

## A LA COMISIÓN NACIONAL DEL MERCADO DE VALORES

MERLIN Properties, SOCIMI, S.A. (“MERLIN”), en cumplimiento de lo dispuesto por la normativa de aplicación, comunica la siguiente:

### INFORMACIÓN RELEVANTE

- (i) MERLIN celebrará un *Conference Call* con analistas e inversores institucionales, el jueves 29 de febrero de 2024, a las 15 horas de Madrid/CET, que podrá seguirse en tiempo real, vía audio-conferencia, a través del siguiente enlace:

Webcast: <https://streamstudio.world-television.com/1364-2525-38992/en>

Conexión: <https://aiti.capitalaudiohub.com/merlin/reg.html>

Madrid, 28 de febrero de 2024.

MERLIN Properties SOCIMI, S.A.

## **MERLIN estrena sus centros de datos, con los negocios tradicionales demostrando gran solidez operativa**

- Rentas brutas: € 475,6 millones (+5,0%)
- EBITDA: € 367,0 millones (+9,7%)
- Beneficio operativo ("FFO"): € 284,2 millones (+9,6% Pro Forma excl. Tree)
- Valor bruto de los activos: € 11.270 millones (-3,4% LfL)
- Valor neto de los activos por acción: € 15,08 (-3,8%)

- Los buenos resultados operativos (FFO PF +9.6% vs 2022) mitigan la expansión de yields (+42 pbs vs 2022), moderando la caída de valoraciones al -3,4% LfL.
- El beneficio operativo supera los € 284 millones (61 céntimos de euro por acción), mejorando la indicación al mercado de principios de año.
- Crecimiento en todas las métricas financieras y operativas clave tales como ocupación (96,2% +110 pbs vs. 2022) o rentas *like-for-like* (+6,5 vs. 2022).
- El valor neto de los activos según recomendaciones EPRA ("EPRA NTA") se sitúa en € 15,08 por acción tras distribuir €0,44 por acción en efectivo durante el periodo.
- La compañía mantiene una estructura financiera equilibrada, bajo apalancamiento (35% LTV) y vencimiento medio a 5,1 años

**Madrid, 28 de febrero.-** MERLIN Properties ha cerrado el ejercicio 2023 con unos ingresos totales de € 488,3 millones (incluyendo rentas brutas de € 475,6 millones), un EBITDA de € 367,0 millones y un beneficio operativo de € 284,2 millones (61 céntimos de euro por acción).

El valor bruto de los activos se sitúa en € 11.270 millones, afectado por una importante expansión de yields (+42 pbs) con impacto moderado en las valoraciones (-3,4% LfL vs 2022) gracias a un extraordinario rendimiento operativo, basado en crecimiento de rentas y mayor tasa de ocupación, a los que se suma el aumento de valor de los nuevos proyectos logísticos y de los centros de datos. El valor neto de los activos asciende a €7.083 millones (€ 15,08 por acción), lo que supone una disminución del 3,8% vs 2022.

El resultado neto contable es negativo (-€83,5 millones), al deducirse del beneficio operativo la caída de valoración de los activos (€336 millones).

Tras la distribución a los accionistas de € 207 millones (€ 0,44 por acción), el nivel de endeudamiento ("LTV") se sitúa en el 35%, con una posición de liquidez de € 1.309 millones y vencimiento medio de la deuda en 5.1 años.

Todos los vencimientos hasta noviembre de 2026 han sido cubiertos con una combinación de deuda bancaria y bonos, con un margen implícito de MS+125 pbs.

### **Oficinas**

- Evolución del negocio

Importante aumento de las rentas like-for-like (+6,1%) gracias a la indexación y la subida de rentas en renovaciones. Se ha batido la indicación de ocupación al mercado, alcanzando el 92,5%.

- Plan Landmark

Los primeros inquilinos de Plaza Ruiz Picasso 11 comenzaron a ocupar el edificio en el último trimestre del año, mientras otros lo están haciendo a lo largo de 2024. Se trata de inquilinos de primer nivel, a rentas prime, acordes con la altísima calidad del inmueble.

### **Logística**

- Evolución del negocio

Excelente comportamiento de la cartera logística en el año, con un crecimiento de las rentas like-for-like del +4,8% gracias a la mejora de ocupación, indexación e incremento de rentas en renovaciones. Magnífico año en comercialización, con más de 297.000 m<sup>2</sup> firmados. Ocupación virtualmente plena tanto en MERLIN (99,0%) como en ZAL Port (96,9%).

- Plan Best II & III

Continúa el desarrollo de los planes Best II y III, habiendo entregado hasta la fecha 478.000 m<sup>2</sup> a una rentabilidad media del 7,8%. La compañía ha finalizado y alquilado a Pepco en 1T24 la única nave desarrollada durante 2023 (A2-Cabanillas Park II B), con 47.000 m<sup>2</sup>.

MERLIN cuenta con más de 550.000 m<sup>2</sup> de suelo adicional para desarrollo, lo que permite a la compañía acompañar la expansión de sus inquilinos a futuro. En los próximos meses arrancaremos la construcción de otros 140.000 m<sup>2</sup> para entrega a principios de 2025, con un nivel de precomercialización muy alto (+80%).

### **Centros comerciales**

- Evolución del negocio

La ocupación en centros comerciales (96,2%) ha aumentado +122 pbs en 2023 con un sólido rendimiento operativo. Las ventas de los inquilinos se sitúan por encima de niveles pre-Covid (+14%), las afluencias en diciembre también superan ya la cifra de 2019 (+1,2%) y continúan mejorando frente a 2022 (+5.0%), con la tasa de esfuerzo en mínimos históricos (11,7%).

**Plan Mega (Data Centers)**

Los Data Centers de Madrid-Getafe, Barcelona-PLZ y Bilbao-Arasur están operativos desde el 30 de septiembre 2023, por el momento con sólo 9MW IT instalados de los 60 MW IT de capacidad que permiten.

MERLIN ha decidido acelerar la recepción e instalación de equipamiento ante la fuerte demanda en comercialización, derivada del auge de la inteligencia artificial generativa. En este sentido, han comenzado en Barcelona-PLZF las modificaciones técnicas piloto para adaptar nuestros sistemas de refrigeración a las altas densidades requeridas en esta industria y se trabaja en repotenciar aquellos centros que lo permiten, capitalizando el ahorro de espacio generado por dichas densidades.

Esta categoría de activos pasará a representar un porcentaje muy relevante de los ingresos de la compañía a medio plazo, con contratos largos e inquilinos de gran calidad crediticia, líderes en el sector tecnológico.

**Valor de la cartera de activos**

El valor bruto de los activos ("Gross Asset Value" o "GAV") de MERLIN asciende a € 11.270 millones a 31 de diciembre de 2023, según las tasaciones realizadas por Savills, CBRE y JLL. El descenso generalizado de las valoraciones en el sector inmobiliario, consecuencia de la subida de tipos, se ha visto mitigado por un excelente rendimiento operativo, que ha absorbido en gran medida la expansión de yields. Asimismo, el aumento de valor generado por los nuevos proyectos logísticos y los centros de datos ha jugado un papel determinante en la moderación del ajuste neto.

**Actividad inversora y desinversora**

La actividad inversora en el ejercicio ha sido moderada, limitándose a la adquisición de los grandes almacenes en Marineda y el pago final de un suelo logístico en Valencia por €22,8 millones.

En cuanto a la actividad desinversora, en 2023 se han vendido activos no estratégicos por valor de €38,3 millones incluyendo 2 centros comerciales secundarios, 1 unidad residencial, 1 supermercado y 1 activo industrial.

**Sostenibilidad**

El buen año de MERLIN se ha visto fuertemente refrendado en los ratings de sostenibilidad, mejorando su puntuación con respecto a 2022 en 6 de los 7 índices (GRESB, CDP, S&P Global, Sustainalytics, Bloomberg, ISS y Vigeo Eiris). Merece la pena destacar dos hitos: la inclusión de MERLIN en uno de los ratings de sostenibilidad más prestigiosos del mundo (y donde únicamente hay 5 compañías inmobiliarias europeas), el Dow Jones Sustainability World Index y, por tercer año consecutivo, en el Dow Jones Sustainability Europe Index.

**Perspectivas para 2024**

**MERLIN Properties SOCIMI, S.A**

[www.merlinproperties.com](http://www.merlinproperties.com)

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En ausencia de externalidades macroeconómicas y/o políticas, en las tres categorías de activos principales (oficinas, naves logísticas y centros comerciales) se prevé un mantenimiento aproximado de niveles de ocupación, a la vez que las rentas se seguirán viendo beneficiadas por la inflación, al estar los contratos de arrendamiento indexados.

Los centros de datos contribuirán negativamente a la actividad de la compañía, afectando al flujo de caja neto al final del ejercicio. Ello es consecuencia del desfase temporal entre gastos (prácticamente los correspondientes a un año ordinario, al estar ya los centros operativos) e ingresos, que irán en aumento paulatino a medida que vayamos disponiendo de potencia eléctrica y equipamiento IT instalado en las diferentes ubicaciones hasta alcanzar su potencial máximo, previsto para el final del segundo semestre de 2025.

La estimación de beneficio operativo (FFO) para el ejercicio 2024 es de 59 céntimos de euro por acción. El dividendo complementario, adicional al dividendo a cuenta de 20 céntimos distribuido en diciembre 2023, será propuesto por el Consejo de Administración en próximas fechas, sujeto a la aprobación por parte de la JGA y distribuable en mayo 2024.

### **Acerca de MERLIN Properties**

MERLIN Properties SOCIMI, S.A. (MC:MRL) es una de las mayores compañías inmobiliarias cotizadas en la Bolsa española. Está especializada en la promoción, adquisición y gestión de activos terciarios en la península ibérica, invirtiendo principalmente en oficinas, centros comerciales, plataformas logísticas y centros de datos en los segmentos Core y Core Plus. MERLIN Properties forma parte de los índices de referencia IBEX 35, Euro STOXX 600, FTSE EPRA/NAREIT Global Real Estate Index, GPR Global Index, GPR-250 Index, MSCI Small Caps y DJSI.

Visite [www.merlinproperties.com](http://www.merlinproperties.com) para obtener más información sobre la compañía.

### **Si desea más información, póngase en contacto con:**

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# FY23 RESULTS PRESENTATION

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29 FEBRUARY 2024



**MERLIN**  
PROPERTIES

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Ismael Clemente  
CEO

Miguel Ollero  
COO

- FY23 Financial results
- Offices
- Logistics
- Shopping centers
- Valuation and debt position
- Sustainability
- Value creation
- Digital Infrastructure Plan
- Closing remarks & Outlook



### Operating performance

- **Robust operating performance overall**, with strong LfL rental growth (+6.5%) and occupancy at an all-time high (96.2%)
- Offices continue performing well demonstrated by **positive release spread** (+1.2%), **healthy LfL growth** (+6.1%) and **high occupancy** (92.5%)
- **No surprises in Logistics, reaching full occupancy** (99%) with a good organic growth LfL (+4.8%)
- **Excellent results in retail**, with +7.7% LfL growth, +12.1% release spread, occupancy at (96.2%) and low, stable OCR (11.7%)

### Financial performance

- **€ 0.61 FFO per share**, +9.6% increase PF excluding Tree
- Decline in valuations across the portfolio (-3.4%), taking on a **significant yield expansion** (42 bps YoY, 95 bps since FY20)
- **Strong financial situation**: LTV at 35.0%, 100% fixed interest rate, no debt maturities until November 2026 and € 1.3 bn liquidity

### Value creation

- **€ 38.3m non-core disposals**
- **Landmark Plan**: Plaza Ruiz Picasso delivered to IBM in December and to Globant and SAP in January
- **Best II & III**: A2-Cabanillas Park II B (47k sqm) fully let to Pepco
- **Mega Plan**: Three data centers have been delivered during the year:
  - **MAD01-GET**: 3 MW installed / 20 MW capacity
  - **BCN01-PLZF**: 3 MW installed / 16 MW capacity
  - **BIO03-ARA**: 3 MW installed / 24 MW capacity

A modern, multi-story building with a glass facade and a green roof. The building is white with large glass windows. The ground floor is open, showing a public space with people walking, a person on a bicycle, and a person pushing a stroller. The sky is clear and blue.

# FY23 FINANCIAL RESULTS

## FY23 Financial results



### FFO OF € 0.61 PER SHARE, EXCEEDING GUIDANCE

(€ million)	FY23	FY22	YoY
Gross rents	475.6	452.8	+5.0%
Gross rents after incentives	<b>447.2</b>	<b>428.2</b>	<b>+4.5%</b>
Net rents <sup>(1)</sup>	403.7	378.9	+6.6%
EBITDA <sup>(2)</sup>	367.0	334.7	+9.7%
Margin	77.2%	73.9%	
FFO <sup>(3)</sup>	<b>284.2</b>	<b>290.5</b>	<b>(2.1%)</b>
Margin	59.8%	64.1%	
AFFO	263.4	271.2	(2.9%)
IFRS net profit	(83.5)	263.1	n.m
EPRA NTA	7,083	7,362.9	
(€ per share)			
FFO	<b>0.61</b>	<b>0.62</b>	<b>(2.1%)</b>
AFFO	0.56	0.58	(2.9%)
EPS	(0.18)	0.56	n.m
EPRA NTA	<b>15.08</b>	<b>15.67</b>	<b>(3.8%)</b>

<sup>(1)</sup> Net of incentives

<sup>(2)</sup> Excludes non-overhead costs items (€ 2.7m) plus LTIP accrual (€ 2.8m)

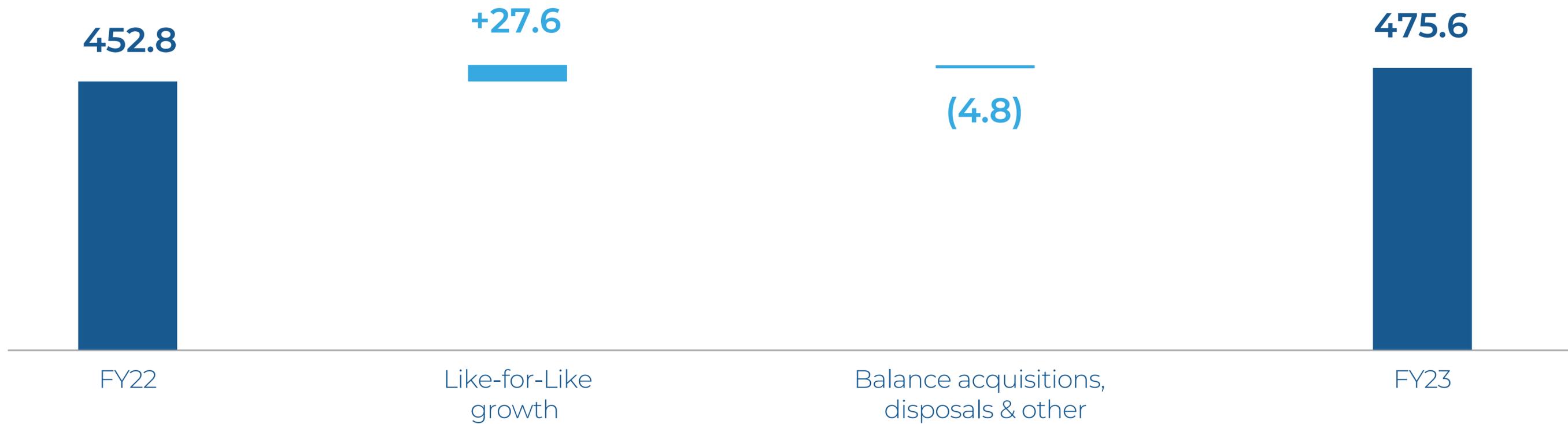
<sup>(3)</sup> FFO equals EBITDA less net interest payments, less minorities, less recurring income taxes plus share in earnings of equity method

APM: definitions and reconciliation of APMs to the latest audited financial accounts can be found on page 60 of <https://ir.merlinproperties.com/wp-content/uploads/2024/02/Results-report-FY23-1.pdf>



OUTSTANDING LFL GROWTH IN THE PERIOD (+6.5%)

(€m)

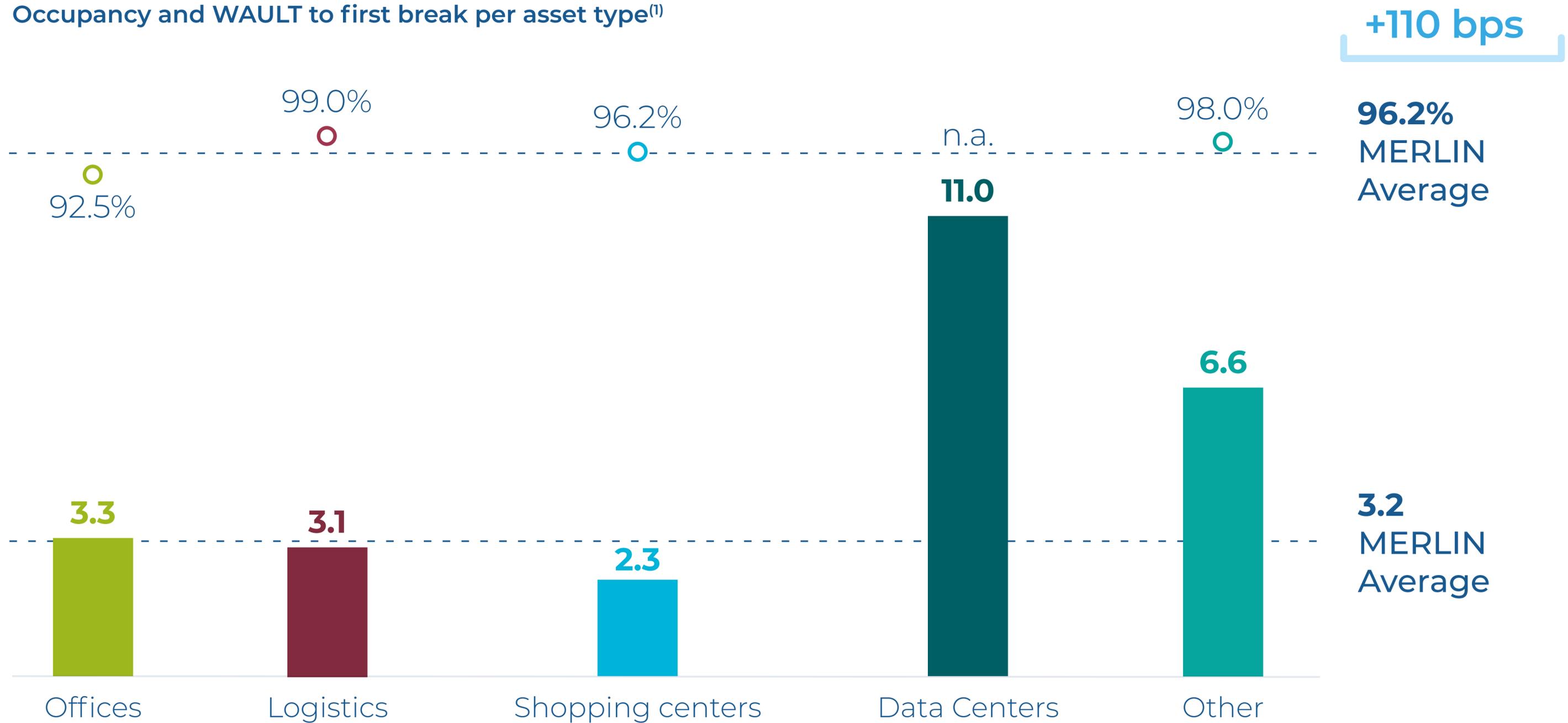


<sup>(1)</sup> Portfolio in operation for FY22 (€ 424.8m of GRI) and for FY23 (€ 452.4m of GRI)



OVERALL OCCUPANCY +110 BPS VS FY22, RECORD HIGH OCCUPANCY FOR THE PORTFOLIO

Occupancy and WAULT to first break per asset type<sup>(1)</sup>



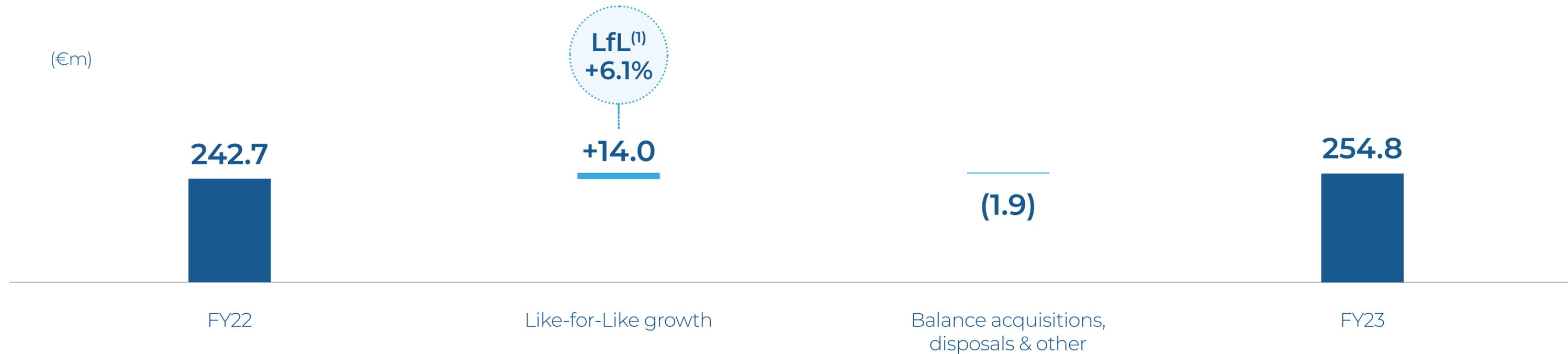
<sup>(1)</sup> WAULT by rents means the weighted average unexpired lease term to first break, calculated as of 31<sup>st</sup> December 2023

A low-angle, upward-looking photograph of a modern office building. The building features a repeating pattern of white, rectangular panels and large, dark-framed windows. The sky is a clear, bright blue. A semi-transparent white rectangular box is centered over the middle of the image, containing the word "OFFICES" in a blue, sans-serif font.

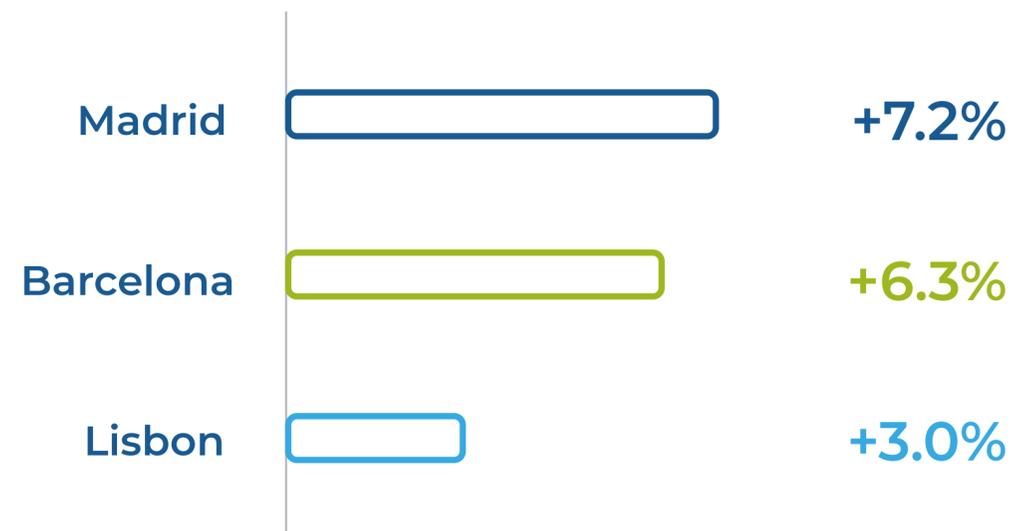
# OFFICES



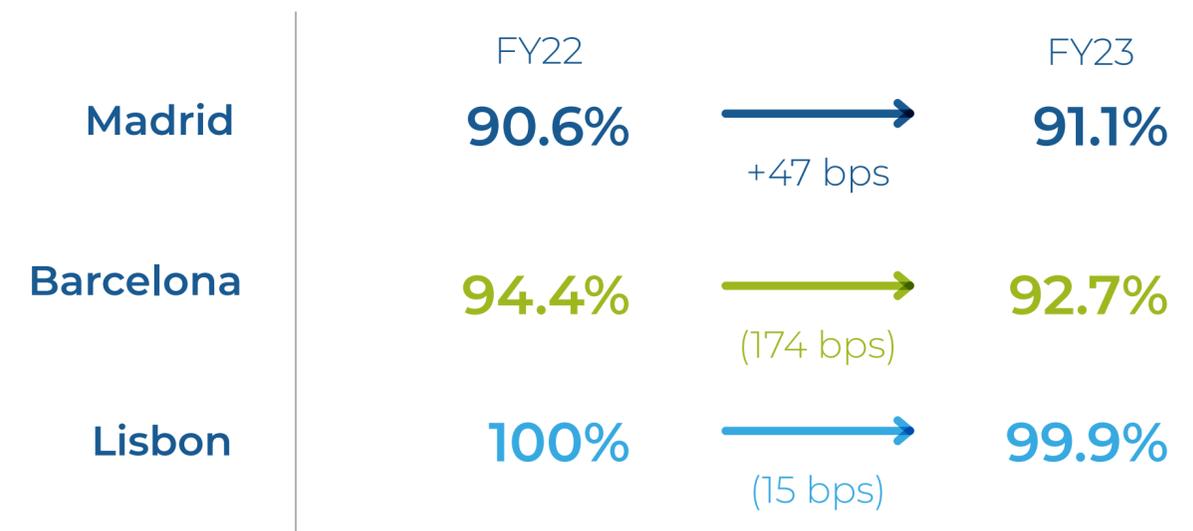
LFL RENT INCREASE (+6.1%) AND RELEASE SPREAD (+1.2%)



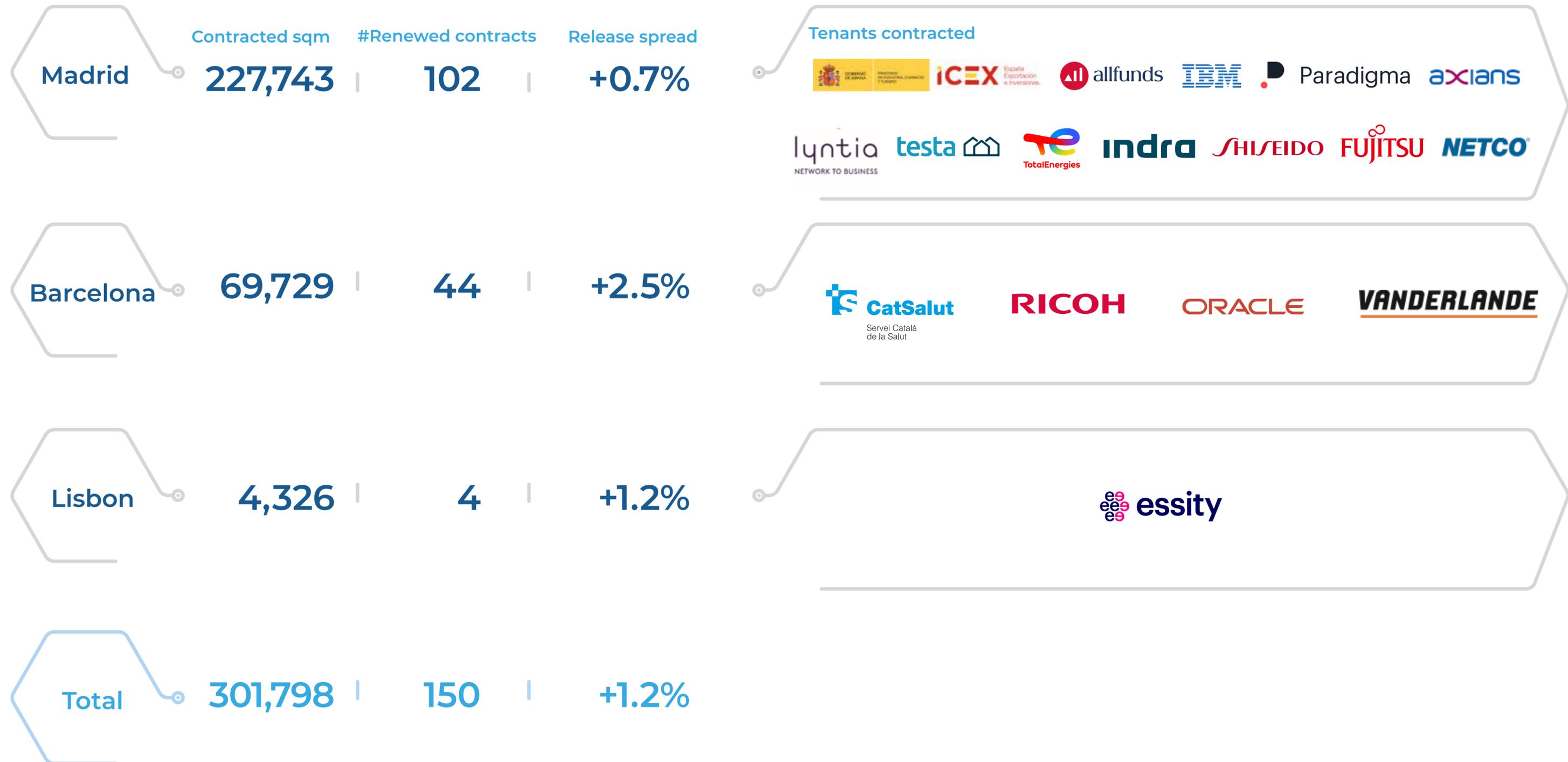
LfL growth by area



Occupancy by area



<sup>(1)</sup> Portfolio in operation for FY22 (€ 228.7m of GRI) and for FY23 (€ 242.7m of GRI)





1 NEW SPACE OPENED IN THE YEAR

KPIs

: 26,748 sqm

: 2,703 desks

: 84% occupancy

: 12 spaces

: € 375 ADR<sup>(1)</sup>

New opening 2023



Castellana 85. 275 desks

5 new openings in 2024



Plaza Cataluña 9. exp. 80 desks

Plaza Cataluña 9 has received the Architizer A+ Award for the best co-working in the world

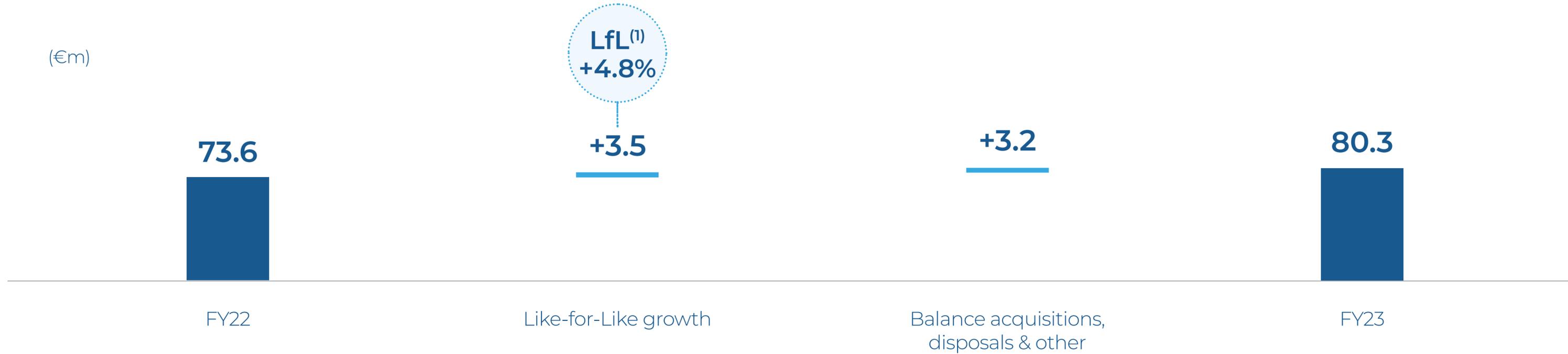
<sup>(1)</sup> ADR: Average monthly desk rate



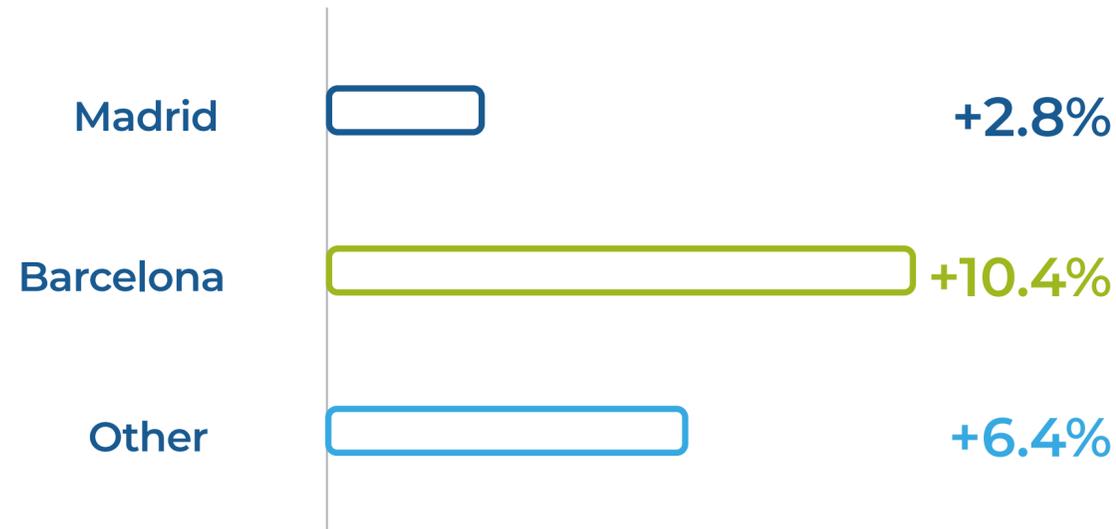
# LOGISTICS



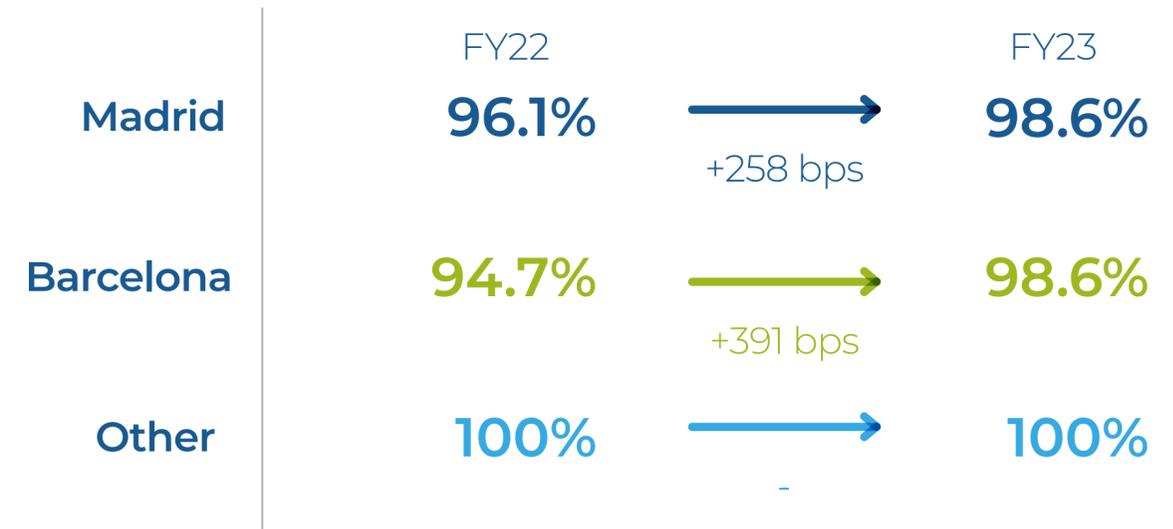
VIRTUAL FULL OCCUPANCY COUPLED WITH RENTAL GROWTH RESULTED IN A GOOD LFL GROWTH (+4.8%)



LfL growth by location



Occupancy by area



<sup>(1)</sup> Portfolio in operation for FY22 (€ 72.0m of GRI) and for FY23 (€ 75.5m of GRI)



	Contracted sqm	#Renewed contracts	Release spread	Tenants contracted
Madrid	251,987	9	+2.9%	
Barcelona	26,564	3	+12.7%	
Other	19,351	1	-	
<b>Total</b>	<b>297,902</b>	<b>13</b>	<b>+5.2%</b>	



STRONG PERFORMANCE



Stock  
**757,003 sqm**  
 Third parties stock  
 (ground leases)  
**162,633 sqm**  
 Stock under management  
**919,636 sqm**



Contracted sqm  
**103,061** | Release spread  
**-** | # contracts  
**30**

Occupancy by area  
 FY22 **99.7%** — (279 bps) → FY23 **96.9%**

Tenants



€m	FY23	FY22	YoY
<b>Gross rents</b>	74.8	72.0	+4.0%
<b>Net rents</b>	74.5	71.3	+4.5%
<b>EBITDA</b>	71.5	67.2	+6.4%
<b>FFO<sup>(1)</sup></b>	38.8	39.5	(1.8%)

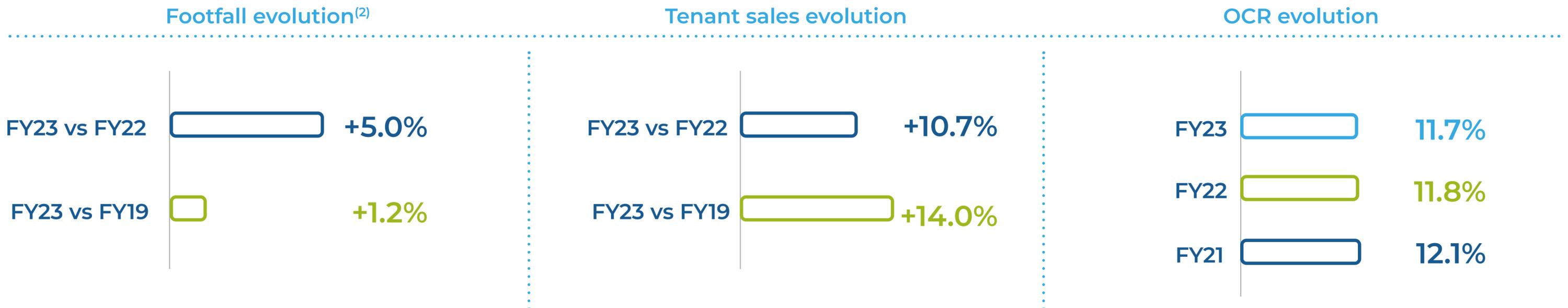
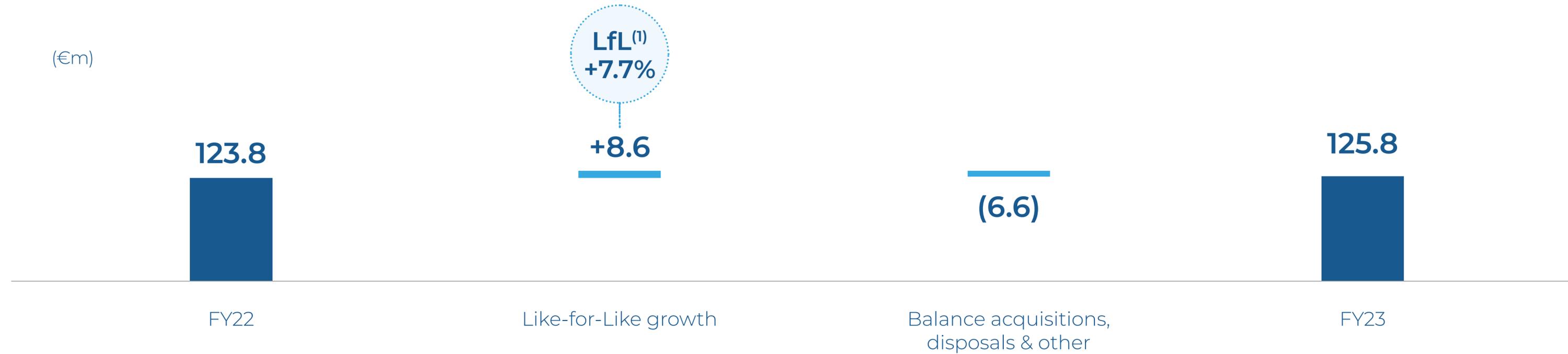
<sup>(1)</sup> After deducting leasehold concession charge



# SHOPPING CENTERS



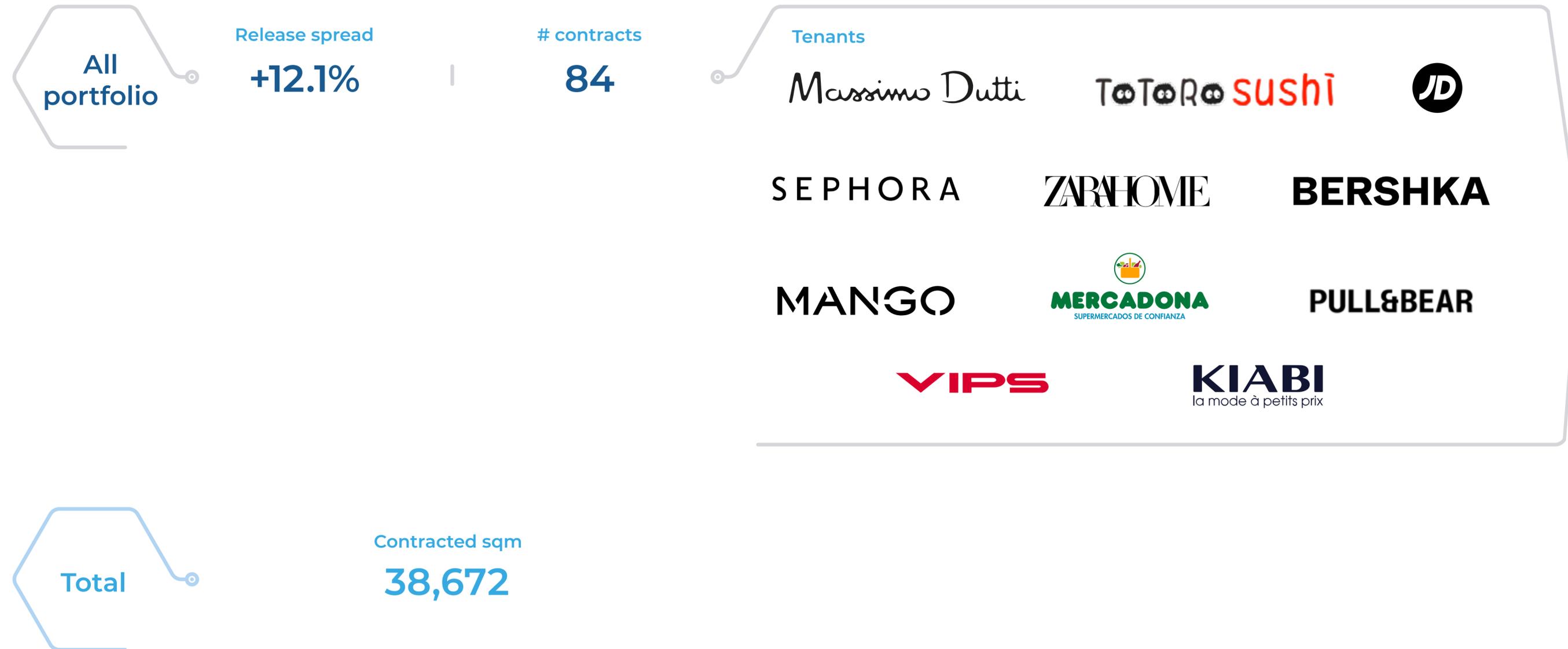
TENANT SALES SURPASSING PRE-COVID LEVELS WHILE MAINTAINING HISTORICALLY LOW OCR AT 11.7%



<sup>(1)</sup> Portfolio in operation for FY22 (€ 111.8m of GRI) and for FY23 (€ 120.4m of GRI)



OCCUPANCY AT RECORD-HIGH LEVELS (96.2%)

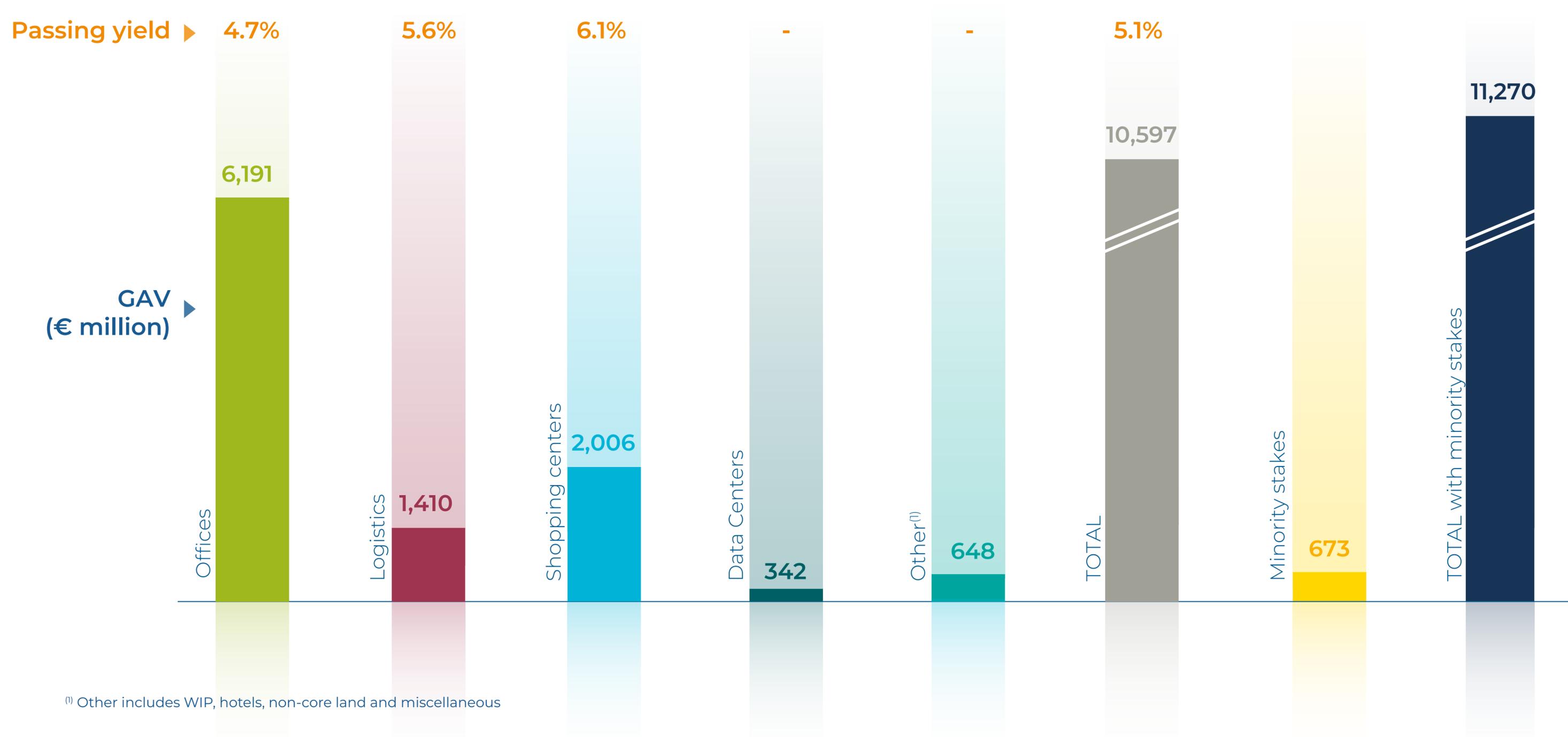




# VALUATION AND DEBT POSITION



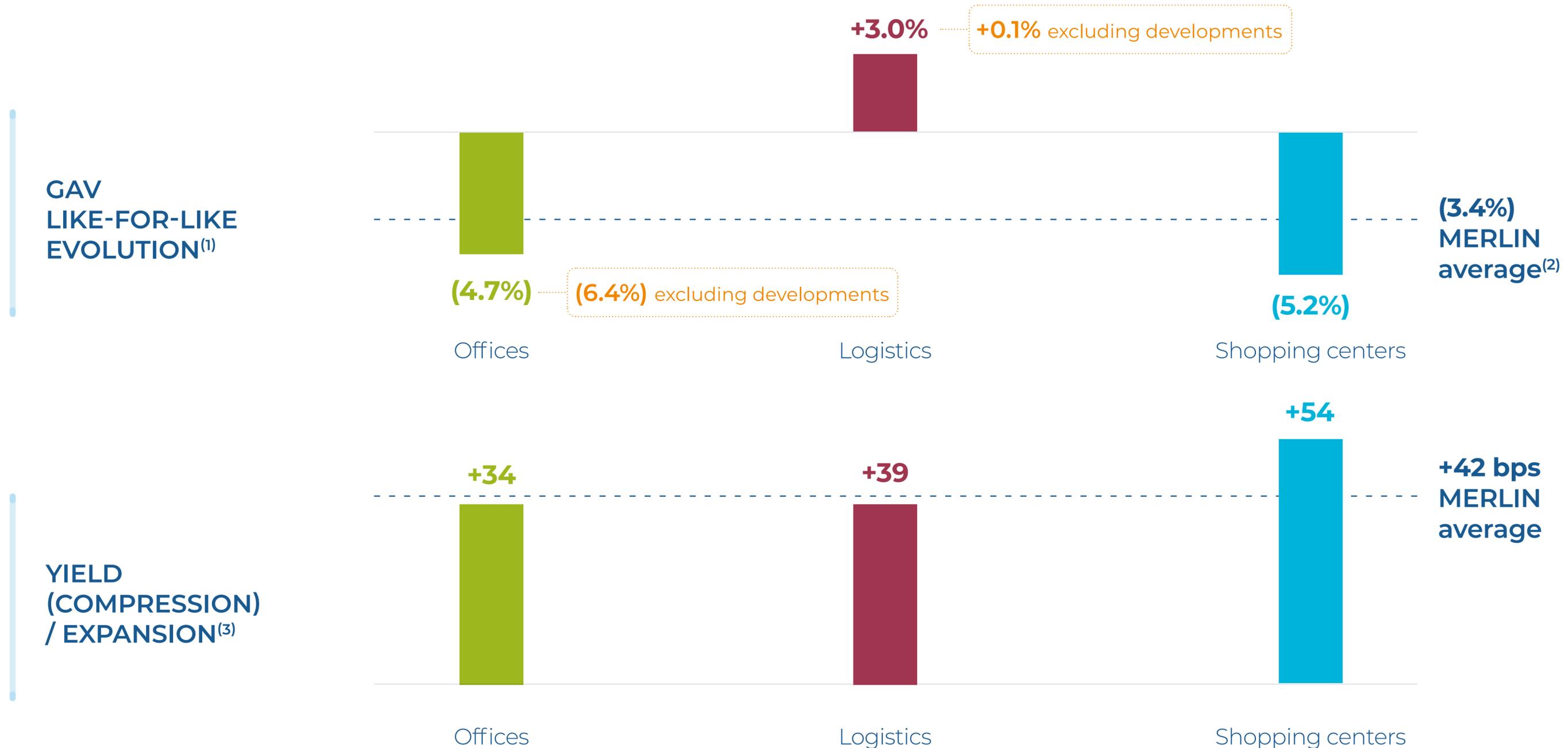
PORTFOLIO YIELDS ABOVE 5% AND DATA CENTERS IN OPERATION APPRAISED FOR THE FIRST TIME



<sup>(1)</sup> Other includes WIP, hotels, non-core land and miscellaneous



42 BPS EXPANSION DURING THE YEAR ACROSS THE PORTFOLIO



<sup>(1)</sup> GAV of WIP projects included under its respective asset class for LfL purposes

<sup>(2)</sup> Including equity method

<sup>(3)</sup> Based on passing rent



	31/12/2023	31/12/2022
Net debt	€ 4,050m	€ 3,792m
LTV	<b>35.0%</b>	<b>32.7%</b>
Average cost (spot)	2.38% (2.71%)	1.98% (2.00%)
Fixed rate debt	99.7%	99.6%
Average maturity (years)	5.1	4.9
Liquidity <sup>(1)</sup> (€ million)	1,309	1,856

**S&P Global**

Rating

**BBB**

Outlook

**Positive**

MOODY'S

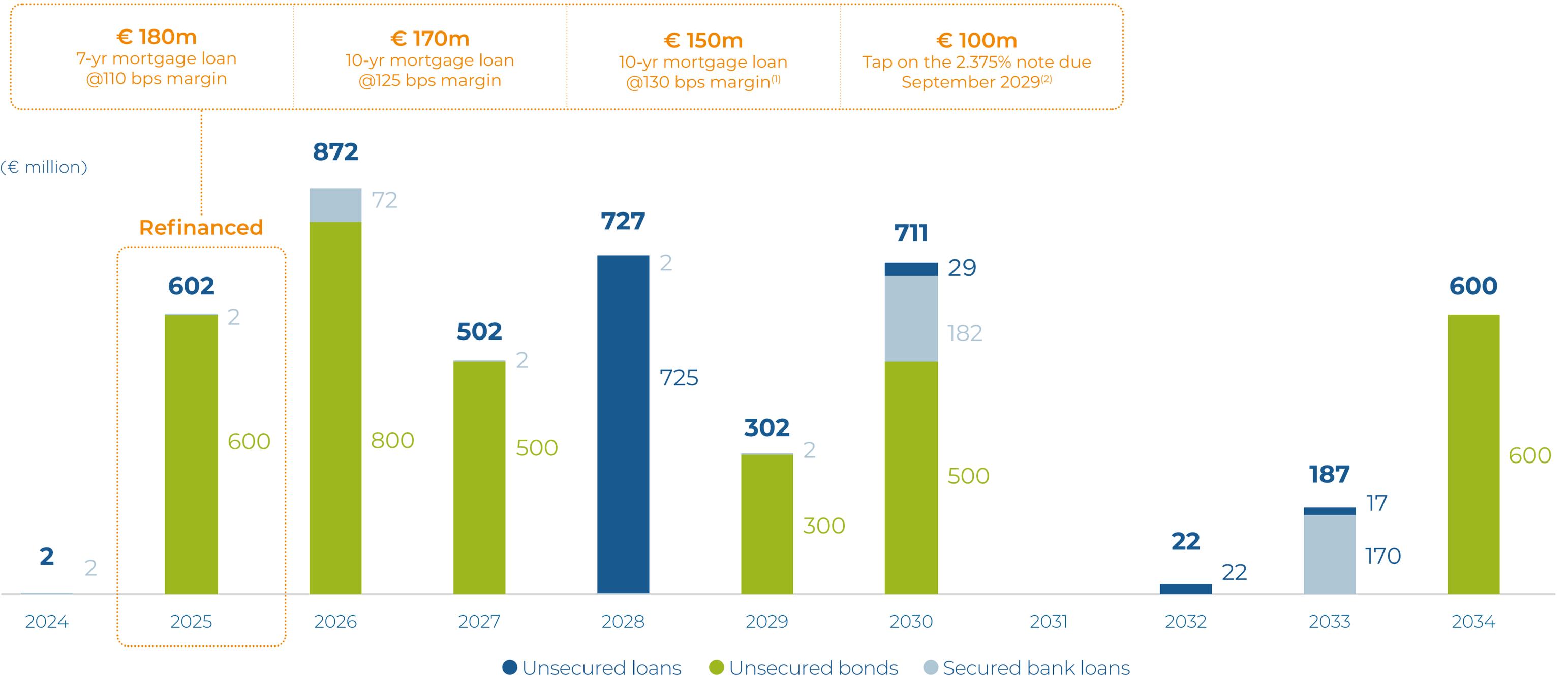
**Baa2**

**Positive**

<sup>(1)</sup> Includes cash (€ 461.2m), treasury stock (€ 15.4m) and undrawn credit facilities (€ 832.4m) in FY23



2025 REFINANCING ALREADY TACKLED, DEMONSTRATING ONCE AGAIN A PRO-ACTIVE LIABILITY MANAGEMENT



<sup>(1)</sup> Signed in January 2024 and pending disposition

<sup>(2)</sup> Drawn down in February 2024



# SUSTAINABILITY



**5.** Inclusion in the **Dow Jones Sustainability World Index** (only 5 European companies) for the 1<sup>st</sup> time and inclusion for the 3<sup>rd</sup> year in a row in the European **Dow Jones Sustainability Index**

**1. Green clause**  
in all new contracts

**2. Embodied carbon**  
maximum limits

Offices  
**500**  
kgCo<sub>2</sub>/sqm

Logistics  
**400**  
kgCo<sub>2</sub>/sqm

Shopping centers  
**500**  
kgCo<sub>2</sub>/sqm

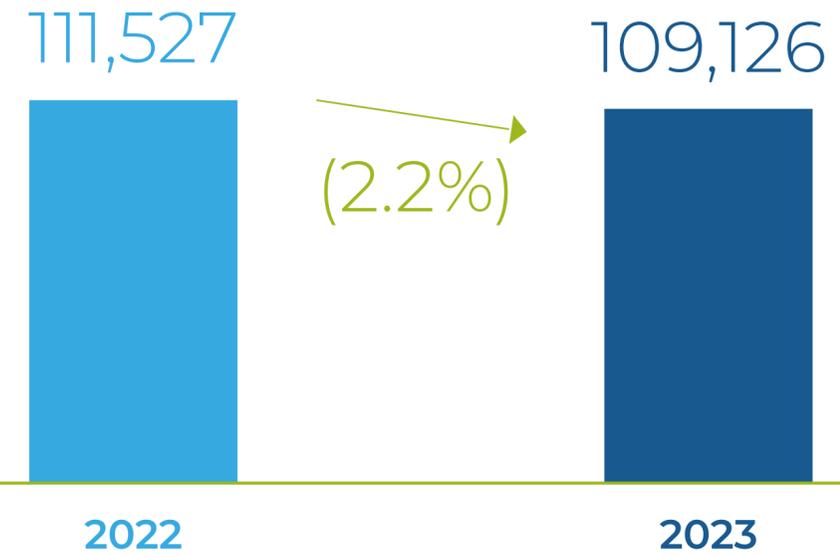
**5 main milestones achieved this year**

**4. € 1.1 bn of green financings**

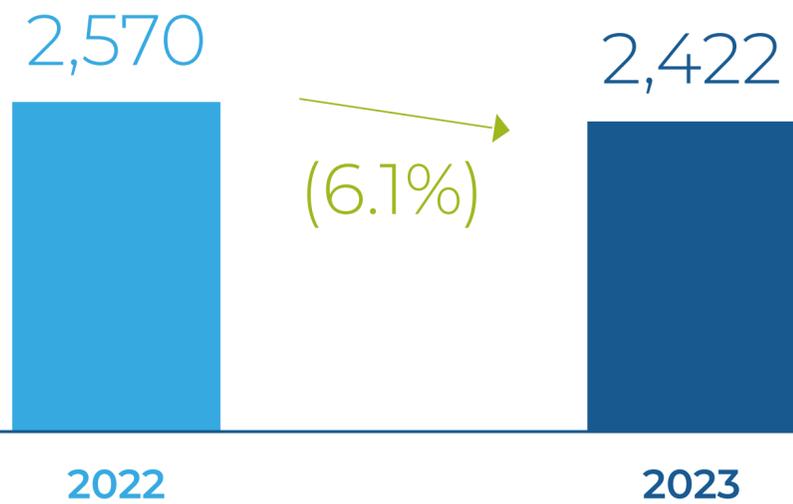
**3. 14.9 MW solar panels installed**  
(4.2% self -production)



**Energy consumption LfL (MWh)**

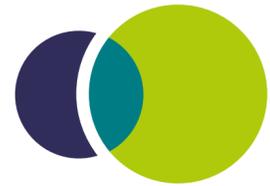


**Carbon footprint (market-based) (tCO<sub>2</sub>)**



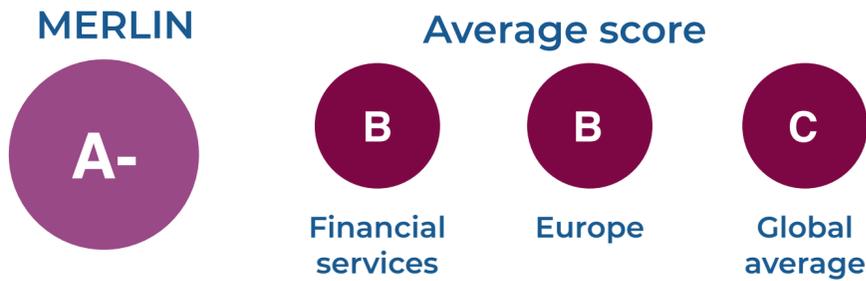


OUTSTANDING YEAR IN TERMS OF SCORINGS AND ACCOLADES



Dow Jones Sustainability Indexes

Inclusion for 3<sup>rd</sup> year in a row in the Europe DJSI +1<sup>st</sup> time in the World DJSI



7.2 Top 1% (negligible risk)



G R E S B

83% Average peers: 69%



69% Average sector: 37%



#1 IBEX-35



VALUE  
CREATION



## Investments



- Expansion of **Marineda shopping center** (18,232 sqm)



## Non-core divestments



- 2 Shopping centers
- Residential unit
- Industrial warehouse
- Supermarket





VIRTUALLY FULLY LET TO TIER-1 TENANTS AT PRIME RENTS



GLA  
**36,899 sqm**  
After Refurbishment  
5,323 sqm created

Logos of tenants: IBM, Globant, wtw, /bluetab (an IBM Company), SAP, and LOOM.

Delivered in December to  
**IBM**



GLA  
**36,861 sqm**  
 After Refurbishment  
 +756 sqm created

**Delivered  
 in July**

Leasing  
 I - 100% (4,338 sqm)  
 IV - 100% (6,488 sqm)

**FUJITSU** **NETCO®**  
**SHISEIDO** **Greenergy**



**160k sqm**  
with agreed Head of Terms

**+28k sqm**  
speculative

To be delivered by  
**2Q25<sup>(1)</sup>**

Total remaining  
investment  
**€ 78m**

Expected  
stabilized GRI  
**€ 10.4m**

YoC<sup>(2)</sup>  
**7.6%**

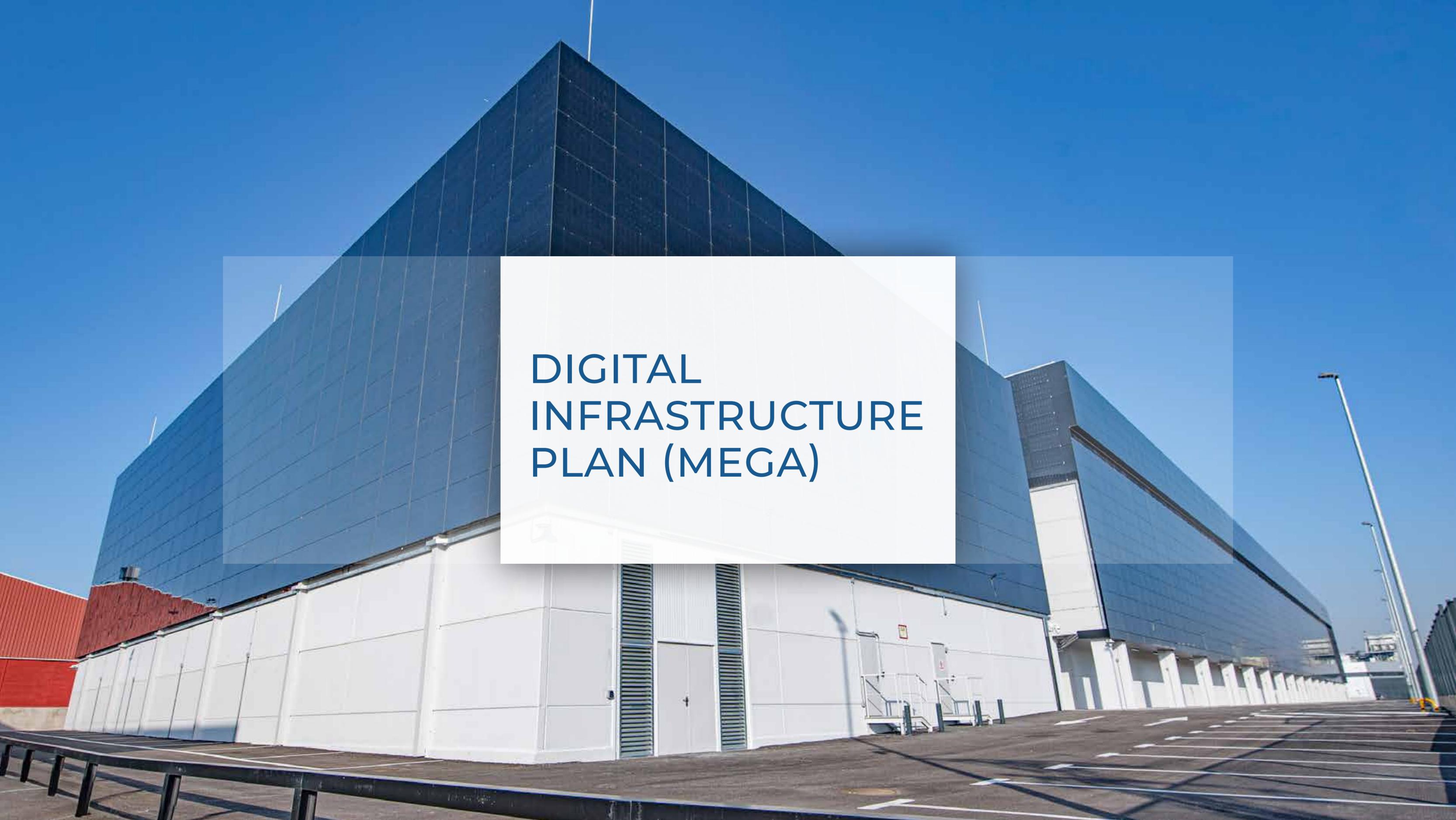


<sup>(1)</sup> 47k sqm already finished and fully let in 1Q24 corresponding to Cabanillas Park II B

<sup>(2)</sup> Including land cost



<sup>(1)</sup> Including land cost



# DIGITAL INFRASTRUCTURE PLAN (MEGA)



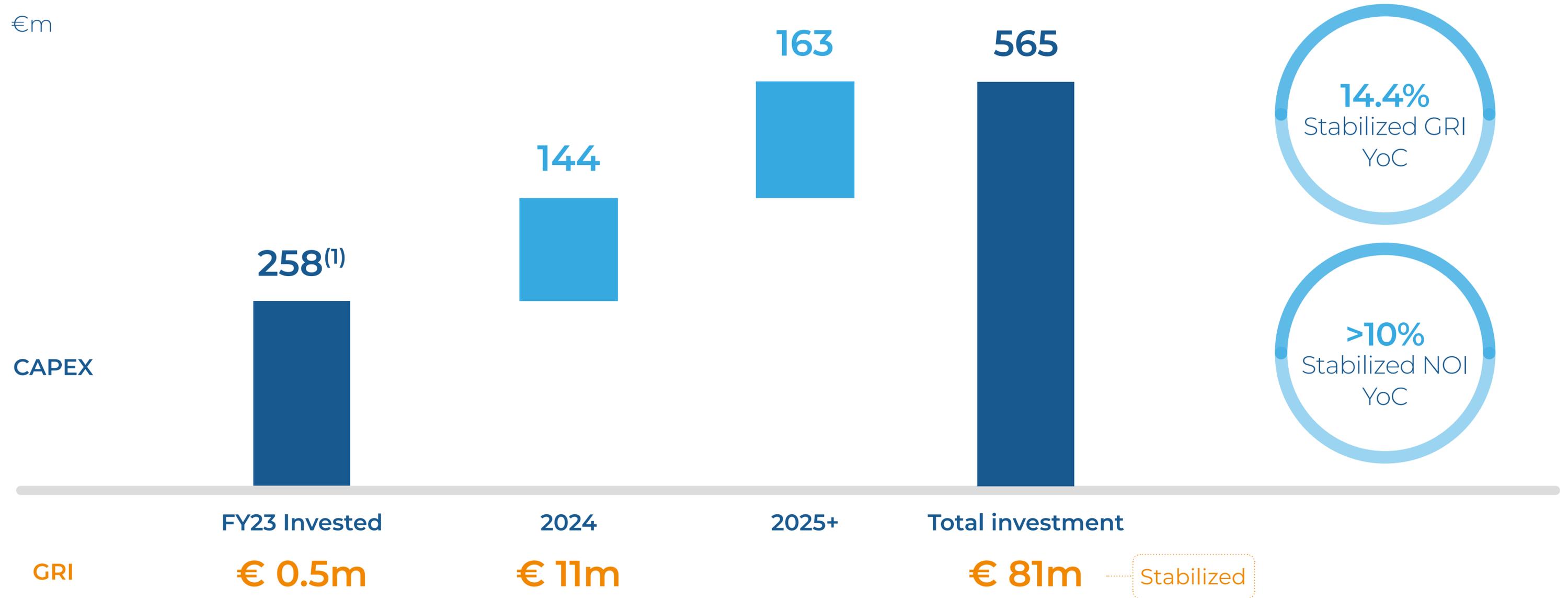
Delay in the electrification of sites

Capex increase due to Direct Liquid Cooling (DLC)

Phase I extended to 60 MW

Expected YoC maintained

€m

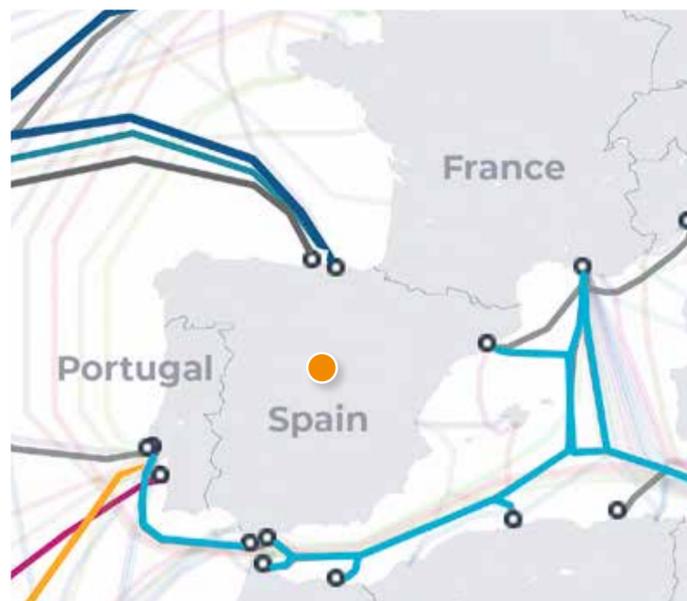


<sup>(1)</sup> € 306m including down payments and pre-orders



### MAD01-GET

- 20 MW full IT capacity



### Electricity

- **30 MW** utility **sourced** for 20 MW IT pending supply by Iberdrola

Calendar:

- **8 MW** utility to be supplied by FY24
- **2025: +8 MW** utility to be supplied
- **2026: +14 MW** utility to be supplied

### Equipment

- **3 MW IT installed** as of FY23

Calendar for pending 17 MW IT:

- **+5 MW** IT to be received and installed in 2024
- **+12 MW** IT to be received and installed in 2025

### Commercialization

- **2 MW** IT capacity let as of FY23
- **2024: +6 MW** IT capacity booked
- **2025: +6 MW** IT capacity booked



### BCN01-PLZF

- 16 MW full IT capacity
- 8 MW IT repowering opportunity



### Electricity

- **24 MW** utility **sourced** for 16 MW IT. Endesa to supply by 2Q24
- **+12 MW** utility repowering opportunity for additional 8 MW IT

### Equipment

- **3 MW IT installed** as of FY23
- **+6 MW IT** to be received in 2Q24 and installed in 3Q24
- **+7 MW IT** to be received in 4Q24 and installed in 1Q25

### Commercialization

- **1 MW** IT capacity let as of FY23
- **+15 MW IT** capacity booked in 2024



### ⋮ BIO03-ARA

- 24 MW full IT capacity (Phase I)
- 78 MW potential IT capacity (Phase II)



### Electricity

- **150 MW** utility **sourced** for 100 MW IT

Calendar:

- Iberdrola to supply **30 MW** by 2Q24

### Equipment

- 3 MW IT **installed** as of FY23
- **+3 MW** IT to be received by 2Q24
- **+12 MW** IT to be received by 2H24
- **+6 MW** IT to be received by 2025

### Commercialization

- **3 MW** IT capacity let as of FY23
- Additional bookings of **+21 MW** IT capacity as of today

### Future developments

- Extension license for BIO02-ARA **submitted**
- Beginning of works expected in 4Q24



⋮ LIS01-VFX  
• 100 MW IT capacity



### Electricity

- **130 MW** utility **sourced** for 100 MW IT to be received upon development

### Key milestones completed in 2023

- ✓ **Approval** of the urbanization project
- ✓ **Beginning** of urbanization works
- ✓ **Approval** of the architecture lay-out

### Key milestones to be completed in 2024

- 🕒 Construction **license**
- 🕒 Construction **tendering**
- 🕒 **Beginning** of works

A modern conference room with a large, glossy red table and teal chairs. The room features a curved wall with vertical slits and a large window on the left. The floor is covered in a patterned carpet. The text "CLOSING REMARKS & OUTLOOK" is overlaid in the center.

# CLOSING REMARKS & OUTLOOK



### Operations

- MERLIN has delivered a **strong performance in all key financial and operating metrics** (LfL rental growth, occupancy, release spread and FFO generation)
- Occupancy at an **all-times high across the board**

### Value creation

- **Plaza Ruiz Picasso virtually fully-let** and already delivered to best-in-class tenants
- **Logistics:** Cabanillas Park II B (47k sqm) has been delivered in 1Q24 and is fully let to Pepco
- Works in **Mega Plan continue progressing well** with the aim of reaching 58 MW installed 1H25

### Outlook

- **Transitional year for MERLIN** following the delivery of the Data Centers, a cash-draining asset until stabilization
- Uneventful years in term of **debt with no maturities** until November 2026, after 2025 refinancing
- Estimated FFO for 2024 will be **€ 0.59 p.s.** and targeting **€ 0.68 p.s.** for 2025
- **2023 final dividend, in line with policy, will be decided by the Board of Directors** subject to 2024 AGM approval
- **Further decline in valuations is anticipated across the portfolio**



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