

INTERNATIONAL CONSOLIDATED AIRLINES GROUP, S.A.

("IAG" or the "Company")

Completion of the share purchase programme for IAG share-based incentive plans

In relation to the share purchase programme (the '**Programme**') announced on 27 November 2025, following the purchases made on 3 December 2025, IAG has concluded this Programme in accordance with its terms.

Under the Programme, the Company has acquired a total of 9,400,000 ordinary shares, representing approximately 0.2 per cent of the Company's share capital.

The acquisition of own shares under this Programme has been carried out in accordance with the Market Abuse Regulation (EU) 596/2014 and Commission Delegated Regulation (EU) 2016/1052 and Chapter 9 of the Financial Conduct Authority's UK Listing Rules.

As communicated at the time, the purpose of the Programme was to satisfy share awards to executives and employees (including executive directors) made under the IAG share-based incentive plans.

4 December 2025

IAG Company Secretariat

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