%
Mutual funds	27	34	34	-1.5%	27.1%	97	129	32.8%
Insurance	24	22	23	1.1%	-7.5%	92	98	6.6%
Other	4	5	2	-51.5%	-38.4%	17	15	-10.8%
Total Fees	134	131	131	0.2%	-2.4%	489	525	(7.3%)
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# **Operating expenses**

#### **Operating expenses** (€m)



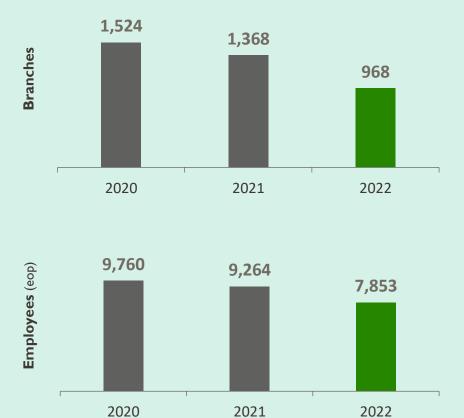
- ✓ Since the merger was announced, branches have gone down by 36%, achieving 100% of the branch restructuring plan
- ✓ Number of employees have gone down by 20% since the merger, >80% of restructuring plan executed



2023 guidance

2-3% decline

#### Branches and employees evolution



#### Cost of risk

#### **Loan loss provisions** (€m)



**Backstop provision** (1). We booked a € 60m provision in 2022 through P&L. Other option is to do it through capital deductions. The impact on capital is the same for both options.

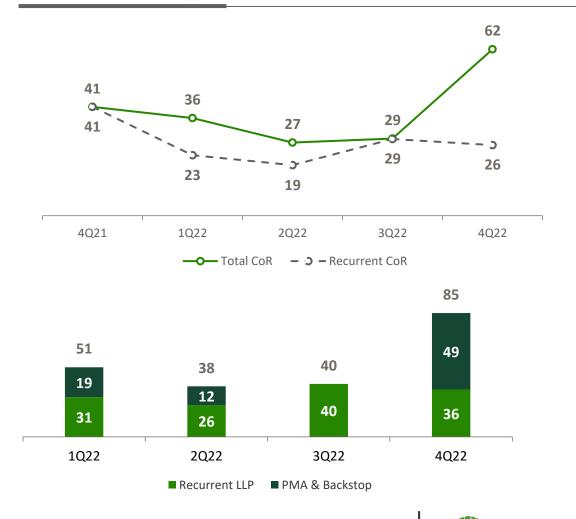
Post Model Adjustment (PMA). We stressed the models to include an additional provision due to the uncertainty related to inflation. Total PMA provision not allocated to loans at the end of 2022 is € 148m vs € 60m in 2021.



2023 guidance

30-35 bps (3)

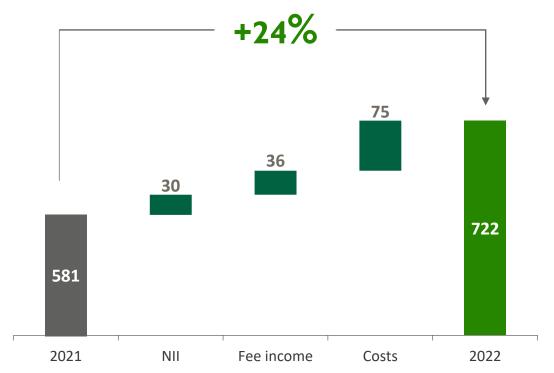
#### Quarterly cost of risk<sub>(2)</sub> (bps)

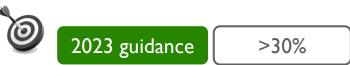




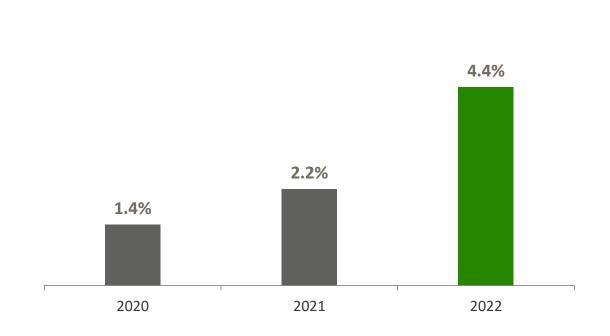
# **Profitability**

**Banking margin** (NII + Fees - OPEX) **evolution** (€m)





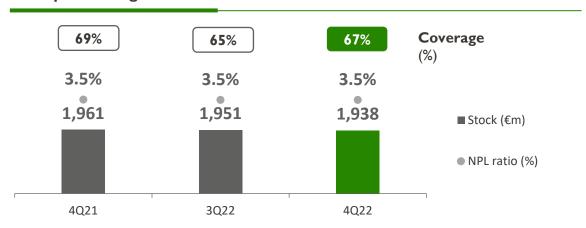
#### **Return on Tangible Equity evolution**(1)(%)



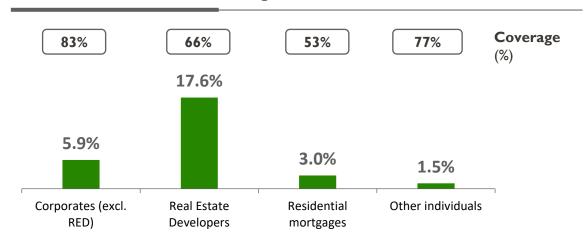
# 4 Asset quality

# Non performing loans

#### Non performing loans evolution



#### Loan book NPL ratio and coverage



#### **Defensive loan book**

- 75% of the loan book is individuals and public sector
- >50% of NPLs are residential mortgages
- 78% of NPLs have collateral

#### **Prudent NPL recognition approach**

 >50% of NPL entries were subjective in 2022 and 66% in 4Q22

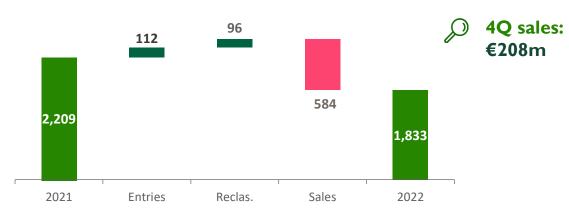
#### **Superior coverage levels**

- 76% NPLs coverage level including ICO guarantee
- >100% Corporate loan book coverage level including ICO guarantee

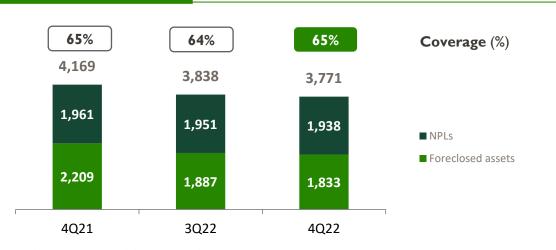


#### **Foreclosed assets**

#### **Foreclosed assets yearly evolution** (€m)



#### **Non performing assets** (€m)



#### Foreclosed assets breakdown and coverage

Foreclosed assets (€m)	NBV	Coverage (%)
Residential	212	58%
Building under construction	76	70%
Commercial RE	97	55%
Land	269	69%
Total	653	64%

	NPA Ratios		
	4Q21	3Q22	4Q22
NPA ratio (%)	7.2%	6.7%	6.6%
Net NPA ratio <sub>(I)</sub> (%)	2.6%	2.5%	2.4%
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# Solvency & balance sheet

# Solvency (I/II)

#### **CET I Fully loaded**(I) quarterly evolution (bps)



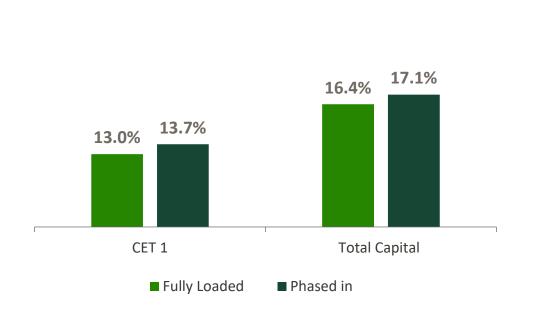
#### Main quarterly movements

- Retained earnings. Mainly ATI coupon
- Valuation adjustments from equity stakes. Good performance of EDP is more than offset by write-down of our stake in Ceca to zero
- RWAs
  - (-) Lower corporate loan book and NPAs
  - (-) Mortgage new lending under IRB
  - (+) Increasing risk weighting up to 370% in some equity stakes

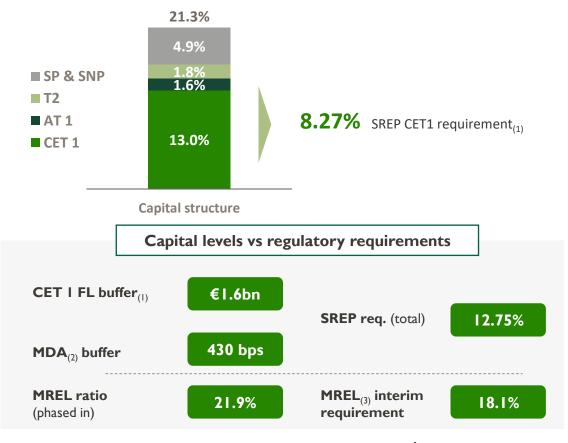


# Solvency (II/II)

#### Capital ratios. December 2022

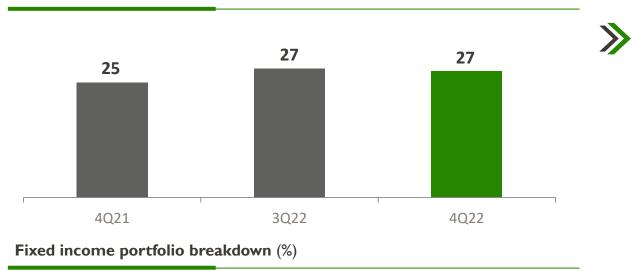


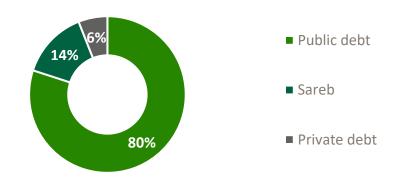
#### Capital structure (fully loaded)



# Fixed income portfolio

#### **Fixed income portfolio evolution** (€bn)



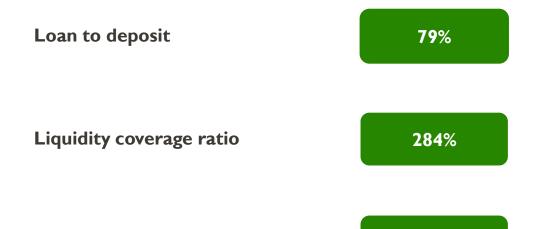




# Liquidity and wholesale funding

#### Liquidity ratios

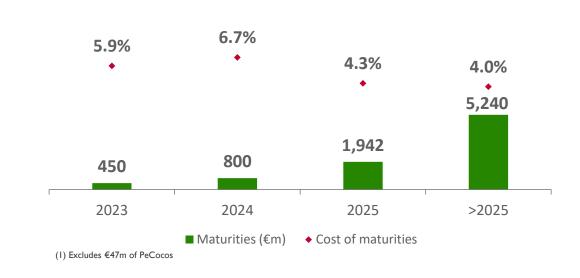
Strong liquidity ratios after the early amortization of €5bn of TLTRO at the end of 2022



143%

Net stable funding ratio

#### Capital markets maturities (I)



	2023	2024	2025	>2025	Total
AT1	-	-	-	500	500
Tier 2 <sub>(2)</sub>	-	300	-	300	600
Senior preferred	-	500	660	-	1,160
Senior non-preferred	-	-	-	500	500
Covered Bonds	450	-	1,282	3,940	5,672
Total	450	800	1,942	5,240	8,432

<sup>(2)</sup> Tier 2 2024 refers to call date.



#### 2023 Outlook

#### Guidance update supported by:

- **▶** Sound business activity
- ► Repricing at current interest rate scenario
- ► Remaining synergies from restructuring process
- ► Strong coverage levels and low risk profile

2023 Guidance

Net interest income	High teens
Fee income	<b>c.5</b> %
Operating expenses	2-3% decline
Banking margin <sub>(I)</sub>	>30%
Cost of risk (2)	30-35 bps

# **Appendix**



# **NPL** breakdown and credit stages

Credit breakdown by stages

Coverage level (%)

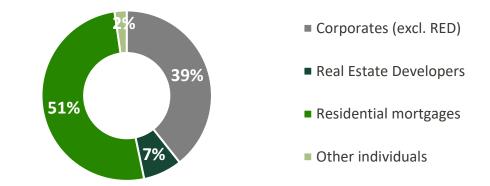
December 2022 (€m)	Stage 1	Stage 2	Stage 3
Gross Balance	49,282	3,671	1,938
Provisions	217	214	858

0.4%

5.8%

44.3%

#### **NPLs** breakdown



#### Share and book value

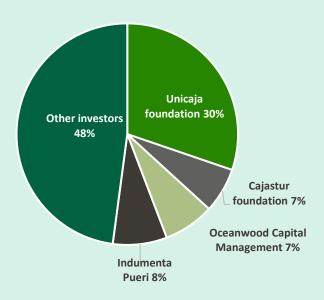
#### 22% total shareholder return in the year and the inclusion in IBEX 35

#### Share metrics and book value

Share and liquidity:	3Q22	4Q22
# O/S shares (m)	2,655	2,655
Last price (€)	0.93	1.03
Max price (€)	1.06	1.06
Min price (€)	0.77	0.89
Avg. traded volume (#shares m)	2,921	3,805
Avg. traded volume (€ m)	2,589	3,666
Market Capitalization (€ m)	2,460	2,737
Book Value:		
BV <sub>(1)</sub> exc. minorities (€m)	5,946	5,917
TBV <sub>(2)</sub> (€m)	5,820	5,789
Ratios:		
BVps (€)	2.24	2.23
TBVps (€)	2.19	2.18
PBV	0.41x	0.46x
PTBV	0.42x	0.47x

<sup>(1)</sup> Book value excludes €547m of ATI and includes other comprehensive income (2) Tangible Book Value excludes €53m of goodwill from associates.

#### **Shareholder base**



Source. CNMV as of 30/12/2022 and 2021 Unicaja Banco corporate governance report

# Income statement. Proforma

Million euros	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	QoQ (%)	YoY (%)	2021	2022	2022 vs 2021 (%)
Net Interest Income	277	266	251	235	235	267	263	293	11.5%	25.0%	1,028	1,058	2.9%
Dividends	1	17	1	5	1	12	3	2	-23.2%	-48.2%	24	18	-22.8%
Associates	10	23	15	10	3	38	11	19	72.0%	99.1%	58	71	22.5%
Net fees	117	117	121	134	133	130	131	131	0.2%	-2.4%	489	525	7.3%
Trading income + Exch. Diff.	17	6	4	21	10	21	8	18	119.7%	-14.4%	47	57	21.6%
Other revenues/(expenses)	(2)	(28)	(7)	(91)	2	(26)	3	(124)	na	35.3%	(129)	(145)	12.6%
Gross Margin	419	400	385	313	382	443	419	340	-18.9%	8.7%	1,517	1,584	4.5%
Operating expenses	(239)	(240)	(235)	(223)	(219)	(217)	(218)	(208)	-4.4%	-6.6%	(937)	(862)	-8.0%
Personnel expenses	(145)	(145)	(141)	(140)	(129)	(129)	(125)	(123)	-1.5%	-11.6%	(571)	(506)	-11.4%
SG&A	(69)	(69)	(70)	(61)	(67)	(65)	(70)	(62)	-11.3%	2.3%	(269)	(265)	-1.6%
D&A	(25)	(26)	(23)	(22)	(23)	(23)	(22)	(22)	1.4%	0.6%	(96)	(90)	-6.0%
<b>Pre Provision Profit</b>	180	160	150	90	164	225	202	132	-34.5%	46.5%	580	723	24.6%
Other provisions (1)	(15)	(38)	(12)	(34)	(27)	(25)	(32)	(10)	-67.7%	-69.9%	(100)	(94)	-5.7%
Loan loss provision	(77)	(81)	(57)	(56)	(51)	(38)	(40)	(85)	114.0%	51.9%	(271)	(214)	-20.8%
Other profits or losses	4	0	(10)	(23)	(2)	(21)	2	(32)	na	36.1%	(29)	(53)	80.7%
Pre Tax profit	92	41	71	(24)	84	141	131	5	-96.5%	-119.6%	180	361	100.1%
Tax	(26)	(5)	(18)	5	(24)	(36)	(36)	(5)	-85.7%	-194.7%	(43)	(102)	136.1%
Net Income	66	36	54	(18)	60	105	95	(1)	-100.5%	-97.2%	137	260	88.9%

# **Balance** sheet

Million euros	31/12/2021	30/06/2022	30/09/2022	31/12/2022
Cash on hand, Central Banks and Other demand deposits	21,298	19,782	16,245	4,662
Assets held for trading & Finantial assets at fair value through P&L	273	205	190	203
Financial assets at fair value through other comprehensive income	1,298	977	1,098	1,094
Financial assets at amortised cost	57,142	57,354	56,722	55,316
Loans and advances to central banks and credit institution	1,119	878	1,030	990
Loans and advances to customers	56,023	56,476	55,693	54,326
Debt securities at amortised cost	24,850	25,415	27,295	26,867
Hedging derivatives	815	1,586	2,201	1,813
Investment in joint ventures and associates	1,052	977	950	914
Tangible assets	2,249	2,176	2,125	1,996
Intangible assets	80	79	76	75
Tax assets	5,250	5,137	5,111	5,063
Other assets	544	541	353	427
Non current assets held for sale	700	602	590	558
Total Assets	115,550	114,832	112,956	98,987
Financial liabilities held for trading & at fair value through P&L	31	38	50	53
Financial liabilities at amortised cost	105,476	104,670	102,668	88,937
Deposits from central Banks	10,292	10,241	10,238	5,321
Deposits from credit institutions	6,665	7,960	9,069	3,418
Customer Deposits	84,154	79,921	77,843	74,386
Other Issued Securities	2,498	2,916	2,872	3,329
Other financial liabilities	1,867	3,633	2,646	2,482
Hedging derivatives	1,000	1,008	996	1,082
Provisions	1,428	1,294	1,204	1,085
Tax liabilities	389	398	436	366
Other liabilities	900	1,073	1,105	1,000
Total Liabilities	109,224	108,482	106,460	92,523
Own Funds	6,416	6,536	6,626	6,617
Accumulated other comprehensive income	(90)	(186)	(131)	(153)
Minority interests	0	0	0	0
Total Equity	6,326	6,350	6,496	6,464
Total Equity and Liabilities	115,550	114,832	112,956	98,987

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