

# FY 2018 Results

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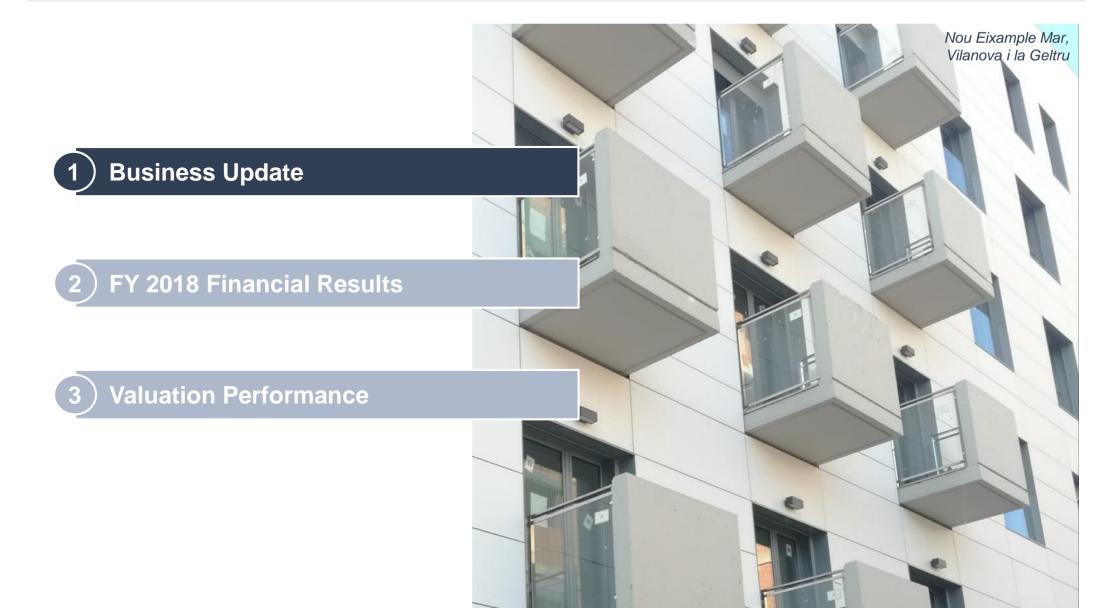
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# Key Highlights FY 2018

	✓	2,265 Launched Units. Ramp-up accelerating.
01 2018 Operational targets	<b>√</b>	3,050 Units Under Construction.
achieved successfully & on	<b>√</b>	231 Delivered Units. BP target achieved.
track to meet 2019/2020 targets	✓	HPA vs CCI:+200bps / +€40.1 MN over expected BP Gross Margin,
		providing visibility on margins being captured for coming years.
	✓	<b>79.8 €Mn</b> Revenue.
02 Robust financials in line with operational achievements	<b>√</b>	29.8% Gross Margin
•	<b>√</b>	2.5 €Mn Net Income
	✓	Plots for <b>2,616 potential units</b> purchased in 2018
03 Landbank replenishment	<b>√</b>	Average acquisition cost of 49 €K per unit (expected CAPEX
		included)
04 Savills appraisal picking up	<b>√</b>	7.5% GAV LfL growth – appraisal reflecting the revaluation of
on land banks' strengths		AEDAS land bank as land market momentum continues.

# Agenda



### Business Plan 2017-2023: Successful Execution to Date

#### **Sustainable Housing Development Plan (IPO Business Plan)**



<sup>(1)</sup> Active units are all units which have entered design phase, up until they are delivered.

<sup>(2)</sup> Units under construction exclude delivered and completed units.

### **Projects Launched**

#### **2,265 units** launched¹ in 2018 (GDV: €708 Mn)

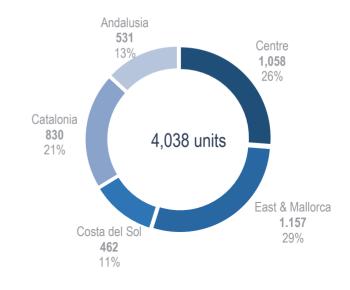
### **4,038 accumulated units** launched¹ (GDV: €1,485 Mn)

#### Ramp-up activity of projects launched<sup>2</sup> (by # units)



#### Regional breakdown of total launches as of 31 Dec 2018

% units



- 1) A Project is launched when marketing kicks off
- (2) Accumulated launches

### **Marketing Activity**

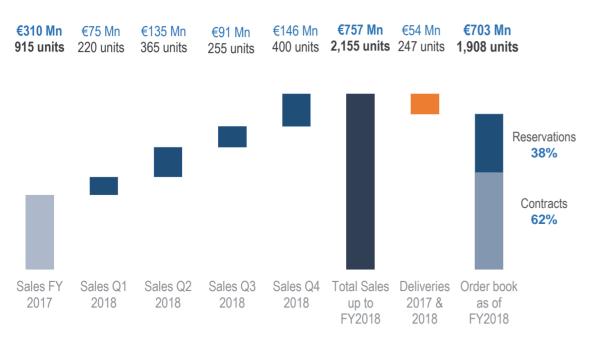
**1,240 units** sold in 2018 (GDV: €447 Mn)

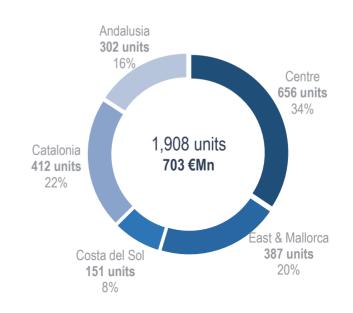
**1,908 units in order book** (GDV: €703 Mn)

#### Sales¹ Evolution in # units & €Mn

#### Order Book Regional breakdown as of 31 Dec 2018

% units





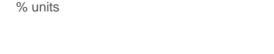
### **Construction and Permits**

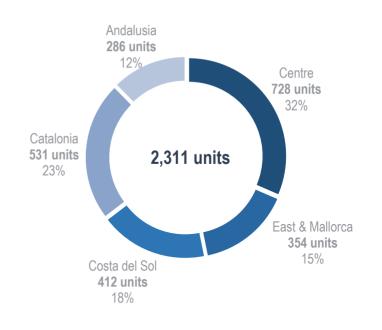
#### **2,532 units** started construction in 2018/ **3,050 total units** under construction

2,311 units w/ permit granted in 2018/3,090 total units w/ permit granted



#### **Permits Granted in 2018 by regions**





<sup>(1)</sup> Corresponding to 812 units which started construction, and subtracting completed units

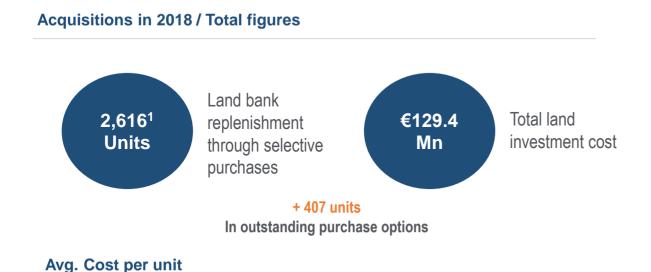




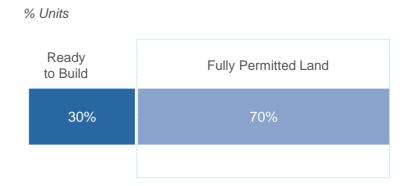


Please refer to Appendix 1 for further detail on Deliveries Visibility

### Land acquisitions in 2018



#### 100%<sup>2</sup> Fully permitted land acquired in 2018



#### Investment criteria remains constant



<sup>(1)</sup> Third party appraisal approach to estimate number of units may vary from company approach. Estimated number of units may vary in time due to differences between maximum land buildability and final product definition. Buildable surface remains constant

AEDAS I

<sup>(2) 100%</sup> Fully Permitted, of which 30% is also Ready to Build

Land Bank 01 BUSINESS UPDATE

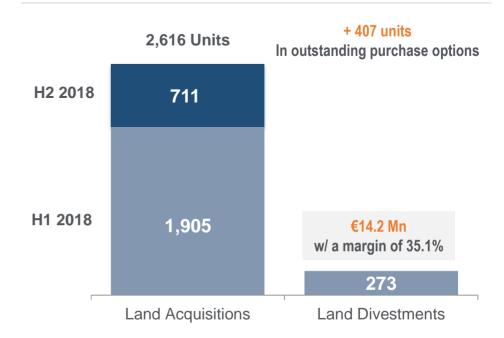
#### Current Total Land Bank<sup>1</sup>: 14,892 units (as of 31 Dec 2018)

% Regional Breakdown of units
Province HPA as per Tinsa (YoY Q4 2018)



(1) Estimated number of units may vary in time due to differences between maximum land buildability and final product definition. H1 2018 Land Bank (14,521) + Acquisitions H2 2018 (711) – Divestments (163) - Deliveries H2 2018 (195) + Project adjustments (18)

#### Land Acquisitions & Divestments in 2018 (# Units)



#### 2018 Acquisitions Breakdown by Region

% Units



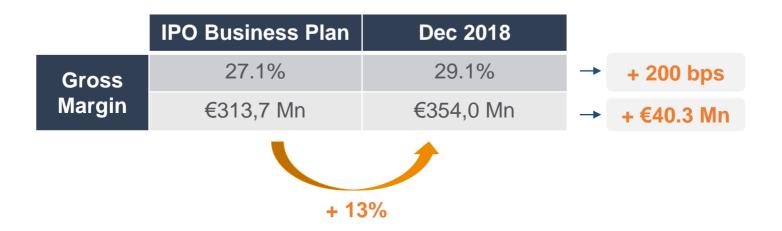


### Margin outlook above forecast, despite construction cost inflation

HPA and CCI margin impact on projects under construction (as of 31 Dec18):

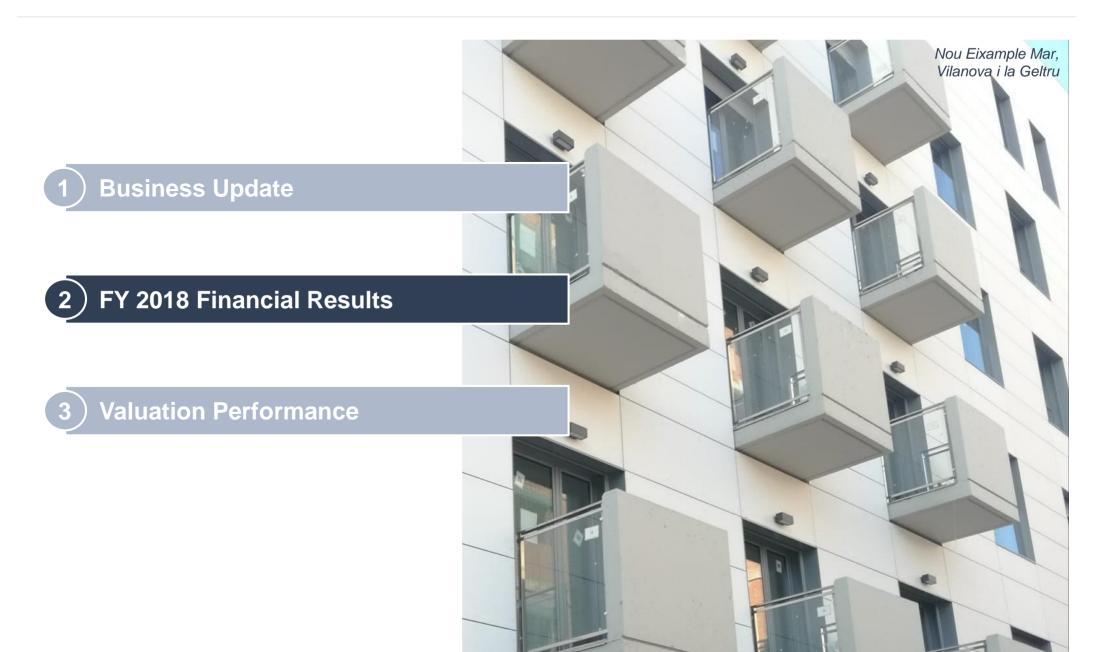
3,344 units
Including all units which are delivered, completed or under construction as of Dec18.

GDV €1.246 Mn ASP €372 k/unit



Margins well ahead of BP expectations, with a representative sample of units under construction and completed.

# Agenda



### Consolidated P&L

AEDAS HOMES			Variation	Variation	
In € Mn <sup>1</sup>	2018	2017	€ Mn <sup>1</sup>	<b>v</b> ariation %	Revenue derived from delivery of houses and sale of land
A REVENUE	79.8	38.6	41.2	106%	
Cost of Goods Sold	(56.0)	(23.3)	(32.7)	140%	Deliveries 231 Units Land Disposals 5 Plo 82% Land Disposals 5 Plo
GROSS MARGIN	23.8	15.3	8.5	56%	€65.6 Mn €14.2 Mn
% Gross Margin	29,8%	40,0%	(10,2%)	-26%	
Marketing and Sales commissions	(7.9)	(4.0)	(3.9)	98%	
Other expenses related to developments & Taxes	(2.5)	(0.7)	(1.8)	257%	B
NET MARGIN	13.4	10.5	2.9	28%	Marketing and other expenses corresponding to all sites launched
% Net Margin	16,8%	27,2%	(10,4%)	-38%	
Overheads	(19.5)	(13.2)	(6.3)	48%	C
Other operating income & expenses	1.6	0.2	1.4	700%	Overheads growing in ramp-up stage, close to reaching run-rate levels
Inventory Impairment losses /Gains	0.1	(2.5)	2.6	104%	D
EBITDA	(4.4)	(4.9)	0.5	10%	Financial results related to commercial paper issued and syndicated facility
Depreciation and Amortization	(0.4)	(0.2)	(0.2)	-100%	
Financial Results	(3.3)	(9.7)	6.4	66%	E
EBT	(8.1)	(46.0)	37.9	82%	<ol> <li>Recognition of tax credits for tax-loss carryforwards from previous years €4.4 Mn<sup>2</sup></li> </ol>
Corporate tax	12.0	5.6	6.4	114%	2. Tax credit arising from NPLs €5 Mn <sup>2</sup>
NET INCOME	3.9	(40.3)	44.2	110%	
% Net Income	4,8%	-	-	-	F
Minority interests	1.4	(0.2)	1.6	800%	Net profit generated in projects delivered with a minority shareholder
Net income attributable to the Parent company	2.5	(40.1)	42.6	106%	

Source: Company Financial Statements.

A E D A S

<sup>(1)</sup> Differences due to rounding errors.

<sup>(2)</sup> Difference due to accounting treatment

Land

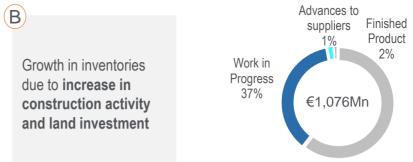
60%

### **Balance Sheet Structure**

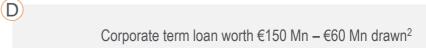
	AEDAS Homes In € Mn <sup>1</sup>	31/12/2018	31/12/2017	Variation € Mn¹	Variatior %
_					
A	NON- CURRENT ASSETS	27	14	13	93%
B	Inventories	1,076	881	195	22%
	Trade and Other Receivables	42	53	(11)	-21%
	Short Term Accruals	8	3	5	166%
<b>C</b> )	Cash and Equivalents	109	178	(69)	-39%
	CURRENT ASSETS	1,235	1,115	120	11%
	TOTAL ASSETS	1,262	1,129	133	12%
	EQUITY	935	937	(2)	0%
)	Long Term Financial Borrowings	58	0.0	58	-
	Other Long Term Borrowings	1	0.1	0.9	900%
	NON-CURRENT LIABILITIES	59	0.1	58.9	58900%
	Provisions	1	0.4	0.6	150%
	Short Term Financial Borrowings	92	62	30	48%
	Other Short Term Borrowings	3	8	(5)	-63%
	Trade and other payables	172	121	51	42%
	CURRENT LIABILITIES	268	192	76	40%
	TOTAL EQUITY AND LIABILITIES	1,262	1,129	133	12%

#### **Main Balance Sheet Changes**











C. €51 Mn of net increase of down payments from clients

Source: Company Financial Statements.

<sup>(1)</sup> Differences due to rounding errors.

<sup>(2)</sup> Difference due to accounting treatment

Net Debt 02 FY 2018 FINANCIAL RESULTS

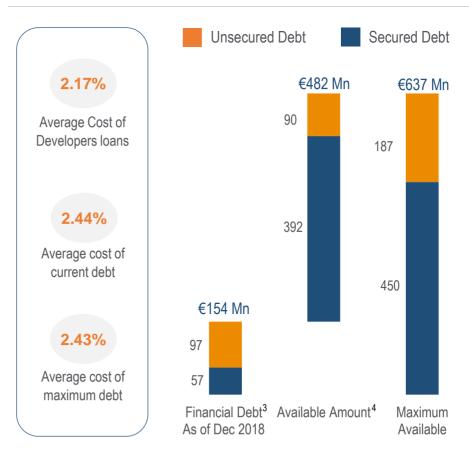
#### Total Net Debt of €95.7 Mn

#### **Net Debt Position (€ Mn)**

	Dec 2018	Dec 2017
Secured Financial Debt	57.1	61.5
Unsecured Financial Debt	97.3	8.1
Other Financial Debt	1.7	0.5
Gross Financial Debt	156.2	123.5
Available Cash	60.5	157.5
Net Debt (Net Cash)	95.7	(34.0)
Total Cash	103.0	172.4
Deferred Land Payments	9.3	53.5
LTC <sup>1</sup>	9%	-10%
LTV <sup>2</sup>	5%	-6%

Diversified sources of funding at competitive cost

#### Financial Debt Structure (€ Mn)



<sup>(1)</sup> LTC: Calculated as Net Financial Debt divided by inventory carrying cost, excluding land prepayments

<sup>(2)</sup> LTV: Calculated as Net Financial Debt divided by total GAV

<sup>(3)</sup> Not considering "Other Financial Debt"

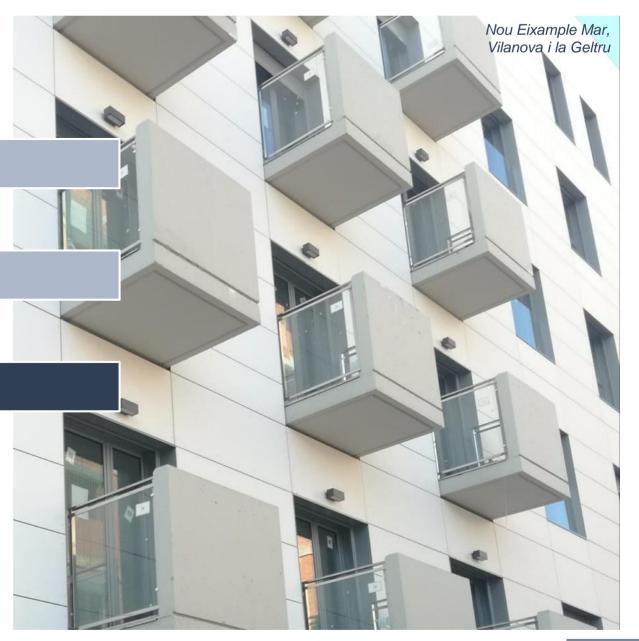
<sup>(4)</sup> Development Loan WIP land tranche subject to WIP evolution

# Agenda

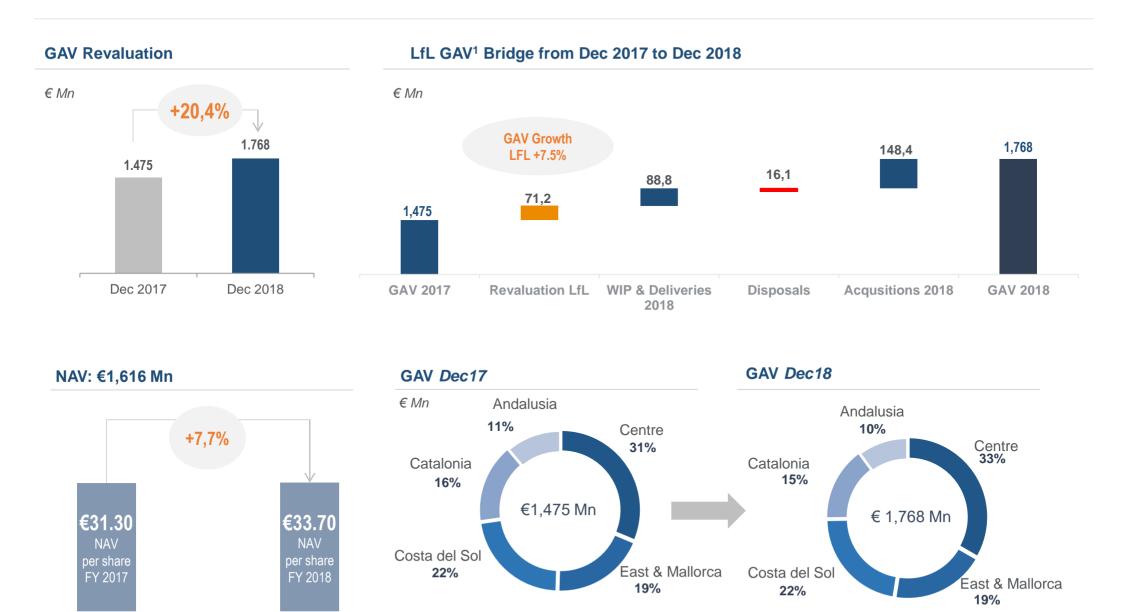
1 Business Update

2) FY 2018 Financial Results

3 Valuation Performance



### **GAV** and NAV Bridge



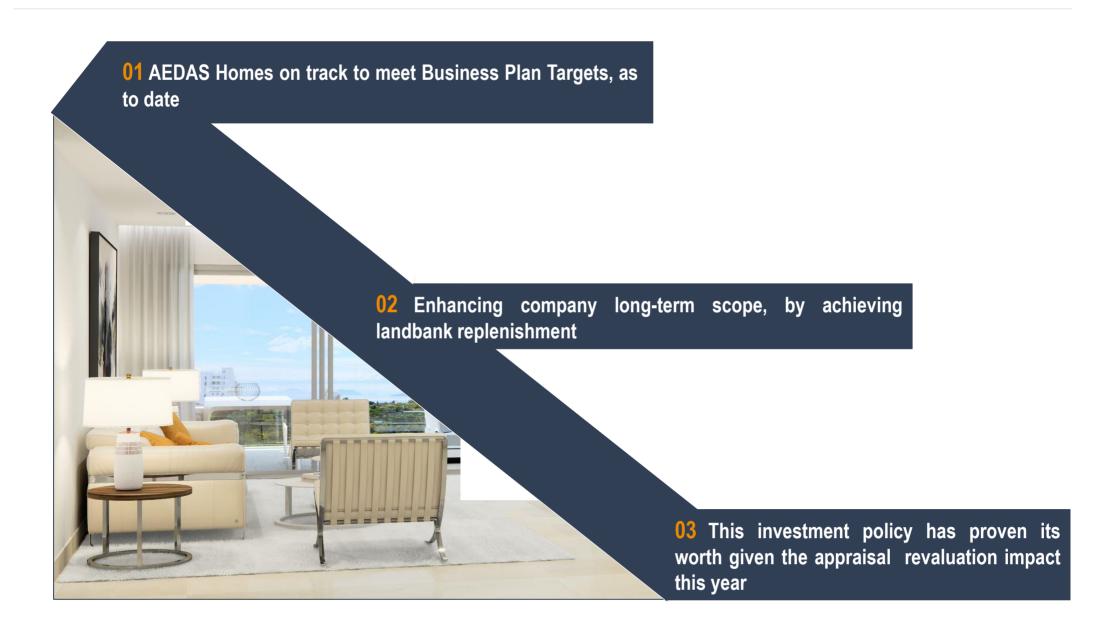
GAV €1,768 Mn GDV €5,092 Mn



A E D A S

<sup>(1)</sup> Evolution affected by average GAV/sqm in 2018 acquisitions

# Closing remarks & 2019 Outlook





# **Appendix 1: Deliveries visibility**

AEDAS I

### 2018 Deliveries

Target	231
Completed	100%
Sold <sup>2</sup>	100%

Project <sup>1</sup>	Regional Office	Municipality	# Units	Construction Status	Occupancy Permit	Sold <sup>2</sup>	Delivered
Brisas del Arenal	East & Mallorca	Jávea	53	Completed	Granted	53	53
Galera Sun	Costa del Sol	Estepona	27 <sup>3</sup>	Completed	Granted	27	27
Hacienda del Mar II	East & Mallorca	Alicante	122	Completed	Granted	122	122
Nou Eixample Mar <sup>4</sup>	Cataluña	Vilanova i la Geltrú	29	Completed	Granted	29	29
Total			231			231	231



Brisas del Arenal 2018 Deliveries

2018 Deliveries 38.669.000 €

15.852.000€



Hacienda del Mar II

- (1) Projects may be moved backwards or forwards in terms of expected delivery dates for scheduling purposes
- (2) Sales = Reservations + Contracts + Deliveries
- (3) Total of 48 units, 16 of which were delivered in 2017
- (4) This Project will be delivered over two years.

Nou Eixample Mar 2018 Deliveries 8.014.000 €



# 2019 Expected Deliveries

Target	1,055
Under construction	100%
Sold <sup>2</sup>	77%

Project <sup>1</sup>	Regional Office	Municipality	Total Units	Deliveries	Construction Progress	Sold <sup>2</sup>	Current expected deliveries
Terraza Los Fresnos	Centre	Boadilla del Monte	30			30	H1
Ulloa I		Alcorcón	54			54	H2
Escalonia		Las Rozas	60			59	H2
Altos del Pilar <sup>3</sup>		Madrid	60			54	H2
Altos de Los Fresnos		Boadilla del Monte	35			24	H2
Altos de la Reserva		Boadilla del Monte	11			7	H2
Merian I		Torrejón de Ardoz	10			5	H1
Nou Eixample Mar <sup>3</sup>		Vilanova i la Geltrú	58			57	H1
Estronci 99		Hospitalet de Llobregat	55			52	H2
Humboldt	Cataluña	Vilanova i la Geltrú	93			69	H2
Tasman		Sant Just Desvern	30			21	H1
Dampier		Masnou	26			5	H2
Vanian Green Village		Estepona	72			43	H2
Galera Sun <sup>3</sup>	Costa del Sol	Estepona	5			0	H1
Villas Arco Norte F1		Dos Hermanas	50			48	H1
Jardines H. Rosario I		Sevilla	79			75	H1
Jardines H. Rosario II	A 1.1.7	Sevilla	63			39	H2
Villas Arco Norte F2	Andalucía	Dos Hermanas	62			36	H2
Ramón y Cajal		Sevilla	54			21	H1
Villas Arco Norte F3		Dos Hermanas	27			0	H2
Hacienda del Mar II <sup>3</sup>		Alicante	4			4	H1
Marina Real <sup>3</sup>		Denia	80		8800	76	H2
New Folies	East & Mallorca	Andratx	36			30	H2
Brisas del Arenal <sup>3</sup>		Jávea	11			3	H1
Total			1,056	1,055		812	
Varied since last dis	sclosure			0-25%	25-50%	50-75%	75-100

<sup>(1)</sup> Projects may be moved backwards or forwards in terms of expected delivery dates for scheduling purposes

(4) All % calculations made against Business Plan target (1,055)



<sup>(2)</sup> Sales = Reservations + Contracts + Deliveries (as of 31.12.2018)

<sup>(3)</sup> This Project will be delivered over two years

### 2020 Expected Deliveries

Target	1,986	Permit granted	100%
Under construction	98%	Permit requested	0%
Sold <sup>2</sup>	47%	Permit to be requested	0%

Project <sup>1</sup>	Regional Office	Municipality	Total Units	Deliveries	Construction Permit	Status	Sold <sup>2</sup>
Altos del Pilar <sup>3</sup>	Centre	Madrid	40		Granted	Construction	38
Ulloa II	Centre	Alcorcón	54		Granted	Construction	44
Hevia F1	East & Mallorca	Valencia	73		Granted	Construction	57
Carreres 10	East & Mallorca	Valencia	59		Granted	Construction	45
Cook	Cataluña	Hospitalet de Llobregat	62		Granted	Construction	45
South Bay	Costa del Sol	Estepona	47		Granted	Construction	34
Cabot	Centre	Madrid	28		Granted	Construction	20
Middel Views	Costa del Sol	Fuengirola	84		Granted	Construction	54
Escalonia II	Centre	Las Rozas	150		Granted	Construction	87
Armstrong Cisneo (F1&F2)	Andalucía	Sevilla	120		Granted	Construction	67
Bremond Son Moix	East & Mallorca	Palma de Mallorca	35		Granted	Construction	19
Orpí	Cataluña	Masnou	36		Granted	Construction	19
Doria 6	East & Mallorca	Palma de Mallorca	40		Granted	Construction	21
Piteas	Centre	Pozuelo de Alarcón	48		Granted	Construction	25
Fineo	Centre	San Sebastián de los Reyes	56		Granted	Construction	29
J.Castellarnau (F1,F2&F3)	Cataluña	Sabadell	138		Granted	Construction	65
Estronci 93	Cataluña	Hospitalet de Llobregat	71		Granted	Construction	32
erraza Los Fresnos II	Centre	Boadilla del Monte	98		Granted	Construcción	44

 Varied since last disclosure

<sup>(1)</sup> Projects may be moved backwards or forwards in terms of expected delivery dates for scheduling purposes

<sup>(2)</sup> Sales = Reservations + Contracts + Deliveries (as of 31.10.2018)

<sup>(3)</sup> This Project will be delivered over the period of two years, w/ total of 100 units: 60 in 2019 and 40 in 2020

<sup>(4)</sup> All % calculations made against Business Plan target (1,986)

# 2020 Expected Deliveries

Target	1,986	Permit granted	100%
Under construction	98%	Permit requested	0%
Sold <sup>2</sup>	47%	Permit to be requested	0%

Project <sup>1</sup>	Regional Office	Municipality	Total Units	Deliveries	Construction Permit	Status	Sold <sup>2</sup>
Hevia F2	East & Mallorca	Valencia	73		Granted	Construction	32
Lángara	Centre	Torrejón de Ardoz	100		Granted	Construction	42
Tasman II	Cataluña	Sant Just Desvern	35		Granted	Construction	14
South Bay II	Costa del Sol	Estepona	30		Granted	Construction	9
Orellana	Centre	Alcalá de Henares	74		Granted	Construction	17
Kane	Costa del Sol	Málaga	87		Granted	Construction	8
Acosta M3	Andalucía	Sevilla	24		Granted	Construction	7
/anian Green Village II	Costa del Sol	Estepona	92		Granted	Construction	3
lardines H. Rosario F3 y F4	Andalucía	Sevilla	142		Granted	Construction	9
Zagaleta 2	Costa del Sol	Benahavis	1		Granted	Construction	0
Ulloa III	Centre	Alcorcón	54		Granted	Construction	0
New Follies	East & Mallorca	Andratx	5		Granted	Construction	0
Hannon	Cataluña	Sant Adriá de Besós	40		Granted	Design	0
Azara	East & Mallorca	Alicante	86		Requested	Marketing	32
Eliza	East & Mallorca	Alicante	56		Requested	Marketing	8
Bonpland	Cataluña	Vilanova i la Geltrú	40		Requested	Marketing	3
Merian II	Centre	Torrejón de Ardoz	18		Requested	Design	0
Merian III	Centre	Torrejón de Ardoz	26		Requested	Design	0
Total			2,222	1,986			929

Varied since last disclosure

Sales = Reservations + Contracts + Deliveries

(3) All % calculations made against Business Plan target (1,986)

<sup>(1)</sup> Projects may be moved backwards or forwards in terms of expected delivery dates for scheduling purposes



# Appendix 2: Cash Flow Statement & Appraisal detail



# **Cash Flow Statement Summary**

Summary Cash Flow Statement AEDAS HOMES (In € Mn¹)	Dec 2018	Dec 2017
EBT	(8.1)	(45.9)
Change in Trade Provisions	3.0	0.1
Change in Investment properties	(0.5)	2.5
Financial cost / (income)	9.6	8.5
Other Income / (expense)	(6.4)	5.6
Change in working capital	(142.9)	(130.6)
Inventories	(185.3)	(148.5)
Trade and other receivables	5.5	(40.4)
Trade and other payables	37.8	65.5
Other operating cash flows	(0.9)	(7.2)
Net cash flow from operating activities	(157.3)	(159.8)
Net cash flow from investment activities	(5.9)	21.6
Net cash flow from financing activities	93.7	296.8
Net cash increase / (decrease)	(69.5)	158.6
Cash BoP	172.4	13.8
Cash EoP	103.0	172.4
Available Cash	60.5	157.5

### NAV & NNAV Calculation details as of 31 December 2018 - Savills

€Mn	Current Perimeter	Contingent Acquisitions	Adjusted perimeter	Per Share
Inventory Carrying Cost net of deposits	1,064.1	17.1	1,081.3	
LCG	687.3		687.3	_
Appraised MV	1,751.4	17.1	1,768.5	
GAV	1,751.4	17.1	1,768.5	
Gross debt	(153,8)		(153,8)	
Deferred land payments	(9,3)		(9,3)	
Net Working capital and other assets & liabilites	(68,6)	(10.0)	(78,6)	
Cash	103,0	(7.1)	95,9	
Attributable NAV	1,622.7		1,622.7	
Minorities	(6.2)		(6.2)	
NAV parent company	1,616.5		1,615.5	33.7 €
LCG tax	(171.8)		(171.8)	
Off Balance DTAs	1.1		1.1	
Minorities adjustment	1.0		1.0	
NNAV parent company	1,446.8		1,446.8	30.2€



# **Appendix 3: Land Investment**



# Land acquisitions<sup>1</sup> breakdown 2018

#### 2018 Acquisitions Detail

Regional Office	Potential Housing Units (#)	Acquisition Cost (€Mn)	Acquisition Cost per unit (€/unit)	Expected Capex to reach Ready to Build Status (€Mn)	Total Land Investment per unit (€/unit)
Centre	1,010	46.0	45,544	10.3	55,743
Andalucía	942	37.3	39, 596	5.4	45,329
East & Mallorca	498	24.5	49,197	1.2	51,606
Costa del Sol	166	3.9	23,494	0.8	28,313
Total	2,616	111.7	42,699	17.7	49,465

<b>Outstanding Purchase</b>
Options

407

<sup>1. #</sup> of projects do not represent same # of deals due to the existence of multiple sellers



# Appendix 4: Macro Outlook



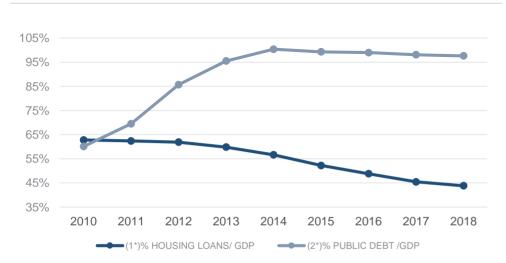
### Market Overview

#### Positive Outlook for Spanish Economy (GDP %)



Source: Bank of Spain and Datos Macro

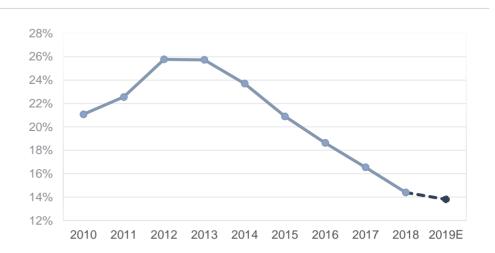
#### Debt to GDP (%)



Source: (1\*) Bank of Spain and (2\*) Datos Macro

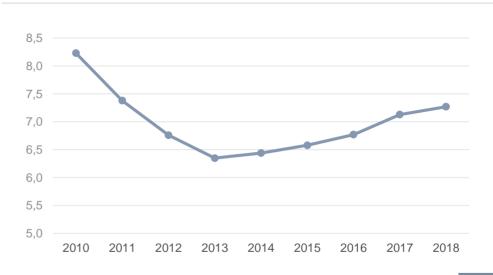
 $(2^*)$  – It includes loans for the acquisition and rehabilitation of homes. Includes titling's and balance credits

#### **Spanish Unemployment Rate (%)**



Source: INE and Funcas

#### House Prices/ Disposable Income per Hosehold



Source: Bank of Spain

