

9M 2026 RESULTS

28th OCTOBER 2026

www.vidrala.com

DISCLAIMER



This presentation includes or may include representations or estimations concerning the future about intentions, expectations or forecasts of VIDRALA or its management, which may refer to the evolution of its business performance and its results. These forward-looking statements refer to our intentions, opinions and future expectations, and include, without limitation, statements concerning our future business development and economic performance. While these forward-looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, (1) general market, macro-economic, governmental and regulatory trends, (2) movements in local and international securities markets, currency exchange rates and interest rates as well as commodities, (3) competitive pressures, (4) technological developments, (5) changes in the financial position or creditworthiness of our customers, obligors and counterparties.

The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the regulatory and supervisory authorities (including the Spanish Securities Market Authority – Comisión Nacional del Mercado de Valores - CNMV), could adversely affect our business and financial performance. VIDRALA expressly declines any obligation or commitment to provide any update or revision of the information herein contained, any change in expectations or modification of the facts, conditions and circumstances upon which such estimations concerning the future have been based, even if those lead to a change in the strategy or the intentions shown herein.

This presentation can be used by those entities that may have to adopt decisions or proceed to carry out opinions related to securities issued by VIDRALA and, in particular, by analysts. It is expressly warned that this document may contain unaudited or summarised information. It is expressly advised to the readers of this document to consult the public information registered by VIDRALA with the regulatory authorities, in particular, the periodical information and prospectuses registered with the Spanish Securities Market Authority – Comisión Nacional del Mercado de Valores (CNMV).

9M 2026 KEY FIGURES



SALES

1,146.5

EUR million
-3.0% YoY organic



EBITDA

338.5

EUR million
-0.5% YoY organic



EARNINGS

4.99

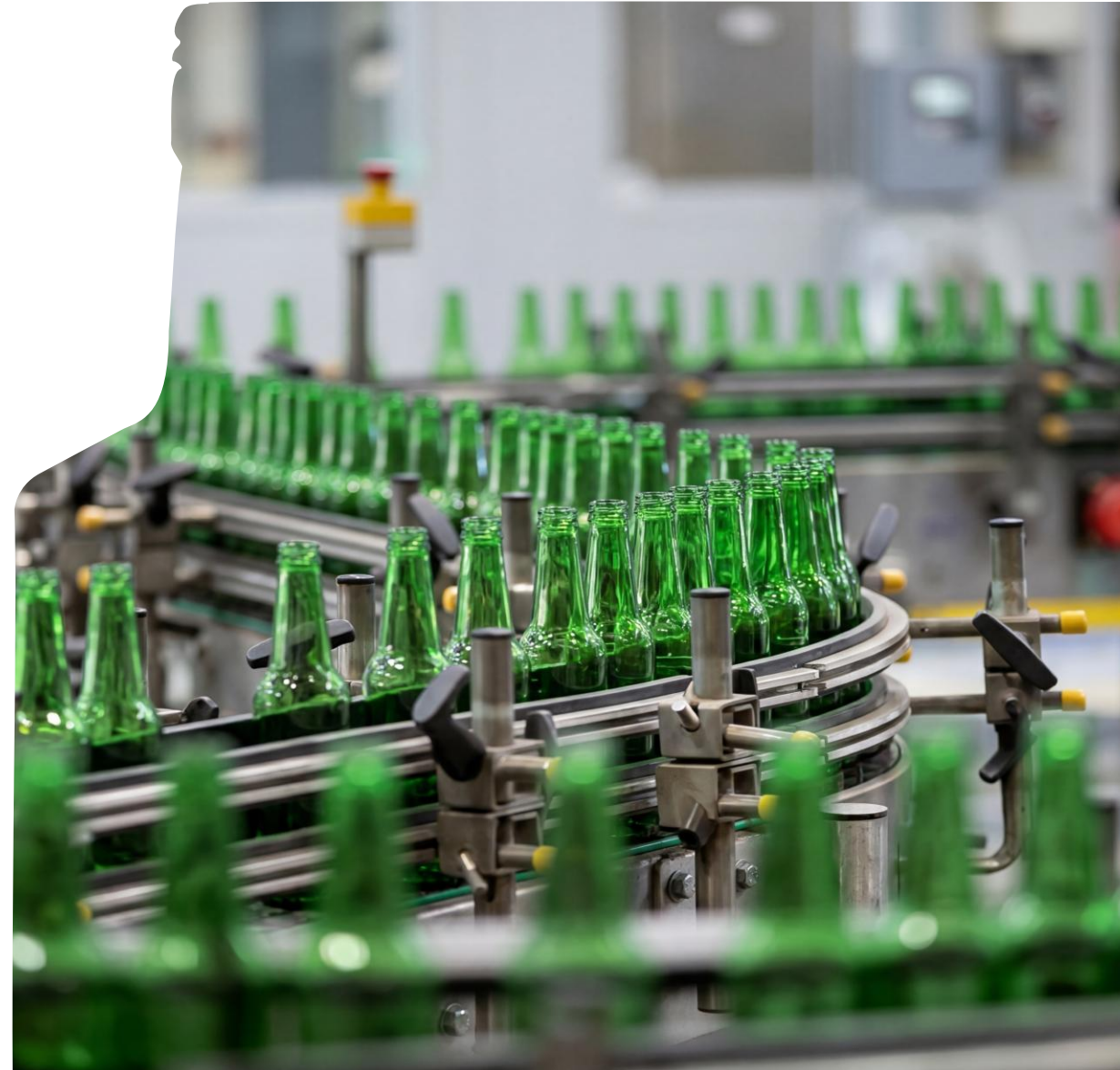
EUR per share
+6.4% YoY



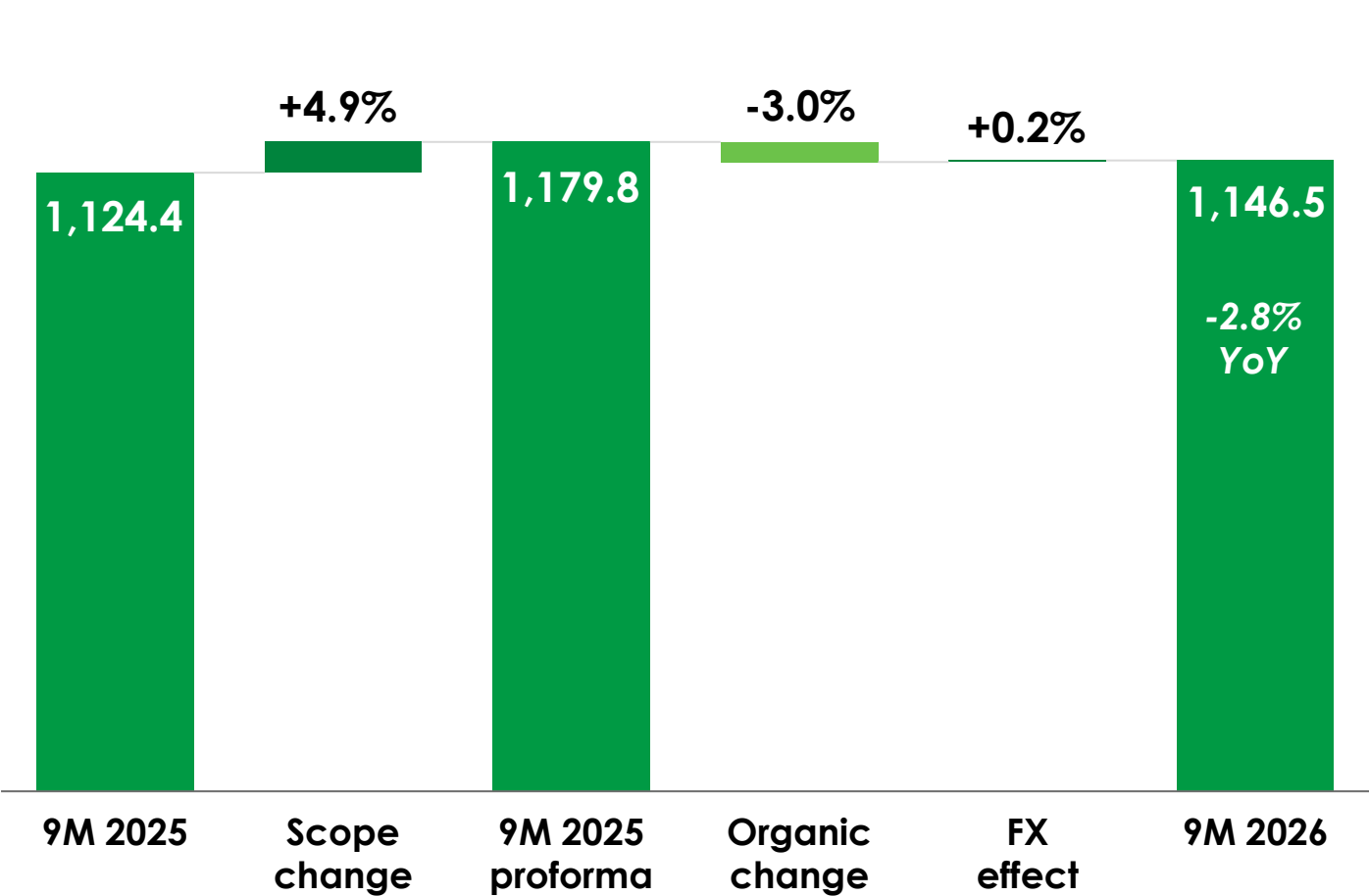
NET DEBT

200.8

EUR million
0.4x leverage ratio



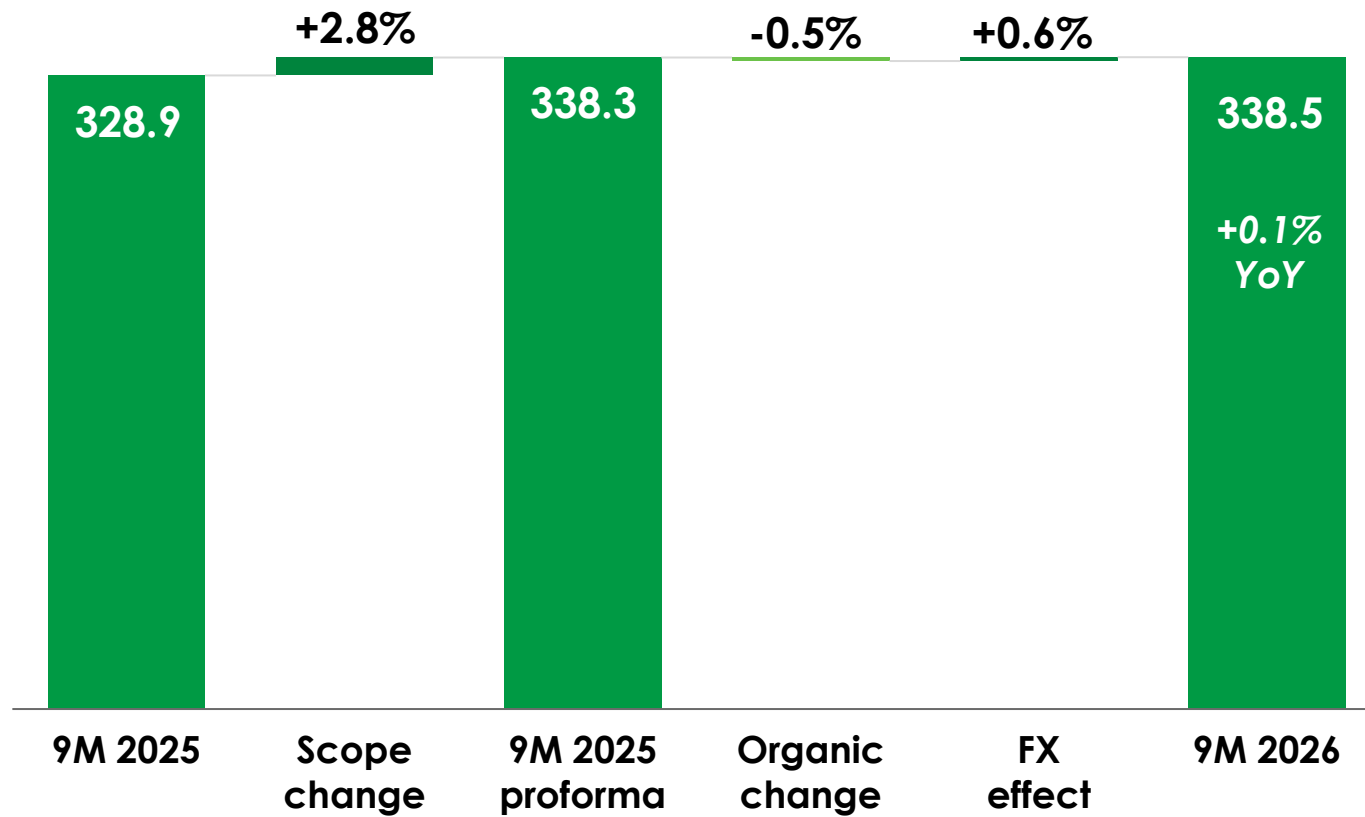
YEAR OVER YEAR CHANGE
EUR million



Scope change reflects the proforma contribution of Chile in 2025.

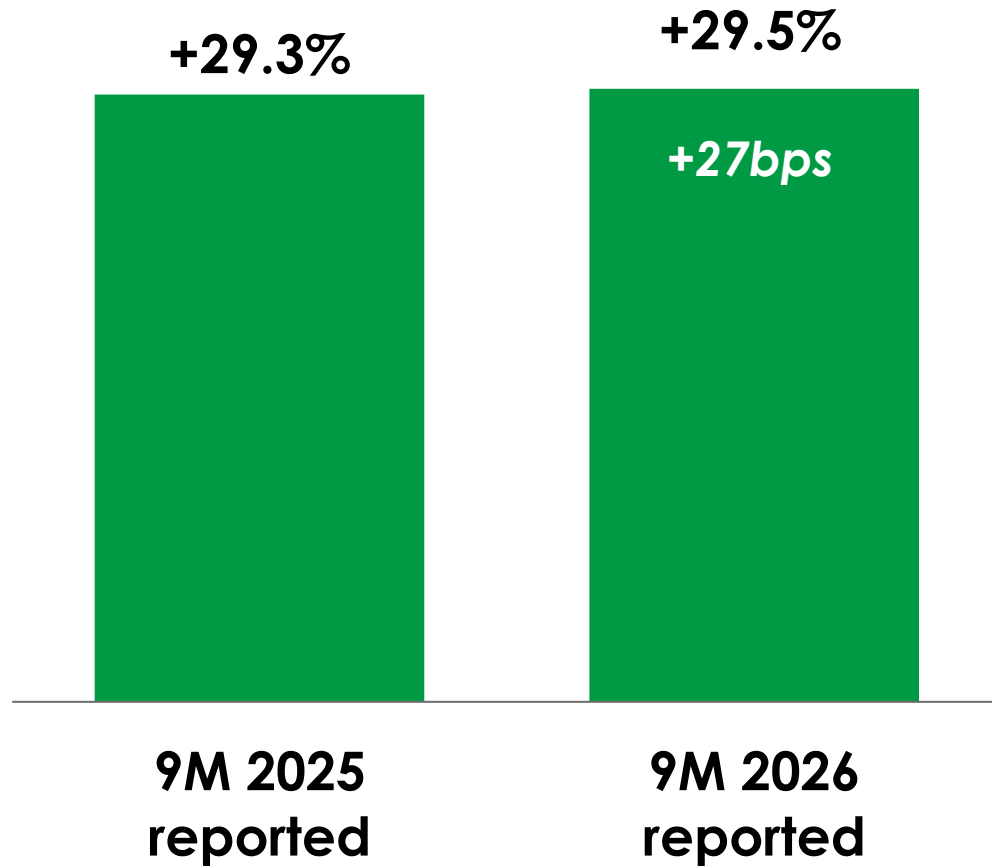
EBITDA

YEAR OVER YEAR CHANGE
EUR million



OPERATING MARGIN

YEAR OVER YEAR CHANGE
As percentage of sales



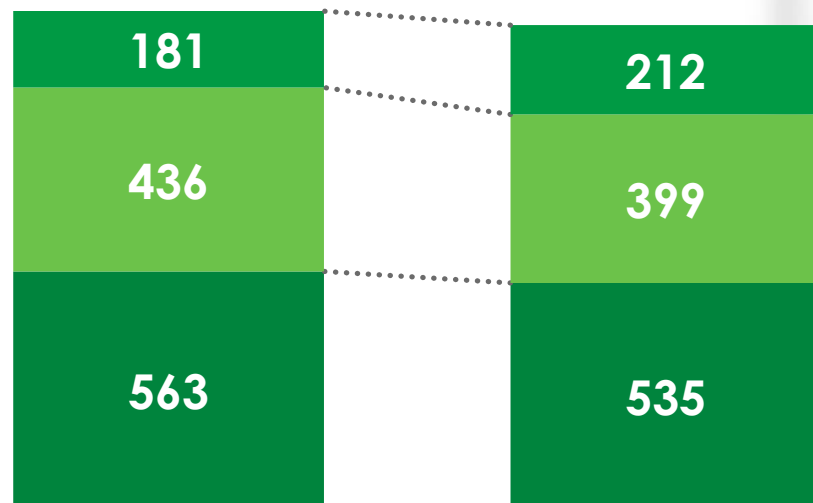
MAIN FIGURES, BY BUSINESS UNIT

NEW PERIMETER, INCLUDING THE CONTRIBUTION OF CHILE IN 2025

EUR million

SALES

■ Europe ■ UK & Ireland ■ South America

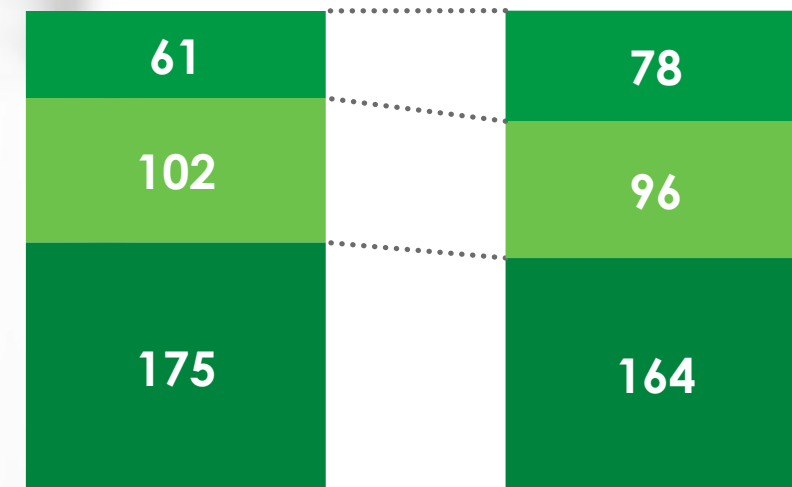


9M 2025

9M 2026

EBITDA

■ Europe ■ UK & Ireland ■ South America



9M 2025

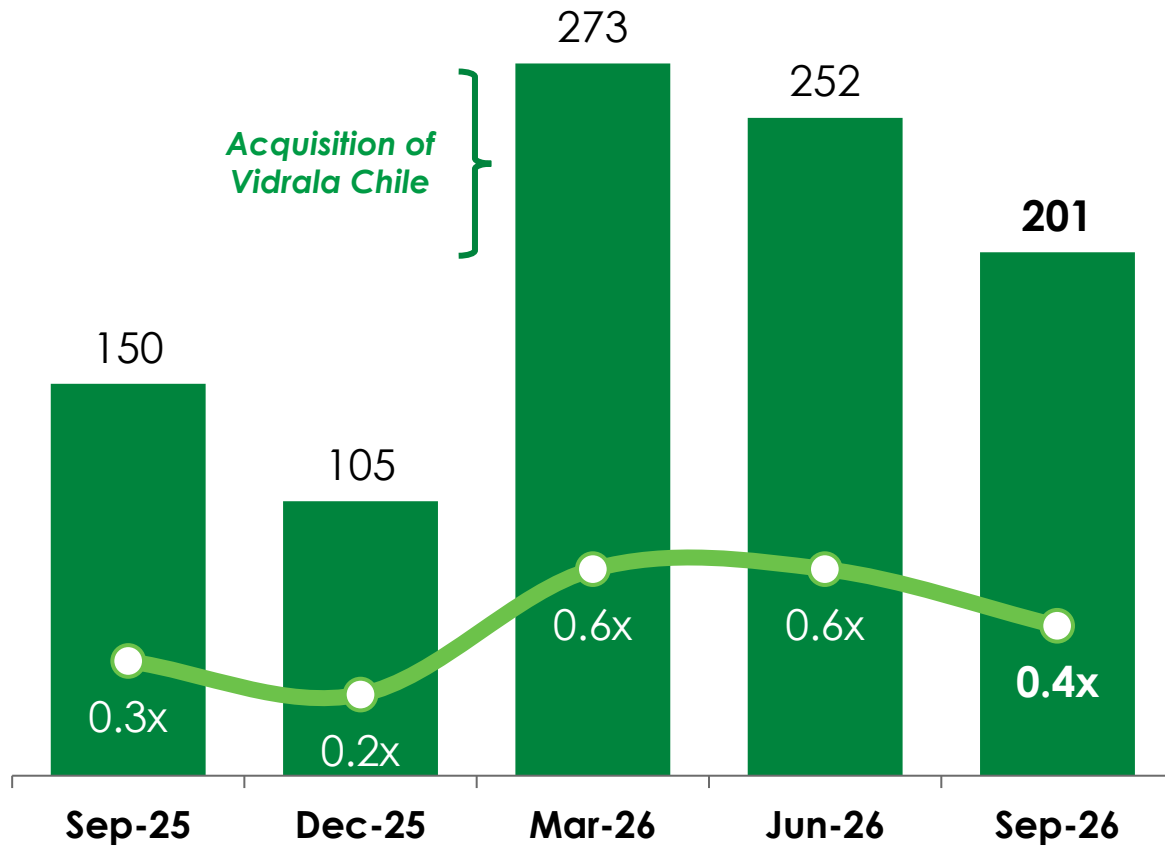
9M 2026

9M 2025 average exchange rates: EUR/GBP 0.851; EUR/BRL 6.303; EUR/CLP 1,069.

9M 2026 average exchange rates: EUR/GBP 0.863; EUR/BRL 5.989; EUR/CLP 1,054.

NET DEBT

YEAR OVER YEAR EVOLUTION, SINCE SEPTEMBER 2025
EUR million and times EBITDA

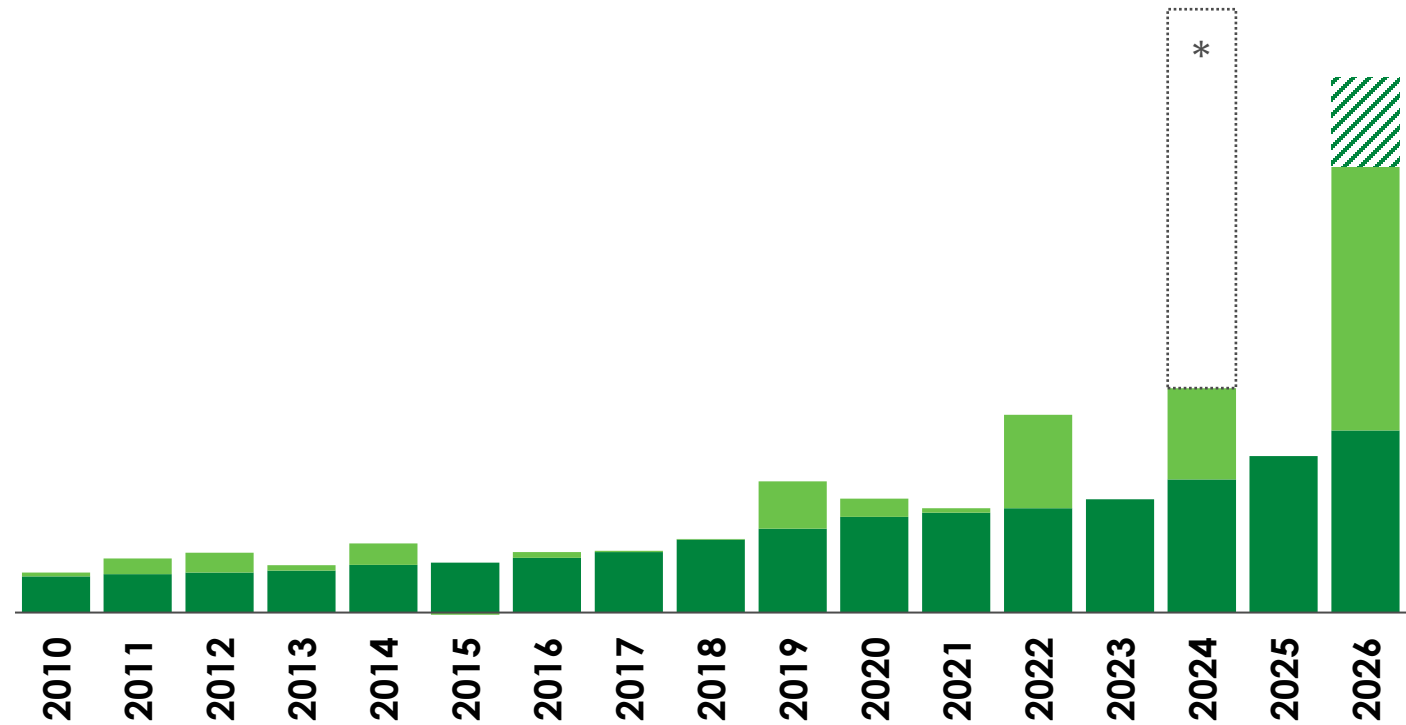


SHAREHOLDER REMUNERATION



DIVIDENDS AND SHARE BUYBACKS
EUR million

■ Cash dividend & AGM attendance bonus ■ Share buyback ▨ New share buyback



2026 SHAREHOLDER REMUNERATION

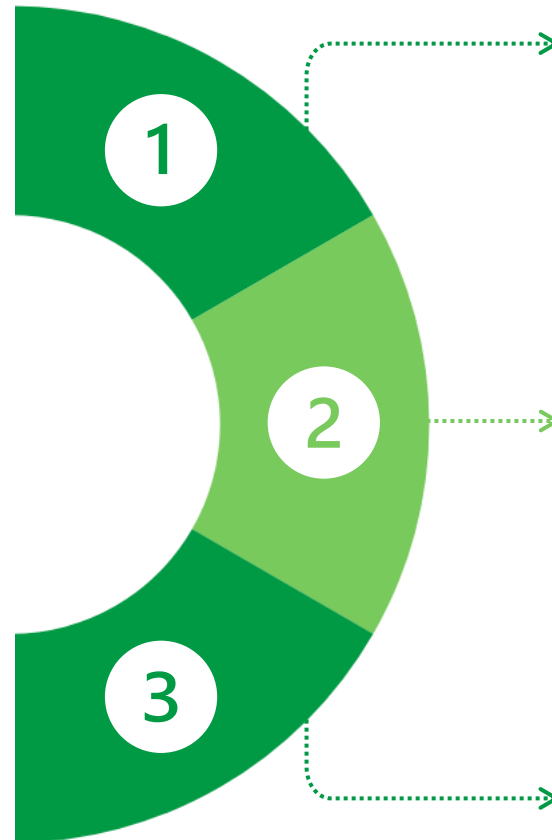
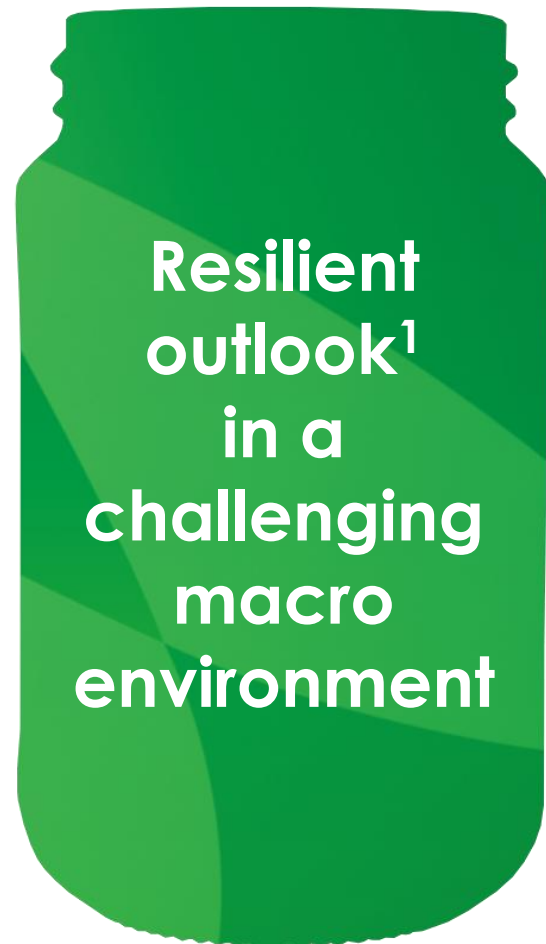
New buyback programme
€30M
1% of share capital to reduce the share capital by the redemption of own shares, subject to the completion of the current programme

Buyback programme in progress
€90M
3% of the share capital to reduce the share capital by the redemption of own shares

Dividends paid
€62M
+15% YoY, considering the effect of the bonus share issue completed in November 2025

* EUR 129 million extraordinary dividend distributed in July 2024, following the sale of Vidrala Italy.

FY 2026 OUTLOOK, REITERATED



EBITDA

EUR ≈ 450 million

Consolidating operating profits and margins, supported by internal actions, despite challenging macro conditions and intense competition

Earnings Per Share (EPS)

>5% growth

Delivering earnings growth underpinned by strong operational performance, earnings-accretive geographical diversification and share buybacks

Free Cash Flow (FCF)²

EUR ≈200 million

Sustained, robust cash generation, while executing an ambitious capex programme to support strategic investments

1. FY 2026 outlook reflects the current market view and may not fully capture macroeconomic and geopolitical uncertainties, among other factors. The outlook is based on full-year average exchange rates of EUR/GBP 0.87, EUR/BRL 6.10 and EUR/CLP 1,040.

2. Free Cash Flow outlook is provided on an underlying basis, excluding restructuring costs.

CLOSING REMARKS

STRATEGIC HIGHLIGHTS



01

Margins proved resilient in an adverse macroeconomic environment, reflecting the effectiveness of our cost control initiatives and the benefits of our diversification strategy.

02

Building on the resilience of the first nine months and despite persistent inflationary pressures, we reaffirm our full-year 2026 guidance, underpinned by our differential business model.

03

Cash generation remains strong and in line with expectations, while deploying our ambitious investment programme, reinforcing shareholder remuneration and maintaining the financial discipline that defines us.

WE CONTINUE TO INVEST IN THE BUSINESS, EXECUTE OUR STRATEGY AND EXPAND OUR INTERNATIONAL FOOTPRINT, FURTHER STRENGTHENING THE FOUNDATIONS FOR SUSTAINABLE LONG-TERM GROWTH



vidrala