# Unicaja Banco 2019 FY Results presentation

30th January 2020



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**Key highlights** 

Results & business

Asset quality, liquidity & solvency

Strategic Plan 2020/2022

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#### **Summary of 4Q 2019 results**

#### **Business**

- Performing loans ex-repo grew +0.7% YoY with a slight decrease (-0.7%) in private sector due to early redemptions in Q4.
- **New loan production** increased +28% compared to 2018, being the growth in individuals +9% and +11% in corporates, while the frontbook customer margin has remained pretty stable over the last quarters.
- Off-balance sheet customer funds grew +2.2% YoY and on-balance sheet funds +0.9%, highlighting sight deposits with an increase of 7.1%.

#### Results

- **Net interest income** is affected by lower interest rates and falls 3.7% compared to 2018, while **net fee income** increases 5.5% in the same period.
- Trading income decreases by 29.1% compared to 2018 but is compensated by the growth of other revenues / expenses, boosted by the results of the real estate business.
- Operating expenses decreased by 2% in 2019.
- Impairments, both for loans and foreclosed assets, remain at low levels.
- In 2019, €230m of **extraordinary provisions** have been booked in order to reinforce future profitability, of which €190m have been booked in Q419, partially offset by the capital gains generated by the sale of the stake in Ausol.
- All in all, net income grew +13% in relation to 2018.

### Asset quality, liquidity & solvency

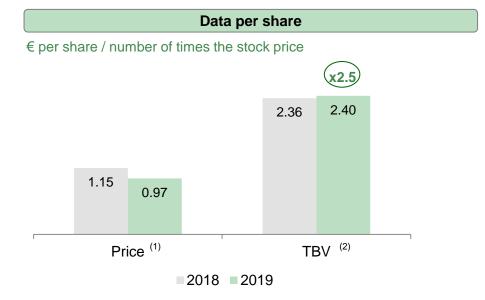
- Non performing assets (NPAs) were reduced by 31.1% in 2019, while increasing coverage leves, implying a €1,117m decrease in absolute terms, showing a NPL reduction of 29.9% and that of foreclosed assets of 32.6%.
- The Group maintains a comfortable **liquidity position** with a LTD ratio of 71% and a LCR of 319%.
- **CET1**<sup>(1)</sup> **phase in reached** 15.6%, under **fully loaded terms the CET1**<sup>(1)</sup> **and Total Capital ratios** reached 14.0% and 15.5% respectively, implying the last one a surplus of €1,121m above 2019 OCR <sup>(2)</sup> requirement
- Solvency levels allow to increase the percentage of results devoted to **dividend payment** to 45%, which means an increase in **dividend per share** of 25%.



<sup>(1)</sup> Pro-forma figures excluding the deduction of the authorized unused treasury stock limit.

<sup>(2)</sup> Overall Capital Requirement (OCR): Total SREP Capital Requirement (Pillar 1 + Pillar 2R) + Capital Conservation Buffer

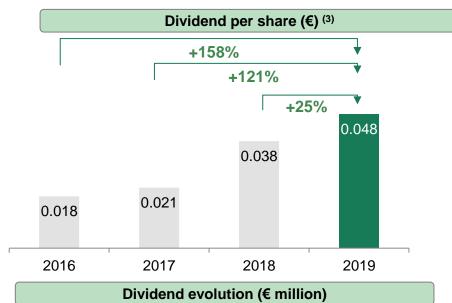
#### Significant improvement of shareholders dividend



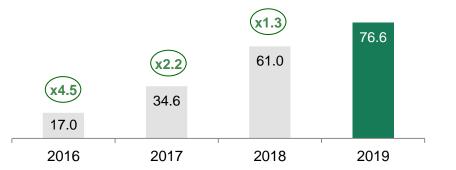
+13% Attributable Net Income 2019 vs. 2018

45% cash pay-out 2019 vs. 40% en 2018

**5.6% dividend yield** (4) vs. 2.7% in 2018 and 1.7% in 2017



Dividend against 2019 / dividend of each year



Stock price as at December 31st of each year

Tangible Book Value: Total equity excluding intangibles, minorities and AT1

<sup>(3)</sup> Not adjusted by treasury stock

Calculated over average stock price of each year

Key highlights

Results & business

Asset quality, liquidity & solvency

Strategic Plan 2020/2022

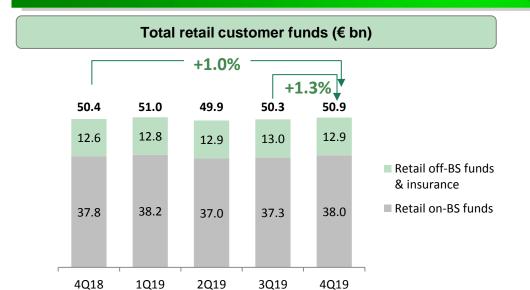
### The Group's Net Profit increased by 12.9% in 2019, including significant impairments to improve future profitability

#### Profit & loss account (€ million)

€ million	1Q18	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	QoQ
									%
Net Interest Income	152	151	149	149	145	148	144	142	-1.6%
Net Fees	53	55	55	56	55	58	58	59	2.1%
Dividends	2	13	5	2	9	10	4	4	-6.8%
Associates	11	10	12	5	8	13	8	11	36.9%
Trading Income + Exch. Differences	16	13	15	98	24	2	43	32	-27.1%
Other Revenues / (Expenses)	17	0	7	-46	16	6	33	-24	n.r.
Gross Margin	250	242	243	264	258	236	291	223	-23.1%
Operating Expenses	156	155	155	153	150	152	152	152	0.3%
Personnel Expenses	98	97	98	98	96	97	98	98	0.4%
SG&A	49	49	48	46	44	44	44	44	0.2%
D&A	9	9	9	10	11	11	11	11	-0.1%
Pre Provision Profit	94	87	88	110	108	85	139	71	-48.8%
Provisions and Other	-16	-25	-36	-97	-23	-23	-81	-100	23.4%
Credit	5	10	-10	0	-7	-8	-18	21	n.r.
Foreclosed Assets	-4	7	-4	8	0	0	1	-8	n.r.
Other Provisions & other results	-17	-41	-22	-105	-16	-14	-65	-113	74.2%
Pre Tax Profit	78	62	52	14	85	61	57	-29	n.r.
Tax	21	16	14	3	21	9	14	-43	n.r.
Results from Disc. Operations	0	0	0	0	0	0	0	0	
Net Income	57	47	38	10	63	53	43	13	-69.3%
Attributable Net Income	58	47	37	10	63	53	43	13	-69.3%

2018	2019	YoY %
601	579	-3.7%
219	231	5.5%
23	28	23.3%
37	40	8.7%
142	101	-29.1%
-23	30	n.r.
999	1,009	1.0%
619	607	-2.0%
391	389	-0.5%
191	175	-8.4%
37	43	15.1%
380	402	5.8%
-174	-228	31.0%
4	-12	n.r.
6	-7	n.r.
-184	-209	13.4%
206	174	-15.4%
53	2	-96.6%
0	0	
153	172	12.9%
153	172	12.9%

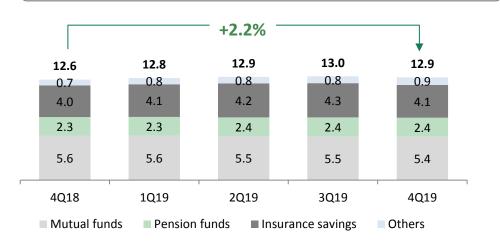
### Off-balance sheet customer funds grew 2.2% YoY and sight deposits 7.1% YoY



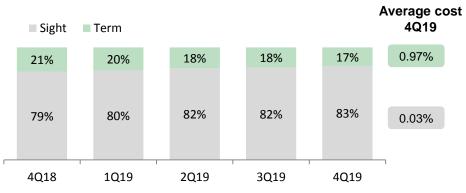
#### On-balance sheet customer funds (€ bn)



#### Off-balance sheet & insurance customer funds (€ bn)

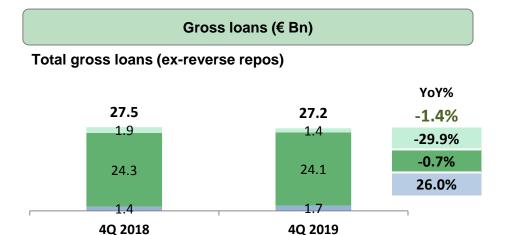


#### Private sector deposits (excluding repos): sight vs. term (%)



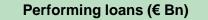
(1): Term deposits excluding multi-issuer covered bonds

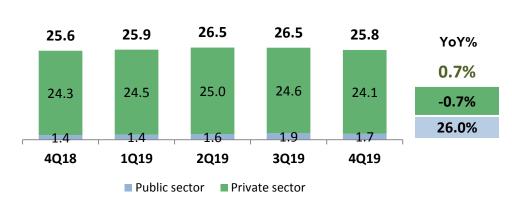
### Performing loans grew 0.7% YoY, showing a worse behaviour in Q4 as a consequence of specific redemptions



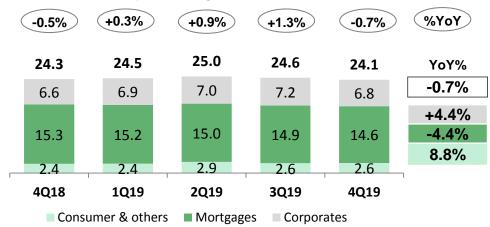




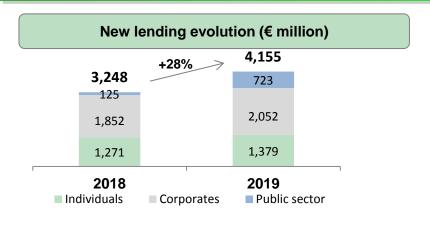




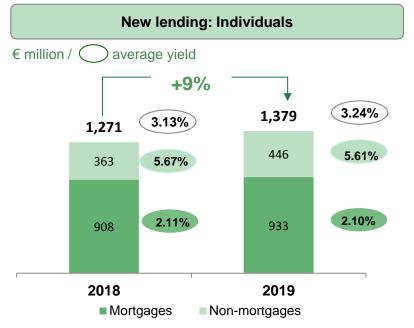
#### Private sector performing loans

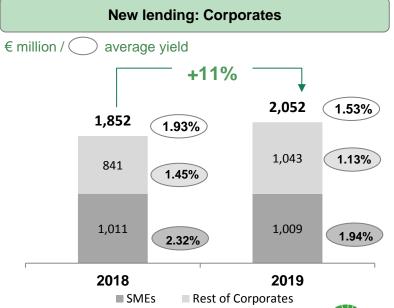


#### While granting activity has continued to grow









#### NII fell slightly mainly due to a decrease in income from NPLs, maintaining the Front Book spread stable



--- Cost of deposits

141.7

4Q19

217

211

6

4Q19

1.9

Rest

218

212

6

3Q19

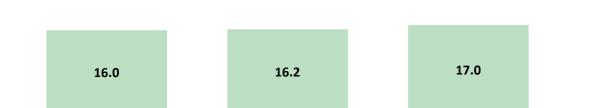
Loan Yield (1)

Customer spread

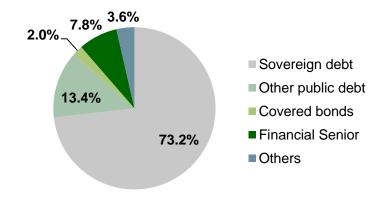
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#### Conservative management of the debt portfolio

#### Breakdown, size and evolution of the debt portfolio (Fair Value Through OCI, Amortised Cost and SAREB) (1)



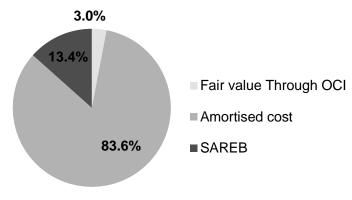
2Q2019





**1.28%** 4Q2019 average yield

4Q2019

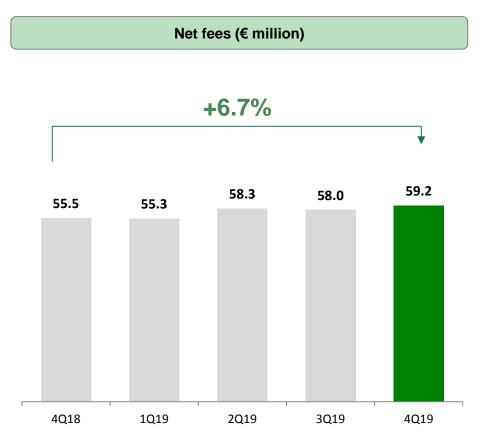


Total: €17.0 bn

€bn

2018

#### Fee income grew 5.5% in 2019

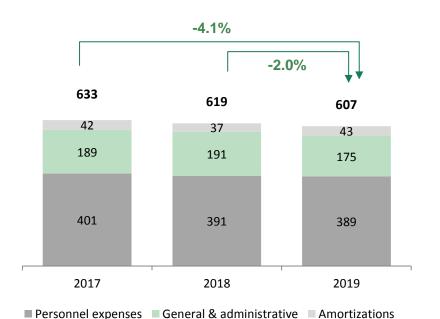


#### Fees breakdown (€ million)

	2018	2019	%
Fee income	240.2	253.9	5.7%
From contingent risk and commitments	9.7	11.3	16.9%
From payments and collections	126.1	140.9	11.8%
From non banking products	99.1	96.3	-2.9%
Other fees	5.4	5.4	0.0%
Fee expenses	21.4	23.1	7.9%
Net fees	218.8	230.8	5.5%

#### Operating expenses continue to fall

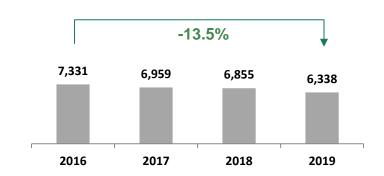
#### **Operating expenses (€ million)**



#### Spanish branches evolution



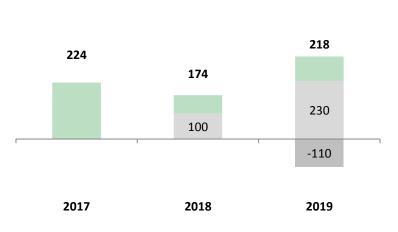
#### Average number of employees

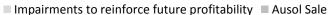


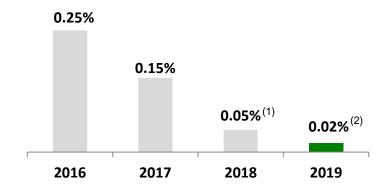
### In 2019, €230m of provisions booked to reinforce future profitability, of which €190m in Q419, partially offset by the capital gains of Ausol

#### Total impairments and other results (€ million)

#### Cost of risk – Credit (%)







- Adjusted by written-offs sales. In 2018 cost of risk without adjustment represents -0.01%
- (2) Excluding the impact from the NPL portfolio disposal, including the disposal the cost of risk represents 0.04%

#### Index

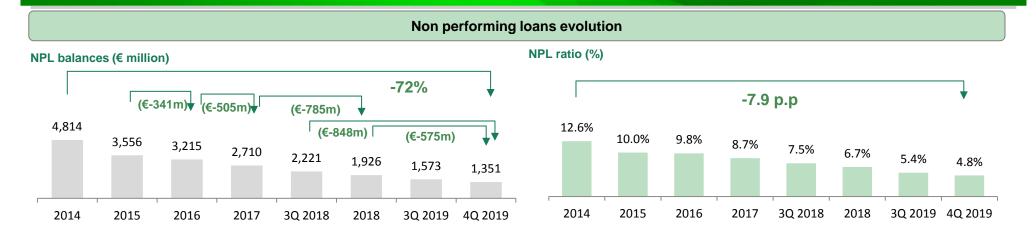
**Key highlights** 

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Strategic Plan 2020/2022

### The reduction of NPLs accelerates due to the portfolio sales, pushing the NPL ratio below 5%



#### Entradas brutas y recuperaciones de la morosidad (€ millones)

€m	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	1Q 19	2Q 19	3Q 19	4Q 19
ВоР	3,215	3,032	2,910	2,833	2,710	2,570	2,340	2,221	1,926	1,833	1,731	1,573
Gross NPL entries	134	108	112	88	60	56	35	48	50	36	56	23
Recoveries	-216	-178	-138	-182	-177	-249	-114	-319	-131	-106	-209	-239
ow/ cash recoveries & sales	-137	-97	-87	-104	-95	-155	-44	-263	-94	-57	-185	-207
ow/ foreclosed assets & others	-79	-82	-52	-78	-82	-96	-69	-55	-37	-49	-24	-32
Write-offs	-102	-52	-51	-28	-24	-38	-39	-25	-13	-32	-4	-7
Net NPL entries	-184	-122	-77	-123	-141	-230	-119	-296	-93	-102	-158	-223
EoP	3,032	2,910	2,833	2,710	2,570	2,340	2,221	1,926	1,833	1,731	1,573	1,351
QoQ growth	-6%	-4%	-3%	-4%	-5%	-9%	-5%	-13%	-5%	-6%	-9%	-14%

#### ... Improving during the last quarter NPLs coverage and collaterilazation levels...

	Exposure, NP	L ar	nd coverage					
	xposure	NPLs € million						
% NPI	L ratio		% Coverage ratio					
Total gros	s loans and	lad	lvances tu c	ustomers				
28,2	232	1,	351					
4.8	%		54	.0%				
Corpo	rates		Individuals					
7,350	502		18,084	835				
6.8%	69.3%		4.6%	43.5%				
ow/ RE de	lepovers		ow/ mortgages					
692	102		15,147	515				
14.7%	97.0%		3.4%	27.7%				
ow/ rest of	corporates		ow/ other loans to individuals					
6,657	400		2,936	321				
6.0%	62.3%		10.9%	69.0%				

١	ΙP	Lc	oll	atei	aliza	ation	levels
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Type of NPL (€ million)	NPLs	%	Appraisal value <sup>1</sup>
Unsecured	182	13.5%	
Secured	1,168	86.5%	2,284
ow/ finished buildings	1,001	74.1%	1,592
ow/ commercial	92	6.8%	339
ow/ land	71	5.2%	339
ow/ under construction	4	0.3%	14
Total	1,351	100.0%	2,284

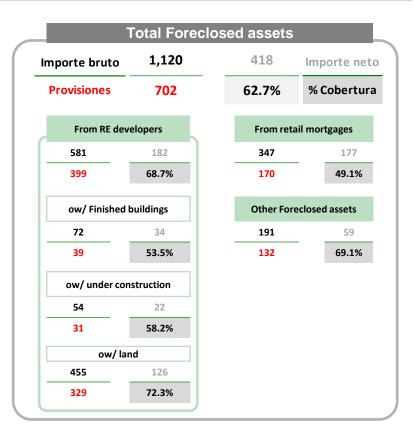
(1) Appraisal value at origin

87% of total NPLs are secured

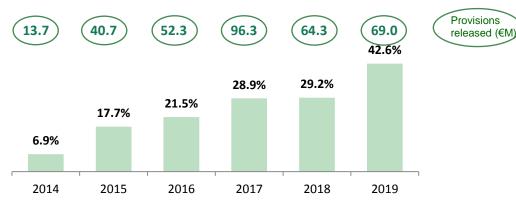
≈x 2 Appraisal value over gross NPLs

### ... and remaining stable in real estate assets, that continue to deliver positive results from disposals

#### Foreclosed assets as at December 2019 (€ million)



#### Released provisions over net book value (%)

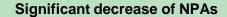


Does not include the provisions associated with real estate outflows through deconsolidation

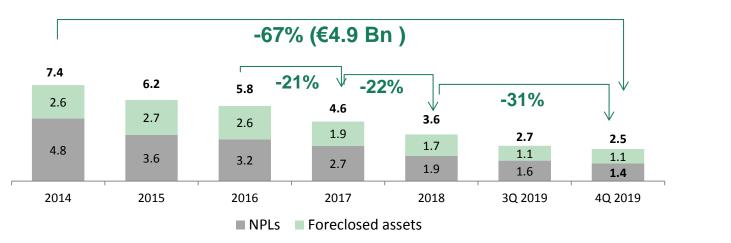
# Evolution of gross outflows (€ million) 522 Outflows ■ ow/ land 158 159 187 182 99 85 69 99 27% 14% 62% 11% 22% 33% 11% 19% 28% 46% 29% 25% ■ 11% 22% 33% 11% 19% 28% 46% 29% 25%

1Q 2017 2Q 2017 3Q 2017 4Q 2017 1Q 2018 2Q 2018 3Q 2018 3Q 2019 1T 2019 2Q 2019 3Q 2019 4Q 2019

### The Group reduces significantly the NPA exposure, maintaining high level of coverage



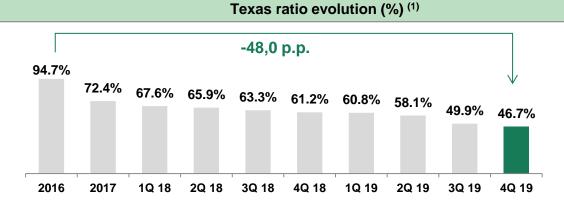
Non performing assets evolution (€ Bn)





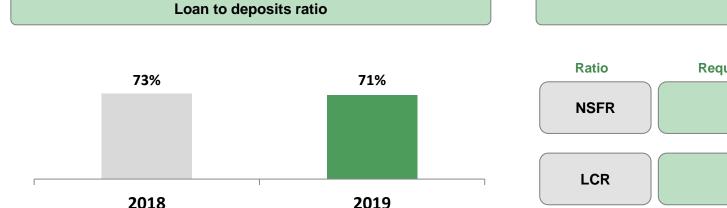
58%

**NPA** coverage



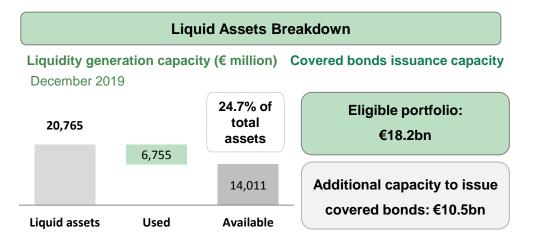


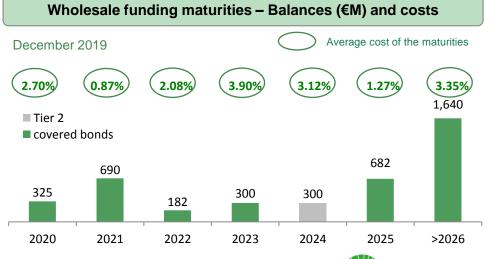
#### **Strong liquidity position**



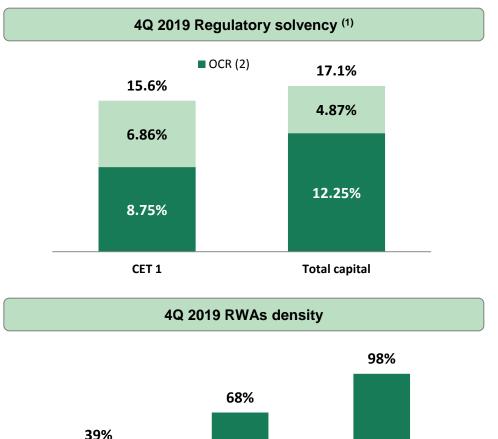


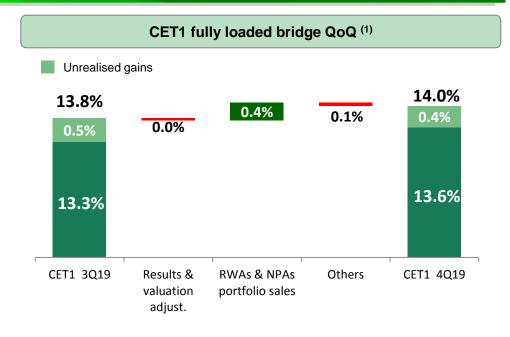
**NSFR & LCR** 

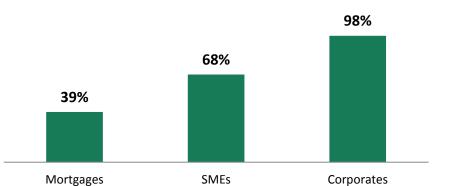




#### A sound solvency position with significant buffers over **OCR** (2)







€1,121m Total capital excess (1) over OCR (2)

<sup>(1)</sup> Pro-forma figures excluding the deduction of the authorized unused treasury stock limit.

<sup>(2)</sup> Overall Capital Requirement (OCR): Total SREP Capital Requirement (Pillar 1 + Pillar 2R) + Capital Conservation Buffer

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**Strategic Plan** 2020/2022

### In recent years we have undertaken several key actions and improved different business areas

✓ Regional leadership in core markets <sup>(1)</sup>
~30% deposits market share

✓ Highest solvency level among listed banks <sup>(2)</sup>

14.0%<sup>(4)</sup> CET1 fully loaded 2019

✓ Successful integration of EspañaDuero & cost containment ~8% cost reduction 2016 vs. 2019

✓ Commercial activity rebound ~20% CAGR 2017-2019 new loan production

✓ Minimum NPAs levels <sup>(3)</sup> 1.8% 2019 vs. 4.5% 2016

✓ Initial Public Offering 30 June 2017

✓ Significant increase of shareholder returns x 4.5 times 2016 vs. 2019 (5)

<sup>(1)</sup> Malaga, Cádiz, Almeria, Jaen, León, Valladolid, Salamanca, Zamora, Soria, Palencia

Domestic listed banks: Bankia. Bankinter. Caixabank. Liberbank. Sabadell.

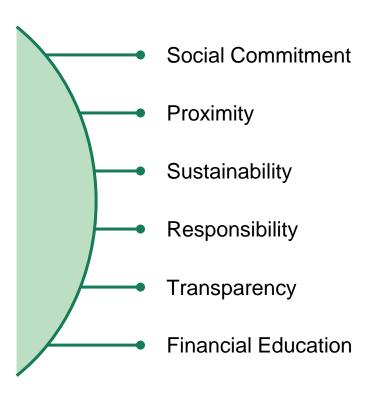
<sup>(3)</sup> Net NPAs over total assets

<sup>4)</sup> Unicaja Banco CET1 excluding the deduction of the authorised unused treasury stock limit

Dividend yield in 2019: 5.6%

### A plan build upon our values to compete successfully in the coming years

#### **Strengthening our values**



#### **Strategic vision**

To be the **leading** financial institution in our core markets, reference in **quality**, **proximity** and **trust** in the service to our customers, and **committed** to society, **sustainable** finances and **value creation** 

### With a clear and coherent roadmap in CSR and Sustainable Finance

#### **Agreements**

#### Notable milestones

#### Incorporation of Sustainable Finance into the Plan



- ✓ ESG <sup>(1)</sup> performance disclosure: CSR Annual Report
- Strengthening measures on environment and climate change in the latest revision by the Board of "CSR Policy"
- Creation of the Sustainability and CSR Committee, chaired by the Executive President of the Entity
- Sustainability commitments from the COP25

Attention to the expectations of all stakeholders

Sustainable Finance included in axis 5 of 2020-2022 Strategic Plan

Development in 2020 of an "Action Plan on Sustainable Finance", which will address various issues: governance and strategy, metrics and objectives, risk management, development of sustainable products, disclosure...

#### The 2020-2022 Strategic Plan is based on 5 axes

Growth and diversification of the business model with focus on customer and profitability



- $ig(\; m{2}\; ig)$  Improvement of efficiency, processes and systems, accelerating digitalization
  - 3 Prudent and agile risk management
- Enhancing data and analytics as the key for business and efficiency
- 5 Adoption of new ways of working and cultural evolution

Transformation as a transversal axis of the entity

#### The business axis focuses on high-value customers, specialized business and the transformation of the distribution model to

Axis 1: Growth and diversification of the business model with focus on customer and profitability





Customer knowledge and needs

customer needs

- Advanced segmentation with focus on improving customer interaction and cross selling
- Different value and distribution models for corporate and personal banking segments

Payrolls	+ <b>10%</b> vs. 2019
Cross selling	<b>x 1,2</b> vs. 2019



Commercial agreements and specialized **businesses** 

- Commercial agreements to improve the product offer
- Managers 100% dedicated to personal banking and corporate clients
- Organizational adaptation to boost these businesses

**Performing** loans Off-BS funds (1) Insurance premiums

**Payments** 

volume (2)

~ **2%** CAGR 2019-2022

~ **4%** CAGR 2019-2022

~ **6%** CAGR 2019-2022

~ 10% CAGR 2019-2022



**Transformation of** the distribution model

Enhancement of the multi channel model and changing towards larger offices in urban areas

Remote service unit for customers with high potential

**Digital** clients (3)

~ 65% 2022F

- Off- balance sheet funds
- Payments volume: includes payment from cards and POS
- Individuals with age between 20-74 years that have operated during last 12 months through the web or the app



### The axis of efficiency will boost productivity & digitalization with the objective of achieving an annual cost reduction of 3% until

Axis 2: Improvement of efficiency, processes and systems, accelerating digitalization



**Expected improvements** 

2022

> 70M€ gross savings 2022E + 40-45% productivity (1)

Average productivity by branch

+ 20-25% profitability

Average profitability by branch

> 300 agents

2022E

~ 50% reduction in administrative tasks

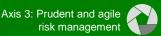
From 48% to 20% in 2022

~ 50% operations through mobile

Over total operations

Creation of a center for continuous improvement to optimize and digitize the bank's processes end-to-end

### The risk axis will have as a priority to make growth compatible with a low cost of risk





Strong management of problematic assets

2022E targets

< 2.5% NPL ratio



Reduction of the time to market in the loan origination process

~ 0.6 Bn € net NPAs



Strengthening the analytical capacities related to risks

< **0.30%** cost of risk
Throughout the period 2020-2022

> **50%** NPL coverage Throughout the period 2020-2022

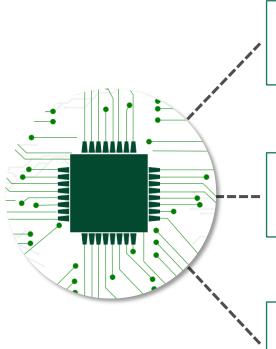


Transition to IRB models

#### The data & analytics axis aims to improve data availability throughout the organisation and provide us with advanced exploitation capabilities

Axis 4: Enhancing data and analytics as the key for business and efficiency





Creation of a specific management unit to manage data governance and promote the use and exploitation of data in the entity

Dedication of> 190 M€ in the Plan period to continue with the technological and analytical transformation

Training in new skills for the development of models and advanced exploitation capabilities

#### The axis of talent and culture will adapt the workforce to the new business needs, fostering an agile and multidisciplinary work culture

Axis 5: Adoption of new ways of working and cultural evolution



unicampus

Specialization of new commercial roles and training in digital and analytical skills to develop internal talent

~ 500 employees trained in new skills



Talent acquisition in the market for new technical capabilities

**70 - 100** employees

Recruited for new profiles



Promotion of an agile work culture with new multidisciplinary work methodologies

~ 100 employees

From central services In transversal projects

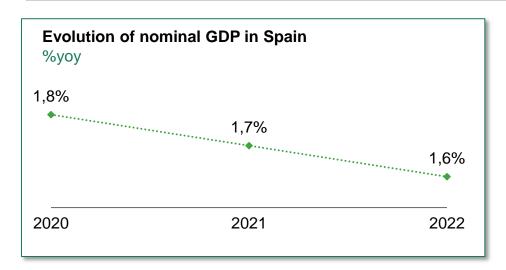


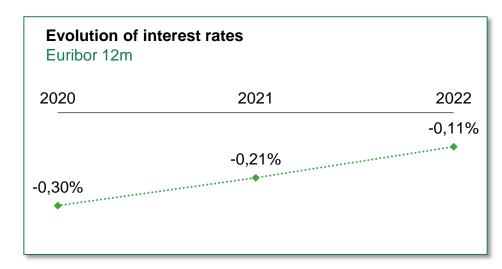
Launch of a new incentive and career development plan to retain and attract talent

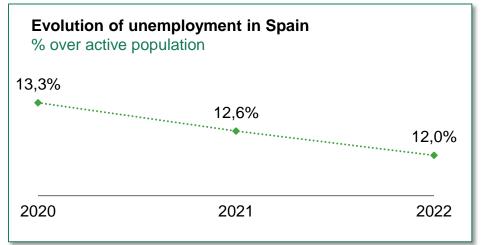
~ 100% units

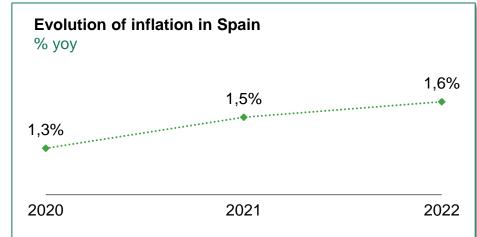
With targets linked to the Plan

## The macroeconomic environment of the coming years will impose a series of challenges that have been incorporated into this plan









# The Strategic Plan has as a priority to strengthen recurrent income and improve efficiency to achieve sustainable profitability



#### **Profitability**





#### **Priorities**

Net profit	~ 10% Annual growth during the 3 years
Cost to income ratio <sup>(1)</sup>	< 60% 2022E
ROE (2)	> 5% During the 3 years > 6% 2022E

Shareholder remuneration	> 50% pay-out 2020-2022
CET1 fully loaded	> 13% 2022E
Issuance of MREL liabilities	~ 1.0 Bn€ In addition <sup>(3)</sup>
NPL ratio	< 2.5% 2022E

- Recurrent revenues generation capacity
- Cost cutting
- Increase of future structural profitability
- Significant improvement of shareholder returns
- Comfortable solvency, asset quality and liquidity position

Total costs over total revenues

<sup>(2)</sup> Adjusted for a CET1 fully loaded of 12%

### **Many thanks**

Unicaja Banco Investor Relations

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**Appendix** 

**Additional Information** 

#### Additional financial information **Unicaja Banco Group Balance Sheet**

#### **Balance sheet**

Million Euros	4Q 2019	3Q 2019	2Q 2019	1Q 2019	4Q 2018	3Q 2018	2Q 2018	1Q 2018	4Q 2017	3Q 2017	2Q 2017	1Q 2017	4Q 2016
Cash & equivalents	4,559	2,614	2,040	2,821	4,280	2,766	3,060	2,999	3,806	1,221	1,557	1,704	862
Assets held for trading & at fair value through P&L	128	118	119	120	132	139	147	182	31	51	54	59	78
Financial assets at fair value through other global result	1,886	1,965	2,860	3,177	3,425	5,926	6,459	6,925	3,702	4,944	3,601	3,576	5,403
Financial assets at amortised cost	28,018	29,531	29,205	29,080	29,350	28,916	29,568	29,899	29,822	30,418	31,381	30,496	30,856
Loans to credit institutions	459	1,163	639	1,062	1,699	756	278	628	184	484	195	151	170
Loans to customers	27,558	28,368	28,565	28,018	27,651	28,160	29,290	29,271	29,638	29,935	31,186	30,345	30,686
Fixed income at amortised cost	16,662	15,925	16,081	15,524	14,763	13,546	12,714	12,615	13,220	13,876	13,896	13,993	13,694
Hedging derivatives	507	592	519	494	411	408	427	504	457	477	474	546	606
Associates	363	369	347	352	359	363	369	370	483	523	507	284	294
Tangible assets	1,162	1,217	1,222	1,228	1,188	1,224	1,224	1,244	1,291	1,301	1,313	1,422	1,438
Intangible assets	66	62	61	61	63	63	63	64	2	2	1	1	1
Tax assets	2,758	2,706	2,624	2,615	2,653	2,633	2,651	2,613	2,613	2,586	2,565	2,540	2,586
Other assets	294	302	452	558	505	445	470	462	466	494	604	627	660
Non current assets held for sale	304	406	390	380	374	414	453	428	439	511	520	741	762
Total Assets	56,708	55,806	55,922	56,411	57,504	56,843	57,606	58,305	56,332	56,406	56,472	55,989	57,241
Liabilities held for trading & at fair value through P&L	25	28	27	18	18	19	25	29	27	27	30	32	51
Financial liabilities at amortised cost	50,205	49,225	49,574	50,212	51,376	50,572	51,449	52,043	50,941	50,939	51,072	51,611	52,729
Deposits from Central Banks	3,303	3,306	3,310	3,313	3,316	3,320	3,323	3,327	3,330	3,333	3,337	3,340	0
Deposits from Credit Institutions	2,538	2,165	1,898	2,462	3,579	2,349	1,960	3,296	715	1,158	805	1,243	2,464
Customer deposits	42,969	42,691	43,218	43,302	43,462	44,058	44,772	44,565	46,041	45,522	45,217	45,332	48,532
Other Issued Securities	358	60	60	60	60	130	130	130	130	200	814	814	814
Other Financial Liabilities	1,037	1,002	1,089	1,075	959	715	1,264	726	725	726	898	881	919
Hedging derivatives	428	466	413	308	143	120	157	107	31	26	21	34	50
Provisions	921	727	833	861	885	810	843	870	935	968	1,066	678	707
Tax liabilities	325	358	274	248	232	265	283	271	209	238	215	227	239
Other liabilities	833	991	842	909	932	1,100	893	966	286	285	279	259	281
Total Liabilities	52,737	51,796	51,963	52,556	53,587	52,886	53,650	54,287	52,430	52,485	52,683	52,840	54,058
Own Funds	3,971	3,970	3,933	3,903	3,921	3,889	3,837	3,786	3,856	3,705	3,574	2,922	2,918
Other accumulated global result	-1	40	25	-48	-4	67	96	202	17	55	46	24	35
Minority Interests	0	0	0	0	0	0	24	31	30	162	171	203	230
Total Equity	3,970	4,010	3,959	3,856	3,918	3,957	3,957	4,019	3,902	3,921	3,790	3,149	3,183
Total Liabilities and Equity	56,708	55,806	55,922	56,411	57,504	56,843	57,606	58,305	56,332	56,406	56,472	55,989	57,241

#### Additional financial information P&L Unicaja Banco Group

#### **Profit & loss account**

€m	4T 2019	3T 2019	2T 2019	1T 2019	4T 2018	3T 2018	2T 2018	1T 2018	4T 2017	3T 2017	2T 2017	1T 2017	4T 2016
Net Interest Income	579	437	293	145	601	452	303	152	583	432	291	145	620
Net Fees	231	172	114	55	219	163	108	53	220	164	109	53	207
Dividends	28	24	20	9	23	20	15	2	23	20	13	3	27
Associates	40	29	21	8	37	32	21	11	49	40	20	4	35
Trading Income + Exch. Differences	101	69	26	24	142	44	29	16	98	80	78	45	78
Other Revenues / (Expenses)	30	55	22	16	-23	23	17	17	24	79	48	31	121
Gross Margin	1,009	785	494	258	999	735	492	250	997	816	559	281	1,089
Operating Expenses	607	454	302	150	619	466	311	156	633	478	320	160	656
Personnel Expenses	389	291	193	96	391	293	195	98	401	302	203	101	427
SG&A	175	131	87	44	191	145	97	49	189	143	95	47	184
D&A	43	32	22	11	37	27	19	9	42	32	22	11	45
Pre Provision Profit	402	331	192	108	380	269	181	94	364	338	239	121	433
Provisions and Other	-228	-128	-46	-23	-174	-77	-41	-16	-224	-208	-165	-47	-242
Credit	-12	-33	-16	-7	4	4	14	5	-49	-66	-45	-27	-84
Foreclosed Assets	-7	1	0	0	6	-2	2	-4	-43	-35	-21	-20	-96
Other Provisions	-209	-95	-30	-16	-184	-79	-57	-17	-133	-107	-99	0	-63
Pre Tax Profit	174	203	146	85	206	192	140	78	140	130	74	74	191
Tax	2	44	30	21	53	50	36	21	1	10	0	23	-66
Results from Disc. Operations	0	0	0	0	0	0	0	0	0	0	0	0	10
Net Income	172	159	116	63	153	142	104	57	138	120	75	51	135
Attributable Net Income	172	159	116	63	153	142	105	58	142	136	86	52	142

### **Many thanks**

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