



Euskaltel Group

# Resultados FY2018

28 Febrero 2019





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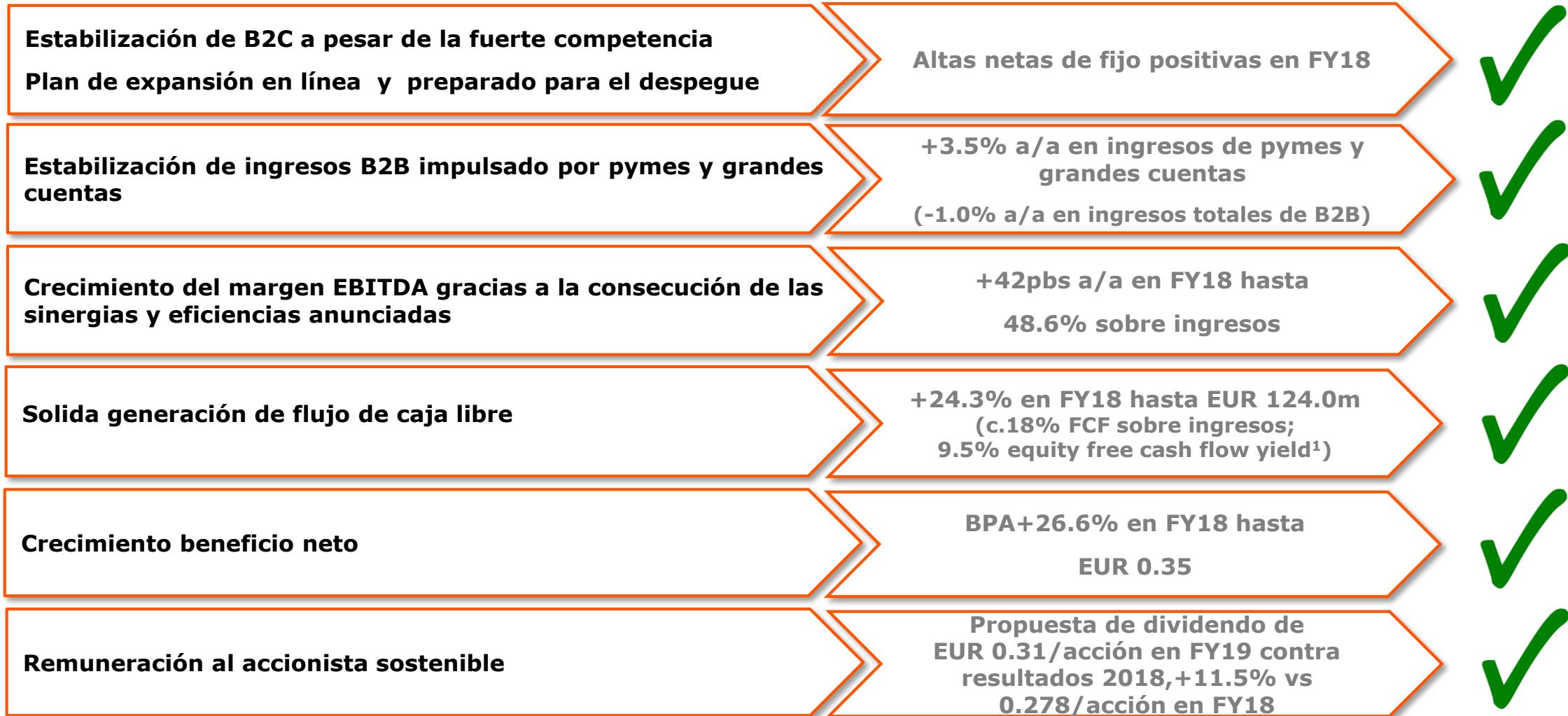
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## Hitos relevantes FY2018 (*datos proforma*)



Note: 1. EFCF yield sobre el precio medio de la acción en FY18 ponderado por el volumen

2. Dividendo total de EUR 0.31 cents/acc: EUR 0.14 cents/acc desembolsados el 7 Febrero 2019 + EUR 0.17 cents/acc sujeto a la aprobación de la JGA (pagadero en Julio 2019)

## Principales magnitudes FY2018

### Cifras financieras (*datos estatutarios*)

€691.6m +11.2% yoy	<b>Ingresos totales</b>
€336.4m +9.6% yoy	<b>EBITDA<sup>1</sup></b> <b>Margen EBITDA 48.6%</b>
€182.9m -7.7% yoy	<b>Cash Flow operativo (OpCF)<sup>2</sup></b> <b>Margen OpCF 26.4%</b> <b>(31.8% ex capex de expansión&amp;integración)</b>
€62.8m +26.6% yoy	<b>Beneficio neto</b>

### KPIs residencial (*datos proforma*)

575.7k +0.3k yoy	<b>Clientes de fijo</b>
17.0% -48bps yoy	<b>Ratio churn</b>
€59.9 -1.2% yoy	<b>ARPU global</b>
2,388k +63k yoy	<b>RGUs totales</b>

Note: 1. EBITDA definido como 'medidas alternativas de rendimiento': EBIT + depreciación y amortización +/- pérdidas por enajenación y bajas de inmovilizado + otros resultados  
 2. OpCF medido como EBITDA-Capex



## Pilares de nuestro plan estratégico





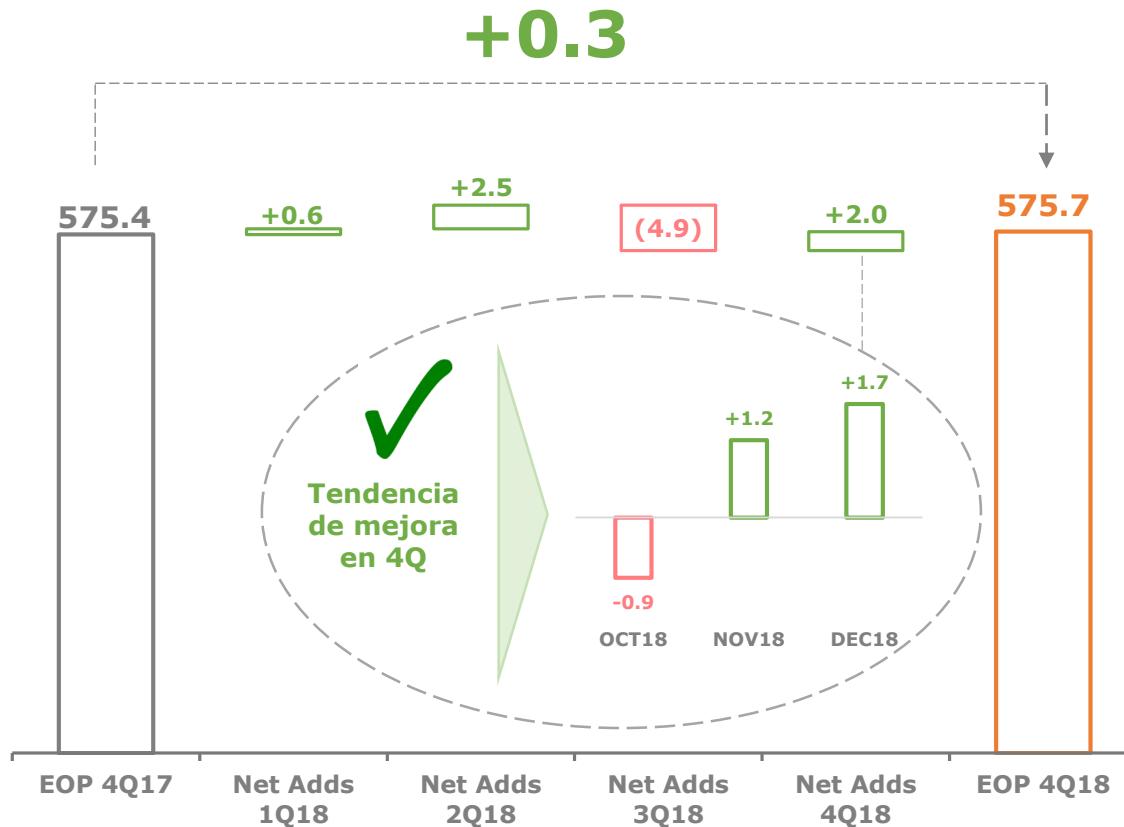
# Análisis Operativo

*Nota: Todos los datos de 2017 que se muestran son **proforma** para incluir a Telecable*

## B2C | Las altas netas positivas del año demuestran la fortaleza de nuestras marcas

### Evolución de clientes fijos del segmento residencial (000')

Crecimiento por trimestres



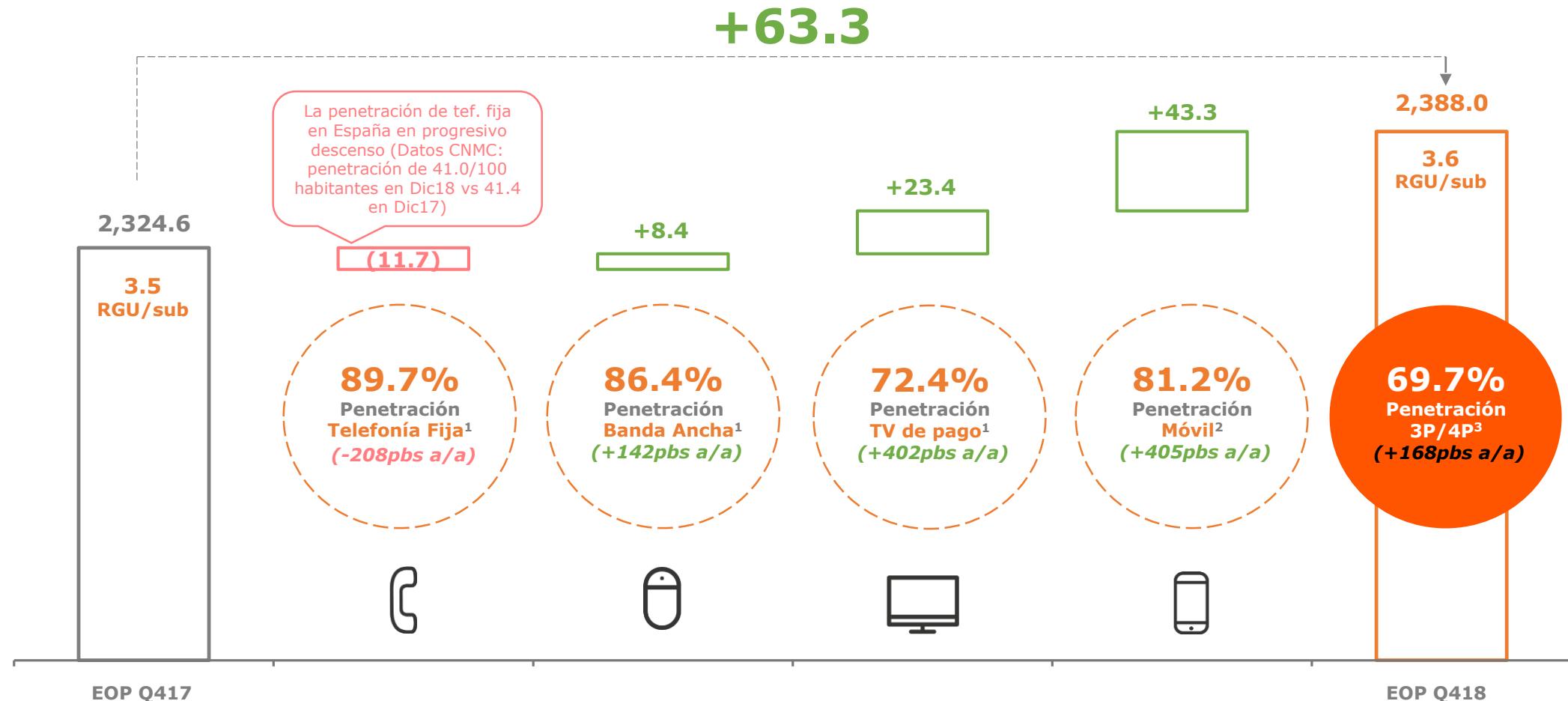
Crecimiento por tipo





## B2C | Cada vez más convergentes

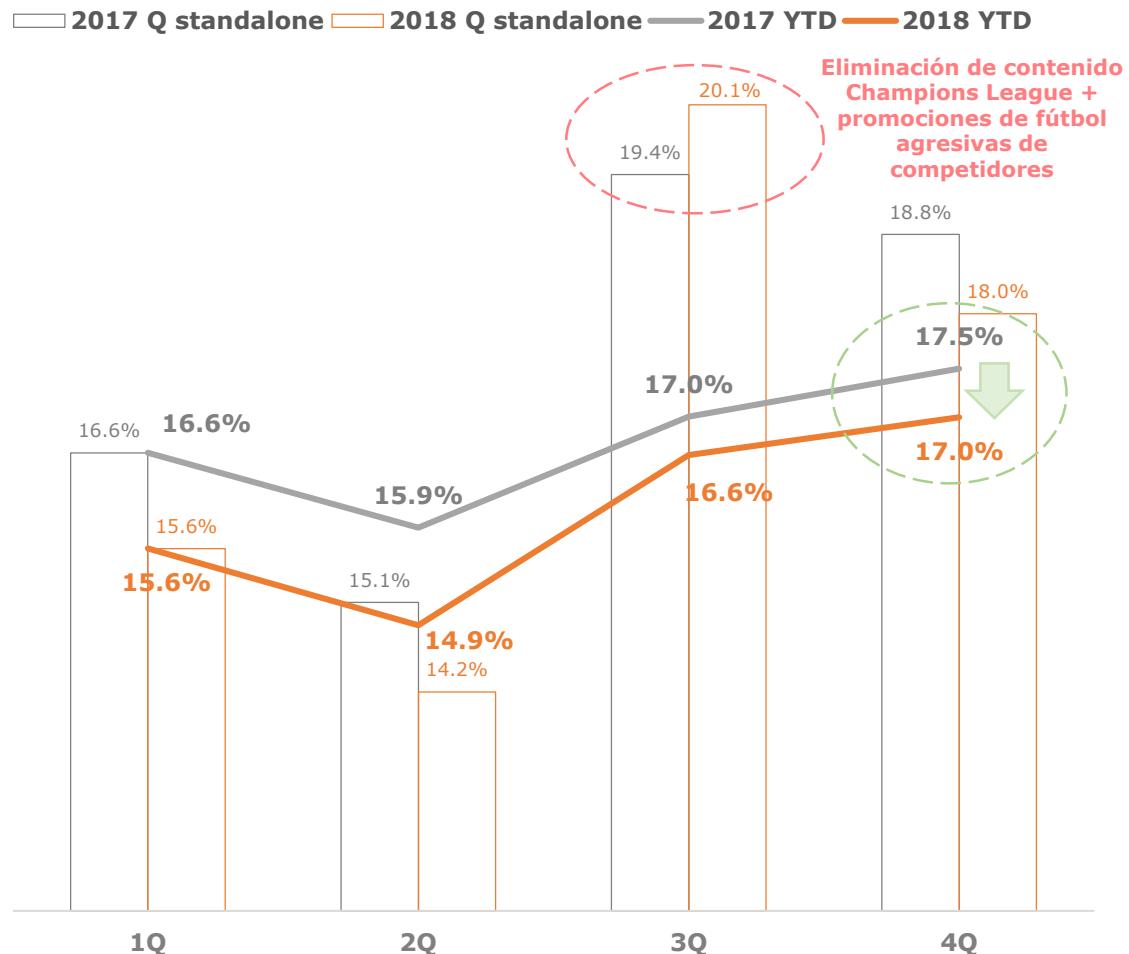
### Crecimiento de RGUs (000')



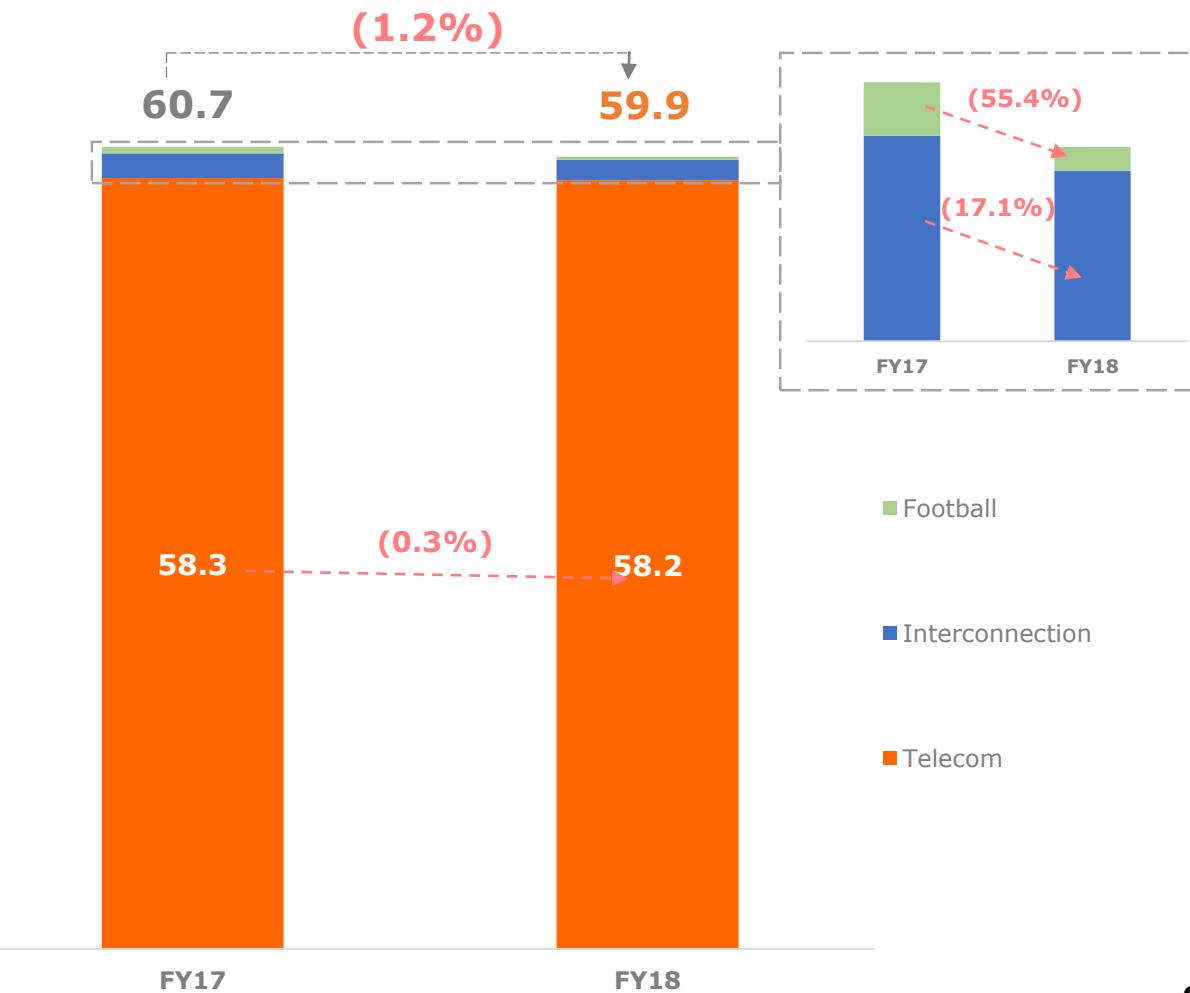
Note: 1. RGUs como % sobre el total de clientes fijos  
 2. Clientes residenciales de móvil (excluyendo solo móvil) como % sobre el total de clientes fijos  
 3. Clientes residenciales como % sobre el total de clientes

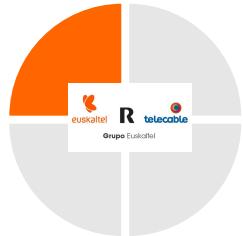
## B2C | Mejora en churn y mantenimiento de ARPU telecom a/a

Churn clientes fijos residencial (%)



ARPU residencial (€/mes)





### B2C | Mejor experiencia de cliente mientras mantenemos liderazgo en residencial

#### Principales logros en 2018

##### BANDA ANCHA:

- ✓ DOCSIS 3.1 finalizado
- ✓ Cable modem WiFi AC para clientes de alta velocidad
- ✓ Auditorias Wifi (más de 60.000 evaluaciones in-situ)
- ✓ In-home QPI tracking proactivo

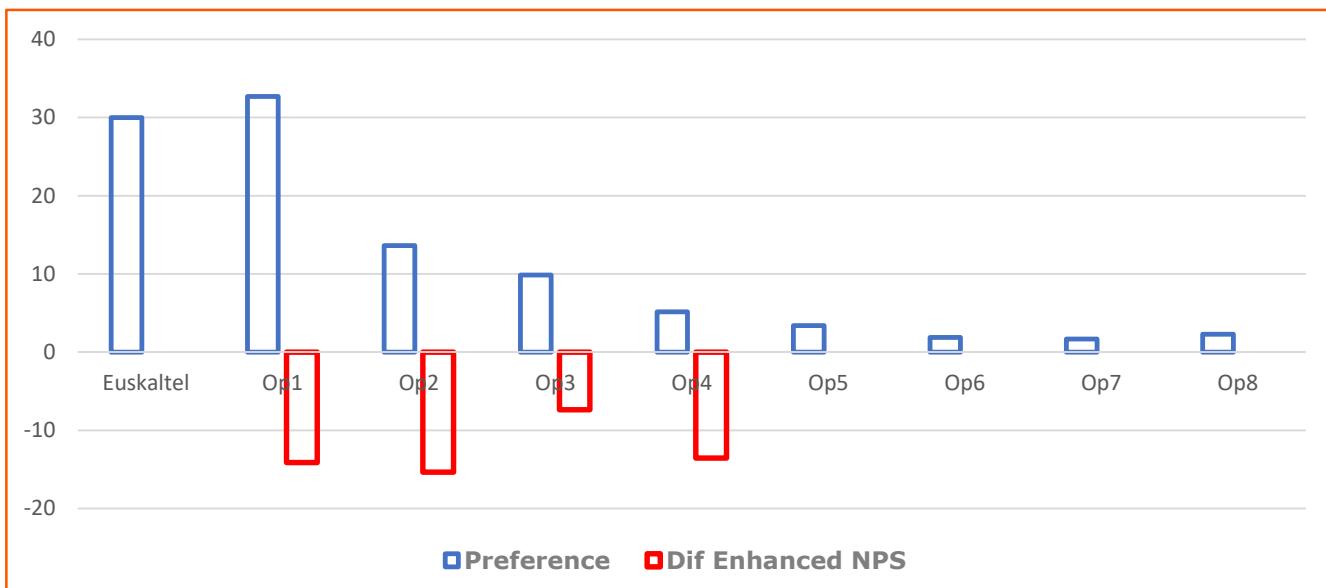
##### TV DE PAGO:

- ✓ Alianzas con NETFLIX y Amazon Prime Video
- ✓ Despliegue masivo de decodificador 4K (25% del total de la base)
- ✓ Clientes 4K utilizan la TV no lineal el 80% del tiempo

##### MÓVIL:

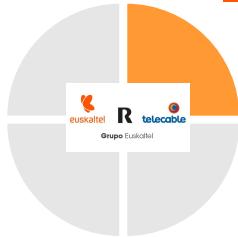
- ✓ Ofertas exclusivas para clientes convergentes (Datastrofe, WiFi vacaciones, ...)

GFK 2018. Evaluación de la fidelidad de los clientes.



Preferencia: ¿Qué operador de telecomunicaciones elegirías como primera opción?  
 Diferencial de Enhanced NPS: Desventaja comparada con marcas de Euskaltel (Promotores seguros – Detractores en riesgo)  
 No muestra suficiente en 4 de los competidores para evaluar su NPS

- ✓ Nuestras 3 marcas (Euskaltel, R, Telecable) mantienen la preferencia entre los consumidores, tanto actuales como potenciales
- ✓ Nuestras 3 marcas (Euskaltel, R, Telecable) se posicionan muy por delante de otras en términos de fidelidad y apego a la marca



## B2C | Plan de expansión para impulsar el crecimiento

### Experiencia ganada durante 2018

Gestionar **redes diferentes** (HFC, FTTH propio, FTTH mutualizado, FTTH alquilado) **en una misma plataforma**: mismo CRM, mismo deco 4K

### COMPORTAMIENTO DE CLIENTE CONFIRMADO:

Posicionamiento de "calidad asequible" bien recibido y listo para ser activado. Patrocinios locales, eficientes en coste y eficaces

Los clientes de las nuevas regiones contratan **paquetes más premium** que los de territorios tradicionales

El **ARPU de expansión** (tras promoción inicial) estará **en línea con el ARPU promedio de las regiones tradicionales**

### Siguientes pasos



Clientes cercanos conectados.  
Despliegue comercial en Marzo 2019



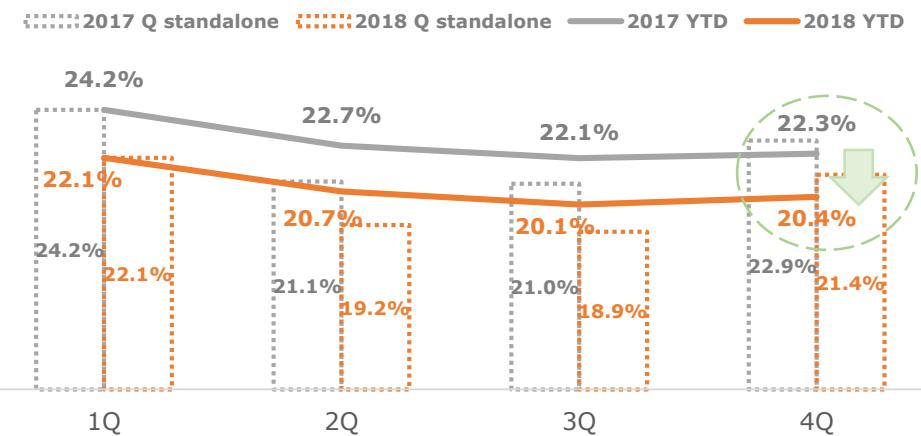
Current presence

Potential expansion areas

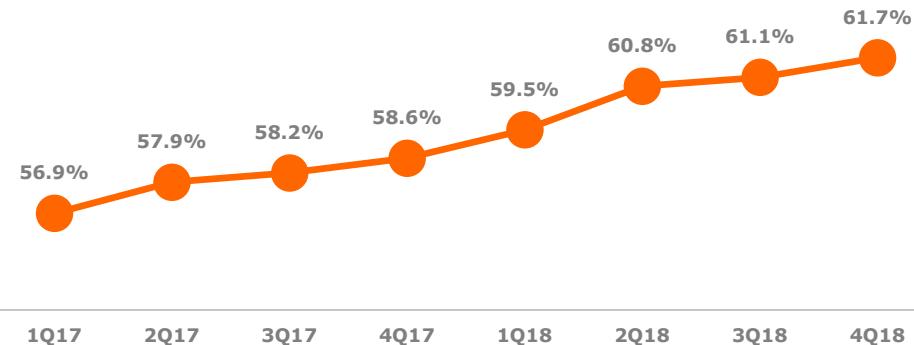


## B2B | Mejora progresiva en la tendencia

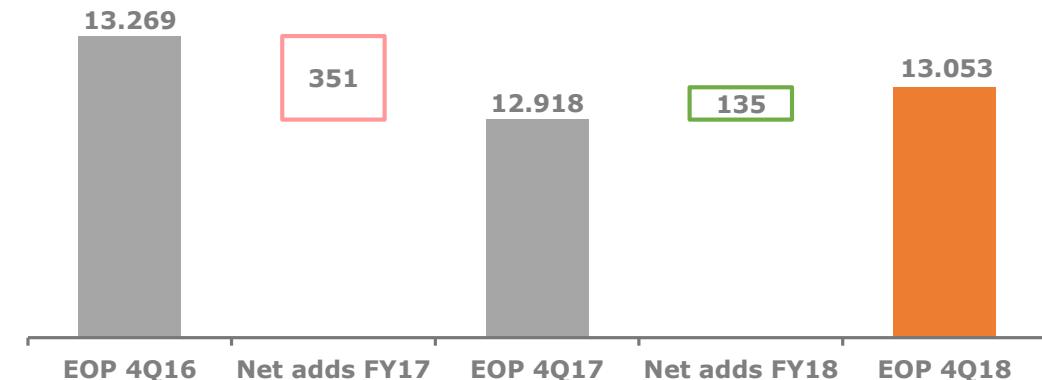
Churn de fijo de clientes SOHO (%)



Penetración 3P&4P en SOHO



Evolución de clientes 'pyme' (#)



Ingresos grandes cuentas(€m)





## B2B | Vuelta al crecimiento rentable en B2B

### Principales hitos logrados en 2018

#### GRANDES CUENTAS: La oferta establecida gana tracción

- ✓ Servicios en la nube: Private Cloud + DRaaS
- ✓ Ciberseguridad
- ✓ IoT + Big Data
- ✓ Smart Cities
- ✓ Wifi as a Service

### Partners estratégicos



#### PYMEs: Adaptación de la oferta para ser más capilar

- ✓ Extensión de servicios a todo tipo de accesos: DOCSIS, NEBA, FTTH, ...
- ✓ Adaptar servicios de GGCC a Pymes: Office 365, WiFiaaS, ...

#### SOHOs: Lanzamiento reciente. Esperando resultados

- ✓ Wifi Pro
- ✓ Small Business Module



Euskaltel PRO para autónomos



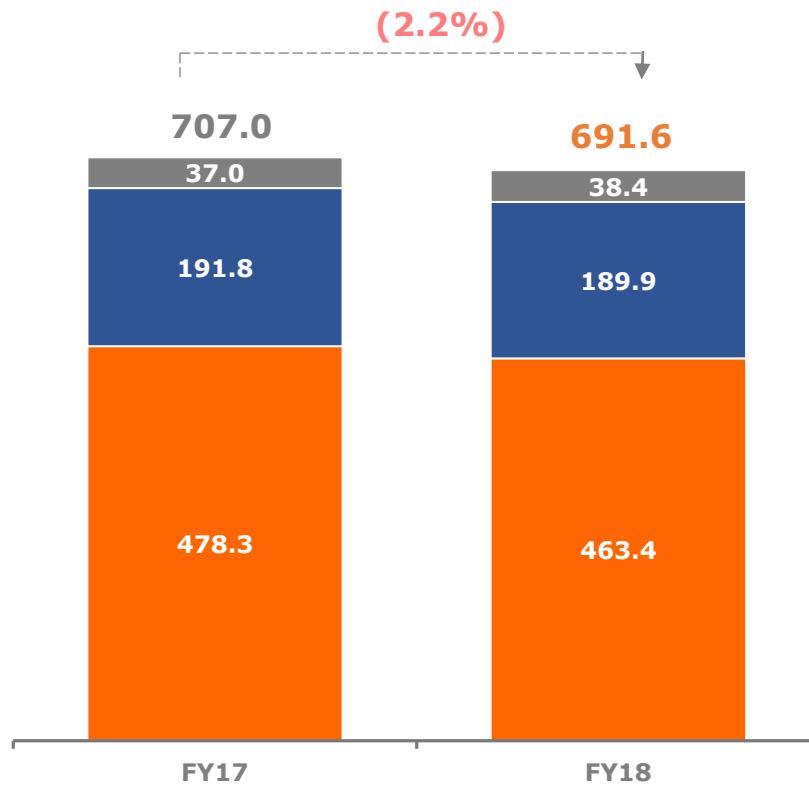
# Análisis Financiero

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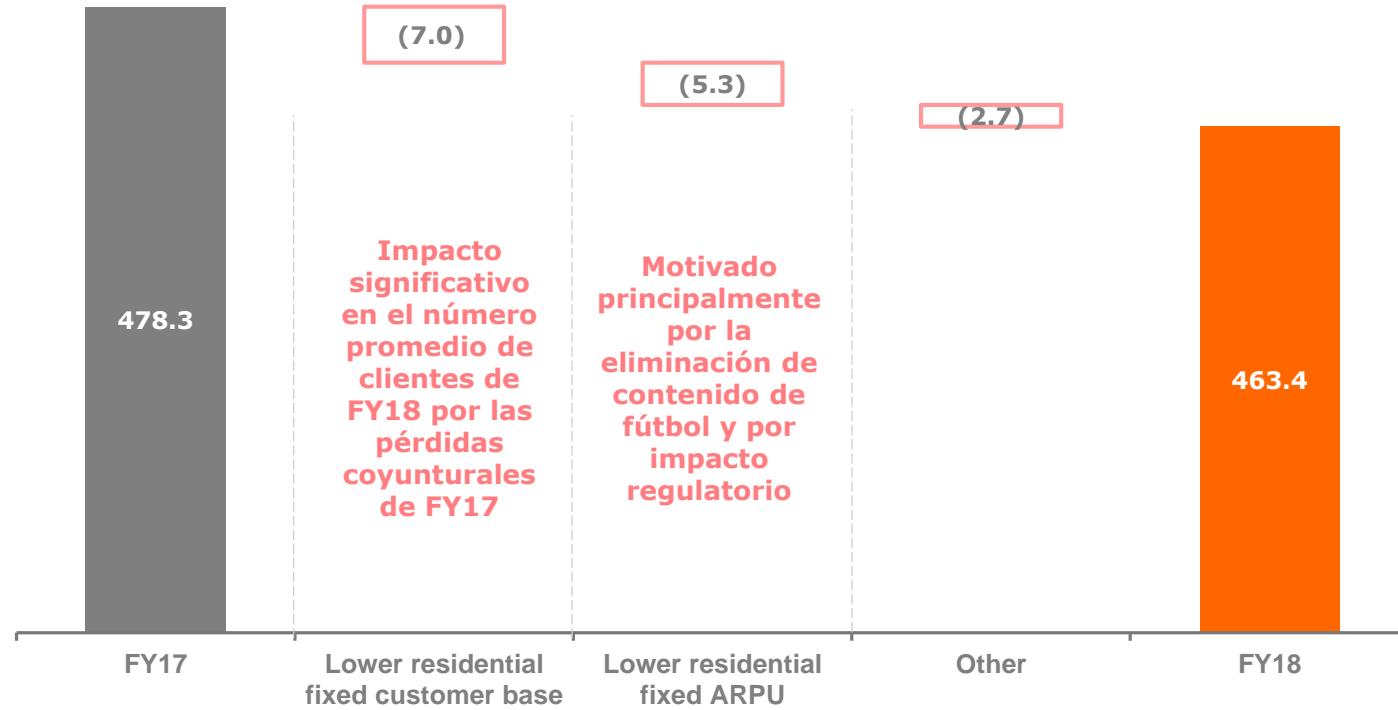
*Nota: Todos los datos de 2017 que se muestran son **proforma** para incluir a Telecable*

## Evolución de ingresos

Ingresos totales (€m)



Ingresos de segmento residencial (€m)

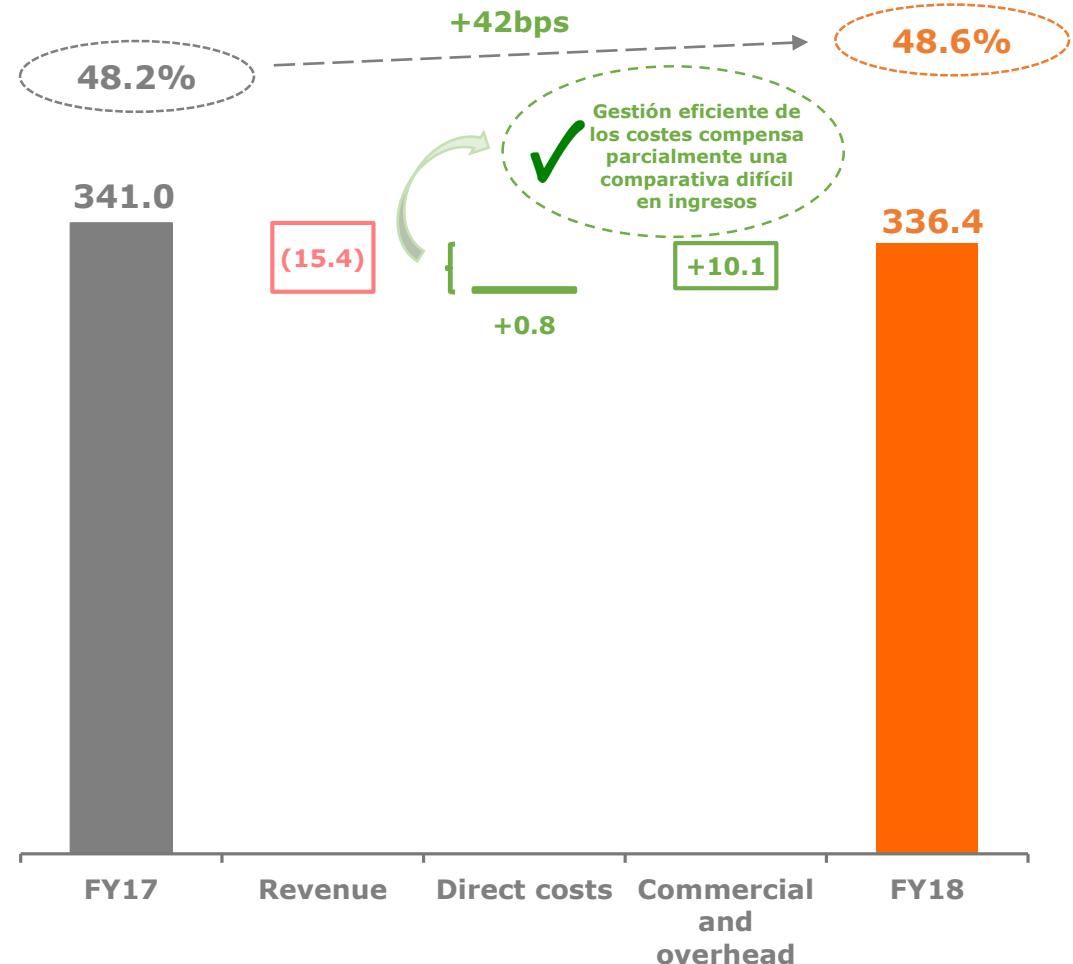


■ Residential ■ Business ■ Wholesale & others

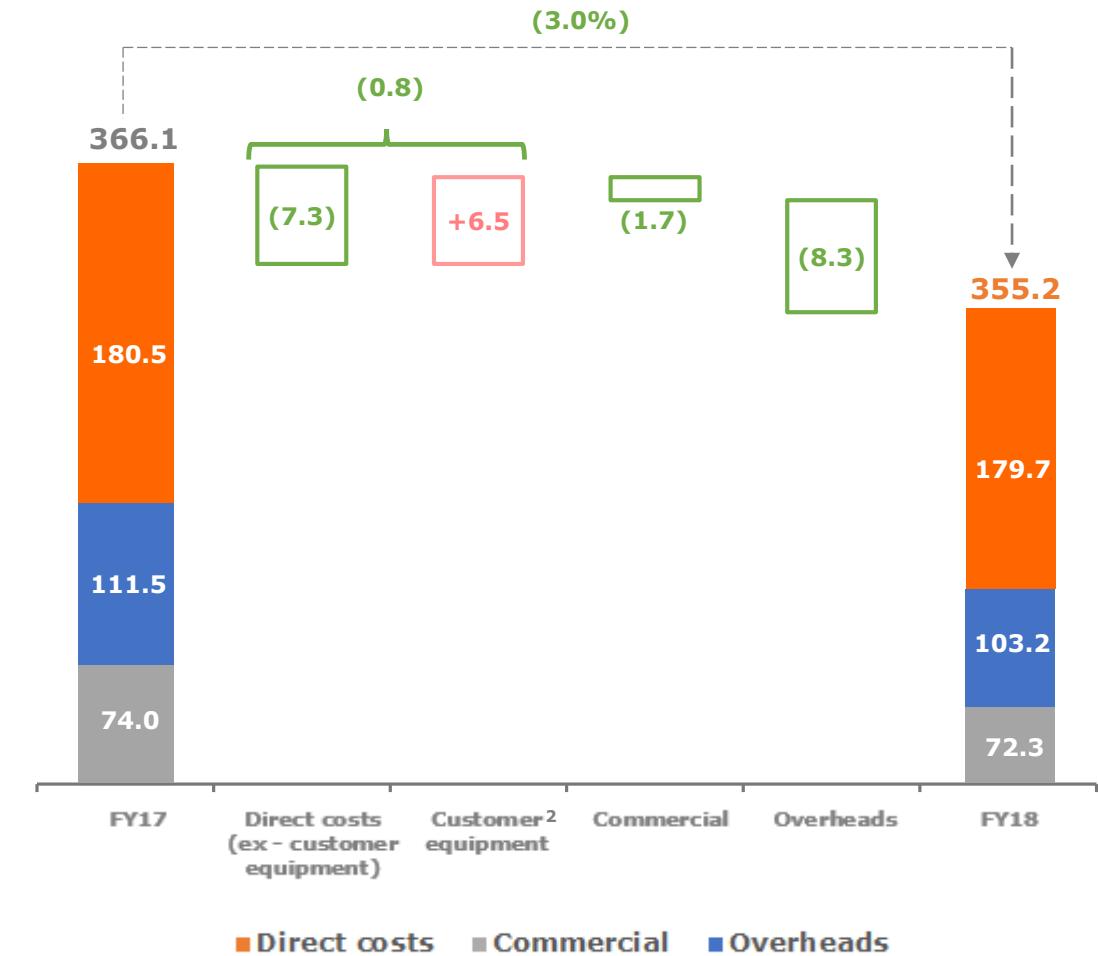


## Evolución del EBITDA<sup>1</sup>

EBITDA (€m) y margen EBITDA (%) sobre ingresos)

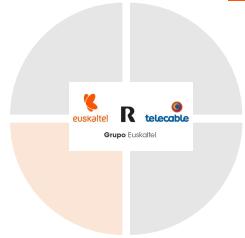


Estructura de costes (€m)



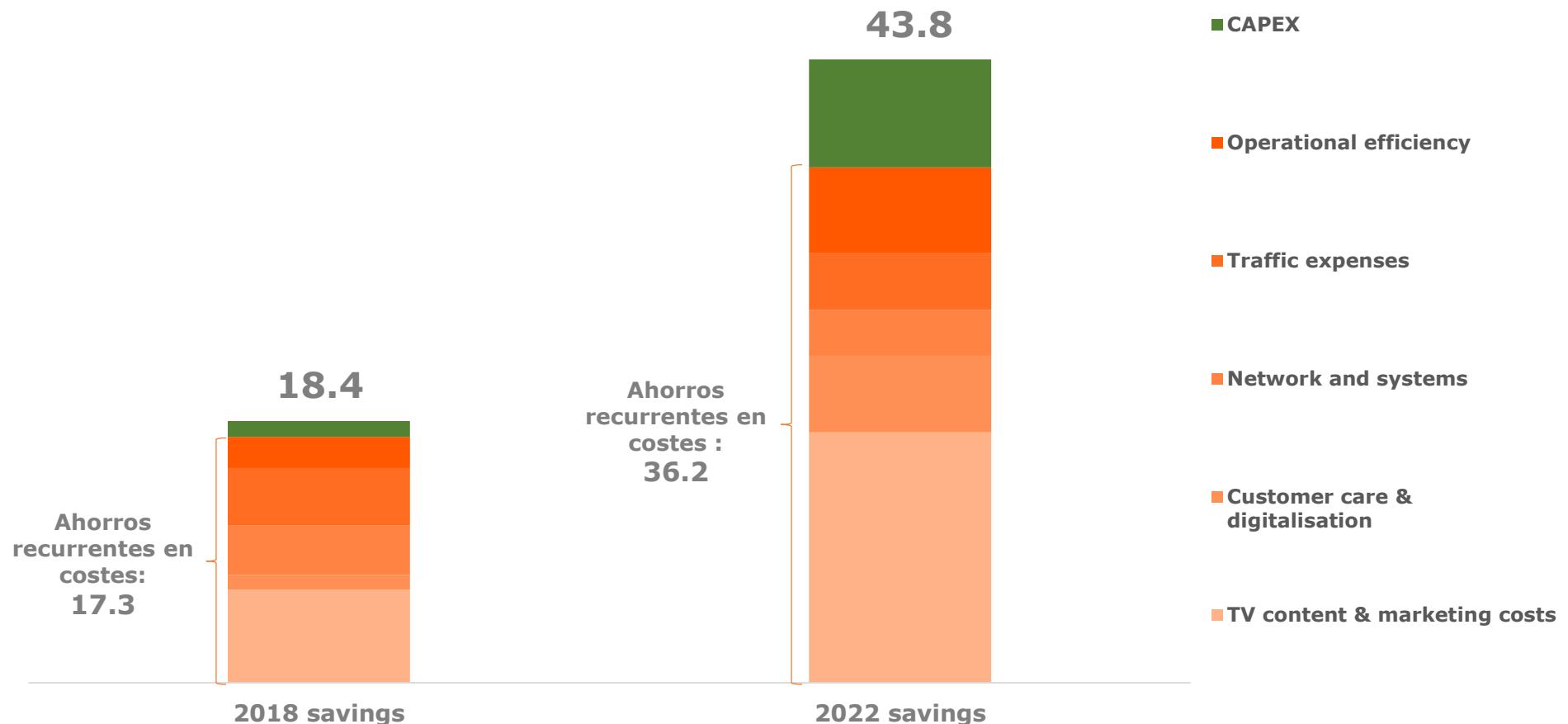
Note: 1. EBITDA definido como 'medidas alternativas de rendimiento': EBIT + depreciación y amortización +/- pérdidas por enajenación y bajas de inmovilizado + otros resultados

2. 'Customer equipment costs' hace referencia a costes relacionados con nuevas líneas de negocio para grandes cuentas



## Simplificación, unificación de plataformas y digitalización

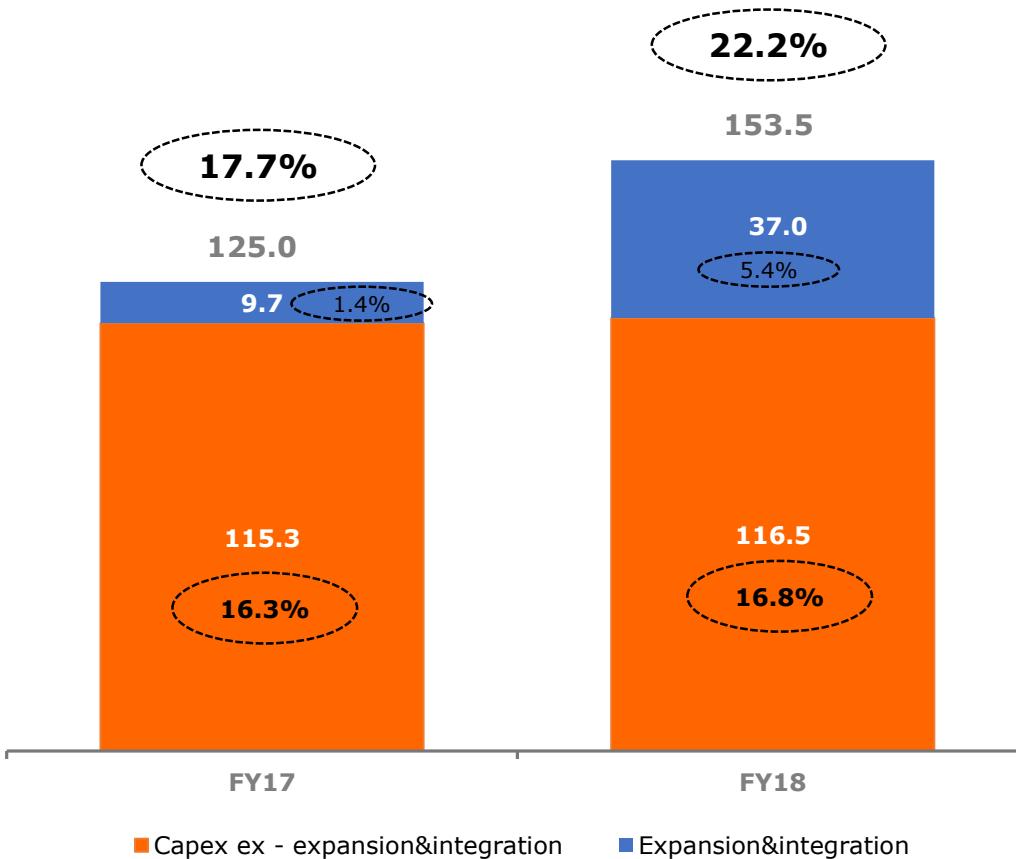
Ahorros recurrentes por tipo (€m)





## CAPEX y Cash Flow Operativo (OpCF)<sup>1</sup>

Desglose de CAPEX (€m) y CAPEX sobre ingresos (%)

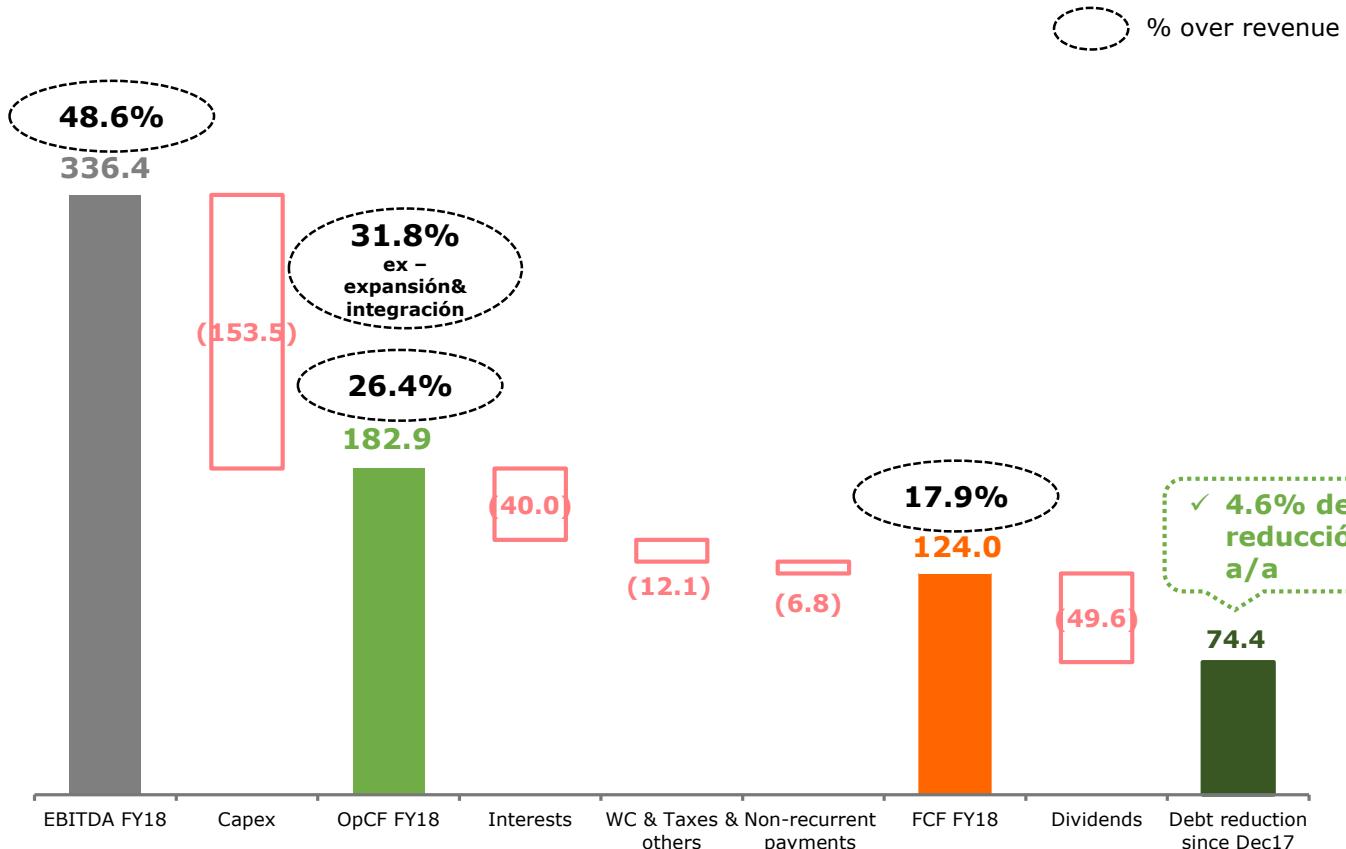


OpCF (€m) y OpCF sobre ingresos (%)

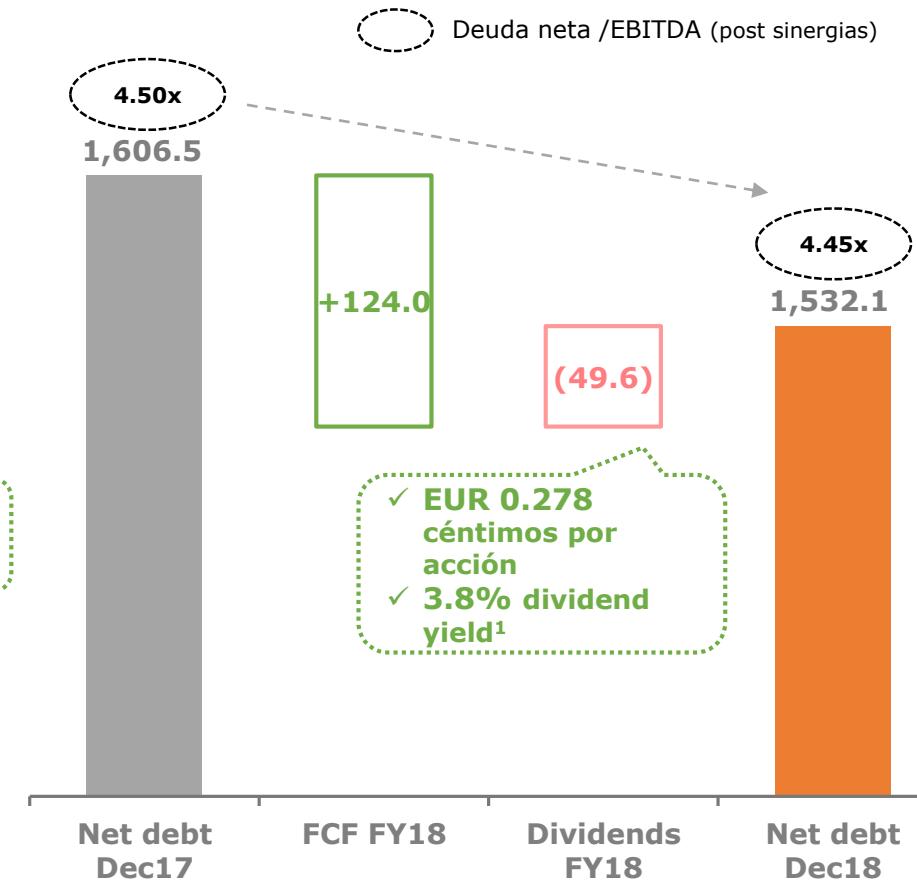


## Generación de caja

### Generación de caja (€m)



### Deuda neta (€m)



**9.5% equity free cash flow yield<sup>1</sup> en FY18**



## Outlook 2019

Crecimiento (orgánico a/a)	2019	Medio plazo
Crecimiento <b>ingresos</b>	Simple dígito bajo	Simple dígito bajo-medio
Crecimiento <b>EBITDA</b> <sup>1</sup>	Simple dígito bajo-medio	Simple dígito medio
Crecimiento <b>OpCF</b> (EBITDA-capex)	Simple dígito medio-alto	Simple dígito medio-alto
Crecimiento <b>BPA</b>	>10%	>10%
Crecimiento <b>Dividendo</b>	Doble dígito	Doble dígito

# Q&A





# Apéndice I

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**Resultados consolidados y KPIs del Grupo Euskaltel en FY2018**

*Nota: las cuentas anuales del año 2017 incluyen datos de Telecable del 1 de agosto de 2017 al 31 de diciembre de 2017.*





## Grupo Euskaltel consolidado – Resultados financieros (ii/iii)

Selected financial information	Unit	Annual		Quarterly							
		2016	2017	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18
<b>Total revenue</b>	€m	<b>572.9</b>	<b>622.2</b>	<b>139.5</b>	<b>139.8</b>	<b>164.7</b>	<b>178.2</b>	<b>176.6</b>	<b>172.7</b>	<b>171.9</b>	<b>170.5</b>
Y-o-y change	%	164.0%	8.6%	-1.6%	-3.0%	14.0%	25.1%	26.6%	23.5%	4.4%	-4.3%
o/w residential	€m	373.1	416.5	92.5	93.2	111.7	119.1	116.3	115.8	116.5	114.8
Y-o-y change	%	173.0%	11.6%	1.2%	-0.5%	17.5%	27.9%	25.7%	24.3%	4.3%	-3.6%
o/w Business	€m	166.6	170.5	39.0	38.6	44.1	48.8	49.3	47.9	46.2	46.5
Y-o-y change	%	167.7%	2.4%	-8.1%	-9.7%	5.9%	23.0%	26.4%	24.0%	4.6%	-4.7%
o/w Wholesale and Other	€m	33.2	35.2	8.1	8.0	8.9	10.3	11.0	8.9	9.2	9.2
Y-o-y change	%	130.6%	6.0%	0.1%	2.5%	15.2%	6.4%	37.1%	11.8%	3.9%	-10.4%
<b>Adjusted EBITDA</b>	€m	<b>280.6</b>	<b>306.9</b>	<b>68.0</b>	<b>69.9</b>	<b>81.4</b>	<b>87.6</b>	<b>84.2</b>	<b>84.5</b>	<b>84.1</b>	<b>83.6</b>
Y-o-y change	%	168.0%	9.4%	-1.5%	-0.6%	16.0%	23.3%	23.8%	21.0%	3.3%	-4.6%
Margin	%	49.0%	49.3%	48.8%	50.0%	49.4%	49.2%	47.7%	49.0%	48.9%	49.0%
<b>Capital expenditures</b>	€m	<b>(95.9)</b>	<b>(108.8)</b>	<b>(23.3)</b>	<b>(22.9)</b>	<b>(24.1)</b>	<b>(38.4)</b>	<b>(33.9)</b>	<b>(34.0)</b>	<b>(36.1)</b>	<b>(49.4)</b>
Y-o-y change	%	180.5%	13.4%	7.3%	-4.4%	10.9%	35.0%	45.9%	48.2%	49.6%	28.7%
% total revenues	%	-16.7%	-17.5%	-16.7%	-16.4%	-14.7%	-21.5%	-19.2%	-19.7%	-21.0%	-29.0%
<b>Operating Free Cash Flow</b>	€m	<b>184.7</b>	<b>198.1</b>	<b>44.8</b>	<b>46.9</b>	<b>57.3</b>	<b>49.2</b>	<b>50.3</b>	<b>50.5</b>	<b>48.0</b>	<b>34.2</b>
Y-o-y change	%	162.1%	7.3%	-5.6%	1.4%	18.3%	15.5%	12.3%	7.7%	-16.2%	-30.6%
% total revenues	%	32.2%	31.8%	32.1%	33.5%	34.8%	27.6%	28.5%	29.3%	27.9%	20.0%
<b>Net Income</b>	€m	<b>62.1</b>	<b>49.6</b>	<b>13.2</b>	<b>7.9</b>	<b>11.8</b>	<b>16.7</b>	<b>14.6</b>	<b>14.2</b>	<b>17.7</b>	<b>16.3</b>



## Grupo Euskaltel consolidado – PyG (iii/iii)

€m	2017				2018				FY17	FY18	Variación
	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18			
Residencial	92.5	93.2	111.7	119.1	116.3	115.8	116.5	114.8	416.5	463.3	+11.3%
Empresa	39.0	38.6	44.1	48.8	49.3	47.9	46.2	46.5	170.5	189.9	+11.3%
Wholesale & otros	8.1	8.0	8.9	10.3	11.0	8.9	9.2	9.2	35.2	38.4	+9.1%
<b>Ingresos</b>	<b>139.5</b>	<b>139.8</b>	<b>164.7</b>	<b>178.2</b>	<b>176.6</b>	<b>172.7</b>	<b>171.9</b>	<b>170.5</b>	<b>622.2</b>	<b>691.6</b>	<b>+11.2%</b>
Costes directos	(32.8)	(30.2)	(42.7)	(44.4)	(49.0)	(41.8)	(46.9)	(42.6)	(150.1)	(179.7)	+19.7%
<b>Margen bruto</b>	<b>106.8</b>	<b>109.6</b>	<b>122.0</b>	<b>133.8</b>	<b>127.7</b>	<b>130.9</b>	<b>125.0</b>	<b>127.9</b>	<b>472.1</b>	<b>511.9</b>	<b>+8.4%</b>
Costes comerciales y generales	(38.7)	(39.8)	(40.6)	(46.2)	(43.4)	(46.4)	(40.9)	(44.3)	(165.2)	(175.5)	+6.2%
<b>EBITDA</b>	<b>68.0</b>	<b>69.9</b>	<b>81.4</b>	<b>87.6</b>	<b>84.2</b>	<b>84.5</b>	<b>84.1</b>	<b>83.6</b>	<b>306.9</b>	<b>336.4</b>	<b>+9.6%</b>
Amortizaciones & depreciaciones	(38.0)	(37.8)	(46.8)	(48.7)	(48.8)	(50.6)	(48.2)	(47.2)	(171.4)	(194.8)	+13.6%
<b>EBIT</b>	<b>30.0</b>	<b>32.0</b>	<b>34.6</b>	<b>38.9</b>	<b>35.4</b>	<b>33.8</b>	<b>35.9</b>	<b>36.4</b>	<b>135.5</b>	<b>141.6</b>	<b>+4.6%</b>
Intereses	(11.3)	(11.9)	(12.4)	(13.3)	(12.9)	(11.3)	(11.9)	(12.0)	(48.9)	(48.2)	(1.4%)
Gastos extraordinarios	(0.9)	(9.5)	(6.5)	(3.4)	(2.9)	(3.6)	(1.4)	(3.8)	(20.2)	(11.8)	(41.8%)
Impuestos	(4.6)	(2.7)	(3.9)	(5.5)	(4.9)	(4.8)	(4.9)	(4.3)	(16.7)	(18.8)	+12.8%
<b>Beneficio neto</b>	<b>13.2</b>	<b>7.9</b>	<b>11.8</b>	<b>16.7</b>	<b>14.6</b>	<b>14.2</b>	<b>17.7</b>	<b>16.3</b>	<b>49.6</b>	<b>62.8</b>	<b>+26.6%</b>



# Apéndice II

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**Resultados y KPIs proforma (consolidación de Telecable en el año completo)**





## Proforma – Financieros (ii/iii)

Selected financial information		Unit	Quarterly							
			1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18
<b>Total revenue</b>	€m	176.0	176.2	176.6	178.2	176.6	172.7	171.9	170.5	
Y-o-y change	%	-1.0%	-1.9%	-1.6%	0.0%	0.4%	-2.0%	-2.7%	-4.3%	
o/w residential	€m	119.1	119.5	120.5	119.1	116.3	115.8	116.5	114.8	
Y-o-y change	%	1.8%	0.2%	0.1%	-0.2%	-2.4%	-3.1%	-3.3%	-3.6%	
o/w Business	€m	48.1	47.9	47.0	48.8	49.3	47.9	46.2	46.5	
Y-o-y change	%	-6.5%	-7.1%	-7.0%	0.4%	2.5%	0.0%	-1.7%	-4.7%	
o/w Wholesale and Other	€m	8.7	8.8	9.1	10.3	11.0	8.9	9.2	9.2	
Y-o-y change	%	-5.0%	-0.3%	5.2%	1.2%	26.5%	1.0%	0.8%	-10.4%	
<b>Adjusted EBITDA</b>	€m	84.0	85.2	84.1	87.6	84.2	84.5	84.1	83.6	
Y-o-y change	%	-1.8%	-1.9%	-2.3%	0.9%	0.3%	-0.8%	0.0%	-4.6%	
Margin	%	47.7%	48.4%	47.6%	49.2%	47.7%	49.0%	48.9%	49.0%	
<b>Capital expenditures</b>	€m	(30.8)	(29.0)	(26.8)	(38.4)	(33.9)	(34.0)	(36.1)	(49.4)	
Y-o-y change	%	4.9%	-0.3%	-5.8%	12.0%	10.1%	17.4%	34.8%	28.7%	
% total revenues	%	-17.5%	-16.4%	-15.2%	-21.5%	-19.2%	-19.7%	-21.0%	-29.0%	
<b>Operating Free Cash Flow</b>	€m	53.2	56.3	57.3	49.2	50.3	50.5	48.0	34.2	
Y-o-y change	%	-5.4%	-2.7%	-0.6%	-6.4%	-5.4%	-10.3%	-16.3%	-30.6%	
% total revenues	%	30.2%	31.9%	32.5%	27.6%	28.5%	29.3%	27.9%	20.0%	



## Proforma – PyG (iii/iii)

€m	2017PF				2018				FY17PF	FY18	Variación
	1Q17PF	2Q17PF	3Q17PF	4Q17PF	1Q18	2Q18	3Q18	4Q18			
Residencial	119.1	119.5	120.5	119.1	116.3	115.8	116.5	114.8	478.3	463.3	(3.1%)
Empresa	48.1	47.9	47.0	48.8	49.3	47.9	46.2	46.5	191.8	189.9	(1.0%)
Wholesale & otros	8.7	8.8	9.1	10.3	11.0	8.9	9.2	9.2	37.0	38.4	+3.8%
<b>Ingresos</b>	<b>176.0</b>	<b>176.2</b>	<b>176.6</b>	<b>178.2</b>	<b>176.6</b>	<b>172.7</b>	<b>171.9</b>	<b>170.5</b>	<b>707.0</b>	<b>691.6</b>	<b>(2.2%)</b>
Costes directos	(44.8)	(42.9)	(48.5)	(44.4)	(49.0)	(41.8)	(46.9)	(42.6)	(180.5)	(179.7)	(0.4%)
<b>Margen bruto</b>	<b>131.2</b>	<b>133.4</b>	<b>128.1</b>	<b>133.8</b>	<b>127.7</b>	<b>130.9</b>	<b>125.0</b>	<b>127.9</b>	<b>526.5</b>	<b>511.9</b>	<b>(2.8%)</b>
Costes comerciales y generales	(47.2)	(48.1)	(44.0)	(46.2)	(43.4)	(46.4)	(40.9)	(44.3)	(185.5)	(175.5)	(5.4%)
<b>EBITDA</b>	<b>84.0</b>	<b>85.2</b>	<b>84.1</b>	<b>87.6</b>	<b>84.2</b>	<b>84.5</b>	<b>84.1</b>	<b>83.6</b>	<b>341.0</b>	<b>336.4</b>	<b>(1.3%)</b>
Amortizaciones & depreciaciones	(51.5)	(51.5)	(51.4)	(48.7)	(48.8)	(50.6)	(48.2)	(47.2)	(203.2)	(194.8)	(4.1%)
<b>EBIT</b>	<b>32.5</b>	<b>33.7</b>	<b>32.7</b>	<b>38.9</b>	<b>35.4</b>	<b>33.8</b>	<b>35.9</b>	<b>36.4</b>	<b>137.8</b>	<b>141.6</b>	<b>+2.8%</b>
Intereses	(18.1)	(18.8)	(21.5)	(13.3)	(12.9)	(11.3)	(11.9)	(12.0)	(71.6)	(48.2)	n/a
Gastos extraordinarios	(1.2)	(14.7)	(8.0)	(3.4)	(2.9)	(3.6)	(1.4)	(3.8)	(27.2)	(11.8)	n/a
Impuestos	(3.4)	(0.1)	(0.5)	(5.5)	(4.9)	(4.8)	(4.9)	(4.3)	(9.4)	(18.8)	n/a
<b>Beneficio neto</b>	<b>9.8</b>	<b>0.2</b>	<b>2.8</b>	<b>16.7</b>	<b>14.6</b>	<b>14.2</b>	<b>17.7</b>	<b>16.3</b>	<b>29.5</b>	<b>62.8</b>	<b>n/a</b>