



Q3 2008 Results



Highlights 2008

- Results hit by the hike in fuel prices
- Positive change in trend of passenger yields
- Good evolution of unit costs ex fuel thanks to the achievement of the Director Plan initiatives
- Increase in staff productivity and fleet utilisation
- Good progression of our Maintenance business
- Demand is reflecting more clearly the weakness in the economy

Main Figures

<i>MM/€</i>	Q3 2008	08/07
Operating Revenues	1,450.5	- 0.6%
Ebitdar	159.6	- 47.9%
EBIT	16.2	- 88.4%
Adjusted EBIT	45.3	- 73.9%
Profit from operating activities	-0.15	n.m.
EBT	36.3	- 83.4%
Net Income	30.4	- 79.5%

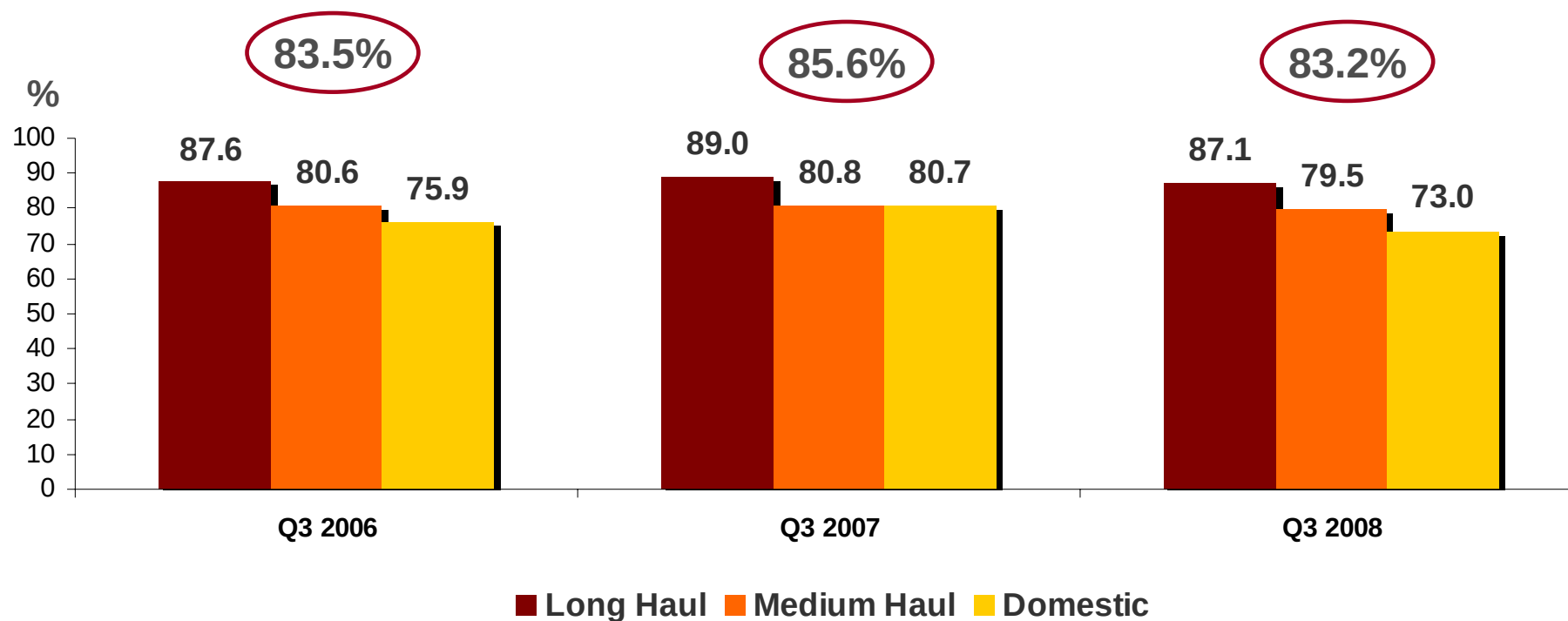
Q3 2008 Operating Revenues

<i>(million €)</i>	2008	% 08/07
Passenger	1,138.3	- 1.3
Cargo	88.1	+ 7.2
Handling	82.2	+ 5.4
Maintenance	72.8	+ 12.1
Rest	69.1	- 13.8
Total Operating Revenue		- 0.6%

Traffic Statistics

Q3 2008	ASK	RPK	L.F.
Domestic	- 18.8%	- 26.6%	- 7.7 p.p.
Europe	+ 4.9%	+ 3.6%	- 1.0 p.p.
Other Int. Medium Haul	+ 5.9%	+ 1.5%	- 3.4 p.p.
Long Haul	+ 3.0%	+ 0.8%	- 1.9 p.p.
Total	- 0.2%	- 3.0%	- 2.4 p.p.

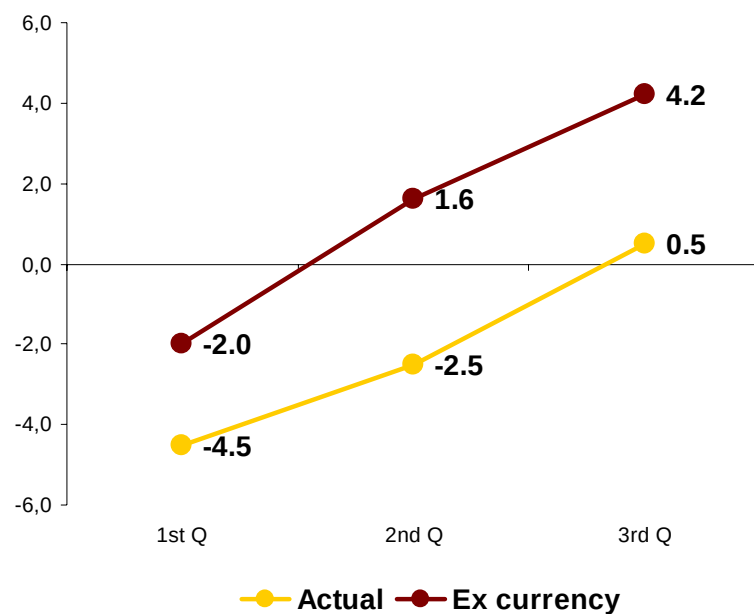
High Load Factor Levels



Positive Unit Pax Revenue Evolution

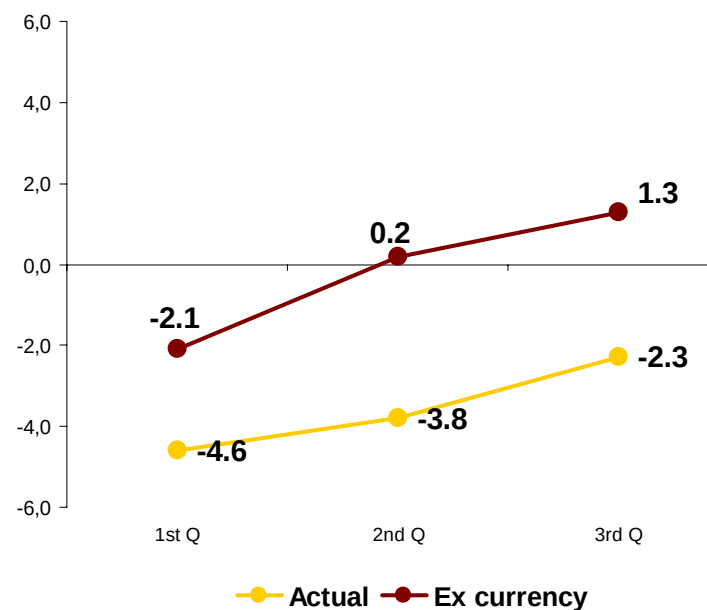
Yields

% 08/07



Pax Revenue/ASK

% 08/07



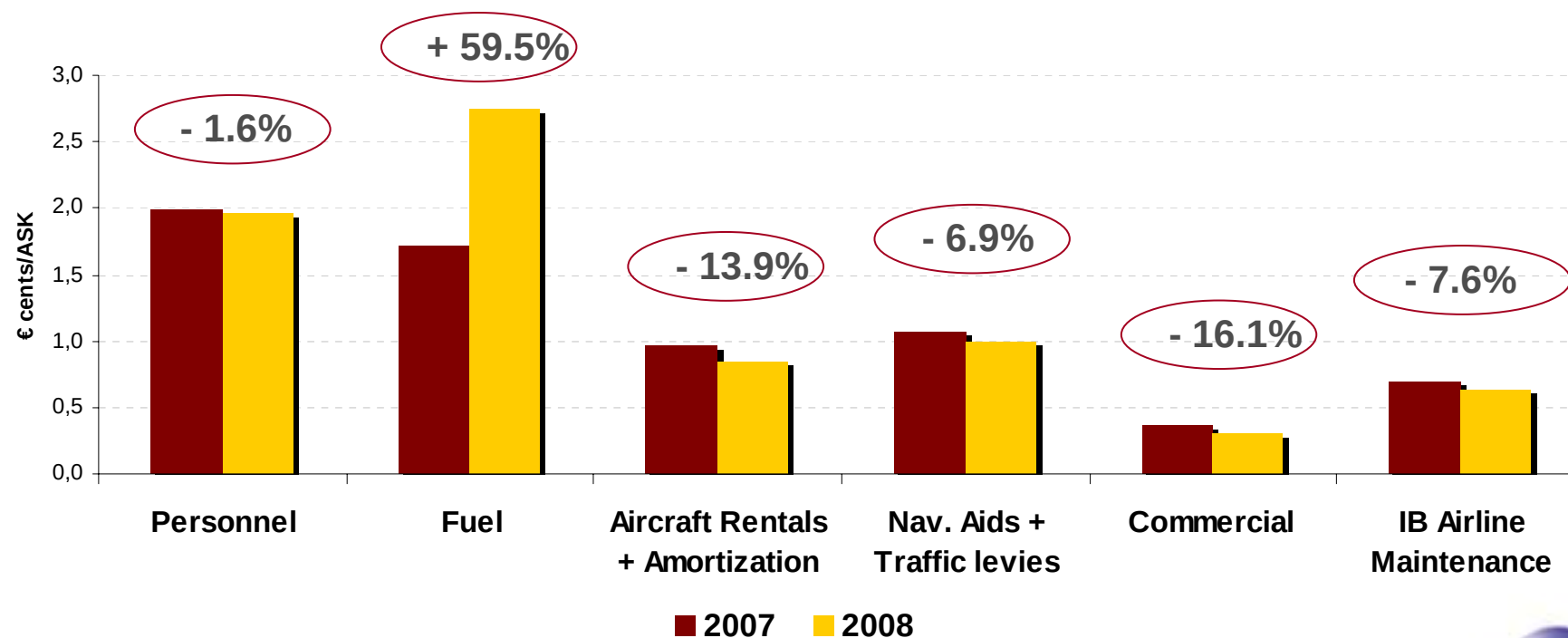
Q3 2008 Operating Costs (Ex non recurrent)

<i>(million €)</i>	2008	%08/07
Personnel	334.3	- 1.9
Commercial	51.0	- 16.2
Fuel	469.4	+ 59.3
Aircraft rentals + Depreciation	143.4	- 14.0
Nav.charges + Traffic services	170.6	- 6.9
Total Operating Costs		+ 8.7%
Total Operating Costs Ex Fuel		- 5.8%

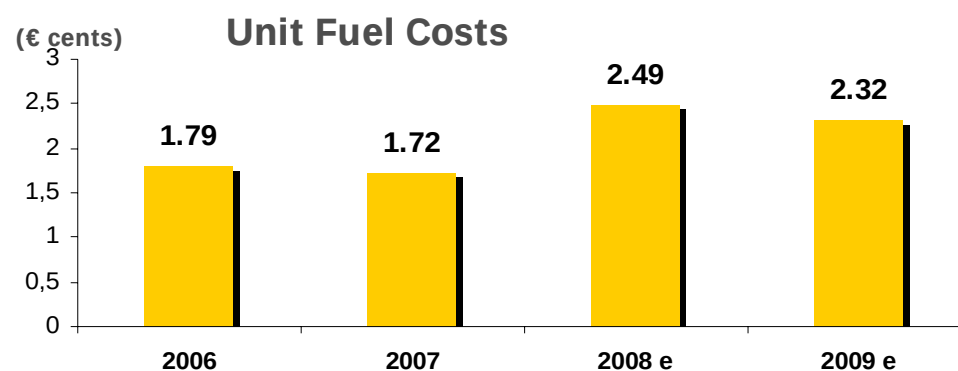
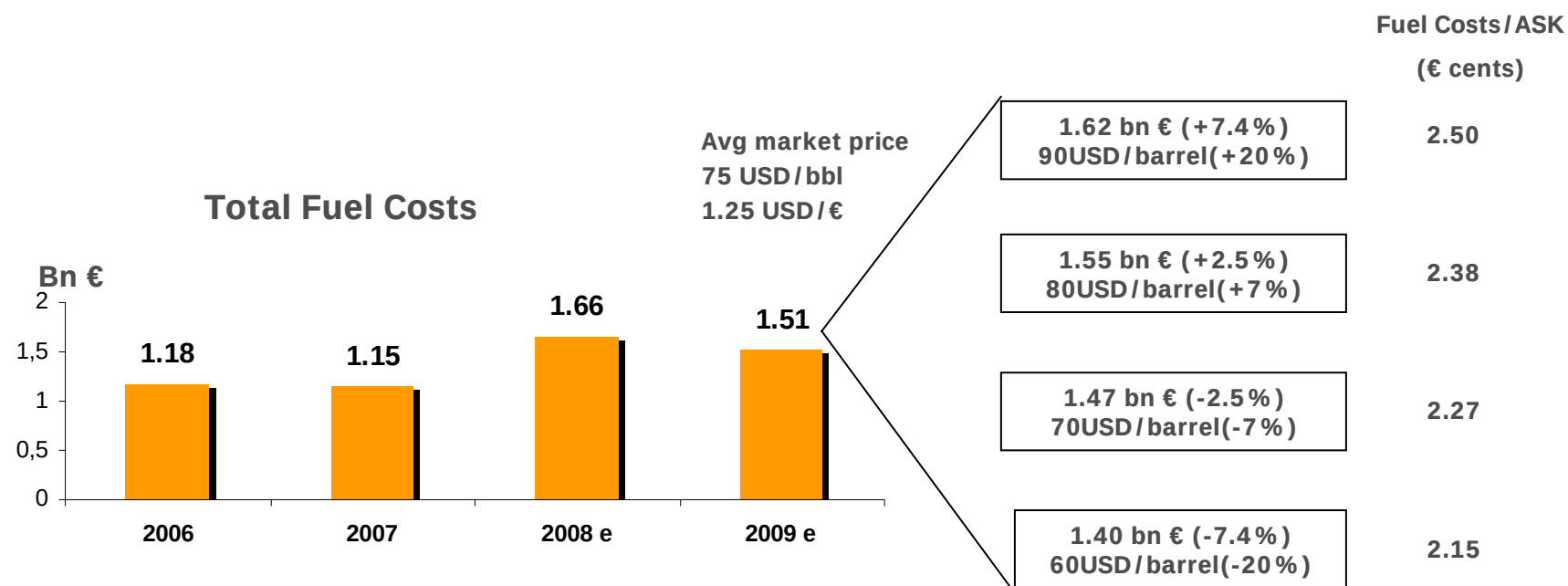
Unit Cost Evolution Q3 2008/Q3 2007

Total unit costs + 8.9%

Ex fuel - 5.7%

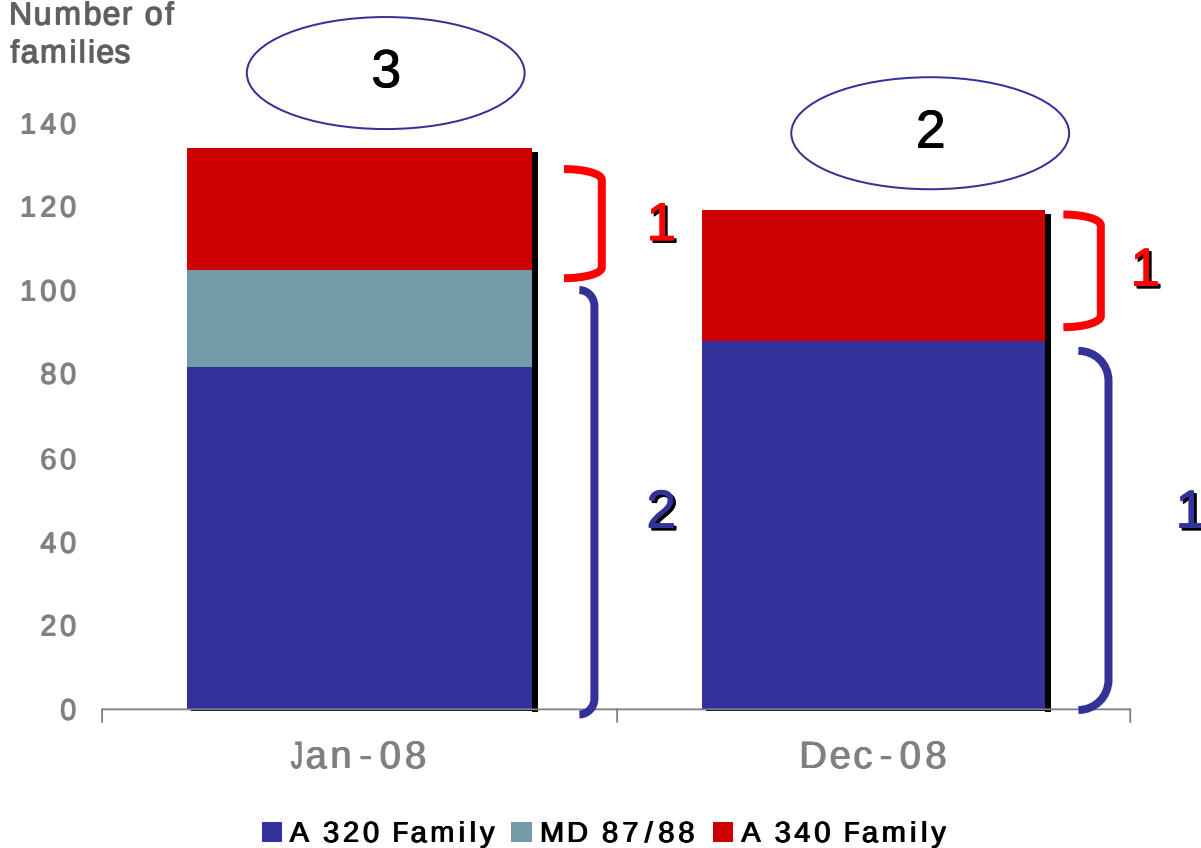


Strong impact of fuel costs on results



Young and Efficient Fleet

Number of families



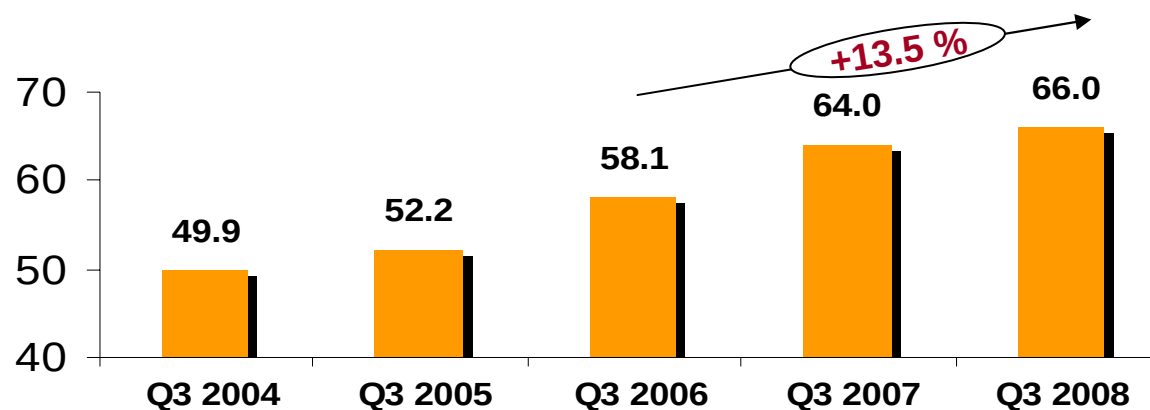
In October 08 MD fleet has been completely phased out

Average age 7.5

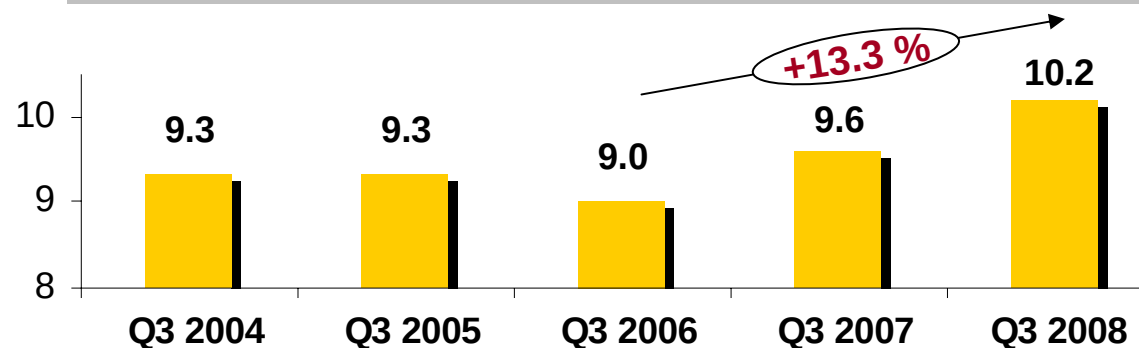
7.2

Productivity Evolution

Operating Revenue/Employee (Thousand €)



Average Fleet Utilization (Block hours/day/aircraft)



Strong Balance Sheet

MM/€

Sept 2008

Over December 07

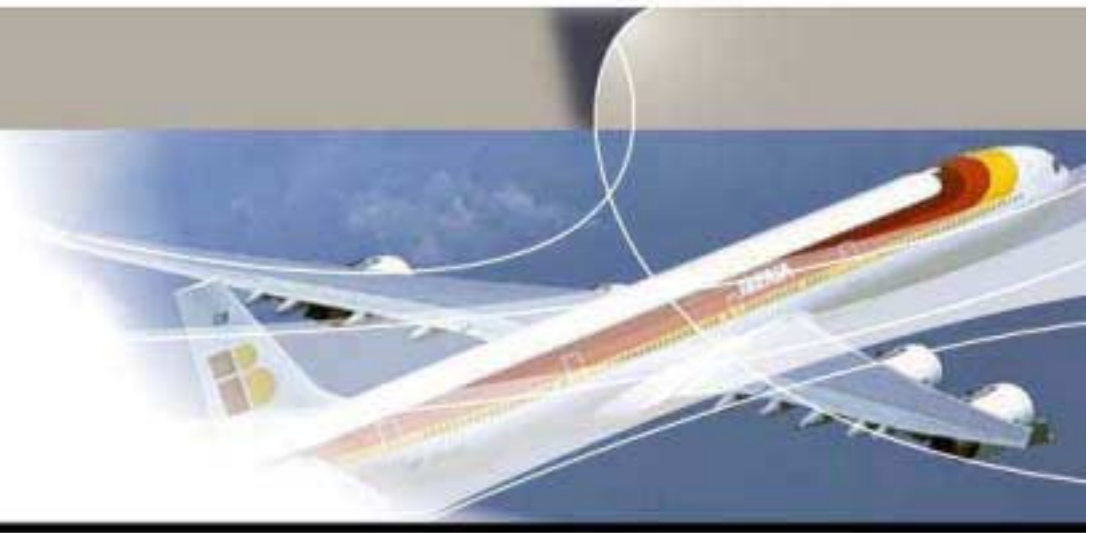
In Balance-sheet net debt	-1,971.9	-21.1%
Adjusted net debt	866.6	49.0%
Gross cash	2,425.7	-18.3%

Main outlays

- BA shares 208 MM€
- Dividend 07 158 MM€

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Outlook



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Q&A

