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Q2 2026 Results Presentation

July 31st 2026

Investor Relations Department

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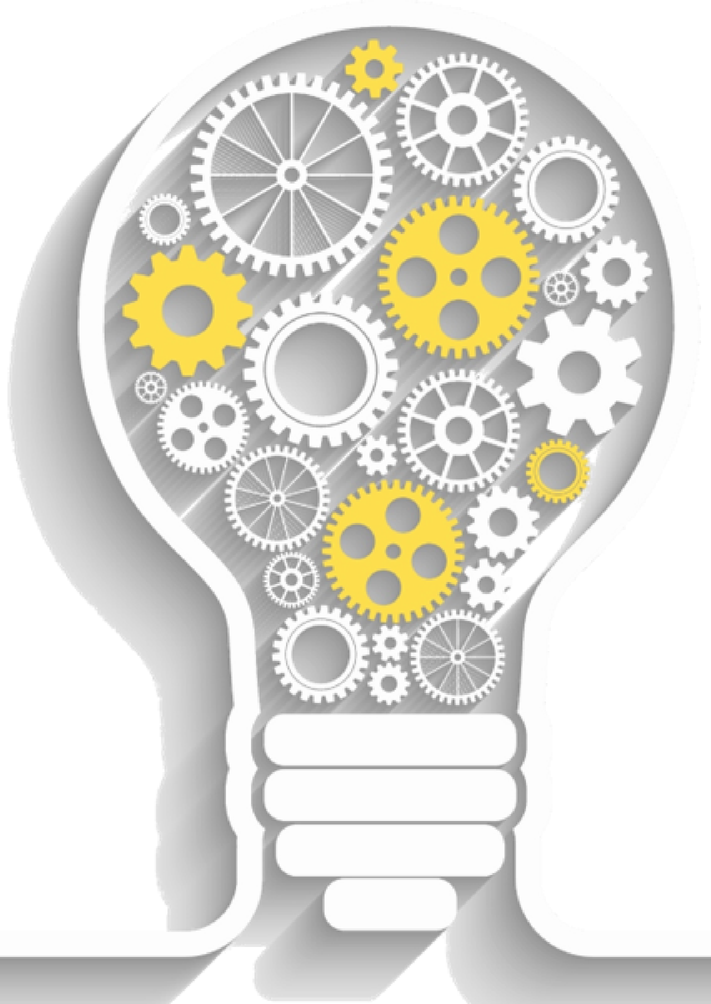


Key milestones

Growth

Sales
2,594 €M
+5.2% YoY

1 **Sales growth**
- **Organic growth** exceeding **7%**
- Sales growth across **all regions**
- **Positive foreign exchange** impact

2 **Diversified growth**
- **Organic growth** driven by **USA, Iberia, Colombia** and the **APAC**

Profitability

EBITA
167 €M
-1.8% YoY

1 **Cash**
- **EBITDA improvement** of **1.3%**

2 **Security**
- **12.7% YoY increase. Continued improvement across comparable quarters**

3 **Alarms**
- **Higher contribution** from **MPA**
- **Impact** from **customer portfolio optimization**

Cash Flow

Operating CF
37 €M
-17.4% YoY

1 **Improvement in total net cash flow**
- **Efficient tax** management
- Disciplined **capex management**

2 **Working capital impacted by volume**
- Strong growth in **Security USA**

3 **Focus on the gradual reduction of debt**
- Leverage **temporarily** impacted

News

Net Profit
▲**5.5%**
YoY

1 **Alarms**
- **Commercial strategy** focused on **high-value customers**

2 **Avos Tech**
- Expansion of the service ecosystem: **Insurance in LatAm**

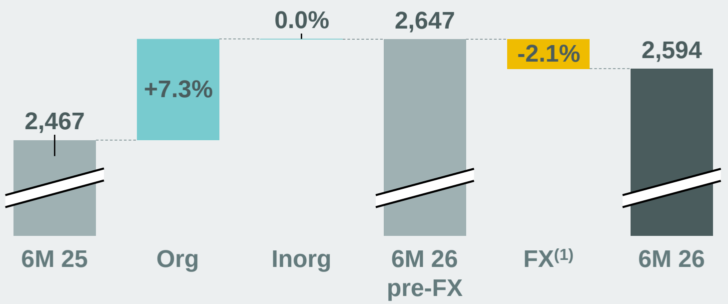
3 **50 years of being PRO**
- Celebrating **Prosegur's 50th Anniversary**

Sales and Profitability

Total Sales

€M amounts

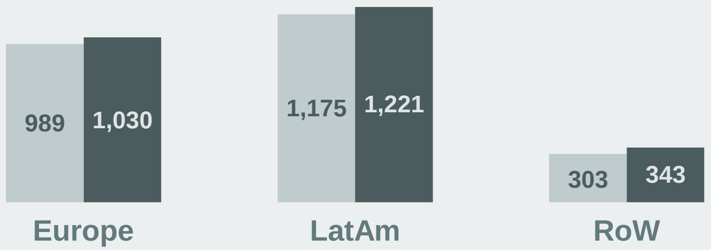
▲ 5.2%



Sales by Region

€M amounts

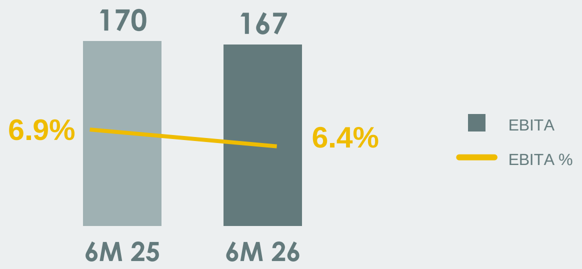
▲ 4.1% ▲ 4.0% ▲ 13.2%



Profitability – EBITA (€M)

€M amounts

▼ 1.8%



Cash
3% organic growth
Q2 EBITA margin **improved** by **30 bps** YoY on a like-for-like basis

Security
Strong **sales** and **profitability growth**, **exceeding 7%** and **12%**, respectively, driven primarily by the **USA**.

Alarms
Improved service margin, **excluding** the impact of Argentina's **macroeconomic environment**

Evolution 6M 26 vs 25

CASH

Sales	▼ 0.4%
EBITA	▼ 0.9%

Security [(2)]

Sales	▲ 7.5%
EBITA	▲ 12.7%

Prosegur Alarms [(3)]

Sales	▲ 12.0%
Service Margin %	▼ 0.7%

[(1)] Includes FX and IAS 21 and 29 [(2)] Includes Security and Cipher [(3)] Prosegur Alarms ex-MPA

Income Statement

€M amounts	6M 2025	6M 2026	Variation
SALES	**2,467**	**2,594**	*5.2%*
Organic Growth	*+13.8%*	*+7.3%*	▲
Inorganic Growth	*0.9%*	*0.0%*	
FX	*-9.6%*	*-2.1%*	▼
EBITDA	**275**	**279**	*1.7%*
Margin	*11.1%*	*10.8%*	
Depreciation	*(104)*	*(112)*	
EBITA	**170**	**167**	*-1.8%*
Margin	*6.9%*	*6.4%*	
Amortization of intangibles and impairments	*(15)*	*(16)*	
EBIT	**155**	**151**	*-2.3%*
Margin	*6,3%*	*5,8%*	
Financial result	*(37)*	*(37)*	
Profit before taxes	**118**	**115**	*-3,2%*
Margin	*4.8%*	*4.4%*	
Taxes	*(54)*	*(48)*	
Tax Rate	*45.50%*	*41.82%*	
Net Profit	**64**	**67**	*3.4%*
Minorities	*(10)*	*(9)*	
CONSOLIDATED NET PROFIT	**54**	**57**	*5.5%*

Net profit

Net Profit

▲5.5%

Compared with the same period last year

- ***Continued improvement** in **net income**, driven by **effective tax management** and **disciplined financing cost control***

Taxes

Tax Rate

▼368bps

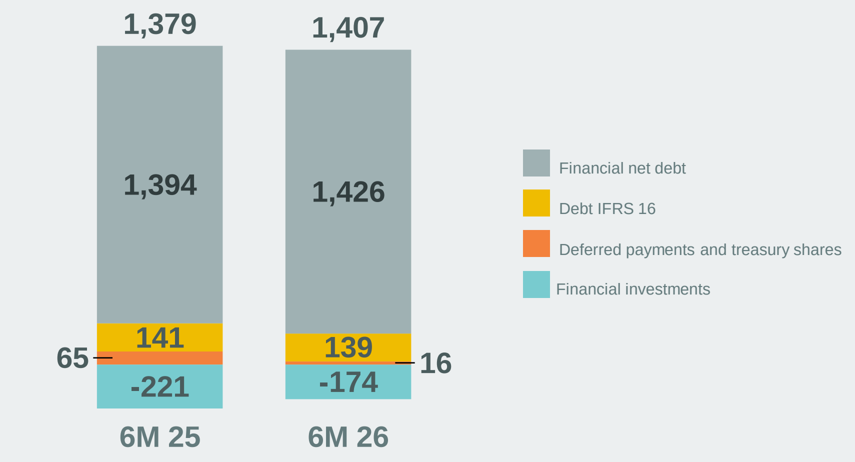
Significant improvement during the period

- ***Continued improvement in the effective tax rate***
- ***Strong tax management** driven by **improved performance** across **different geographies***

Consolidated cash flow

€M amounts	6M 2025	6M 2026
EBITDA	**275**	**279**
Provisions and other non-cash ítems	(30)	(50)
Tax on profit	(65)	(49)
Changes in working capital	(105)	(114)
Interest payments	(29)	(28)
Operating Cash Flow	**45**	**37**
Acquisition of property, plant & equipment	(81)	(77)
Free Cash Flow	**(36)**	**(39)**
Payments for the acquisition of subsidiaries	(12)	(9)
Dividend payments	(3)	(5)
Treasury shares and others	(21)	(4)
Total Net cash flow	**(72)**	**(58)**
Initial Net Financial Debt	**(1,305)**	**(1,377)**
Net increase / (decrease) in cash	(72)	(58)
Exchange rate	(18)	8
Final Net Financial Debt	**(1,394)**	**(1,426)**
Financial investments [1]	221	174
Outstanding deferred payments and treasury shares	(65)	(16)
IFRS 16 Debt	(141)	(139)
Net Debt	**(1,379)**	**(1,407)**

Net Debt



Net Debt / EBITDA [2]
2.5x

Average cost of debt
3.1%

% Fixed rate
64%

Average maturity
3.7 years

- ***Operating cash flow** impacted by **volume growth,** particularly in **Security USA***
- ***Temporary** increase in **leverage***

(1) Telefónica shares valued at market Price at period-end
(2) Includes net financial debt, IAS 16, deferred payments, treasury shares and financial investments. EBITDA LTM

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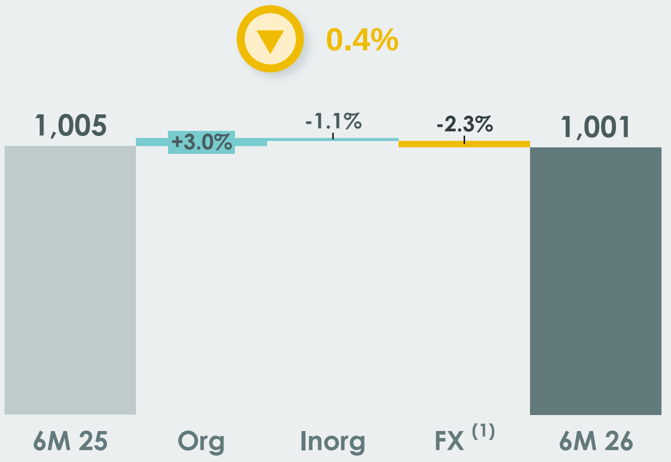
Results by Business

PROSEGUR CASH

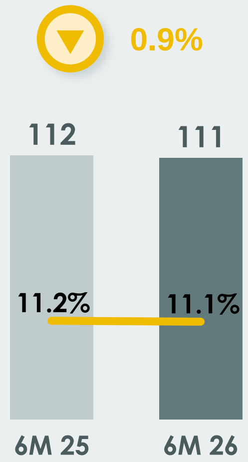
Growth €M



Transformation Products
as % of sales
35.8%

- *Like-for-like **sales growth** of **c.1%***
- ***Transformation Products** account for **36%** of sales, representing **growth** of **4.7%***

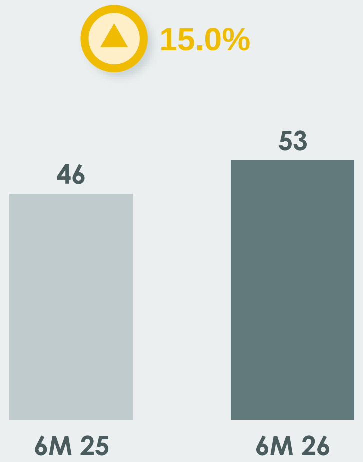
Profitability EBITA €M



EBITA margin
11.1%

- ***Like-for-like Q2 EBITA margin** improved by **30 bps** YoY*
- ***EBITA positively** driven by a higher share of **Transformation Products** and the implementation of **efficiencies** from prior years*

Operating Cash Flow €M



Operating cash generation
53€M

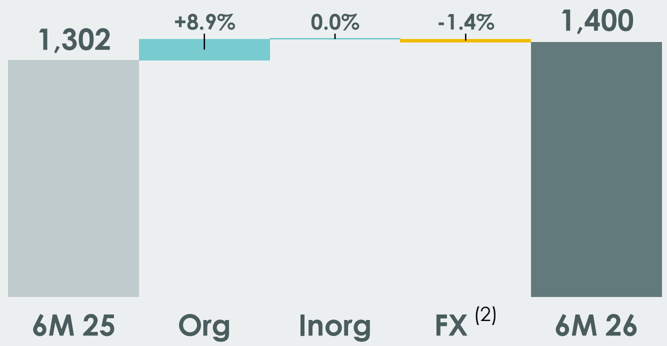
- ***15% improvement in operating cash flow generation,** driven by **effective working capital management***

(1) Includes FX and IAS 21 and 29

PROSEGUR SECURITY [1]

Growth €M

▲ 7.5%

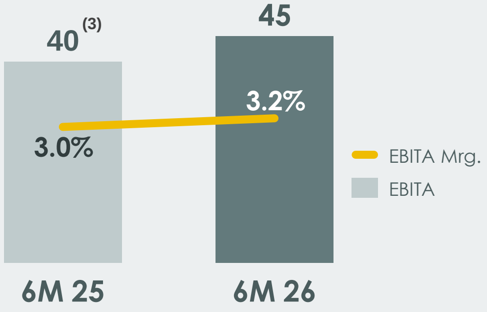


Organic Growth
YoY
9%

- ***Sales growth** driven by the **U.S.** market **and Iberia***
- ***The U.S.** is the **second-largest contributor to sales,** delivering **30% organic growth***

Profitability EBITA €M

▲ 12.7%

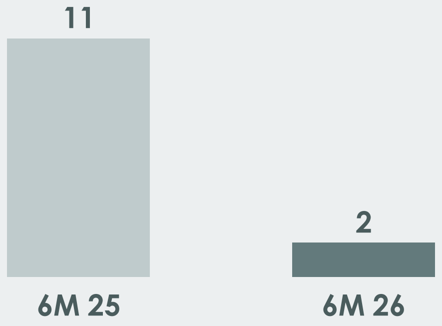


Profitability increase
YoY
12.7%

- ***Gradual margin improvement** driven by the **Hybrid Security** model*
- ***Price increases implemented** across most geographies and **successfully executed***

Operating Cash Flow €M

▼ 85.7%



Operating cash flow
YoY
-9€M

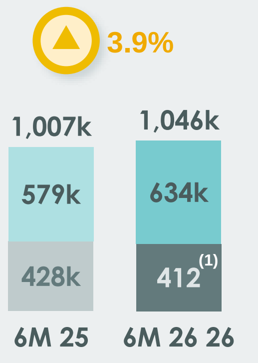
- ***Working capital** impacted by strong **volume** growth in **the U.S. market***
- ***Security** will continue to be a **strong cash generator***

(1) Includes Security and Cipher
(2) Includes FX and IAS 21 and 29
(3) June 2025 pro forma EBITA, restated in accordance with the reporting criterion adopted since December 2025 (excluding corporate costs)

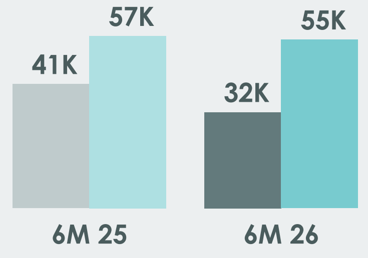
PROSEGUR ALARMS

Customer base

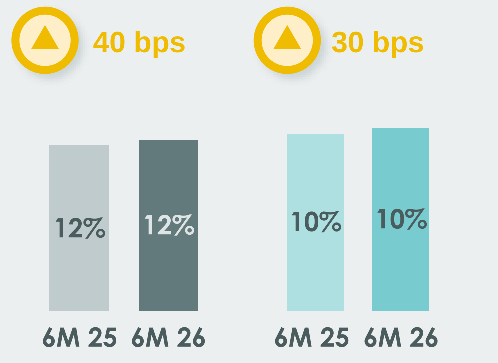
BTC



New Clients

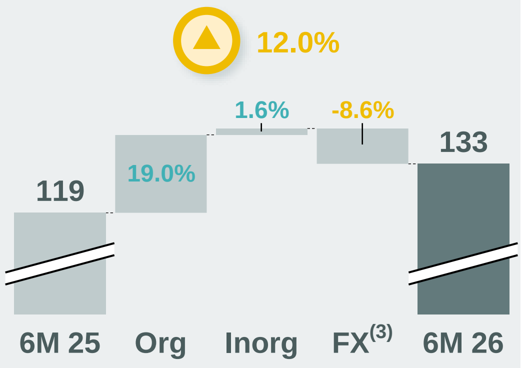


Churn Rate



Revenues (2)

€M amounts

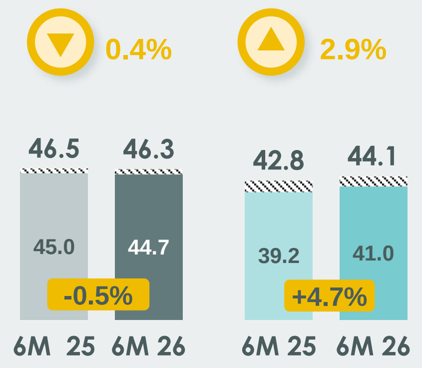


Organic growth
Only of Prosegur Alarms
19%

Clients Scoring (5)
Activation fee revenue increase
53% YoY

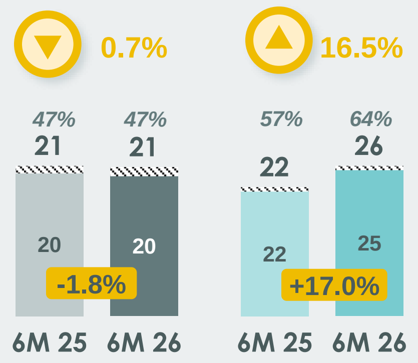
Profitability

ARPU



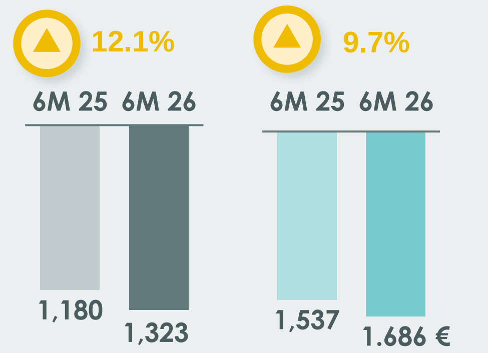
Discount linked to customer acquisition

Service margin



Depreciation

Acquisition margin (4)



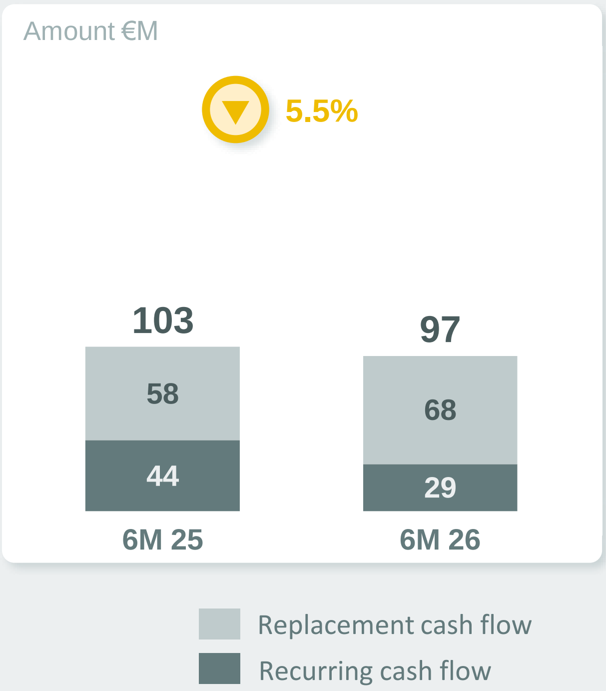
Prosegur Alarms   Movistar Prosegur Alarmas

(1) Optimized Prosegur Alarms customer base, aligned with the new quality-customer-focused policy (2) Reported Alarms sales belonging exclusively to Prosegur Alarms, MPAs sales are not included
(3) Includes FX and IAS 21 and 29 (4) Acquisition marging, excluding financial effects (5) Prosegur Alarms only

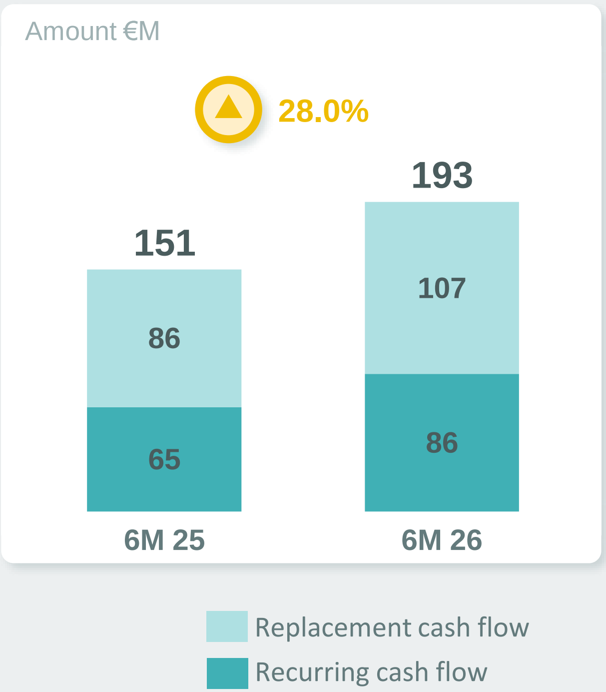
PROSEGUR ALARMS

Service cash flow

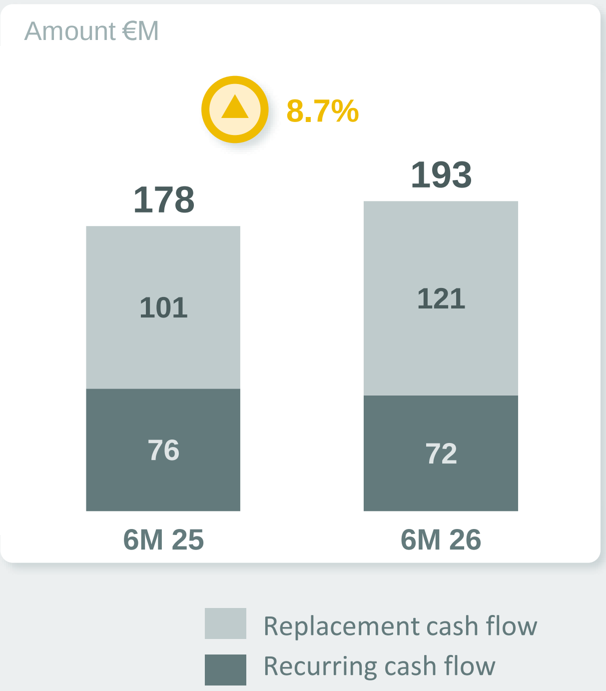
Service Cash Flow - Prosegur Alarms



Service Cash Flow - MPA



Service Cash Flow Prosegur Alarms + 50% MPA



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Conclusions

Conclusions

	Group	Cash	Security	Alarms
Growth	**Sales increased** by **5.2%,** driven by **strong organic** growth	**3% organic growth,** with **Transformation** Products accounting for **36%** of sales	**Sales increased by 7.5%,** led by the **U.S., the Group's second-largest market** by **volume**	**MPA**: BTC growth of 9% **Row**: Optimized customer portfolio
Profitability	**EBITA** impacted by change in **product mix**	**EBITDA improvement** of **1.3%**	**EBITA up 12.7%** YoY, with **continued like-for-like improvement**	**MPA higher** contribution **Row: Service M. improvement**, excluding **Argentina macro**
Cash Flow	**Working capital** primarily impacted by **volume** growth in Security USA	**Strong cash generation**, reflected in a **15% improvement** in **operating cash flow**	**Working capital temporarily** affected by **strong volume** growth in the **U.S**	**€72M recurring rolling cash flow,** for reinvestment in sustainable growth

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Q&A

Financial Calendar

5 October 2026
ODDO BHF Iberiam Forum 2026

4 November 2026
9M 2026 Results Presentation

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