## INDITEX

## Results <br> Interim Nine Months 2004

14 December 2004

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This document contains forward-looking statements. All statements other than statements of historical fact included herein, including, without limitation, those regarding our financial position, business strategy, management plans and objectives for future operations are forward-looking statements. Any such forward-looking statements are subject to risk and uncertainty and thus could differ materially from actual results.

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The contents of this disclaimer should be taken into account by all persons or entities.

- Interim Nine Months 2004
- Overview
- Financial summary
- Outlook


## Overview: Interim Nine Months 2004

- Sales growth +24\%
- 241 net store openings to 2,163 in 55 countries
- Gross Margin expansion to $53.5 \%$ of sales (+263 b.p.)
- EBIT growth +41\%
- Net income growth +39\%
- EPS of 64 cents
- Satisfactory performance across the board, except KC, including recovery of Pull \& Bear and Stradivarius


## Highlights Interim Nine Months 04



Openings Interim Nine Months 04

|  | Net openings |  | Stores as of 31 Oct. 04 | Stores as of 31 Oct. 03 |
| :---: | :---: | :---: | :---: | :---: |
|  | 3 O 04 | 3Q03 |  |  |
| ZARA | 69 | 62 | 695 | 593 |
| KIDDY'S CLASS | 21 | 35 | 124 | 94 |
| PULL \& BEAR | 18 | 44 | 368 | 340 |
| MASSIMO DUTTI | 26 | 37 | 323 | 287 |
| BERSHKA | 34 | 39 | 287 | 236 |
| STRADIVARIUS | 25 | 28 | 216 | 181 |
| OYSHO | 22 | (1) | 98 | 71 |
| ZARA HOME | 26 | 16 | 52 | 16 |
| Total net openings | 241 | 260 | 2,163 | 1,818 |

\% on FY openings $72 \%-76 \% \quad 71 \%$

## Gross Margin drivers Q3 04



## Gross Margin Interim Nine months 04

Gross Margin


## Operating expenses Interim Nine months 04

Operating expenses on sales


## Cost of expansion

## Financial expenses

| (million $)$ | Q1 04 | Q2 04 | Q3 04 |  |
| :--- | :---: | :---: | :---: | :---: |
| Financial expenses | $(1.0)$ | $(2.0)$ | $(0.7)$ |  |
| FX losses | $(7.6)$ | 0.3 | $(5.5)$ |  |
|  | $(8.6)$ | $(1.7)$ | $(6.2)$ |  |

- Financial expenses according to financial position
- FX losses related to USD weakness vs. Euro in Q3


## Extraordinary Results



Includes a €12 million charge in Q3 04 for the write off of assets

## Working capital

| (£ million) | 3Q04 | 3Q03 | yoy |
| :--- | :---: | :---: | :---: |
| Inventory | 550 | 590 | $(7 \%)$ |
| Receivables | 309 | 272 | $14 \%$ |
| Payables | $(1,133)$ | $(956)$ | $18 \%$ |
| Accruals | 11 | 9 |  |

Operating working capital (263) (86)

INDITEX

## Outlook

## FY2004: CAPEX

- Store opening plan:

|  | Range |  | $\begin{aligned} & \text { \% Int'nal } \\ & \text { openings } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| ZARA | 96 | 98 | 80\% |
| KIDDY'S CLASS | 24 | 26 | 10\% |
| PULL \& BEAR | 24 | 26 | 25\% |
| MASSIMO DUTTI | 33 | 36 | 50\% |
| BERSHKA | 46 | 49 | 50\% |
| STRADIVARIUS | 35 | 37 | 10\% |
| OYSHO | 26 | 30 | 25\% |
| ZARA HOME | 33 | 35 | 5\% |
| total net openings | 317 | 337 |  |

- +20\%/+25\% space growth
- Expected CAPEX 700-750 MM €
- During first 6 weeks of fourth quarter 2004 sales performance in line with expectations
- $2^{\text {nd }}$ Half performance can't be fully assessed until Christmas sales and after-Christmas clearance is through
- Expected sales growth in the $23 \%$ to $25 \%$ range for the Fiscal year

Sales growth 2003
Sales growth 2004

| Q3 | Q4 |
| :---: | :---: |
| $11 \%$ | $15 \%$ |

27\%

## H2 2004 : Outlook for Gross Margin



Expected 300 b.p. recovery in H2 Gross Margin under current circumstances

## FY2004: Outlook for Gross Margin

- Acceptance of Collection
- Mark-ups
- Inventory Management
- Weight of sales period
- Mark-downs
- Currency impact


## Expected 250 b.p. recovery in FY04 Gross Margin under current circumstances

- This would result in an extraordinary growth rate in 2004, as performance is impacted in some degree by the weakness of 2 H 03 .
- Inditex on track to meet long term targets
- FY 2005:
- 300-350 net store openings
- Demanding sales comparables
- 2004 Gross Margin target sustainable


## Events

- FY2004 Results to be released on the 31st of March 2005


## Q \& A

14 December 2004

