Results Presentation H1-2026

sacyr

29 July 2026

I-75, Florida, USA

Buenaventura-Buga, Colombia

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Highlights

Ruta 78, Chile

sacyr H1 Results 2026

Net profit drives a strong half-year of **profitable growth**

Financial data H1 2026

€2,437M
Revenue
+9% vs H1-25

€708M
EBITDA
+9% vs H1-25

€631M
Operating cash-flow
+18% vs H1-25*

29.1%
EBITDA margin
+20bp vs H1-25

€78M
Net profit
+157% vs H1-25

<1x
Recourse Net Debt Ratio

(*) Change in operating cash flow excluding the cash contribution from assets divested in Colombia in 2025.

Turia motorway, Spain

Shareholder remuneration

Total dividend up **+21%**

+21%

€0.123 | **€0.149**

January 2025
Scrip Dividend
€0.078

July 2025
Cash
€0.045

January 2026
Scrip Dividend
€0.049

July 2026
Cash
€0.10

+122%

Strong growth in
cash dividend +122%

Leader in **sustainability**

CDP Supplier Engagement

Included in the SEA A-List

Five consecutive years at the top of CDP's Supplier Engagement Assessment for the fight against climate change

Supplier Engagement Leader CDP 2025

FTSE Russell

Score of 4.5 out of 5

Top score in Corporate Governance

FTSE RUSSELL

Financial Times

Europe´s Climate Leaders 2026

Sacyr recognised by Financial Times and Statista as a European leader in emissions reduction

FT FINANCIAL TIMES

statista

Canal del Dique, Colombia

2026 Concessional Asset Valuation

Platform that continues to create value year after year

Valuation of concessional assets

2026

€4.6Bn

+16% vs 2025

Excluding asset disposals

Valuation targets excluding asset disposals

2027

E €5.1Bn

2033

E €9-10Bn

2026 Concessional Asset valuation

Growing portfolio value supported by strong cash distributions

Total Distributions

€19.9Bn

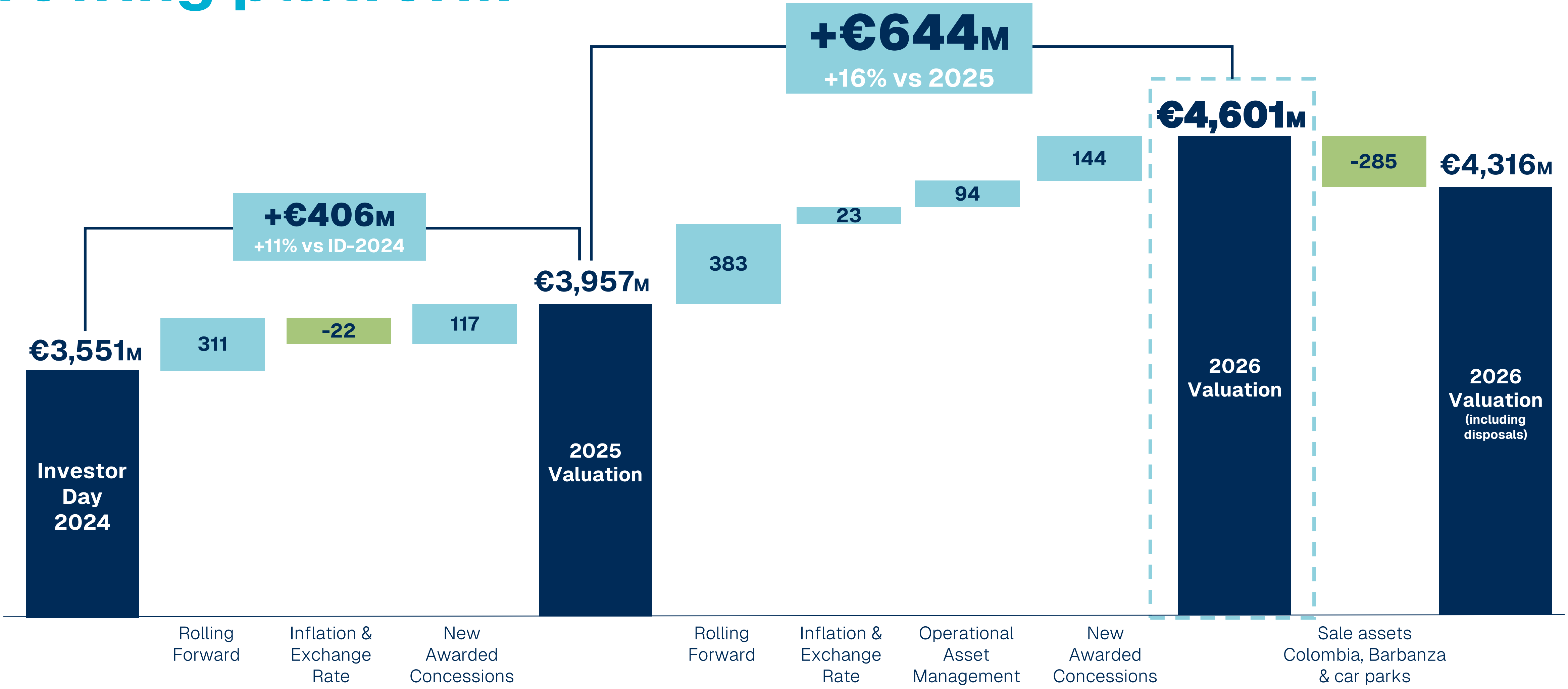
+17% vs. 2025 Asset Valuation

Bio Bio Railway bridge, Chile

Operating & Financial performance

El Loa Airport, Chile

Continuously growing platform



Valuation up +30% in two years

Time drives value creation

+€694M due to rolling forward

Resilient portfolio

Inflation and exchange rate impacts offset each other

Contribution from new contract awards

+€261M in last two years

Optimising management multiplies value

+€94M thanks to optimisations, efficiency improvements & additional investments

Evidence of our Asset Value

Divestments +11% above internal valuation

2025

€278M Impact on valuation

Colombia & Barbanza

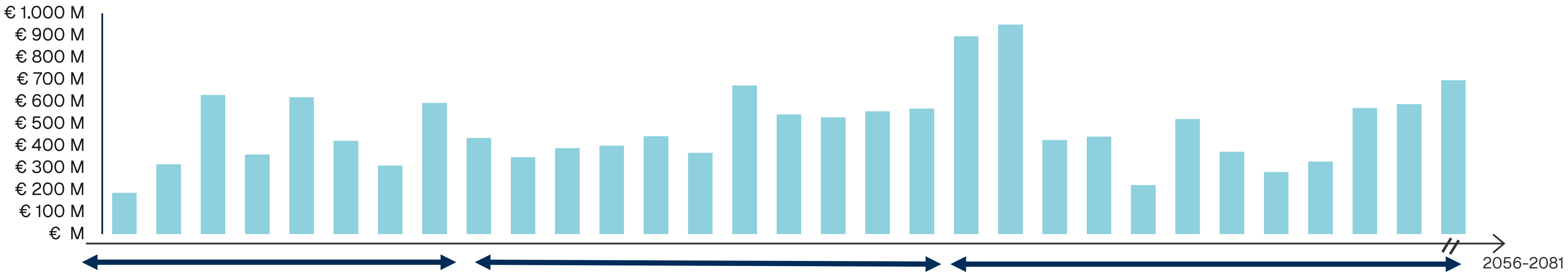
2026

€7M Impact on valuation

Car parks in Spain

Portfolio strength evidenced by strong cash distributions

€19.9Bn	Total cash distributions from assets
€484M	Average annual distributions



2026-2033
Average distributions

€430M	2026 Valuation
€388M	Investor Day-24

2034-2044
Average distributions

€478M	2026 Valuation
€375M	Investor Day-24

2045-2056
Average distributions

€525M	2026 Valuation
€419M	Investor Day-24

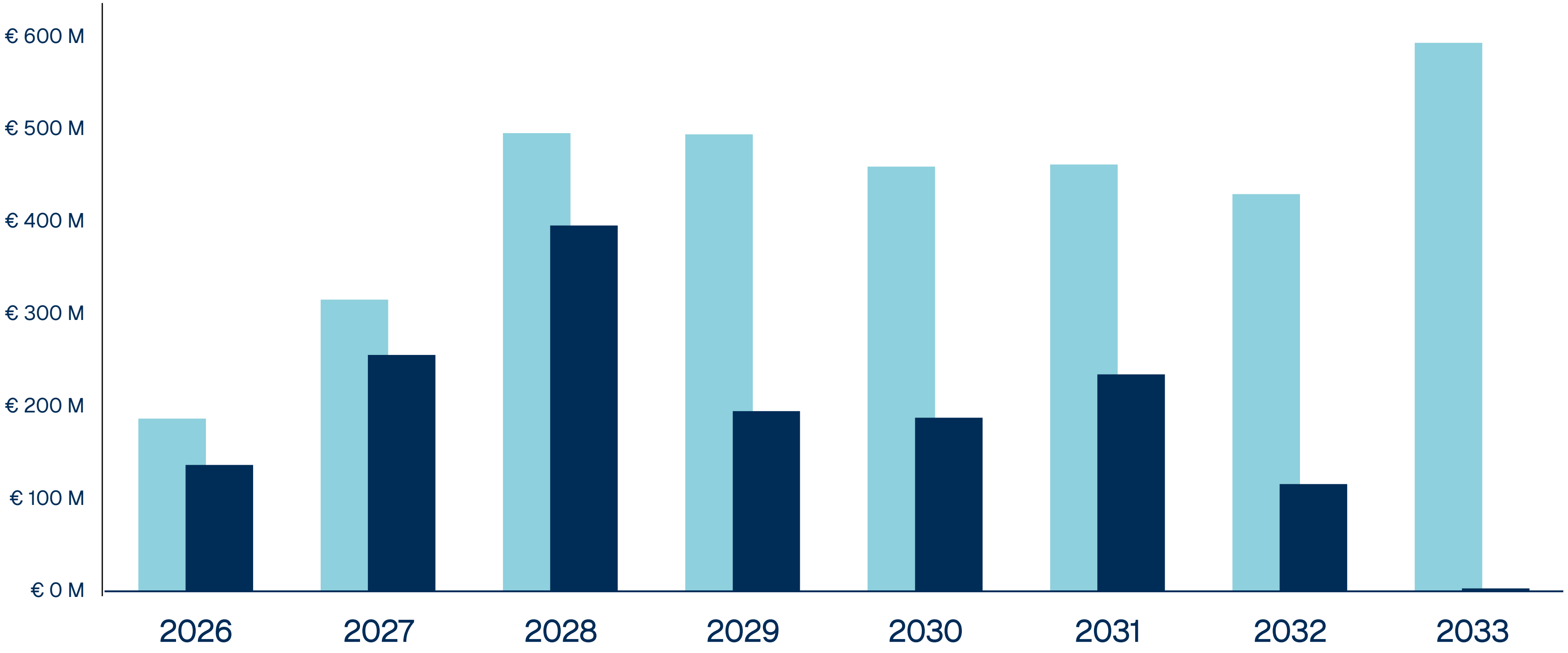
*Excluding distributions from the divested assets: 3 highways in Colombia, Barbzanza and 4 cark parks.

Equity & Distributions

Net Cash Available

€1,920M

Firepower for new projects



€3,440M Distributions

€1,520M Committed equity

€1,920M Net Cash Available

2026-2033

Distributions from concessions

Committed equity

*Excluding distributions from the divested assets: 3 highways in Colombia, Barbzanza and 4 cark parks.

Main Figures

Million Euros	H1-26	H1-25	Chg.
REVENUE	2,437	2,237	+9%
EBITDA	708	647	+9%
% EBITDA from concessions	91.1%	91.3%	
EBITDA margin	29.1%	28.9%	
NET PROFIT	78	31	+157%

€631M
Operating Cash Flow
+18% vs H1-25*

<1x
Recourse Net Debt Ratio**
Meeting Financial Commitment

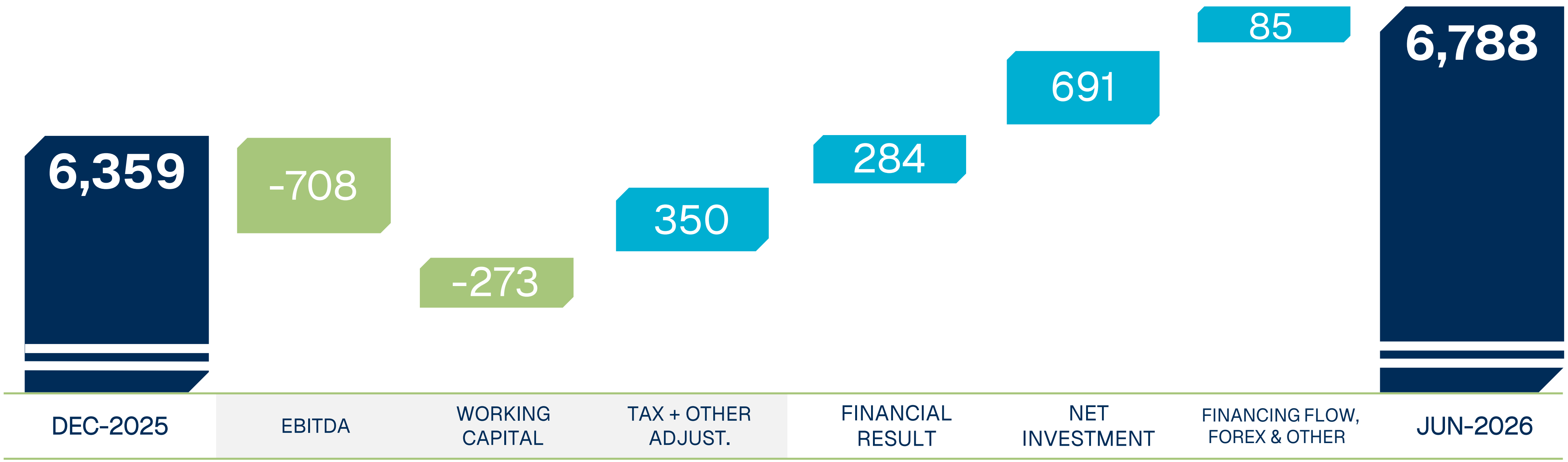
(*) Change in operating cash flow excluding the cash contribution from assets divested in Colombia in 2025.
(**) Recourse Net Debt Ratio: recourse net debt divided by the sum of recourse EBITDA and LTM concessional distributions.

Pedemontana-Veneta, Italy

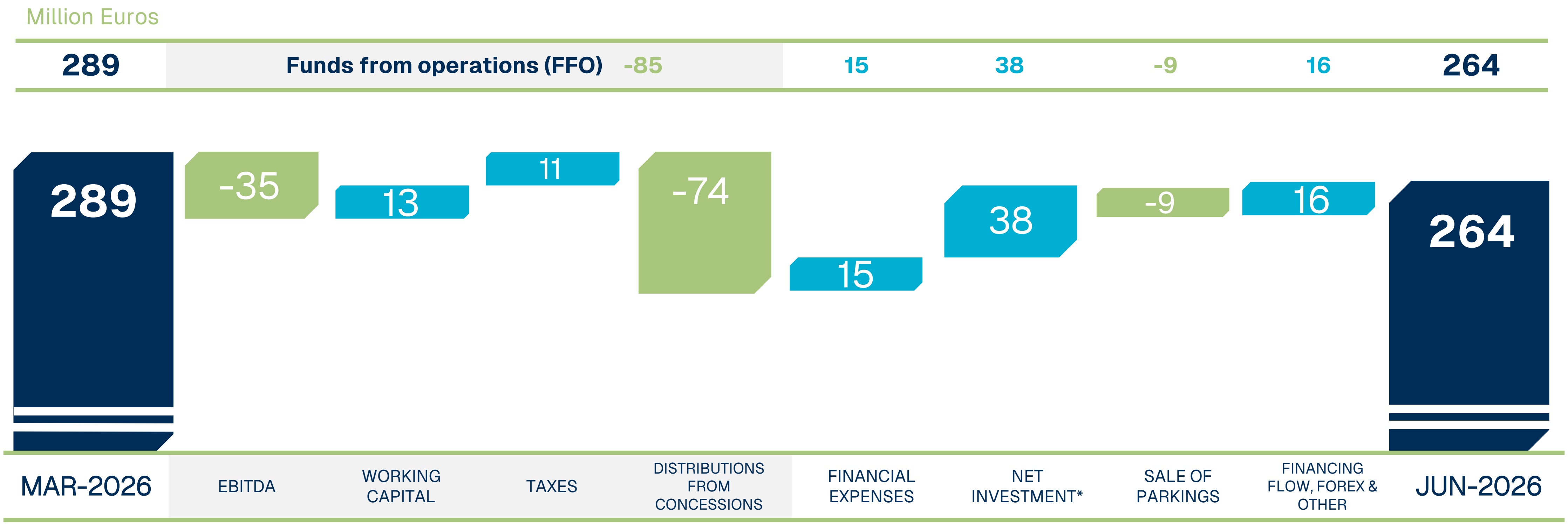
H1-26 Net debt Evolution

Million Euros

6,359	Funds from operations (FFO) -631	284	691	85	6,788



Q2-2026 Recourse Net Debt Evolution



(*) €12M corresponds to Concessions equity and €14M to Water equity.

Performance by **Business area**

sacyr H1 Results 2026

Las Setas de Sevilla, Spain

H1-2026 Milestones

Start of construction works on the I-10 (U.S.)

- First transportation P3 project in the U.S.
- **$2.3bn** construction investment

Managed Lanes Bid Presentation

July 2026 (post-close):

- **I-24 (Tennessee)**
- **I-285 East (Georgia)**

Antofagasta Reuse Plant Financing

- **$460M, 35-year** concession term.
- **First-ever financing** of a water reuse infrastructure project at this scale.

Signing of Contracts

- **February** – Ontario Science Centre (Canada)
- **April** – Coquimbo Desalination Plant (Chile)
- **May** – New City of Health and Science of Novara (Italy)
- **June** – Pie de Monte Highway (Chile)

A21, Italy

Performance by Business area

Key Strategic Opportunities

Submitted Bids

Canada
- Windsor Hospital Concession

USA
- **I-285 East (Georgia)**
- **I-24 (Tennessee)**
- I-285 West (Georgia)
- I-65 (Tennessee)
- I-77 (North Carolina)
- I-495 (Virginia)

Chile
- Caldera-Antofagasta Highway
- Route 57 Santiago-Andes

Brazil
- Portuária do Sul Highway

Ireland
- Dublín-Airport railway

Italy
- A-22 Highway
- A-4 Brescia-Padua Highway
- A-4 Torino-Milan Highway

Portugal
- **High-Speed Rail**

Spain
- Integrated Water Cycles

Australia
- **Adelaida desalination plant**
- **Wyaralong water treatment plant**
- Parkville Hospital Western Tower
- **Brisbane Olympic Stadium**

I-75, USA

Sacyr Concesiones

Million euros	H1-26	H1-25	Chg.
REVENUE	977	818	+20%
Operating income	642	572	+12%
Construction income	335	245	+37%
EBITDA	402	351	+15%
EBITDA margin	62.6%	61.3%	

€28M
Invested Equity H1-26
Infra Concessions

€1,735M
Total Invested Equity*
Infra Concessions

€94M
Distributions H1-26
Infra Concessions

Concessions with visible growth

Operating income (+12%) and EBITDA (+15%) increased, driven by the growing contribution from assets such as Ruta 68, Ruta del Itata and Camino de la Fruta (Chile), Buga–Buenaventura and Puerta de Hierro (Colombia), as well as several motorways in Spain, more than offsetting the disposal of the Colombian toll roads.

Construction income increased by 37%, driven by the commencement of the Ontario Science Centre project (Canada), together with the strong execution pace of projects in Chile, Paraguay and Colombia.

Managed Lanes bids submitted (U.S.) in July 2026 (post-closing):

- I-285 East (Georgia)
- I-24 (Tennessee)

First P3 project project in Canada: Ontario Science Centre

- Awarded Feb-2026.
- Construction started in May 2026.

Ruta del Itata, Chile

*Total equity invested after deducting the divestment of four parking assets in Spain.

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Sacyr Ing. & Infraestructuras

Million Euros	H1-26	H1-25	Chg.
REVENUE	1,584	1,446	+10%
Italian concession assets	342	338	+1%
Pure construction	1,242	1,108	+12%
EBITDA	270	261	+4%
Italian concession assets	208	208	-
Pure construction	62	53	+16%
Construction EBITDA Margin	5.0%	4.8%	
BACKLOG (vs Dec.25)	13,019	12,470	+4%

Over 62 months of activity, underpinned by our own projects

Revenue (+10%) and EBITDA (+4%) have grown due to the start of work on the Group's own concession projects in the US, Canada, Paraguay and Chile, and the progress of projects in the UK, Ireland, Chile and Colombia.

Sacyr Ingeniería e Infra. has been selected to build the **new Frimley Park Hospital (United Kingdom)**, with an estimated investment of over £1.5Bn. It was also awarded the contract for the **Peel Health Campus in Mandurah (Australia).**

In the second quarter of 2026, **work began** on:

- Ontario Science Centre (Canada).
- I-10 highway (USA).

Completion of the 13th road project in the USA: Vanderbilt Road Extension, in Florida (USA).

Buin Paine Hospital, Chile

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Sacyr Agua

Million Euros	H1-26	H1-25	Chg.
REVENUE	185	139	+33%
Operating income	150	139	+7%
Construction income	35	-	n.a.
EBITDA	35	32	+8%
EBITDA Margin	23.3%	23.2%	
BACKLOG (vs Dec.25)	8,200	6,979	+18%

€23M
Invested Equity H1-26
Water concessions

€151M
Total Invested Equity
Water concessions

A backlog of projects that drives growth

Operating income (+7%) and EBITDA (+8%) increase, reflecting strong operational performance and the contribution of new projects such as the Aigües de Esparraguera operation (Spain).
Construction income amounts to 35M€, driven by the Antofagasta water reuse plant (Chile).

New contracts:

- Signing of the contract for the Coquimbo desalination plant (Chile).
- Canal de Isabel II sewerage network, Lot 8, Torrelaguna (Madrid).
- Operation and maintenance of the La Gavia wastewater treatment plant (Madrid).
- Basaurbe and Markijana wastewater treatment plants (Álava).

Financing secured for the Antofagasta water reuse plant (Chile), totalling 460 million dollars. The concession term is 35 years, and it will be the largest plant of its kind in Latin America.

Aguas Valle del Guadiaro, Spain

Conclusions

sacyr H1 Results 2026

Continued growth in concessional value
+€644M in a year

Strong total asset distributions
+€19.9Bn

Significant increase in net profit
+157% vs H1-2025

Growth of the Water division
Water revenue +33% vs H1-2025

Great opportunities in strategic markets
Managed Lanes bids submitted in the U.S.(I-24 & I-285 East)

Meaningful increase in cash dividend
+122% vs 2025

Valles del Bio Bio, Chile

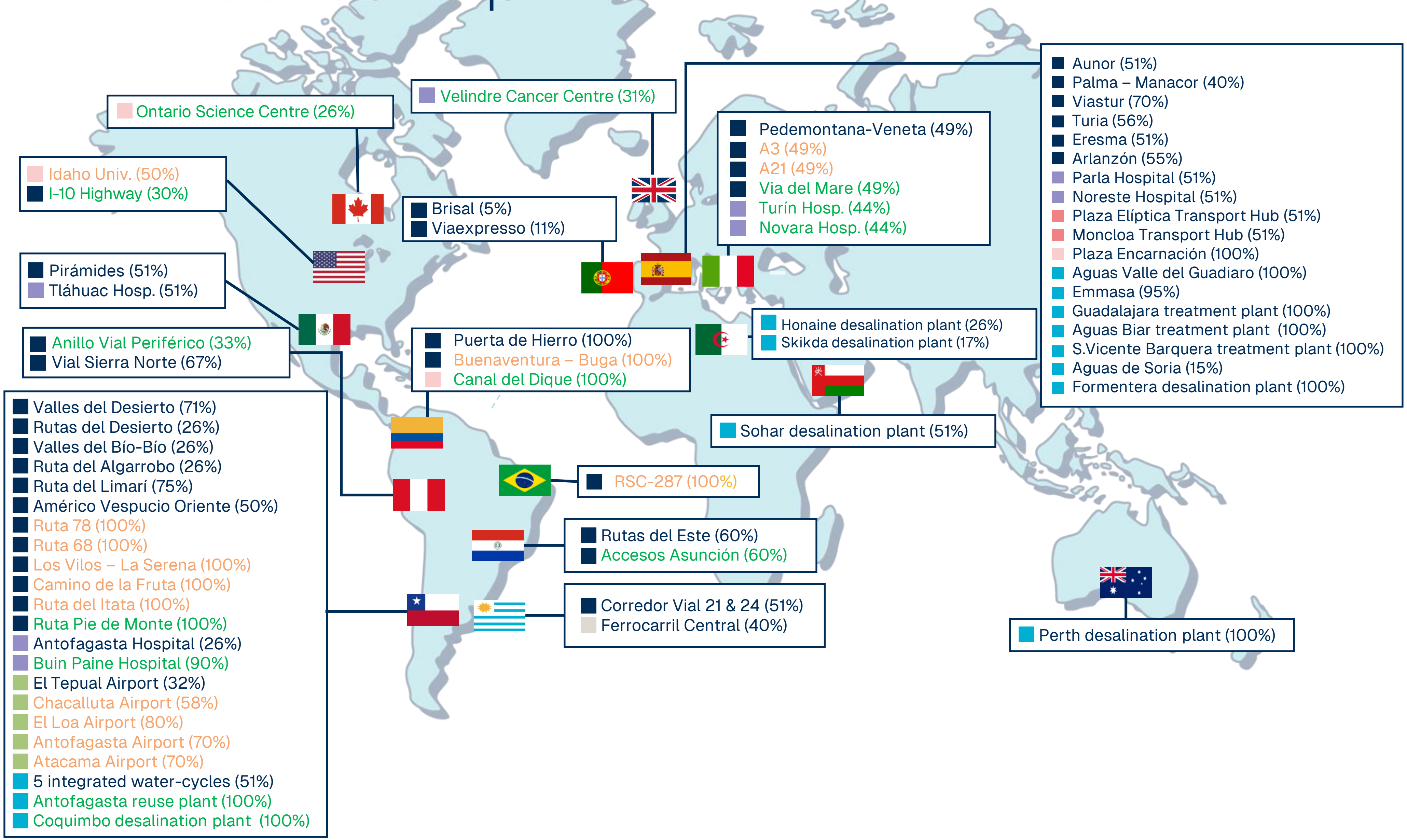
Annexes

Ferrocarril Central, Uruguay

Concession Assets Map

Roads	34
Transport Hubs	2
Hospitals	8
Airports	5
Railways	1
Water	18
Other	4

Brownfield	45
Yellowfield	14
Greenfield	13
Total Assets	72



sacyr H1 Results 2026

Consolidated Income Statement H1-2026

Thousand euros

	H1 2026	H1 2025	Chg. %
REVENUE	**2,437,105**	**2,236,822**	**9.0%**
Other income	193,556	172,584	12.2%
Total operating income	**2,630,661**	**2,409,406**	**9.2%**
External and Operating Expenses	-1,922,659	-1,762,530	9.1%
EBITDA	**708,002**	**646,876**	**9.4%**
Depreciation and amortisation expense	-107,221	-98,166	9.2%
Change in Provisions	-82,421	-84,817	-2.8%
NET OPERATING PROFIT	**518,360**	**463,893**	**11.7%**
Financial results	-283,540	-288,942	-1.9%
Forex results	-41,787	-61,764	-32.3%
Results from equity accounted subsidiaries	16,768	10,510	59.5%
Provisions for financial investments	-25,171	67,126	n.a.
Results from financial instruments	25,370	13,143	93.0%
Results from sales of non current assets	13,131	-507	n.a.
PROFIT BEFORE TAX	**223,131**	**203,459**	**9.7%**
Corporate Tax	-88,692	-88,552	0.2%
RESULT FROM CONTINUING OPERATIONS	**134,439**	**114,907**	**17.0%**
CONSOLIDATED RESULT	**134,439**	**114,907**	**17.0%**
Minorities	-56,117	-84,390	-33.5%
NET ATTRIBUTABLE PROFIT	**78,322**	**30,517**	**156.7%**

Consolidated Balance Sheet June 2026

Assets *Thousand euros*	Jun. 2026	Dec. 2025	Change
NON CURRENT ASSETS	**12,357,168**	**11,768,823**	**588,345**
Intangible Assets	76,237	78,078	-1,841
Real estate investments	190	192	-2
Concessions Investments	2,254,285	2,180,029	74,256
Fixed Assets	345,795	336,487	9,308
Right of use over leased assets	98,271	109,624	-11,353
Financial Assets	1,402,788	1,348,932	53,856
Receivables from concession assets	8,120,070	7,635,171	484,899
Other non Current Assets	52,550	73,090	-20,540
Goodwill	6,982	7,220	-238
CURRENT ASSETS	**6,403,924**	**5,802,287**	**601,637**
Non current assets held for sale	70,192	7,380	62,812
Inventories	188,382	159,091	29,291
Receivables from concession assets	841,641	852,038	-10,397
Accounts Receivable	2,909,370	2,647,082	262,288
Financial Instruments at fair value	48,268	25,966	22,302
Financial Assets	261,572	79,357	182,215
Cash	2,084,499	2,031,373	53,126
TOTAL ASSETS	**18,761,092**	**17,571,110**	**1,189,982**

Equity & Liabilities *Thousand euros*	Jun. 2026	Dec. 2025	Change
EQUITY	**2,215,883**	**2,202,717**	**13,166**
Shareholder's Equity	1,028,680	1,040,326	-11,646
Minority Interests	1,187,203	1,162,391	24,812
NON CURRENT LIABILITIES	**10,864,948**	**10,322,559**	**542,389**
Financial Debt	7,671,156	7,214,980	456,176
Financial Instruments at fair value	125,031	103,132	21,899
Lease Obligations	72,840	77,437	-4,597
Provisions	195,860	160,289	35,571
Other non current Liabilities	2,800,061	2,766,721	33,340
CURRENT LIABILITIES	**5,680,261**	**5,045,834**	**634,427**
Liabilities associated with the non current assets held for	78,198	4,192	74,006
Financial Debt	1,463,157	1,254,879	208,278
Financial Instruments at fair value	29,616	21,626	7,990
Lease Obligations	31,789	36,941	-5,152
Trade Accounts Payable	2,792,781	2,718,396	74,385
Operating Provisions	171,704	249,038	-77,334
Other current liabilities	1,113,016	760,762	352,254
TOTAL EQUITY & LIABILITIES	**18,761,092**	**17,571,110**	**1,189,982**

Results H1 2026

Income Statement by business area H1-2026

Thousand euros

	Sacyr Concesiones	Sacyr Ing & Infra.	Sacyr Water	Holding & Adjustments	Total
REVENUE	**977,277**	**1,584,854**	**185,008**	**-310,034**	**2,437,105**
Other income	9,758	170,666	18,043	-4,911	193,556
Total operating income	**987,035**	**1,755,520**	**203,051**	**-314,945**	**2,630,661**
External and Operating Expenses	-585,228	-1,485,130	-168,123	315,822	-1,922,659
EBITDA	**401,807**	**270,390**	**34,928**	**877**	**708,002**
Depreciation and amortisation expense	-39,842	-47,060	-12,941	-7,378	-107,221
Change in Provisions	-29,582	-34,806	-2,013	-16,020	-82,421
NET OPERATING PROFIT	**332,383**	**188,524**	**19,974**	**-22,521**	**518,360**
Financial results	-146,624	-97,440	-9,355	-30,121	-283,540
Forex results	-48,157	-7,847	-628	14,845	-41,787
Results from equity accounted subsidiaries	12,945	1,077	3,296	-550	16,768
Provisions for financial investments	-1,320	0	-18	-23,833	-25,171
Results from financial instruments	-7,578	0	123	32,825	25,370
Results from sales of non current assets	7,798	3,593	-138	1,878	13,131
PROFIT BEFORE TAX	**149,447**	**87,907**	**13,254**	**-27,477**	**223,131**
Corporate Tax	-38,849	-34,695	-1,187	-13,961	-88,692
RESULT FROM CONTINUING OPERATIONS	**110,598**	**53,212**	**12,067**	**-41,438**	**134,439**
CONSOLIDATED RESULT	**110,598**	**53,212**	**12,067**	**-41,438**	**134,439**
Minorities	-25,494	-29,736	-1,422	535	-56,117
NET ATTRIBUTABLE PROFIT	**85,104**	**23,476**	**10,645**	**-40,903**	**78,322**

Income Statement by business area H1-2025

Thousand euros

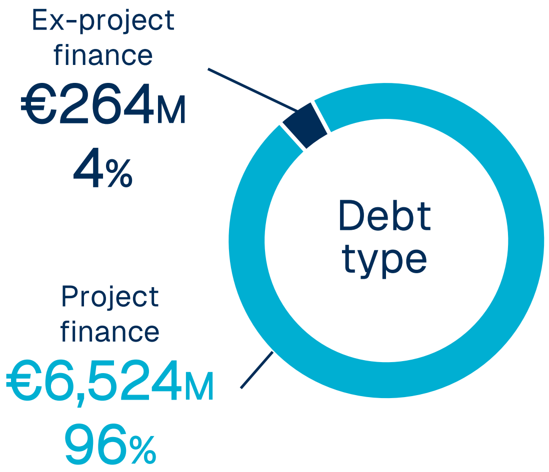
	Sacyr Concesiones	Sacyr Ing & Infra.	Sacyr Water	Holding & Adjustments	Total
REVENUE	**817,717**	**1,445,991**	**139,272**	**-166,158**	**2,236,822**
Other income	11,755	165,087	6,615	-10,873	172,584
Total operating income	**829,472**	**1,611,078**	**145,887**	**-177,031**	**2,409,406**
External and Operating Expenses	-478,850	-1,350,132	-113,590	180,042	-1,762,530
EBITDA	**350,622**	**260,946**	**32,297**	**3,011**	**646,876**
Depreciation and amortisation expense	-30,850	-49,131	-12,465	-5,720	-98,166
Change in Provisions	-73,382	-9,494	-2,112	171	-84,817
NET OPERATING PROFIT	**246,390**	**202,321**	**17,720**	**-2,538**	**463,893**
Financial results	-185,265	-96,940	-7,644	907	-288,942
Forex results	3,128	4,489	-2,473	-66,908	-61,764
Results from equity accounted subsidiaries	14,532	-5,938	2,887	-971	10,510
Provisions for financial investments	-171	-30	-14	67,341	67,126
Results from financial instruments	3,418	0	338	9,387	13,143
Results from sales of non current assets	37	-77	-16	-451	-507
PROFIT BEFORE TAX	**82,069**	**103,825**	**10,798**	**6,767**	**203,459**
Corporate Tax	-37,771	-41,302	-1,935	-7,544	-88,552
RESULT FROM CONTINUING OPERATIONS	**44,298**	**62,523**	**8,863**	**-777**	**114,907**
CONSOLIDATED RESULT	**44,298**	**62,523**	**8,863**	**-777**	**114,907**
Minorities	-42,663	-41,253	-1,550	1,076	-84,390
NET ATTRIBUTABLE PROFIT	**1,635**	**21,270**	**7,313**	**299**	**30,517**

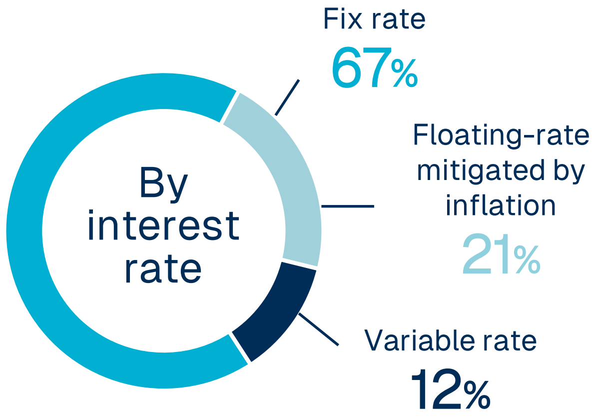
Traffic - Concessions

Accumulated ADT	H1-26	H1-25	Chg. % 26/25
SHADOW TOLL ROADS - SPAIN			
AUTOV. ARLANZÓN	22,544	22,415	0.6%
AUTOV. ERESMA	9,245	9,216	0.3%
AUTOV. NOROESTE C.A.R.M.	14,451	14,157	2.1%
AUTOV. PALMA MANACOR MA-15	28,918	28,280	2.3%
AUTOV. TURIA CV-35	44,481	44,149	0.8%
AUTOV. VIASTUR AS-II	25,432	25,479	-0.2%
FOREIGN TOLL ROADS			
PEDEMONTANA - VENETA	21,496	20,535	4.7%
A3 SALERNO - NAPOLES	97,722	95,562	2.3%
A21	34,128	33,605	1.6%
TANGENCIAL-A4-A5	34,750	33,924	2.4%
RSC-287	8,729	8,323	4.9%
AMÉRICO VESPUCIO AVO I	38,522	37,894	1.7%
RUTA DEL ITATA	9,661	9,743	-0.8%
LOS VILOS - LA SERENA	8,264	8,267	0.0%
RUTA 43 - LIMARI	6,249	6,260	-0.2%
RUTA 68	32,838	-	n.a.
RUTA 78	41,442	40,913	1.3%
RUTAS DEL ALGARROBO	5,285	5,359	-1.4%
CAMINO DE LA FRUTA	4,685	4,201	11.5%
RUTAS DEL DESIERTO	8,516	8,689	-2.0%
VALLES DEL BIO BIO	10,075	10,565	-4.6%
VALLES DEL DESIERTO	5,970	5,819	2.6%
PUERTA DE HIERRO	7,426	6,971	6.5%
BUENAVENTURA-BUGA	5,595	5,509	1.6%
RUTAS DEL ESTE	17,742	16,691	6.3%
VIA EXPRESSO	8,130	7,882	3.1%
ACCUMULATED ADT (km weighted)	**17,520**	**16,422**	**6.7%**

Net Debt

Million Euros	Jun.2026	Dec.2025	Chg.
Project Finance	6,524	6,300	224
Ex-project finance (recourse net debt)	264	59	205
Total Net Debt	**6,788**	**6,359**	**429**





Alternative Performance Measures

The Sacyr Group presents its earnings in accordance with International Financial Reporting Standards (IFRS). The Group also provide certain additional financial measurements, known as Alternative Performance Measures (APMs) used by management in decision-making and evaluation of the Group's financial performance, cash flows and financial position.

In order to comply with the Guidelines on Alternative Performance Measures (2015/1415en) published by the European Securities and Markets Authority (ESMA), the disclosures required for each APM are set out below, including its definition, reconciliation, explanation of its use, comparatives and consistency.

Sacyr Group considers that this additional information will improve the comparability, reliability and comprehensibility of its financial information as it is common terminology used in the financial sector and among investors.

ALTERNATIVE PERFORMANCE MEASURES

EBITDA: This indicator shows operating profit or loss prior to depreciation and amortisation and any change in provisions.

EBITDA Margin: It is calculated by dividing EBITDA by Revenues.

EV/EBITDA: It is a company's enterprise value (total value of its assets) divided by its EBITDA.

EBIT: Calculated as the difference between Operating income (Revenue, Own work capitalized, Other operating income, Government grants released to the income statement) and Operating expenses (Staff costs, Depreciation and amortization expense, Changes in provisions and Other).

GROSS DEBT: Comprises Non-current financial debt and Current financial debt as shown on the liabilities side of the consolidated statement of financial position, which include bank borrowings and issues in capital markets (bonds).

NET DEBT: Calculated as Gross debt less the consolidated balance sheet items of (i) Other current financial assets, and (ii) Cash and cash equivalents.

PROJECT FINANCE DEBT (GROSS OR NET): The financial debt (gross or net) from project companies. In this type of debt, the guarantee received by the lender is limited to the project cash flow and its asset value, with limited recourse to shareholders.

EX-PROJECT FINANCE DEBT (GROSS OR NET): Debt not considered as Project Finance Debt is considered Ex-Project Finance Debt.

RECOURSE NET DEBT RATIO: This is the total net recourse debt (net debt excluding project financing) divided by the sum of recourse EBITDA and concessional distributions over the last twelve months.

OPERATING CASH FLOW: Cash flow generated by the company's operating activities.

FINANCIAL RESULT: The difference between Total finance income and Total finance costs.

EBITDA TO CASH CONVERSION: The result of dividing operating cash flow by EBITDA.

BACKLOG: Value of awarded and closed work contracts pending completion. These contracts are included in the backlog once they are formalized. The backlog is shown as the percentage attributable to the Group, as per the corresponding consolidation method.

Once a contract has been included in the backlog, the value of production pending completion on the contract remains in the backlog, until it is completed or cancelled. Nevertheless, valuation adjustments are made to reflect any changes in prices and time periods agreed with the client. Due to a number of factors, all or part of the backlog linked to a contract may not actually become income. The Group's backlog is subject to adjustments and cancellation of projects and cannot be taken as an exact indicator of future earnings.

Given that no comparable financial measure is foreseen under IFRS, a reconciliation with the financial statements is not possible. Management considers that the backlog is a useful indicator of the Group's future revenues and a customary indicator used by companies in the sector in which Sacyr operates.

CONCESSION PORTFOLIO: Represents estimated future revenues on concessions, over the concession period, based on the financial plan for each concession, and includes projected fluctuations in the exchange rate between the euro and other currencies, as well as changes in inflation, prices, tolls and traffic volumes.

MARKET CAP: Number of shares at the end of the accounting period, multiplied by the share price at the end of the accounting period .

LIKE-FOR-LIKE BASIS: On occasions, certain figures are corrected to permit a comparison between accounting periods, for example, by eliminating non-recurring impairment, significant changes in the consolidation scope that could distort the year-on-year comparison of indicators such as sales, the effect of exchange rates, etc. In each case, details are provided in the notes to the corresponding item .

ADT (Average Daily Traffic): Defined as the total number of users of a concession during a day. ADT is normally calculated as the total number of vehicles travelling on the motorway each day.

Note

The financial information contained in this document is prepared according to the International Financial Reporting Standards. This information has not been audited and therefore may be modified in the future. This document does not constitute an offer, invitation or recommendation to buy, sell or exchange shares or make any kind of investment. Sacyr does not assume any type of damage or loss arising from any use of this document or its content.

In addition, the Group uses Alternative Performance Measures to provide with additional information which enhances the comparability and comprehension of its financial information and facilitate the decision-making and the evaluation of the group´s performance.

To comply with the Directives (2015/1415es) of European Securities and Markets Authority (ESMA) on Alternative Performance Measures, the most relevant APMs used in the preparation of this document are included in an annex to this document.

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