

ANNUAL CORPORATE GOVERNANCE REPORT FOR OTHER ENTITIES -OTHER THAN SAVINGS BANKS, STATE BUSINESS ENTITIES AND PUBLIC ENTITIES- THAT ISSUE SECURITIES MARKETABLE ON OFFICIAL MARKETS

ISS	SUER'S PARTICULARS	
	END DATE OF REFERENCE FINANCIAL YEAR	31/12/2020
	CIF: A08209769	
	Company Name:	
	ABERTIS INFRAESTRUCTURAS, S.A.	
	Registered office:	
	PASEO DE LA CASTELLANA, 39 MADRID	

A. OWNERSHIP STRUCTURE

A.1. Detail of the entity's most significant shareholders or unitholders at year-end:

Name or corporate name of shareholder or unitholder	% of share capital
ABERTIS HOLDCO, S.A.	98.70

Company the shareholders of which are Atlantia, S.p.A., which holds an ownership interest of 50% plus one share; Actividades de Construcción y Servicios, S.A. (ACS), which holds an ownership interest of 30%; and Hochtief A.G., which holds an ownership interest of 20% minus one share.

A.2. Indicate any relationships of a family, commercial, contractual or corporate nature existing between the significant shareholders or unitholders, insofar as they are known to the entity, unless they have scant relevance or arise from the ordinary course of business:

Name or company name of related parties	Type of relationship	Brief description
No data		

A.3. Indicate any relationships of a commercial, contractual or corporate nature existing between the significant shareholders or unitholders and the entity, unless they have scant relevance or arise from the ordinary course of business:

Name or company name of related parties	Type of relationship	Brief description
No data		

A.4.	Indicate any restriction (in the bylaws or legislation or of any other nature) on the transfer of securities or
	voting rights. In particular, indicate the existence of any type of restriction that could hamper acquisition of
	control of the company through the purchase of its shares in the market, and those prior authorisation or
	communication regimes which are applicable to the company under industry legislation in relation to the
	acquisition or transfer of its financial instruments:

[]	Sí
Γ	√ 1	No

B. GENERAL MEETING OR EQUIVALENT BODY

B.1. List the quorums for convening the General Meeting or equivalent body established in the bylaws. Describe how these differ from the system of minimum quorums established in the Spanish Limited Liability Companies Law (LSC) or in the applicable legislation.

The bylaws increased the quorums established in Articles 193 and 194 of the LSC.

Article 17 of the Company's bylaws establishes that the General Meeting, whether annual or extraordinary, is deemed to be validly convened at first call when the shareholders attending in person or by proxy hold at least eighty per cent (80%) of the subscribed share capital with voting rights plus two (2) shares.

The General Meeting is deemed to be validly convened at second call when the shareholders attending in person or by proxy hold at least fifty per cent (50%) of the subscribed share capital with voting rights.

The quorums for convening the General Meeting indicated in Article 17 of the bylaws are applicable irrespective of the matters to be addressed at the Meeting.

However, Article 193 of the LSC establishes that the General Meeting of a public limited liability company is deemed to be validly convened at first call when the shareholders attending in person or by proxy hold at least twenty-five per cent (25%) of the subscribed share capital with voting rights, and that it is deemed to be validly convened at second call regardless of the capital of the attendees.

Article 194 of the LSC establishes the qualified quorum for convening the General Meeting in special cases, such as capital increases or reductions and any amendments to the Company bylaws, issues of debt instruments, the removal or limitation of new share pre-emption rights, etc., which will require at first call the attendance of shareholders in person or by proxy holding at least fifty per cent (50%) of the subscribed share capital with voting rights, and at second call at least twenty-five per cent (25%) of such capital.

B.2. Explain the system for adopting corporate resolutions. Describe how this differs from the system established in the LSC or in the applicable legislation.

Article 18 of the Company bylaws establishes that the resolutions are adopted by an absolute majority of the shares attending the General Meeting in person or by proxy, with one vote per share, except for the resolutions that must be approved by a greater majority in accordance with the Spanish Limited Liability Companies Law.

Also, Article 18 establishes a series of cases called "Reserved Matters", indicating that approval of the resolutions relating to these matters requires, in any case, the affirmative vote of at least sixty-five per cent (65%) plus one (1) share of the subscribed share capital with voting rights. These Reserved Matters are as follows:

- (i) amendment of the bylaws, including, but not limited to, any amendment of the structure of the managing body or of the number of members thereof, or any increase, reduction, variation or other change in the share capital
- (ii) the issuance of any security, equity instrument or equity-related instrument, or of any other synthetic security or instrument (such as, among others, convertible debentures);
- (iii) any merger, spin-off, segregation, transfer of assets and liabilities en bloc, international relocation of registered office or any other structural changes, except when such transactions only affect the Company and wholly-owned investees;
- (iv) a request for admission to listing, the launch of a public offering or the subscription of all or a portion of the shares of the Company or of a controlled company;
- (v) the distribution of dividends and/or reserves, when not performed at all times in line with the dividends policy approved by the Company's Board of Directors, and the approval of the amendment of the Company's dividends policy;
- (vi) any M&A transaction (i.e. acquisitions, sales or capital investments in assets or investments in projects) the amount of which, in aggregate terms for an annual period, exceeds eighty million euros (EUR 80,000,000);

- (vii) the approval or amendment of the financial or dividends policy of the Company and its Group; and
- (viii) any related-party transaction.

However, Article 201 of the LSC establishes that the corporate resolutions of public limited liability companies are adopted by means of a simple majority of the votes of the shareholders attending the General Meeting in person or by proxy. In this case, the majority required by the Company's bylaws is an absolute majority, while that established by the LSC is a simple majority.

Also, Article 201 of the LSC establishes that, for the resolutions referred to in Article 194 of the LSC (qualified quorum for convening the General Meeting in special cases described in the preceding section), if the capital attending or represented by proxy exceeds fifty per cent (50%), the resolution may be adopted by means of an absolute majority. However, the affirmative vote of two thirds of the share capital present in person or by proxy at the General Meeting is required when at second call there are shareholders in attendance representing twenty-five per cent (25%) or more, but less than fifty per cent (50%), of the subscribed share capital with voting rights.

B.3. Briefly indicate the resolutions adopted at the General Meetings or other equivalent bodies in the year to which this report refers, and the percentage of votes with which the resolutions were adopted.

One Annual General Meeting was held in 2020.

The resolutions adopted at the Annual General Meeting held on 21 April 2020 were as follows:

First point of the agenda: Both the separate and consolidated financial statements for 2019 and the respective directors' reports, which had been verified by the Company's auditors, were approved. The financial statements included the balance sheets, statements of profit or loss, statements of changes in equity, statements of cash flows and the notes to the financial statements, which disclosed a profit of EUR 119,663,142.74 in the separate financial statements.

This resolution was adopted by the affirmative votes of 99.9901% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Second point of the agenda: The proposed distribution of profit for the year ended 31 December 2019 was approved, together with the payment of an extraordinary dividend with a charge to voluntary reserves amounting to EUR 875,102,756.16, representing EUR 0.96 gross per share then existing and outstanding entitled to receive the dividend on the date of payment.

This amount was divided into two tranches: The first was equal to 50% of the full amount of the dividend and the date of payment was 28 April 2020. The second tranche, for the outstanding 50% of the total amount was payable on 12 November 2020, following verification by the Board of Directors of the true impact of COVID-19 by means of an RES (Rating Evaluation Service) provided by Standard & Poors confirming at minimum the Company's present rating.

The first point of this resolution was adopted by the affirmative votes of 99.9901% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares) and the second was adopted by the affirmative votes of 99.8465%.

Third point of the agenda: The Company's non-financial information statement was approved, together with that of the consolidated Group, for the year ended 31 December 2019.

This resolution was adopted by the affirmative votes of 99.9274% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Fourth point of the agenda: Management of the Company's Board of Directors in 2019 was approved.

This resolution was adopted by the affirmative votes of 99.9901% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Fifth point of the agenda: The ratification and appointment of Fabio Cerchai as a Company director was approved.

This resolution was adopted by the affirmative votes of 99.9900% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Sixth point of the agenda: The appointment of Deloitte, S.L., with taxpayer identification number B-79104469 and registered office at Plaza de Pablo Ruiz Picasso no. 1, Torre Picasso, 28020 Madrid, as auditor of the Company and of its consolidated Group for 2020 was approved, both for the separate and the consolidated financial statements, for the period of one year, i.e. for 2020.

This resolution was adopted by the affirmative votes of 99.9901% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

CONTINUE IN SECTION G.1.

B.4. Indicate whether, at the General Meetings or meetings of equivalent bodies held in the year, there was any point of the agenda that was not approved by the shareholders.

At the General Meeting held in 2020 there was no point in the agenda that was not approved by the shareholders.

B.5. Indicate the address of, and how to access, the corporate governance information page on the entity's website.

The section entitled "The Group" on the www.abertis.com website provides the information on corporate governance.

The information on the website is provided in Spanish and English.

B.6. Indicate whether meetings of the different unions have been held, if any, of the holders of securities issued by the entity, the purpose of the meetings held in the year referred to in this report and main agreements adopted.

There are no syndicates of holders of securities issued by the Company and, therefore, no such meetings were held.

C. ENTITY MANAGEMENT STRUCTURE

- C.1. Board of Directors or managing body
 - C.1.1 Give details of the maximum and minimum number of directors or members of the managing body as established in the bylaws:

Maximum number of directors/members of the managing body	9
Minimum number of directors/members of the managing body	5
Number of directors/members of the managing body set by the General Meeting or Assembly	5

The bylaws do not establish a maximum or minimum number of members of the Board of Directors, but simply establish in Article 21 that the Board of Directors shall be formed by five or nine members.

C.1.2 Fill in the following table on the members of the Board or managing body, and their status:

Name or company name of director/member of the managing body	Representative	Most recent date of appointment
MARCELINO FERNÁNDEZ VERDES		10/12/2018
FRANCISCO JOSÉ ALJARO NAVARRO		10/12/2018
CARLO BERTAZZO		10/12/2018
FABIO CERCHIAI		25/09/2019
PEDRO JOSÉ LÓPEZ JIMÉNEZ		10/12/2018

C.1.3 Identify any Board or managing body members who hold office as directors, representatives of directors or executives at other entities forming part of the entity's group:

Name or company name of director/member of the managing body	Company name of group company	Position
FRANCISCO JOSÉ ALJARO NAVARRO	SANEF, S.A.	DIRECTOR
FRANCISCO JOSÉ ALJARO NAVARRO	PARTÍCIPES EN BRASIL II, S.L.	DIRECTOR ACTING SEVERALLY
FRANCISCO JOSÉ ALJARO NAVARRO	A4 HOLDING, S.P.A.	DIRECTOR
FRANCISCO JOSÉ ALJARO NAVARRO	INVERSORA DE INFRAESTRUCTURAS, S.L.	CHAIRMAN
FRANCISCO JOSÉ ALJARO NAVARRO	ARTERIS, S.A.	DIRECTOR
FRANCISCO JOSÉ ALJARO NAVARRO	VÍAS CHILE, S.A.	CHAIRMAN
FRANCISCO JOSÉ ALJARO NAVARRO	SOCIEDAD CONCESIONARIA AUTOPISTA CENTRAL, S.A. (*)	DIRECT SHAREHOLDER
FRANCISCO JOSÉ ALJARO NAVARRO	PARTÍCIPES EN BRASIL, S.A.	CHAIRMAN
FRANCISCO JOSÉ ALJARO NAVARRO	AUTOPISTAS METROPOLITANAS DE PUERTO RICO, LLC	CHAIRMAN
FRANCISCO JOSÉ ALJARO NAVARRO	HOLDING D'INFRASTRUCTURES DE TRANSPORT 2, S.A.S. (HIT 2)	CHAIRMAN
FRANCISCO JOSÉ ALJARO NAVARRO	HOLDING D'INFRASTRUCTURES DE TRANSPORT, S.A.S. (HIT)	CHAIRMAN
FRANCISCO JOSÉ ALJARO NAVARRO	RED DE CARRETERAS DE OCCIDENTE, S.A.B. DE C.V. (**)	CHAIRMAN

Observations

(*) Until 23/04/20

C.1.4 Fill in the following table with the information relating to the number of female directors sitting on the Board of Directors and its committees, as well the changes in this connection in the last four years:

^(**) From 04/06/20

	Number of female directors							
	Year 2020		Year 2019 Y		Yea	Year 2018		Year 2017
	No.	%	No.	%	No.	%	No.	%
Board of Directors	0	0.00	0	0.00	0	0.00	6	40.00
Audit and Control Committee		0.00		0.00		0.00	1	20.00
Appointments and Remuneration Committee		0.00		0.00		0.00	3	60.00

C.1.5 Indicate whether the company has diversity policies in relation to its managing and oversight bodies with regard to matters such as, for example, age, gender, disabilities and professional training and experience. Small and medium enterprises, in accordance with the definition in the Spanish Audit Law, must report, at least, the gender diversity policy that they have put in place.

[√]	Yes
[]	No
[]	Partial policie

If "yes", describe this diversity policy, its objectives, the related measures, the manner in which it has been applied and the outcome of its implementation in the year. Also, the specific measures adopted by the managing body and the Appointments and Remuneration Committee to achieve a balanced and diverse presence of directors must be indicated.

The director selection and appointment policy approved by the Board of Directors on 15 December 2015 provides that the selection of candidates as directors shall be based on a prior analysis of the Company's needs, which must be conducted by the Board of Directors with the assistance of and a report from the Nomination and Remuneration Committee, if such a committee exists, with a view to including different professional and management experience and competencies, and promoting diversity of knowledge, experience and gender, considering the weighting of the various activities conducted by Abertis, and taking into account areas or sectors that require specific development.

C.1.6 Complete the following table relating to the aggregate remuneration earned in the year by the directors or members of the managing body:

Type of remuneration	Thousands of euros		
	Company	Group	
Fixed remuneration	1,200		
Variable remuneration	815		
Attendance fees			
Other remuneration			
TOTAL	2,015		

C.1.7 Identify any senior executives who are not also directors or executive members of the managing body and indicate the total remuneration paid to them during the year:

ANDRÉ ROGOWSKI	CFO
JOSEP MARIA CORONAS GUINART	GENERAL SECRETARY
MARTÍ CARBONELL MASCARÓ	CHIEF PLANNING AND CONTROL OFFICER
JORGE FERNÁNDEZ MONTOLÍ	CHIEF TECHNICAL OFFICER
ANTONI ENRICH GRAU	DIRECTOR OF PEOPLE
GEORGINA FLAMME PIERA	DIRECTOR OF CORPORATE REPUTATION AND COMMUNICATION
ANNA BONET OLIVART	GENERAL MANAGER, AUTOPISTAS ESPAÑA
ARNAUD QUEMARD	GENERAL MANAGER, SANEF
GONZALO ALCALDE RODRÍGUEZ	GENERAL MANAGER, A4 HOLDING
ANDRÉ DORF	GENERAL MANAGER, ARTERIS
ANDRÉS BARBERIS MARTÍN	GENERAL MANAGER, VÍAS CHILE
DEMETRIO JAVIER SODI CORTÉS	GENERAL MANAGER, RCO (MÉXICO)
DAVID SULLIVAN	GENERAL MANAGER, ERC (USA)
JULIÁN FERNÁNDEZ RODÉS	GENERAL MANAGER, METROPISTAS
FRANCESC SÁNCHEZ FARRÉ	GENERAL MANAGER, AUSOL AND GCO
ESTEBAN PÉREZ	DEPUTY GENERAL MANAGER, AUSOL AND GCO
JOSEP QUILES PÉREZ	GENERAL MANAGER, ABERTIS INDIA
CHRISTIAN BARRIENTOS RIBAS	GENERAL MANAGER, ABERTIS MOBILITY SERVICES
ROSANA RAMÍREZ BIGORDA	INTERNAL AUDIT
ANNABEL CASAHUGA MONTSERRAT	CHIEF COMPLIANCE OFFICER

Total remuneration for senior executives (thousands of euros)	7,767

Observations

The total remuneration indicated includes the remuneration earned in the year by certain senior executives who no longer held such office at 31/12/20. The senior executives concerned are only those who hold such status at 31/12/20.

C.1.8 Indicate whether the bylaws or Board Regulations set a limited term of office for the directors or members of the managing body:

[√] Sí [] No

Maximum term of office (years)	3

C.1.9 Indicate whether the separate and consolidated financial statements presented for authorisation for issue by the Board or managing body have been certified beforehand:

[√] Sí [] No

Indicate, as appropriate, the person(s) who certified the entity's separate and consolidated financial statements for authorisation for issue by the Board or managing body:

Name	Position
FRANCISCO JOSÉ ALJARO NAVARRO	Chief Executive Officer
ANDRÉ ROGOWSKI	Chief Financial Officer
JOSEP MARIA CORONAS GUINART	General Secretary

C.1.10 Explain any mechanisms established by the Board or managing body to prevent qualified auditor's reports on the separate and consolidated financial statements prepared by it from being submitted at the General Meeting or equivalent body.

The Board of Directors ensures that the Company's financial statements and those of its Group are prepared in accordance with generally accepted accounting principles and standards in order to avoid a qualified auditor's report being issued thereon.

Also, the Board of Directors holds regular meetings with the Company's external auditors to avoid discrepancies in the policies to be used in preparing the financial statements.

C.1.11 Is the secretary of the Board/managing body a director?

[] Sí [√] No

If the secretary is not a director, complete the following table:

Name or company name of secretary	Representative
MIQUEL ROCA JUNYENT	

C.1.12 Indicate any mechanisms established to preserve the independence of the external auditor, financial analysts, investment banks and rating agencies, including details on how the legal provisions have been implemented in practice.

The Board of Directors receives information on matters which may jeopardise the external auditor's independence. Also, the Board oversees that the remuneration of the auditors for their work does not compromise its quality or independence. In particular, the Board must ensure that the Company and the external auditor comply with the legislation in force on the provision of non-audit services, the restrictions on the concentration of auditors' business, and in general, any other legislation on auditors' independence.

The Company, on an annual basis, receives from the auditors or audit firms written confirmation of their independence visà-vis the Company or entities directly or indirectly related to it, in addition to information on additional services of any kind rendered and the related fees received from these entities by the aforementioned auditors or audit firms, or persons or entities related to them pursuant to the provisions of the Spanish Audit Law.

The governing bodies pay particular attention to ensuring that the independence of any financial analysts, investment banks or rating agencies the Company might engage in the normal course of its business is not compromised.

- C.2. Committees of the Board or managing body
 - C.2.1 List the committees of the Board or managing body:

Committee name	No. of members	
Audit and Control Committee	3	
Appointments and Remuneration Committee	3	

C.2.2 Give details of the committees of the Board or managing body, their members and the proportion of executive, proprietary, independent and other non-executive directors forming part of them (entities that do not have the legal form of a limited liability company shall not fill in the category of director in the corresponding table, and in the text section shall explain the category of each director based on their legal treatment and the manner in which they meet the conditions for forming the Audit and Appointments and Remuneration committees):

Audit and Control Committee			
Name	Position	Category	
PEDRO JOSÉ LÓPEZ JIMÉNEZ	CHAIRMAN		
MARCELINO FERNÁNDEZ VERDES	MEMBER		
CARLO BERTAZZO	MEMBER		

% executive directors	0.00
% proprietary directors	100.00
% independent directors	0.00
% other non-executive directors	0.00
Number of meetings	4

Observations

This section requires that the members of the Audit and Control Committee be identified, together with their status as executive, proprietary, independent or non-executive directors, which do not exist in non-listed companies such as Abertis Infraestructuras, S.A. For this reason, the space for "category" should be left blank.

Explain the functions entrusted to this committee and describe the procedures and rules governing the organisation and functioning thereof. For each of these functions, indicate the most significant actions taken in the year and how the committee has put into practice each of the functions attributed to it, whether under the law, company bylaws or other corporate resolutions.

The Audit and Control Committee has the following responsibilities and functions:

- a) Informing the Annual General Meeting on questions raised in relation to matters for which the committee is responsible and, in particular, on the audit findings, explaining how the audit has contributed to the integrity of the financial information and the function performed by the committee in that process.
- b) Supervising the effectiveness of the Company's internal control, internal audit and risk management systems, and discussing with the auditors the significant weaknesses in the internal control system disclosed in the performance of the audit, all of which should be performed without breaching their independence. For these purposes, audit committees can, where appropriate, submit recommendations or proposals to the governing body with deadlines for the follow-up thereof.
- c) Supervising the preparation and presentation of the required financial information and submitting recommendations or proposals to the governing body aimed at safeguarding the integrity of such information.
- d) Submitting to the Board of Directors proposals for the selection, appointment, re-election and replacement of the auditor -and taking responsibility for the selection process within the meaning of Articles 16.2, 16.3, 16.5 and 17.5 of Regulation

- (EU) No 537/2014, of 16 April- and the terms and conditions of the engagement, and regularly obtaining information on the audit plan and the execution thereof, in addition to safeguarding the auditor's independence in the performance of its duties.
- e) Establishing the pertinent relationships with the external auditors in order to receive information on any matters that might threaten their independence, for analysis by the Committee, and any other matters related to the financial audit process and, where appropriate, authorisation for services other than prohibited services, pursuant to Articles 5.4 and 6.2.b) of Regulation (EU) No 537/2014, of 16 April, and to Section 3 of Chapter IV of Title I of Spanish Audit Law 22/2015, of 20 July, on the independence regime, as well as any other communications provided for in audit legislation and standards. In any event, each year the external auditors will be required to furnish a statement of their independence with respect to the entity or entities related directly or indirectly to the Company, as well as detailed information on each of the additional services of any kind rendered and the related fees received from these entities by the external auditor or by any persons or entities related thereto, in accordance with Spanish audit legislation.
- f) Issuing annually, prior to the issue of the auditor's report, a report expressing an opinion on whether the independence of the auditors or audit firms has been jeopardised. In any event, this report must contain a reasoned valuation of each and every one of the aforementioned additional services rendered, as referred to in the foregoing point, taken on an individual basis and as a whole, other than statutory audit services and in relation to the independence regime or the audit regulations.
- g) Reporting, beforehand, to the Board of Directors on all the matters envisaged in the law, in the bylaws and in the Board Regulations and in particular in relation to:
- 1. the financial information that the Company must periodically disclose;
- 2. the creation or acquisition of ownership interests in special purpose vehicles or entities resident in jurisdictions considered to be tax havens; and
- 3. transactions with related parties.

Identify any directors who are a member of the Audit Committee and have been appointed taking into consideration their knowledge and experience in matters relating to accounting, audits or both, and provide information about the date on which the chairperson of this committee was appointed.

·	PEDRO JOSÉ LÓPEZ JIMÉNEZ, MARCELINO FERNÁNDEZ VERDES AND CARLO BERTAZZO
Date of Appointment	26/11/2019

Appointments and Remuneration Committee			
Name	Position	Category	
FABIO CERCHIAI	CHAIRMAN		
CARLO BERTAZZO	MEMBER		
PEDRO JOSÉ LÓPEZ JIMÉNEZ	MEMBER		

% executive directors	0.00
% proprietary directors	100.00
% independent directors	0.00
% other non-executive directors	0.00
Number of meetings	2

Observations

This section requires that the members of the Nomination and Remuneration Committee be identified, together with their status as executive, proprietary, independent or non-executive directors, which do not exist in non-listed companies such as Abertis Infraestructuras, S.A. For this reason, the space for "category" should be left blank.

Explain the functions entrusted to this committee, including any additional functions to those provided for by law, and describe the procedures and rules governing the organisation and functioning thereof. For each of these functions, indicate the most significant actions taken in the year and how the committee has put into practice each of the functions attributed to it, whether under the law, company bylaws or other corporate resolutions.

The Nomination and Remuneration Committee has the following responsibilities and functions:

- a) Evaluating the skills, knowledge and experience required of the Board of Directors. For these purposes, it shall define the roles and capabilities required of the candidates to fill each vacancy, and shall decide the time and dedication necessary for them to perform their duties effectively.
- b) Establishing a target level of representation of the gender with the lowest representation on the Board of Directors and issuing quidelines on how to achieve that target.
- c) Proposing to the Board of Directors the appointment of independent directors through co-optation or their submission for approval by the Annual General Meeting, and proposing the re-election or removal of these directors by the Annual General Meeting.
- d) Informing the Board of the appointment of the other directors through co-optation or their submission for approval by the Annual General Meeting, and proposing the re-election or removal of these directors by the Annual General Meeting.
- e) Reporting the proposals for the appointment and removal of senior executives and proposing the basic terms and conditions of their contracts.
- f) Examining or organising the succession of the Chairperson and the chief executive of the Company and, if applicable, submitting proposals to the Board of Directors in order to ensure a smooth and well-planned handover.
- g) Making proposals to the Board of Directors regarding the remuneration policy for directors and general managers or those who discharge senior executive functions reporting directly to the Board, executive committees or chief executives, and regarding individual remuneration and the other contractual conditions of the executive directors, ensuring compliance therewith.

D. RELATED-PARTY AND INTRA-GROUP TRANSACTIONS

D.1. Give details of the transactions performed between the entity or group entities and the shareholders, cooperative members, holders of proprietary rights or any other type of right holder at the entity:

Name or corporate name of significant shareholder	Name or corporate name of the group company or entity	Nature of relationship	Type of transaction	Amount (thousands of euros)
ABERTIS HOLDCO, S.A.	ABERTIS INFRAESTRUCTURAS, S.A.	Shareholder	Dividends and other profit distributed	863,767
ABERTIS HOLDCO, S.A.	ABERTIS INFRAESTRUCTURAS, S.A.	Shareholder	Other: Balances receivable	225,853
COBRA INSTALACIONES Y SERVICIOS, S.A.	CASTELLANA DE AUTOPISTAS, S.A. CONCESIONARIA DEL ESTADO	Commercial	Purchases of goods (finished goods and work in progress)	2,630
COBRA INSTALACIONES Y SERVICIOS, S.A.	AUTOPISTA VASCO-ARAGONESA, CONCESIONARIA ESPAÑOLA, S.A.	Commercial	Property, plant and equipment purchases	1,343
COBRA INSTALACIONES Y SERVICIOS, S.A.	TÚNELS DE BARCELONA I CADÍ CONCESSIONÀRIA DE LA GENERALITAT DE CATALUNYA, SA	Commercial	Property, plant and equipment purchases	1,044
AUTOGRILL COTÉ FRANCE SAS	SANEF (SA)	Commercial	Provision of services	1,020
TELEPASS, S.P.A.	SANEF (SA)	Commercial	Provision of services	82,375
TELEPASS, S.P.A.	SANEF (SA)	Commercial	Balances receivable for services provided, sales made	4,413
TELEPASS, S.P.A.	SOCIETE DES AUTOROUTES PARIS NORMANDIE -SAPN- (SA)	Commercial	Provision of services	7,880
TELEPASS, S.P.A.	BIP & GO (SAS)	Contractual	Receipt of services	1,100
ABERTIS HOLDCO, S.A.	ABERTIS INTERNACIONAL, S.A.	Shareholder	Other: Balances receivable	17,538
AUTOSTRADE TECH, S.P.A.	OPERAVÍAS, S.P.A.	Commercial	Provision of services	1,714
ABERTIS HOLDCO, S.A.	ABERTIS AUTOPISTAS ESPAÑA, S.A.	Shareholder	Other: Balances receivable	6,060
ABERTIS HOLDCO, S.A.	AUTOPISTAS, CONCESIONARIA ESPAÑOLA, S.A.	Shareholder	Other: Balances payable	28,977
ABERTIS HOLDCO, S.A.	AUTOPISTES DE CATALUNYA, S.A., CONCESIONARIA DE LA GENERALITAT DE CATALUNYA	Shareholder	Other: Balances payable	2,161
ABERTIS HOLDCO, S.A.	IBERPISTAS, S.A.	Shareholder	Other: Balances receivable	9,527
ABERTIS HOLDCO, S.A.	CASTELLANA DE AUTOPISTAS, S.A. CONCESIONARIA DEL ESTADO	Shareholder	Other: Balances payable	3,357
ABERTIS HOLDCO, S.A.	AUTOPISTA DE LEÓN, S.A. CONCESIONARIA DEL ESTADO	Shareholder	Other: Balances receivable	1,102
ABERTIS HOLDCO, S.A.	INFRAESTRUCTURES VIARIES DE CATALUNYA, S.A., CONCESIONARIA DE LA GENERALITAT DE CATALUNYA	Shareholder	Other: Balances receivable	6,557
ABERTIS HOLDCO, S.A.	INFRAESTRUCTURES VIARIES DE CATALUNYA, S.A., CONCESIONARIA DE LA GENERALITAT DE CATALUNYA	Shareholders	Other: Balances payable	3,242
ABERTIS HOLDCO, S.A.	ABERTIS TELECOM SATÉLITES, S.A.	Shareholder	Other: Balances receivable	44,952
AUTOGRILL ITALIA, S.P.A.	AUTOSTRADA BS VR VI PD, S.P.A.	Commercial	Provision of services	2,735
AUTOSTRADE TECH, S.P.A.	A4 MOBILITY S.R.L.	Contractual	Receipt of services	1,897
AUTOSTRADA DEL BRENNERO, S.P.A.	SERENISSIMA PARTECIPAZIONI S.P.A	Shareholder	Other: dividends received	1,511
AUTOSTRADE PER L'ITALIA, S.P.A.	AUTOSTRADA BRESCIA VERONA VICENZA PADOVA S.P.A.	Commercial	Balances receivable for services provided, sales made	54,205
AUTOGRILL ITALIA, S.P.A.	AUTOSTRADA BRESCIA VERONA VICENZA PADOVA S.P.A.	Commercial	Balances receivable for services provided, sales made	4,.981

D.2. Give details of the transactions performed between the entity or group entities and the directors or members of the managing body or executives of the entity.

Name or company ame of the directors or executives	Name or company name of the related party	Relationship	Nature of transaction	Amount (thousands of euros)
No data				

D.3. Give details of the intra-group transactions

Company name of group company	Brief description of the transaction	Amount (thousands of euros)
No data		

Observations

Based on the information reported by the companies, there are no significant transactions with other Group companies that are not eliminated on consolidation and do not form part of the Company's normal course of business.

D.4. Give details of the mechanisms in place for detecting, identifying and resolving any potential conflicts of interest between the entity or its group and its directors, members of the managing body or executives.

Articles 28 et seq. of the Board Regulations contain specific obligations regarding the duty of loyalty and information on shares of the Board members in the Company itself or on ownership interests held by them in other non-Group companies. In particular, the duty of loyalty obliges the members of the Board to adopt the measures required to avoid situations in which their interests, either as independent professionals or as employees, may be in conflict with the interests of, and their duties to, the Company except in those cases in which the Company authorised the transaction with respect to which conflict arises.

The Directors must notify the other Directors and, where appropriate, the Board of Directors of any direct or indirect conflict of interest that they or persons related to them might have with the interests of the Company. The director in question shall refrain from involvement in resolutions or decisions on the transaction to which the conflict of interest relates and his vote shall be deducted when calculating the majority of votes whenever necessary.

In accordance with the Board Regulations, the duty to avoid conflicts of interest obliges the director to refrain from performing transactions with the Company other than ordinary transactions performed under standard customer conditions and of scant significance, i.e. where the related information is not necessary to present fairly the equity, financial position and results of the Company. Directors shall refrain from using the Company's name or invoking their position as director to unduly influence the performance of personal transactions, from taking advantage of social events, including confidential information of the Company for personal purposes and of the Company's business opportunities and obtaining advantages or remuneration from third parties other than the Company and its Group, associated with the discharge of their position, except in relation to actions of mere courtesy. Directors shall also refrain from performing activities, as an independent professional or as an employee, that are in (current or potential) effective competition with the Company or that, in any other way, place them in situation of permanent conflict with the interests of the Company.

The provisions set out in this section shall also apply if the beneficiary of the acts or of the prohibited activities is a person related to the director.

The conflicts of interest are disclosed in the notes to the financial statements.

The Company may waive the prohibitions described above in certain cases, authorising a director or a related person to perform a certain transaction with the Company, to use certain corporate assets, to take advantage of a specific business opportunity or to obtain an advantage or compensation from a third party.

Where the subject-matter of the authorisation is exemption from the prohibition on obtaining an advantage or compensation from third parties, or where it relates to a transaction whose value exceeds 10% of the corporate assets, the authorisation must necessarily be resolved upon by the General Meeting.

In all other cases, the authorisation may be granted by the Board of Directors, provided that the independence of the Board members granting the exemption is guaranteed with respect to the exempt director. It shall also be necessary to ensure the harmless nature of the authorised transaction regarding assets and liabilities and, where appropriate, its performance on an arm's length basis and the transparency of the process.

CONTINUE IN SECTION G.1

E. RISK CONTROL AND MANAGEMENT SYSTEMS

E.1. Explain the scope of the entity's Risk Control and Management System

The Board of Directors of Abertis Infraestructuras, S.A. is allocated the task of preparing the risk strategy, entrusting this function to the Audit and Control Committee, which establishes the Risk Control and Management Policy of the Abertis Group and supervises the risk management system and its commitment to the application of the tax best practices.

The Abertis Group implements a risk management model, approved and monitored by the Audit and Control Committee, and applicable to all the business and corporate units in all the countries where the Group carries on its activities. The risk management model covers all the Group's possible risks with the aim of ensuring achievement of the Group's main objectives.

Based on the directives defined by the Corporate Risk Control unit, each of the business and corporate units is responsible for preparing and maintaining its risk map which includes identification and assessment of the inherent and residual risks, of the control initiatives and activities implemented, those in charge thereof, and of the action plans defined to cover the residual risks.

The risk maps are checked and approved by the general managers of the business unit or by the managers of the corporate areas. The aforementioned risk maps are subject to periodic review by the Audit and Control Committee and the Management Committee which also monitor the main risks more frequently.

E.2. Identify the entity's bodies in charge of preparing and executing the Risk Control and Management System

The managing bodies undertake to ensure that the Group's significant risks are duly and acceptably identified, measured, prioritised and controlled, and to establish the basic mechanisms and policies required to achieve a level of risk that enables:

- The creation of value for shareholders.
- Protection of the Group's reputation, fostering of good corporate governance practices and commitment through the application of tax best practices.
- Provision of a quality service in all the Group-operated infrastructures.

The bodies responsible for definition, execution and oversight are as follows:

Board of Directors: retains ultimate responsibility for the definition of the risk strategy and of the risk control policy.

<u>Audit and Control Committee</u>: is responsible for supervision of the risk control systems, including approval of the model and periodic monitoring of the risks with varying frequencies based on the criticality and significance thereof.

<u>Corporate Risk Control</u>: is responsible for the preparation and update of the risk management policies, ensuring effective implementation of the model, establishing a common methodology for the identification, classification and assessment of risks, coordinating the update of the risk maps, implementing a monitoring and reporting system for the governing bodies and, in cooperation with the other areas of the Group, reviewing the control activities that mitigate the identified risks and monitoring of the action plans.

<u>Business/Corporate unit General Managers</u>: are in charge of risk management in their respective areas of responsibility which includes the implementation of the risk policies defined, validation of the risk maps, and supervision of the implementation of control activities and action plans to mitigate risks.

<u>Business/Corporate unit risk coordinators</u>: are responsible for coordinating implementation of each unit or area's risk management model which includes the identification and assessment thereof, as well as the implementation of a system for the control, monitoring and reporting of emerging risks to the Corporate Risk Control Unit. The risk coordinator, together with those in charge of each area, periodically prepares the risk updates and the detail of control activities, as well as information on the status of action plans.

<u>Function supervisors</u>: are those responsible for identifying risks in their respective areas and notifying their unit risk coordinator appropriately. They are also responsible for the identification and implementation of the control activities aimed at mitigating risks.

The responsibilities defined in the foregoing section are detailed in the "Framework Risk Management Policy" which is subject to review by and the approval of the Audit and Control Committee.

E.3. Indicate the main risks that might affect the achievement of the business objectives.

The business objectives may be adversely affected by the following main risks:

- Business environment-related risks arising from economic performance, resulting from decreased demand in certain countries, amendments to legislation (tax, legal and environmental), socio-political change, or adverse weather conditions.
- Specific risks arising as a result of the Group's business activities such as the maturity and term of concessions, agreements with public authorities, the performance of transactions on regulated markets, fulfilment of concession obligations and investment commitments and the entry into service of alternative infrastructures.
- Financial risks inherent to growth operations and investment financing processes, fluctuations in interest and exchange rates, rating control and refinancing needs.
- Operating risks relating to user and personnel safety, adaptation and swift response to technological changes in operating systems, control of construction projects, infrastructure maintenance, the security, integrity and confidentiality of financial and corporate information and business know-how, personnel selection and performance, training and retention of talent, fraud, supplier dependence and business interruption.

E.4. Identify whether the entity has risk tolerance levels.

Abertis took three aspects of the corporation as reference to define the risk tolerance levels:

- Mission, vision and values
- Abertis' corporate strategy
- Risk criticality analysis by category

Establishing risk tolerance levels involves differentiating between risks for which the Organisation is willing to assume greater exposure within the defined thresholds and other risks for which it seeks to reduce such exposure as far as reasonably possible. These include accident-related, environmental, health, safety, ethical, behavioural and compliance risks.

The tolerance levels are established taking into account the assessment of the possible economic, reputational, operational, safety, environmental and liability-related risks and their likelihood of occurrence.

The various tolerance levels determine which guidelines will be used for actions to address a risk, the timescales for carrying out such actions, the persons in charge and the indicators for monitoring the risk, as well as the frequency and content of the information to be furnished to the governing bodies for monitoring and decision-making.

There is a system of alerts for identifying risks assessed as having exceeded the established tolerance level, and a response must be given with respect to the actions to be taken to align the risk assessment to the related tolerance level.

E.5. Identify whether the entity has risk tolerance levels.

In 2020 the main risks that arose were a result of the health emergency caused by COVID-19, which affected all the Group's businesses, though to varying degrees of intensity and impact over time. In order to address these risks, it was necessary to deploy and monitor exceptional measures to ensure the continuity of operations with all the safety guarantees possible for our partners and users.

Management of all **Abertis**' business units emphasised and prioritised the identification of emerging risks and changes in the assessment of existing risks, affected by the COVID-19 crisis. These risks were clearly identified and assessed, together with the controls and action plans implemented in the short term, to mitigate exposure, and measures were adopted to strengthen the Group's resilience.

Accordingly, the impact of COVID-19 in 2020 on several of the main risks associated with **Abertis**' business should be highlighted:

- Business environment-related risks: fall in traffic levels and regulatory risks (systematically monitored through analysis of the changes in aggregates and maintaining cooperation and close contact with the grantor to ensure that concession arrangements are respected).
- Financial risks: liquidity and exchange rate exposure (mitigated by the arrangement of a new financial policy and the refinancing of a portion of the existing debt through the launch of hybrid bonds in order to provide an additional buffer for protecting ratings levels and enable the Company to continue its growth process).
- Industrial risks: health and safety, CAPEX, cyberattacks and going concern risk. In this connection, a committee was created to coordinate the situation arising from the COVID-19 crisis in order to monitor the continuity and safety of operations at all of the Group's businesses. This committee has met periodically to share best practices and plan forward-thinking mitigation measures, aiming to monitor risks and the protocols and actions to be taken to ensure the continuity of operations.

In addition to the risks arising from the exceptional impact of the COVID-19 crisis, the Group continued to manage other risks relating to political and social instability in certain of the countries in which it operates (mitigated by internationalisation and geographical diversification), the damage caused by adverse weather conditions (mitigated by a corporate insurance coverage and contingency plan policy) and the reduction in the average life of the toll road concessions and expiry thereof (mitigated by the growth of the asset portfolio resulting from obtainment of control of RCO in Mexico in 2020 and the new agreement to acquire the Elizabeth River Crossings concession, which has a remaining concession term of 50 years).

E.6. Identify whether the entity has risk tolerance levels.

The risk management model implemented by the Abertis Group sets out the level of oversight and the performance of specific initiatives or response plans for the main risks based on the assessment or the level of criticality thereof in order to ensure that risks are contained within the defined limits.

The response plans for the priority-monitoring risk group form part of the implementation of the specific initiatives for each of the aforementioned risks and include:

- Main milestones to be achieved.
- Persons responsible for implementation and monitoring within the organisation
- Monitoring indicators
- Content and frequency of the information to be furnished to governing bodies to ensure prompt decision-making.

Risks of a strategic and business nature due to the economic environment, regulatory changes and the specific nature of the concession business are monitored by the management committees whereas financial and operating risks are, in the main, monitored by the corporate committees in coordination with the related committees of the various business units (security committees, operating committees, technical committees, etc.).

Response plans vary based on each risk type and address issues such as:

- The internationalisation and geographical diversification strategy due to the economic downturn in certain countries and periods, offset by increased demand in response to growth in other countries In 2020 Abertis continued to strengthen its international presence with the obtainment of control of the Red de Carreteras de Occidente (RCO) Group in Mexico and the new agreement to acquire the Elizabeth River Crossing, which has a remaining concession term of 50 years.
- Cost optimisation based on the definition, implementation and monitoring of the efficiency plans, which place special emphasis on optimising the operating costs and controlling the operating investments of all the business units within the Abertis Group.
- Dialogue with the parties involved in order to provide tailor-made solutions in the infrastructure industry, adapted to each country, and negotiations with public authorities, occasionally agreeing on specific investment commitments.
- Definition of policies and procedures for the most important risks in order to control risk performance within the defined limits.
- Adhesion to the Code of Good Tax Practices with the aim of enhancing Abertis Group companies' corporate responsibility in addition to bringing greater stability to its economic results and greater legal certainty. The Abertis Group implemented the content of the Code of Good Tax Practices effectively.
- The maintenance of an appropriate insurance policy that guarantees coverage of the main types of damage, particularly catastrophes.

F. SYSTEMS OF INTERNAL CONTROL AND RISK MANAGEMENT RELATING TO FINANCIAL REPORTING (ICFR SYSTEM)

The mechanisms comprising the entity's systems of internal control and risk management relating to financial reporting (ICFR system).

$\mathsf{F.1.}$ The entity's control environment

Provide information, indicating salient features, on at least

F.1.1 Bodies and/or functions responsible for: (i) the existence and maintenance of a suitable, effective ICFR system; (ii) its implementation; and (iii) its oversight.

The System of Internal Control over Financial Reporting ("ICFR") of the Abertis Group ("the Group" or "Abertis") forms part of its general internal control system and consists of a set of processes performed by the Board of Directors, the Audit and Control Committee ("ACC"), senior executives and Group personnel, in order to provide reasonable assurance with regard to the reliability of the financial information disseminated in the markets.

The "Policy for the Definition of Responsibilities for the System of Internal Control over the Financial Reporting of the Abertis Group" establishes the following lines of responsibility and authority in relation to the ICFR system:

- Abertis' Board of Directors is ultimately responsible for all the regulated information the Group disseminates and, accordingly, for preparing the financial information (Article 4 of the Board Regulations) and ensuring that its ICFR system is adequate and effective.
- In accordance with the Board Regulations, the main responsibilities of the ACC include, inter alia:
 - Overseeing and analysing, prior to submission to the Board, the Group's statutory financial reporting process, reviewing correct compliance with the legislation in force and application of the accounting principles.
 - Overseeing the effectiveness and sufficiency of the Group's system of internal control and risk assessment, with the aim that any risk (operating, financial, technological, legal or reputational) with a significant impact on the Group's financial reporting may be identified, managed and mitigated, and communicated to the Board of Directors.
 - o Overseeing the independence of the External Auditor, supervising its work.
 - Overseeing the work performed by Internal Audit Management and Risk & KPI Management (reporting to the General Finance Department), ensuring their independence and verifying that the recommendations and corrective measures they put forward are considered by management.
- The General Finance Department (through Consolidation and Accounting Legislation Management) and the General Planning and Control Department are responsible for the design, maintenance and implementation of the ICFR system.

Abertis' Internal Audit function assumes the oversight of the ICFR system delegated by the ACC.

F.1.2 Indicate the following, if in place, particularly in connection with the financial reporting process:

• The departments and/or mechanisms in charge of: (i) the design and review of the organisational structure; (ii) defining clear lines of responsibility and authority, with an appropriate distribution of tasks and functions; and (iii) ensuring procedures are in place to communicate this structure effectively throughout the entity:

Abertis' Board of Directors assigns responsibility for the design and review of the organisational structure to the Remuneration and Organisation Department within the People area. This department outlines the organisational structure, the distribution of responsibilities and the hierarchy of positions, as well as the related legislation. The outcome of these mechanisms is documented through the organisational charts (organisational structure), the functions handbook and the job descriptions (which set out the allocation, distribution and segregation of functions) and the job position valuation maps (which set out the levels of responsibility).

The Group has an internal organisational chart that is found on the corporate intranet. It covers all the areas, locations and companies belonging to the Group and is basically organised by line of business and department (including those departments involved in the preparation, analysis and oversight of financial reporting). The organisational chart indicates responsibilities up to a certain management level and is supplemented with other more detailed organisational charts provided at department level.

With respect to the financial reporting process, in addition to the detailed organisational charts, manuals, internal policies and instructions are issued by the General Planning and Control Department and the General Finance Department (through Consolidation and Accounting Legislation Management), which are included in the Group's unified reporting manual and establish the specific guidelines and responsibilities at each close (close procedures defining the main tasks both at corporate and subsidiary level), including most notably:

- o "Close instructions": published every six months, establish the schedule to be followed by the Group companies when submitting the financial reporting and other procedures to be applied in the preparation of the Group's consolidated information.
- o "Group Reporting and Accounting Policies Handbook" (GRAPH): this handbook encompasses the accounting policies used by the Group to prepare its financial statements and its aim is to obtain consistent, uniform and comparable financial information for all the Group companies.
- o "Policy for Accounting Close at Subsidiaries": establishes the procedures to be followed to prepare the economic and financial information of the Group subsidiaries and the associated oversight procedures.
- Code of conduct, approving body, dissemination and instruction, principles and values covered (stating
 whether it makes specific reference to record keeping and financial reporting), body in charge of
 investigating breaches and proposing corrective or disciplinary action:

Abertis has a Code of Conduct (Code of Ethics), approved by the Board of Directors which is adapted by each business unit, through the preparation of a Local Code of Ethics, when required by the national laws, customs and practices of the country where the business unit operates. In any event, the Local Codes of Ethics must follow the guidelines of the Group's Code of Ethics. Also, the Abertis business units with head offices in Spain are subject to the Code of Ethics Regulations in Spain which regulate and prohibit any conduct that could imply criminal liability for legal entities.

All the Group's employees receive in-person or online training with respect to the code of ethics, anti-corruption and the prevention of workplace harassment. In addition, all employees are asked to accept Abertis' Code of Ethics on an annual basis. New employees must complete this training, which is available on the corporate intranet, when they join the Group.

The core values and principles enshrined in the Code of Ethics are as follows: integrity, honesty, transparency, legal compliance, avoidance of conflicts of interest, processing of information with the utmost strictness, appropriate use and protection of company assets, the guarantee of equal opportunities, non-discrimination of people and no reprisals against reports in good faith of breaches of the Group's Code of Ethics and its Local Codes of Ethics.

Also the Code of Ethics provides that information must be processed truthfully, so that the Group's economic and financial information presents fairly its economic, financial and equity position, in accordance with generally accepted accounting principles and applicable international financial reporting standards.

The bodies in charge of investigating breaches and proposing corrective or disciplinary action are the Abertis Group's Ethics and the Crime Prevention Committees and its Compliance functions. All the Group's Ethics and Crime Prevention Committees are presided over by the relevant Local Compliance Officer, in co-operation with the Chief Compliance Officer. The Group's Chief Compliance Officer is responsible for reporting to the Abertis ACC about all the instances of non-compliance detected either by the Ethics and Crime Prevention Committees or by the Group's Compliance functions.

Also, these bodies are assisted by the Group's various management areas, including the Management Control Department of Abertis Infraestructuras, S.A., for monitoring compliance with its internal policies. This operating mechanism is described in the Group's Compliance Policy, published on the corporate intranet and the Abertis website, as well as in the Group's policies.

 Whistle-blowing channel, for reporting any irregularities of a financial or accounting nature, as well as breaches of the code of conduct and irregular activities within the organisation to the Audit Committee, stating, as applicable, whether such reports are confidential:

The whistle-blowing channel is managed by the Group's Ethics and Crime Prevention Committees and facilitates the reporting of any irregularities of a financial, accounting or non-financial nature.

Breaches may be reported through the ethics channel online platform (available on the corporate intranet and on the Abertis website), by post or by email. Also, all Group rules establish the requirement to report any breach of the rules to the Abertis Chief Compliance Officer.

• Training and periodic refresher courses for personnel involved in preparing and reviewing financial information or evaluating the system of ICFR, which address, at least, accounting rules, auditing, internal control and risk management:

As regards training and periodic refresher courses, Abertis takes into consideration the development and ongoing training of its employees and executives, both at corporate and subsidiary level, in those issues affecting the preparation of the Abertis Group's consolidated financial information and any other matter deemed to be of crucial importance.

Abertis has a Training Plan for all of its employees, prepared by the People area. The actions included in the Plan are linked to the Group's strategic objectives, as well as the People area's strategy.

Abertis also considers that comprehensive, up-to-date training in relation to accounting rules and standards for preparing financial reporting, and capital market, tax and internal control regulations is necessary to ensure that the information reported to the markets is reliable and complies with current legislation.

With respect to the preparation and review of financial information, each year Abertis provides training in those areas identified by the General Finance Department (through Consolidation and Accounting Legislation Management) and the General Planning and Control Department in relation to:

- New regulations adopted (accounting, tax, capital market and internal control) and applicable to the Group.
- Changes in the reporting methodology and/or in the IT systems.
- Individual initiative of team members of the Planning and Control Department and Consolidation and Accounting Legislation Management.

Once the training requirements in the aforementioned areas have been identified, appropriate training activities are designed and carried out to fulfil the Group's annual training objectives in these areas.

In 2020 Abertis provided training activities by external experts and in-house training sessions for the personnel involved in the preparation and review of the financial reporting at corporate and subsidiary level. Training in 2020 was focused mainly on the accounting, tax and financial areas that may have the greatest impact on the preparation of the Group's consolidated financial reporting, in particular, in relation to IT systems, changes in tax legislation and latest developments adopted during the year in accordance with the EU-IFRSs.

In addition, in 2020 specific training was provided in the following areas:

- Accounting training and training regarding the new corporate chart of accounts and reporting model provided by Consolidation and Accounting Legislation Management.
- Tax courses given by the Corporate Tax Department, in particular, on the latest developments in tax in 2020 in the main countries in which Abertis has a presence and international taxation.
- Courses given by the Compliance Department, specifically:
 - Online training on misuse of information and data protection
 - CEO anti-corruption awareness-raising campaign
 - Online training regarding the Abertis Group's compliance model (crime prevention model, anti-corruption, advocacy and lobbying, conflicts of interest, etc.)
- Legal alerts prepared by the Legal Advisory Department on the latest legislative developments applicable to Group companies.

In addition, Consolidation and Accounting Legislation Management has subscriptions to various publications and magazines in the accounting and financial spheres, as well as to the IASB website, which sends regular updates and newsletters, which are analysed to ensure that they are taken into account in the preparation of Abertis' financial information.

F.2. Assessment of financial reporting risks

Provide information on, at least:

F.2.1 The main features of the risk identification process, including risks of error or fraud, as regards:

• Whether the process exists and is documented:

Pursuant to the provisions of Legislative Royal Decree 4/2015, of 23 October, approving the Consolidated Securities Market Law and CNMV Circular no. 7/2015, of 22 December, published by the Spanish National Securities Market Commission (CNMV), the Group has a system of Internal Control over Financial Reporting (ICFR) model.

The aforementioned model is documented in the "Policy for identification of risk of error in the financial information of the Abertis Group" ("Risk Identification Policy"), which describes the process for the identification of significant risks of misstatement of the consolidated financial statements, whether due to fraud or error. The risk identification process is performed at least once a year.

Through application of the Risk Identification Policy, Abertis ensures that the risk identification process considers quantitative and qualitative variables (i.e. transaction complexity, risk of fraud, regulatory compliance or level of judgement required) when defining the scope of the Group's ICFR system.

Application of the Risk Identification Policy results in the design of an ICFR system significant risk matrix from a consolidated group perspective. The purpose of the matrix is to identify the accounts and disclosures which have an associated significant risk with a potential material impact on the financial information. Once the scope of application of the Group's ICFR system has been defined, based on the identified risk matrix, the control activities required to mitigate the identified risks are designed.

The process of identifying risks of error in financial information is performed and documented each year by the General Finance Department (through Consolidation and Accounting Legislation Management) and the General Planning and Control Department.

 Whether the process covers all financial reporting objectives (existence and occurrence; completeness; valuation; presentation, disclosure and comparability; and rights and obligations), is updated and how frequently:

The Risk Identification Policy establishes that, following identification, risks are reviewed in order to analyse the potential risks of error in each assertion in the financial information (existence and occurrence; completeness; valuation; presentation, disclosure and comparability; and rights and obligations) that might have a significant impact on the reliability of the financial information.

The risks of error identified in the financial reporting are classified as follows:

- a) General risks
- b) Risks relating to appropriate recognition of the Group's specific transactions
 - a. Significant transactions
 - b. Judgements and estimates
 - c. Lack of familiarity with agreements/contracts
 - d. Activities outsourced to third parties
- c) Risks relating to the financial reporting preparation process
- d) Risks relating to IT systems.

Each of the aforementioned risks identified in the process of preparing the consolidated financial statements is associated with the processes and various financial areas deemed significant (in view of either their contribution to the consolidated financial statements or to other more qualitative factors) and to the Group companies within the scope of the ICFR system.

• Whether a specific process is in place to define the scope of consolidation, taking into account, inter alia, the possible existence of complex corporate structures, holding companies and special purpose vehicles:

The identification of the scope of consolidation is performed periodically to obtain an updated company map. Companies exercising direct or indirect control (power to govern the operating and financial policies of a subsidiary so as to obtain economic benefits from its activities) are considered when establishing the companies within the scope of the ICFR system. Therefore, the scope of the ICFR system excludes companies over which joint or significant influence is exercised, although general controls are performed in order to provide assurance on the reliability of the financial information furnished by these companies and included in the consolidated financial statements.

• Whether the process addresses other types of risk (operational, technological, financial, legal, reputational, environmental, etc.) insofar as they may affect the financial statements.

Abertis considers the possibility of risks of error arising in certain processes not associated with specific types of transaction to the extent that they may impact the financial statements (such as the close process, the IT system operating process and the judgements or key accounting policies review process). These processes include the consolidation process and, accordingly, the Group has established policies geared towards ensuring both correct configuration and execution of the process, as well as correct identification of the scope of consolidation.

• Indicate the entity's governing body that oversees the process:

As mentioned above in F.1.1., the ACC is responsible for oversight of the internal control and risk management system with the support of Internal Audit.

F.3. Control activities

Provide information, indicating the salient features, if available, on at least:

F.3.1 Procedures for reviewing and authorising financial information and the description of the ICFR system to be disseminated in the securities markets, indicating the persons responsible in that connection, as well as documentation describing the flows of activities and controls (including those addressing the risk of fraud) for the various types of transactions that may have a material effect on the financial statements, including the accounting close procedure and the specific review of the relevant judgements, estimates, valuations and projections.

The Group's "Review, authorisation and supervision of financial reporting policy" establishes, inter alia, the scope (periodic regulated financial information and those responsible for the preparation thereof) and the review procedures of the ACC, which include reading and analysis of the information and discussions with those responsible for its preparation (the General Finance Department and General Planning and Control Department), those responsible for the verification of the design of the model and operation of the existing controls (Internal Audit) and the external auditors.

Responsibility in relation to the preparation of the financial information at each quarterly close begins with the review and certification by the person responsible for economic and financial matters at each subsidiary, and also, at the half-yearly and annual accounting closes, with the express certification by the general manager of each subsidiary. The aforementioned certification is provided by means of a questionnaire that includes the internal control procedures that must be performed to provide reasonable assurance as to the reliability of the entity's financial statements.

As regards the description of the system of ICFR contained in this document, the review and certification process is the same as that applied for the rest of the economic and financial content of the Annual Corporate Governance Report.

The separate and consolidated financial statements, the half-yearly financial reports and the financial information contained in the Group's quarterly interim management statements are prepared and reviewed by the General Finance Department and General Planning and Control Department prior to their submission to the ACC. The ACC applies the procedures included in the policy referred to at the beginning of the section as a preliminary step towards the submission of its conclusions to the Board of Directors of Abertis.

The documentation of the ICFR system includes the following documents:

- ICFR system policies
- Corporate internal regulations
- ICFR system risk map
- ICFR system scope model
- ICFR system risk and control matrix
- · Regular questionnaires certifying control activities

In addition to the ICFR system policies, Abertis has policies designed to mitigate the risks of error in processes not associated with specific transactions. Specifically, documented corporate internal regulations exist in relation to:

- accounting close procedures (at both corporate level, including the consolidation process, and at subsidiary level)
- procedures relating to activities performed by third parties
- transfer prices
- policies to identify and establish levels of approval for significant judgements and estimates

In addition to the risks detected, the "ICFR system risk and control matrix" was developed, establishing the scope of the system of internal control over financial reporting in order to determine the headings affected in the financial statements, as well as the companies affected (see section F.2.1.).

In relation to the activities and controls directly related to transactions that may materially affect the financial statements, the Group has descriptions of the controls implemented to mitigate the risks of material misstatement due to error in the information reported to the markets. The descriptions are also documented in the "ICFR system risk and control matrix" and contain information on what the control activity should entail, why it is executed, who is required to execute it and how often, as well as any other information with regard to which IT systems or which activities performed by third parties are relevant in terms of the effectiveness of the related control activity. The controls cover areas such as the generation of revenue, investments and concession expenses, acquisitions and subsequent measurement of other non-current assets, analysis of investment recovery, recognition of income taxes or correct presentation of financial instruments and of financing transactions of the Abertis Group. Abertis performs an annual review of matrices to ensure maintenance thereof.

The Group has descriptive corporate documentation available on the control activities that encompass all the financial reporting control objectives of the various types of transaction with a material impact on its consolidated financial statements.

In relation to the significant judgements and estimates made, the Group discloses in its consolidated financial statements any areas in which there is a certain degree of uncertainty that it considers of particular relevance. The specific review and approval of the significant judgements, estimates, valuations and projections, as well as the key assumptions used for their calculation, with a material impact on the consolidated financial statements, is carried out by the General Finance Department, the General Planning and Control Department and, where applicable, by the chief executive officer. The most significant, such as the monitoring of asset value, hedging policies, etc., are discussed and reviewed by the ACC prior to their approval by the Board of Directors.

F.3.2 Internal control policies and procedures for IT systems (including secure access, tracking of changes, system operation, operational continuity and segregation of duties) giving support to key company processes regarding the preparation and publication of financial information.

The Group uses IT systems to maintain proper recognition and control of its transactions and, therefore, their correct functioning is a crucial element of particular importance to the Group. Specifically, it has implemented standardised accounting and reporting systems at the majority of the Group companies.

Accordingly, as part of the identification process for risks of error in financial information, the Group identifies, through its General Planning and Control Department, which systems and applications are relevant to the preparation of the Group's financial information. The systems and applications identified include those used directly at corporate level in the preparation of the consolidated financial information, as well as the reporting systems among the various Group companies. The systems and applications include, inter alia, both complex developments at integrated IT system level, as well as other software applications developed at user level (e.g. spreadsheets), when they are relevant to the activities involved in the preparation and control of financial reporting.

Also, the Systems department has established general policies aimed at ensuring the correct operation of the systems and applications. These policies cover both physical and logical security relating to access, procedures to verify the design of new systems or changes to existing systems and data recovery policies in the event of unforeseen incidents affecting the operation thereof. In particular, documented policies exist in relation to the following:

- IT system project development methodology (change management, etc.)
- Operations management (backup management, patch installation, system capacity and performance management, communications management, interface monitoring, operational incident management and resolution, preventive updates and batch process management)
- Information and systems security (backup copy procedure and plan, user and licence management, physical access, security monitoring, etc.)
- · Systems continuity plan

The Systems department performs an annual validation of the effectiveness of the controls established over the various IT systems implemented at the Group.

F.3.3 Internal control policies and procedures for overseeing the management of activities outsourced to third parties and of the appraisal, calculation or valuation services commissioned from independent experts, when these may materially affect the financial statements.

Since 2015 some of the Abertis Group companies in Spain have outsourced to a third party supplier certain of the activities associated with economic and personnel management. In this connection, certain risk control and management mechanisms have been established with the supplier to ensure the completeness and reliability of the financial information arising from the outsourced activities, including, inter alia: an agreement Management and Oversight Committee, service level agreements, risk indicators, service reports, technological security measures, external audits and contingency and continuity plans.

Also, the Group uses, on a recurring basis, independent experts' reports to measure its financial instruments and employee benefit obligations.

The Corporate Finance Department and Compensation and Benefits Department carry out checks prior to hiring independent experts and following the experts' work, in order to verify:

- competence, knowledge, credentials and independence;
- the validity of the data and methods used; and
- the reasonableness of the assumptions applied, where applicable.

Abertis has documented guidelines on the treatment of activities outsourced to third parties in terms of both engagement and results. These guidelines are set out in the "Procedure for activities performed by third parties" policy. Each year the Group reviews which activities performed by third parties are relevant to the preparation of the financial information.

F.4. Reporting and communication.

Provide information, indicating the salient features, if available, on at least:

F.4.1 Whether there is a specific role in charge of defining and keeping up-to-date accounting policies (accounting policies area or department) and resolving doubts or disputes over their interpretation, communicating on a regular basis with the team in charge of operations at the organisation. The role is also responsible for updating the accounting policies manual and disseminating it to the operating units.

This responsibility is held by Consolidation and Accounting Legislation Management (reporting to the General Finance Department) which, among other duties, is in charge of defining, keeping up-to-date and communicating the Group's accounting policies for the purposes of preparing the consolidated financial information in accordance with the standards adopted by the European Union (EU-IFRSs) (and, consequently, of the information each subsidiary is required to report).

The Group has formalised a "Procedure for the preparation, updating and communication of accounting policies" which sets out the following:

- Existence of a Group accounting manual
- Update frequency
- · Communication with business units
- Procedures for receiving and responding to consultations regarding the accounting manual (accounting legislation mailbox)
- Procedure for update of the accounting information Reporting Package to be received from subsidiaries

The duties of Consolidation and Accounting Legislation Management also include responding to the accounting consultations that may be made by the various business units and other corporate departments of the Group.

As mentioned in section F.1.2, the Group has an accounting policy manual (GRAPH) for the purposes of preparing the financial statements in accordance with EU-IFRSs, which is compiled by Consolidation and Accounting Legislation Management and updated periodically (at least once a year), and includes the standards applicable during the year. The Audit Instructions sent by the external auditor to all the auditors of the various Group companies for the limited review or audit at each half-yearly or annual close, respectively, establish that the accounting policies to be applied in the performance of their work are those contained in Abertis' GRAPH.

Any amendments made are communicated to the subsidiaries by email, and a complete, updated manual is available in the Accounting Legislation Portal and in the Corporate Management Control Portal on the Group intranet. No significant amendments were made in 2020 that might affect the preparation of the consolidated financial information for the year.

Moreover, on a half-yearly basis, Consolidation and Accounting Legislation Management issues an information memorandum on the EU-IFRSs, which describes the standards that will come into force during the year and in future years, as well as a summary of the standards not yet approved that might have an impact on the consolidated financial statements and those of the subsidiaries.

F.4.2 Mechanisms in standard format for the capture and preparation of financial information, which are applied and used in all units within the company or group, and support its main financial statements and accompanying notes as well as disclosures concerning the ICFR system.

The Group has various integrated platforms both for the accounting recognition of transactions and the preparation of financial information for the majority of its subsidiaries (SAP R3·and BPC consolidation and reporting). The integrity and reliability of the aforementioned IT systems is validated through the general controls indicated in section F.3.2.

Also, each of the subsidiaries is responsible for the preparation and upload in the reporting and corporate consolidation system (SAP BPC) of the Monthly Reporting, which contains the financial information required at each monthly close to prepare the consolidated information and other financial information required.

The monthly reporting is a single reporting based on a standard chart of accounts for all the Group companies.

Every six and twelve months "Half-yearly Forms/Annual Forms" (a single, standard information package for all the Group companies, which includes the Monthly Reporting and a reporting of "Additional Information - Financial Statements 2020") signed by the General Management of each of the subsidiaries are received, which include all the information required to prepare the Group's consolidated financial information (interim condensed financial statements and statutory financial statements).

The aforementioned "Half-yearly and annual forms" ensure the uniformity of the information by virtue of the following characteristics:

- It is unified and consistent across countries and lines of business
- It is prepared based on the Group's instructions and on its accounting manual, which is a single manual applicable to all the companies forming part of the Group.
- It includes the applicable legal, tax, corporate and regulatory requirements.

Monthly Reporting and Forms information is uploaded directly by the controllers to the reporting and corporate consolidation system.

The structure of the "Forms" is reviewed regularly (at least twice a year) to ensure that all the regulatory updates applicable in accordance with EU-IFRSs are included.

The entire reporting system is included in the Monthly Reporting Information Manual, which is updated each year by the General Planning and Control Department and provides details of processes and dates and full information on how to complete the reporting, which should be adhered to by all the Group companies.

F.5. Oversight of system operation.

Provide information, indicating the salient features, on at least:

F.5.1 ICFR system monitoring activities performed by the Audit Committee, including an indication of whether the entity has an internal audit department whose competencies include supporting the Audit Committee in its role of monitoring the internal control system, including ICFR. Also describe the scope of the ICFR system assessment conducted in the year and the procedure for the person in charge to communicate the findings. State also whether the company has an action plan specifying corrective measures and whether it has taken stock of the potential impact on its financial information.

During 2020 the ACC or, otherwise, the Board of Directors, performed the following activities in relation to the ICFR system:

- Periodic review of the financial information, considering the most significant judgements and estimates.
- Periodic monitoring of the certifications of the application of controls by the personnel responsible for preparing the financial information.
- Monitoring of the findings of the internal and external audit ICFR reviews.
- Review of the information relating to the ICFR system forming part of the Annual Corporate Governance Report.

The Group has an Internal Audit department (forming part of the General Finance Department) that reports to the ACC (which delegates oversight of internal control, including the ICFR system, to the Internal Audit department). As a result of the

supervisory tasks delegated to it, Internal Audit plays a key role in ensuring an internal control system is in place that reasonably quarantees:

- · Safeguarding of the Group's assets
- Compliance with applicable external and internal regulations
- Effectiveness and efficiency in the transactions and corporate and support activities
- Transparency and completeness of the financial and management information

Internal Audit draws up an Annual Review Plan that is approved by the ACC and based on the following:

- The classification, by risk and materiality factors, of the companies controlled by the Group.
- The definition of the activities to be reviewed: top-level transactional processes (revenue, procurements, fixed assets, employees, financial management, technology, etc.), other transactional processes (travel, maintenance and warehouse expenses, etc.) and compliance (ICFR, etc.).
- The definition of the frequency of the reviews for each of the foregoing processes based on the company classification.

In connection with the financial information and the general IFRC model, a review was performed in 2020 of the functioning of the controls over significant transactions, judgements and estimates and preparation of financial information. Reviews were also performed of the controls over general risks and over information systems with the frequency determined by Internal Audit's general review criteria.

The potential weaknesses identified in all of the reviews are classified by criticality, assigned to a supervisor and subject to monitoring until they are resolved.

As a result of the ICFR system assessment activities conducted by the Internal Audit department in 2020, which were submitted to the ACC, no weaknesses were detected which might have a material impact on the Group's financial reporting for 2020, the corrective measures required to resolve other potential weaknesses in the future having been implemented.

Also, the external auditor, as mentioned in section F.7.1., issues an annual agreed-upon procedures report on the description of the ICFR system prepared by Abertis in which no matters worthy of note arose.

F.5.2 Indicate whether there is a discussion procedure whereby the financial auditor (pursuant to TSAs), the internal audit department and other experts can report any significant internal control weaknesses encountered during their review of the financial statements or other reviews they have been engaged to perform to the company's senior executives and its Audit Committee or Board of Directors. State also whether the entity has an action plan to correct or mitigate the weaknesses identified.

As indicated above in section F.3.1, Abertis' "Review, authorisation and supervision of financial reporting policy" establishes the ACC's review procedure which includes the following:

- Meetings with those responsible for the preparation of the financial information (General Finance Department and General Planning and Control Department) to discuss the reasonableness of the changes in the aggregates, the most significant transactions or events during the period, changes in accounting policies, any unusual fluctuations and any other information deemed relevant.
- Discussions with the Internal Audit department (as part of the ongoing monitoring of reviews and recommendations made throughout the year) to obtain information on the level of compliance with the Plan and with the findings of the reviews performed (including ICFR) and on the current status of any recommendations made to improve the potential weaknesses identified.

 Private discussions with the external auditors (at least on completion of the planning phase of the audit of the financial statements for the year and on completion of their audit and/or limited review procedures on the financial statements and the half-yearly reporting) in order to obtain information on the scope and findings of their work and on any potential significant internal control weaknesses identified, the content of their reports and any other information deemed appropriate.

F.6 Other relevant information

No additional aspects were identified for disclosure.

F.7. External auditor's report

F.7.1 Whether the ICFR system information reported to the markets has been reviewed by the external auditor. If "yes", the related report should be included in the corresponding report as an Appendix. If "no", give reasons.

The external auditor reviewed Abertis' ICFR information for 2020. The scope of the auditor's review procedures was set in accordance with the Spanish Institute of Certified Public Accountants Circular E14/2013, of 19 July 2013, publishing the Draft Guidance and specimen auditor's report relating to the information on the system of internal control over financial reporting (ICFR) of listed entities.

G. OTHER INFORMATION OF INTEREST

If there is any salient feature of corporate governance at the entity or the group entities that has not been dealt with in the other sections herein, and which it is necessary to include in order to provide the most complete and reasoned information on corporate governance structure and practices at the entity or its group, provide a brief description.

This section can include any other information, clarification or qualification relating to the previous sections of the report, provided that it is material and not repetitive.

In particular, indicate whether the entity is subject to any legislation other than the Spanish legislation on corporate governance, and if so, include the information that it is required to provide, where such information differs from that required in this report.

The entity may also indicate whether it has voluntarily adhered to any other codes of ethical principles or good practice of an international, industry-specific or other nature. If so, state the code in question and the date of adherence thereto.

CONTINUATION OF SECTION B.3

Seventh point of the agenda: The appointment of KPMG Auditores, S.L., with taxpayer identification number B-78510153 and registered office at Paseo de la Castellana, 259, 28046 Madrid and Spanish Official Auditors' Register (ROAC) no. S0702, as auditor of the Company and of its consolidated Group for 2021-2023 was approved, both for the separate and the consolidated financial statements, for the period of three years, i.e. for 2021, 2022 and 2023.

This resolution was adopted by the affirmative votes of 99.9901% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Eighth point of the agenda: The delegation to the Board of Directors of the power to resolve to perform a capital increase on one or more occasions up to half of the Company's share capital and over a maximum period of five years was approved, with the consequent amendment of the bylaws.

This resolution was adopted by the affirmative votes of 99.9446% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Ninth point of the agenda: The amendment of the remuneration policy in force approved by the Company's General Meeting was approved.

This resolution was adopted by the affirmative votes of 99.8652% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

Tenth point of the agenda: The delegation of powers to either the Chairman, the CEO or the Secretary of the Board of Directors for the formalisation and performance of all the resolutions adopted by the Meeting was approved.

This resolution was adopted by the affirmative votes of 99.9901% of the shares attending the General Meeting in person or by proxy (excluding the Company's treasury shares).

CONTINUATION OF SECTION D.4

The obligation not to compete with the Company may only be subject to exemption in the event that no damage is expected to arise at the Company or the expected damage is offset by the benefits expected to be obtained as a result of the exemption. The exemption shall be granted by means of an express individual resolution of the General Meeting. In any event, at the request of any shareholder, the General Meeting shall resolve on the removal of the director carrying on competing activities where the risk of damage to the Company is deemed significant.

Lastly, the Company's internal Code of Conduct in matters relating to securities markets, establishes that persons in conflict of interest situations shall act at all times with loyalty to the Company, irrespective of their interests as independent professionals or employees and shall refrain from taking part in or influencing decisions on the matters affected by the conflict. The aforementioned persons must also notify the Company of the possible conflicts of interest to which they are subject as a result of their family relationships, their personal assets, their activities outside of the Company or for any other reason.

This Annual Corporate Governance Report was approved by the entity's Board of Directors or managing body at its meeting held on 9th March 2021.

Indicate any directors or members of the managing body who voted against or abstained in relation to the approval of this Report.

Abertis Infraestructuras, S.A. and Subsidiaries

Auditor's report on the system of Internal Control over Financial Reporting (ICFR) of the Abertis Infraestructuras Group for 2020

Translation of a report originally issued in Spanish. In the event of a discrepancy, the Spanish-language version prevails

Translation of a report originally issued in Spanish. In the event of a discrepancy, the Spanish-language version prevails

AUDITOR'S REPORT ON THE INFORMATION RELATING TO THE SYSTEM OF INTERNAL CONTROL OVER FINANCIAL REPORTING (ICFR) OF THE ABERTIS INFRAESTRUCTURAS GROUP FOR 2020

To the Directors of Abertis Infraestructuras, S.A.:

As requested by the Board of Directors of Abertis Infraestructuras, S.A. and Subsidiaries ("the Abertis Infraestructuras Group") and in accordance with our proposal-letter of January 20, 2021, we have applied certain procedures to the information relating to the ICFR system included in section F of the Annual Corporate Governance Report ("ACGR") of the Abertis Infraestructuras Group for 2020, which summarises the internal control procedures of the Entity in relation to its annual financial reporting.

The Directors are responsible for adopting the appropriate measures in order to reasonably guarantee the implementation, maintenance and supervision of an adequate internal control system and for making improvements to that system and for preparing and establishing the content of the information relating to the ICFR system.

It should be noted in this regard, irrespective of the quality of the design and operating effectiveness of the internal control system adopted by Abertis Infraestructuras Group in relation to its annual financial reporting, that the system can only permit reasonable, but not absolute, assurance in connection with the objectives pursued, due to the limitations inherent to any internal control system.

In the course of our audit work on the financial statements and pursuant to Technical Auditing Standards, the sole purpose of our assessment of the internal control of the Abertis Infraestructuras Group was to enable us to establish the scope, nature and timing of the audit procedures to be applied to the Abertis Infraestructuras Group's financial statements. Therefore, our assessment of internal control performed for the purposes of the aforementioned audit of financial statements was not sufficiently extensive to enable us to express a specific opinion on the effectiveness of the internal control over the regulated annual financial reporting.

For the purpose of issuing this report, we applied exclusively the specific procedures described below and indicated in the Guidelines on the Auditors' Report on the Information relating to the System of Internal Control over Financial Reporting of Listed Companies, published by the Spanish National Securities Market Commission (CNMV) on its website, which establishes the work to be performed, the minimum scope thereof and the content of this report. Since the work resulting from such procedures has, in any case, a reduced scope that is significantly less extensive than that of an audit or a review of the internal control system, we do not express an opinion on the effectiveness thereof, or on its design or operating effectiveness, in relation to the Abertis Infraestructuras Group's annual financial reporting for 2020 described in the information relating to the ICFR system. Therefore, had we applied procedures additional to those described below or performed an audit or a review of the internal control over the regulated annual financial reporting, other matters or aspects might have been disclosed which would have been reported to you.

Also, since this special engagement does not constitute an audit of financial statements and is not subject to the Consolidated Spanish Audit Law, we do not express an audit opinion in the terms provided for in that Law.

The procedures applied were as follows:

- 1. Perusal and understanding of the information prepared by the Abertis Infraestructuras Group in relation to the ICFR system disclosure information included in the directors' report- and assessment of whether this information addresses all the information required in accordance with the minimum content described in section F, relating to the description of the ICFR system, of the model ACGR established in CNMV Circular no. 5/2013, of 12 June 2013, modified by the CNMV Circular no. 7/2015, of 22 December 2015 and CNMV Circular no. 2/2018, of 12 June 2018.
- 2. Questioning of personnel responsible for the drawing up of the information detailed in point 1 above: (i) to obtain an understanding of the process that goes into drawing up the information; (ii) to obtain information that permits an evaluation of whether the terminology used complies with the framework definitions; and (iii) to obtain information on whether the control procedures described are in place and functioning at the Abertis Infraestructuras Group.
- 3. Review of the explanatory supporting documentation for the information detailed in point 1 above, including the documentation furnished directly to the personnel in charge of preparing the ICFR system descriptive information. In this regard, the aforementioned documents include reports prepared for the Audit and Control Committee by internal audit, senior management and other internal or external specialists.
- 4. Comparison of the information detailed in point 1 above with the knowledge on the Abertis Infraestructuras Group's ICFR system obtained through the procedures applied during the financial statement audit work.
- 5. Reading of the minutes taken at meetings of the Board of Directors, Audit and Control Committee and other committees of the Abertis Infraestructuras Group to evaluate the consistency between the ICFR business transacted and the information detailed in point 1 above.
- 6. Obtainment of the representation letter in connection with the work performed, signed by those responsible for preparing and formulating the information detailed in point 1 above.

The procedures applied to the information relating to the ICFR system did not disclose any inconsistencies or incidents that might affect the information.

This report has been prepared exclusively in the context of the requirements established by article 540 of the consolidated text of the corporate enterprises act Corporate Enterprises Act, and by the aforementioned CNMV Circulars, for the purposes of the description of the ICFR system in Annual Corporate Governance Reports.

DELOITTE, S.L.

Ana Torrens

9 de marzo de 2021