

# REPSOL

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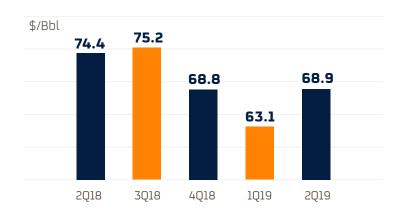




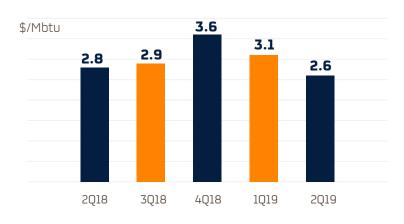
## Resilient results in a volatile environment

Market environment

### **BRENT PRICE**



### **HENRY HUB PRICE**



### **REFINING MARGIN INDICATOR**



### **EXCHANGE RATE**





## Strong operating cash flow delivery

Key messages

Resilient performance in Downstream businesses despite a weaker quarter in Refining

### Upstream

- Flat **production** vs 1Q19
- CFFO increased 27% vs 2Q18
- Capex increased 25% vs 2Q18
- Buckskin started production ahead of planned date with significant cost savings

### **Low Carbon**

 Agreement to develop 2 wind farms and a photovoltaic power plant in Spain (800MW)

### Downstream

- Weaker EBITDA contribution from Refining
- Improved results from Chemicals
- Good performance in Peru and Commercial
   Businesses
- **€ 630 M CFFO** in 2Q19 vs € 194 M in 2Q18

### Corporate

- **Net Debt** of **€ 3.7 Bn** at the end of 2Q19 (€ 7.5 Bn including leases) in line with 1Q19
- Liquidity covers more than 1.6 times short term gross debt maturities
- 72% acceptance of scrip option in July dividend
- Additional share buy-back. 5% capital reduction

# Production in line with 1Q19 Upstream highlights





Kboed



- Planned maintenance in T&T (factored in annual budget)
- Libya at plateau for full quarter (~39 Kboed)
- Lower volumes in Peru due to unscheduled shutdown in Peru LNG

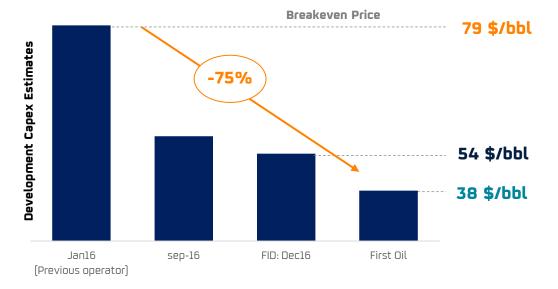
## Building an attractive pipeline in the Gulf of Mexico

Upstream highlights



### Buckskin First Oil (June 14th 2019)

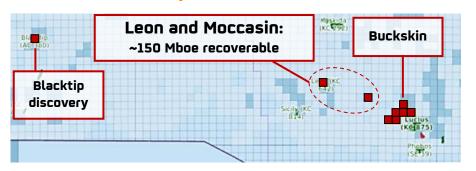
Last example of Repsol development strategy



- Key partner Llog aligned with Repsol lean development:
  - Tie-back to Lucius instead of a greenfield
  - ~40% Under FID (~75% under first estimations)
  - Halving Breakeven since first estimation and -30% since FID
- Profitable short-cycle:
  - o ~6 months ahead of Schedule
  - o Phased approach
- o High-grading portfolio → High margin barrels

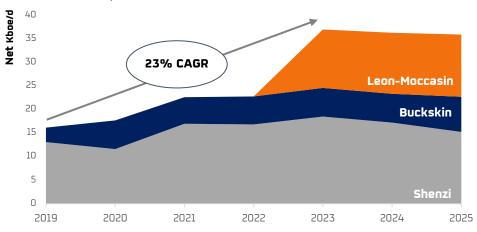
### Growing the future

Joint development of Leon and Moccasin



Strategic Alliance: Same operator, same approach application of Buckskin's successful model:

- **Low-cost, Fast-track**
- Standardization & constructability continuing improvement



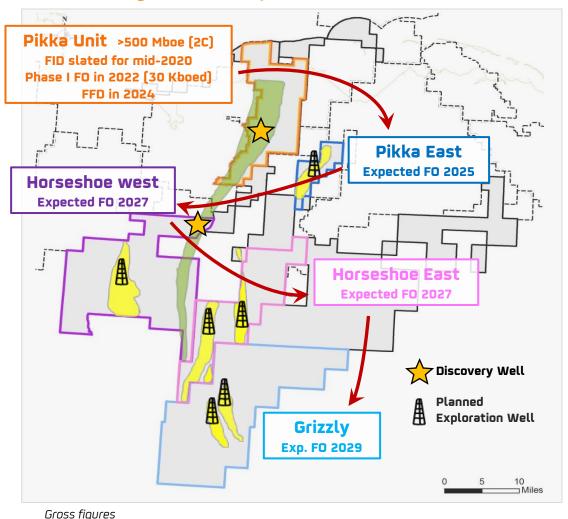
# Accelerating Alaska: long term growth platform

Upstream highlights

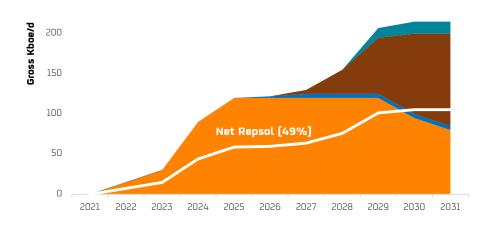


### Nanushuk path to success

Huge interests in prolific formation



# Leveraging our capabilities to build a new core region



### • Fast Tracking:

**Anticipated FO for Pikka Unit** in 2022, previously estimated for 2023-24

### • Alliance management:

**Interests aligned with partners for all blocks** in a new JOA to take affect in August 2019

### • Exploration-driven growth:

**Likely material resource upgrade** after successful drilling season campaign data conducted by operator Oil Search

# **Exploration**

Upstream highlights

drilled in Kanuku block



### 7 exploratory and 2 appraisal wells were concluded (5 positive, 1 under evaluation)

# Guyana Guyana Brazil 1 exploration well to be Gulf of Mexico Brazil Sagitario appraisal

planned in 3Q19

### Indonesia

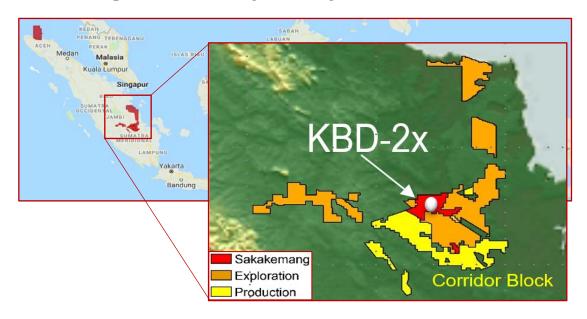
 Commercialization memorandum for the gas from Sakakemang discovery

# Indonesia: a value creation history since TLM acquisition

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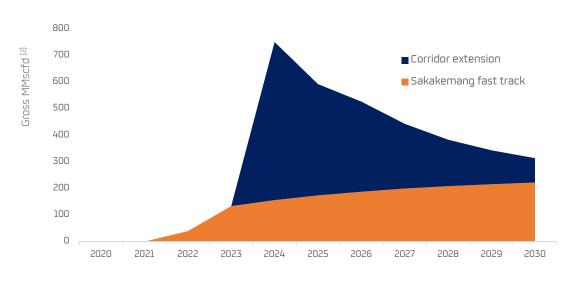
Upstream highlights

### Largest discovery in 18 years in Indonesia



- Repsol is located in the best spot to meet an increasing gas demand
- Top explorers in Indonesia; existing remaining exploration portfolio around our core position in order to continue growing if successful
- Good margins due to high gas realization prices

### Indonesia new additional production



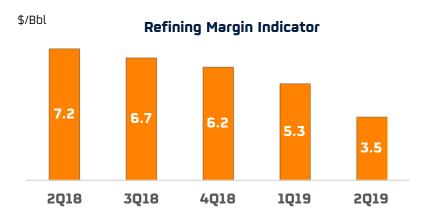
- Sakakemang KBD-2X's fast track development due to nearby facilities. Anticipated FG in 2022
- Corridor extension; first case for a IOC. Gross split contract until 2043
- Clear **synergies** between positions and exploration



# Challenging Refining. Improving Chemicals

Downstream highlights

### **REFINING**



#### **COMMERCIAL BUSINESSES**

- Positive seasonal effect due to the start of the driving season
- Mexico expansion:
  - ~200 service stations operating
  - ~300 contracts signed

### **PETROCHEMICHAL**

- Good set of quarterly results
- Stable international environment
- Cheaper feedstock, higher LPG utilization and absence of operational issues compared to 2Q18

### **LOW CARBON BUSINESS**

- **~1 GW** pipeline of additional renewable power generation
- >900,000 retail clients (20% increase since the acquisition)

### Downstream resilience

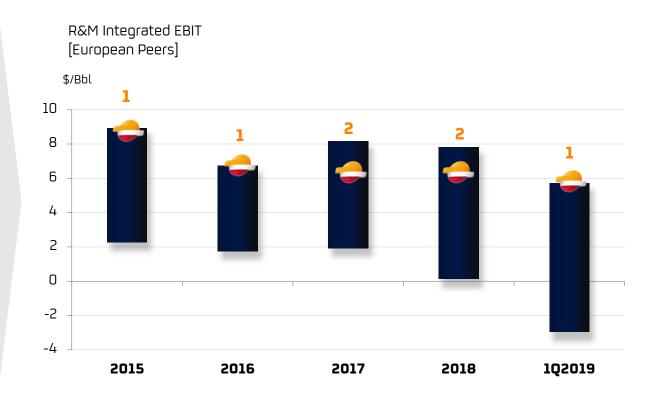
Downstream highlights

### **DW Resilience**



### Better Performance R&M vs Peers





International expansion will allow us to leverage our competitive advantages and gain global scale

# **2Q19 Results**

Financial highlights

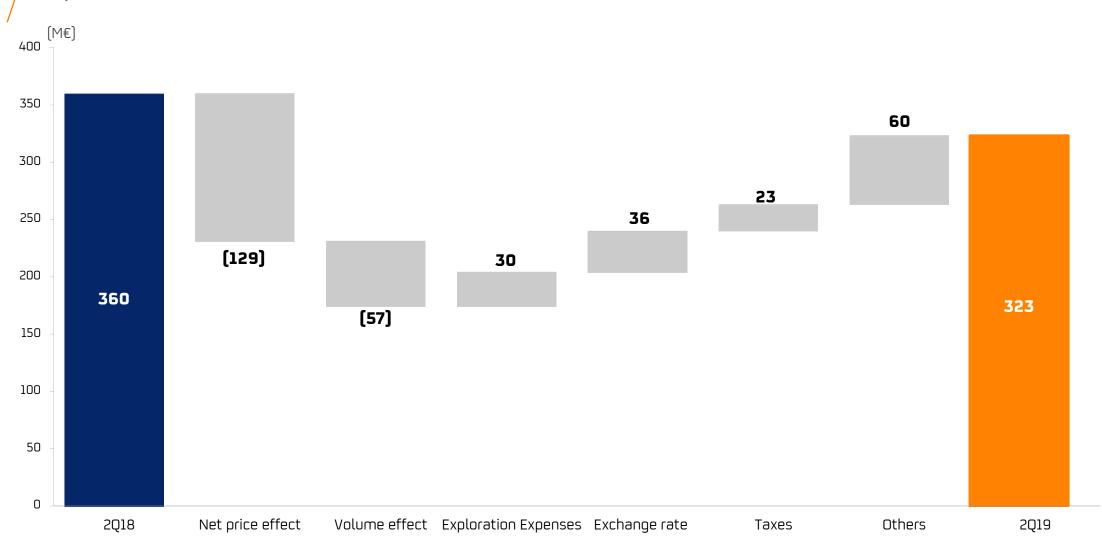
Results (€ Million)	Q2 2018	Q1 2019	Q2 2019	% Change Q2 19/Q2 18	Jan - June 2018	Jan - June 2019	% Change 2019/2018
Upstream	360	323	323	(10.3)	647	646	(0.2)
Downstream	337	404	311	(7.7)	762	715	(6.2)
Corporate and Others	(148)	(109)	(137)	(7.4)	(277)	(246)	(11.2)
Adjusted Net Income	549	618	497	(9.5)	1,132	1,115	(1.5)

Resilient results under a volatile macro scenario.

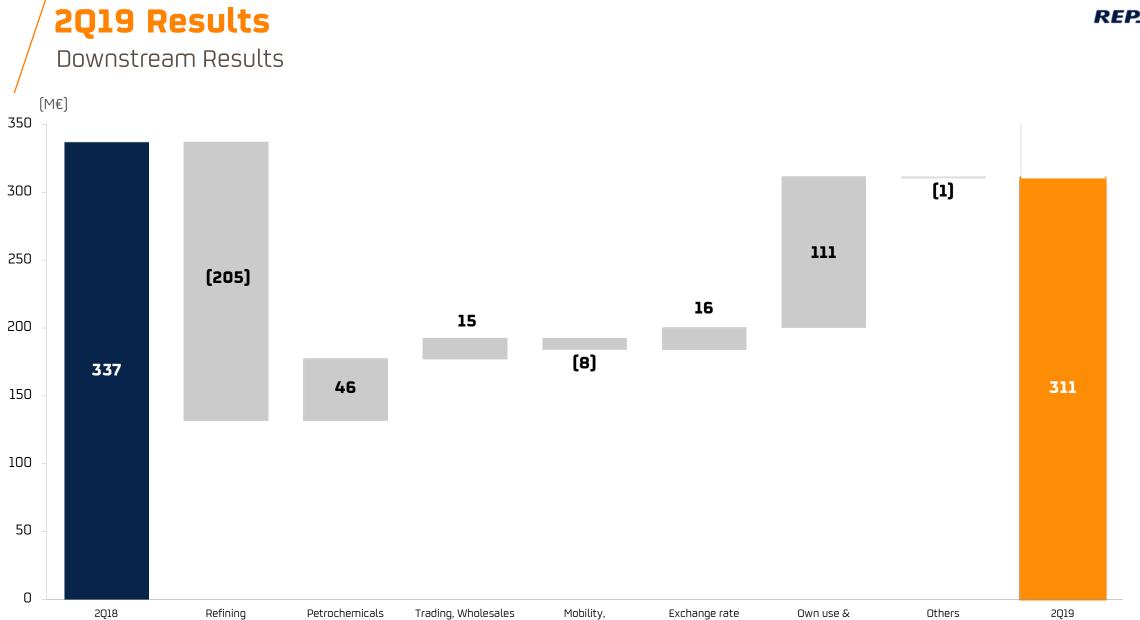




# **2Q19 Results**Upstream Results







Lubricants&LPG

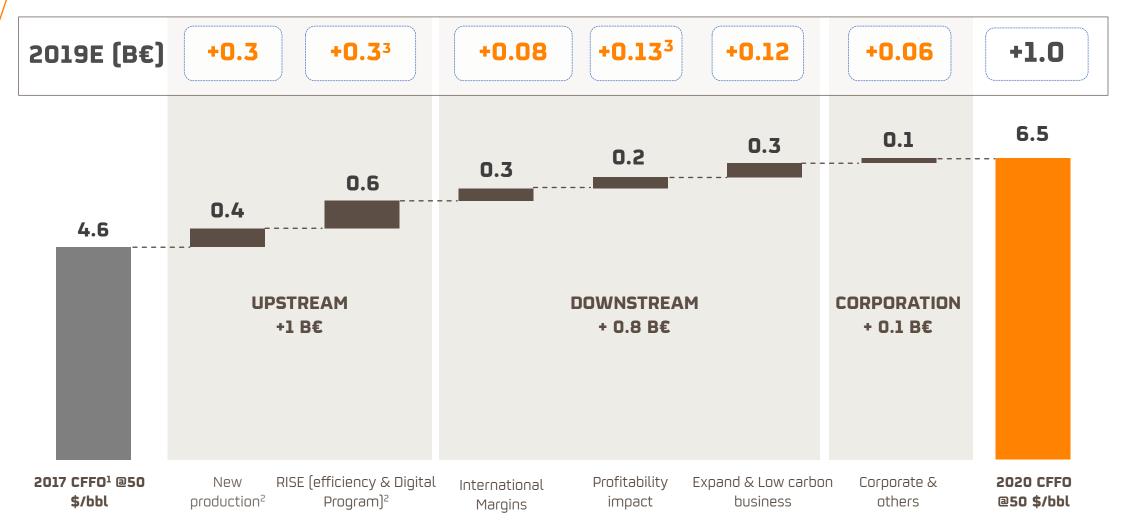
adjustements

and Gas

# On track to deliver 2020 CFFO objective



Outlook 2019



<sup>1.</sup> Adjusting values to \$50/bbl and excluding Spain extraordinary tax refund effect. CFFO in 2017 was 5.5 B€

<sup>.</sup> Rise production impact considered in new prodction

<sup>3.</sup> Refers to sustainable savings



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Outlook 2019



Better maintenance, reduction of logistics and decommissioning costs and initiatives in gas commercialization



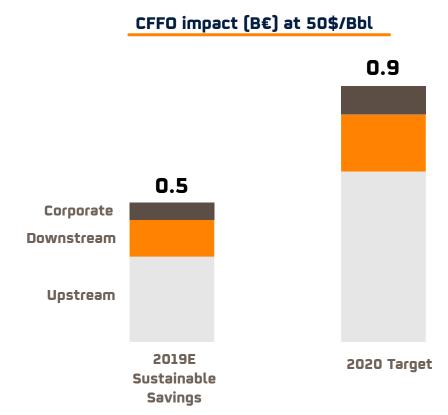
Lower corporate costs



Improving integrated margin, process digitalization



>150 initiatives on going, 50 in scale-up:
Omnichannel experience, new business models,
autonomous plant and zero unexpected failures, E&P
digitally-enabled operations excellence, integrated
operations centers and Corporate robot process
automation (RPAs)



Actual 2020 sustainable savings ~€500 million euros with CFFO impact





Outlook 2019

Strategic update for 2018-2020



- ✓ Self-funded plan at 50 dollars Brent
- ✓ Increase shareholder remuneration to 1 €/share with scrip option and buy-back
- ✓ Increase Total Shareholder Return

### 5% Share capital reduction\*

- ✓ Cancelation of treasury shares
- ✓ Disbursement > € 1 Bn (at current prices)
- ✓ In addition to the share buy-back associated to the scrip

Preserving our financial flexibility without jeopardizing neither organic or expand plans nor potential inorganic opportunities

# On track to deliver 2020 strategic objectives

Conclusions



### 1. Increasing shareholders returns



- **Dividend increase** by 6% in 2019 to ~0.95€/share \*
- 100% buyback of scrip dividend
- 5% share capital reduction (subject to approval of AGM)

### 2. Growing our portfolio profitability



- Strong CFFO generation : on track to deliver 2020 objective
- Resilience of Repsol's integrated model: 2019 EBITDA target roughly unchanged
- Efficient delivery of project pipeline

### 3. Thriving in the energy transition



 Developing an operated profitable low carbon business and long term options



4. Financial flexibility



<sup>\*</sup> The price of the purchase commitment of free-of-charge allocation rights in the paid-up capital increases closed in January and July 2019, once the formulas of the "Repsol Flexible Dividend" were applied, was of 0.411 euros/share and 0.505 euros/share. respectively.

