

### • Introduction

- Main highlights since floatation, value contribution
- \_
- Group TPI international presence
- Growth strategy
  - Paper product
  - Multimedia Platforms
  - Geographical expansion
- Revenue and EBITDA projections
- Summary





## Introduction

Main highlights since floatation, value contribution

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Group TPI international presence



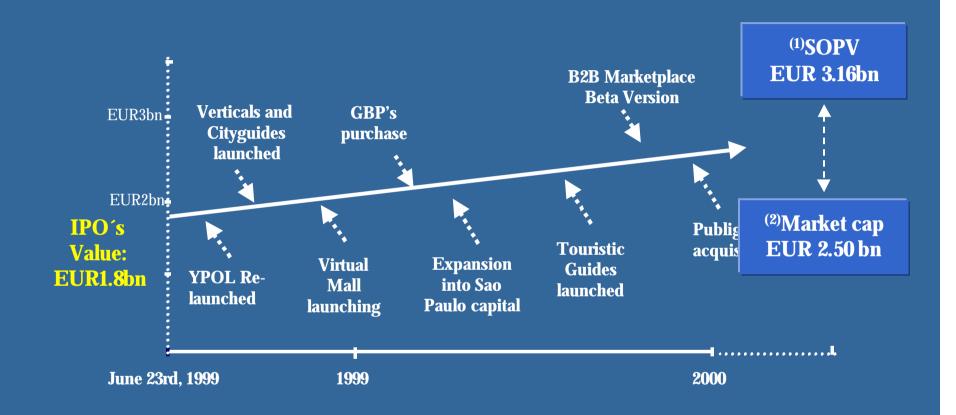


Multiplied revenues 5x in Brazil and accepted the transfer of biggest directer publisher in English the interine 2000





## TPI is a Growth story that delivers value ...



(1) Sum Of the parts Valuation based on latest analyst reports (Jan-Feb

Average targert price:

(2) Average closing price February





# ... and is well positioned to guarantee continuous growth based on core assets

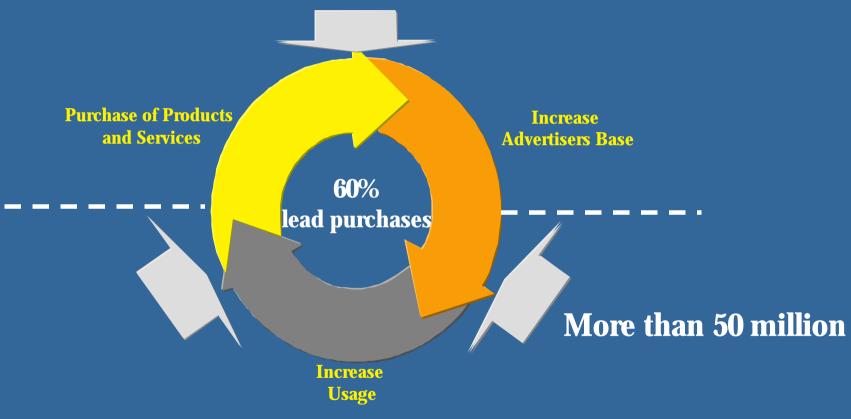
- Universal Brand Recognition
- Largest Advertising Platform
- Solid and Widespread Usage
- High Lead Purchases
- Experienced and Strong Sales force
- Most Comprehensive Database
- Strong Investment Capacity





## TPI is leader in connecting supply and demand...

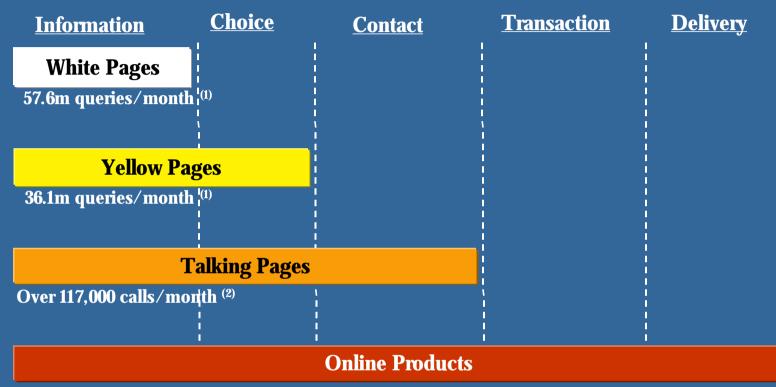








## ... and expands its business model across the value



More than 1.5m visits in December 2000 (3)

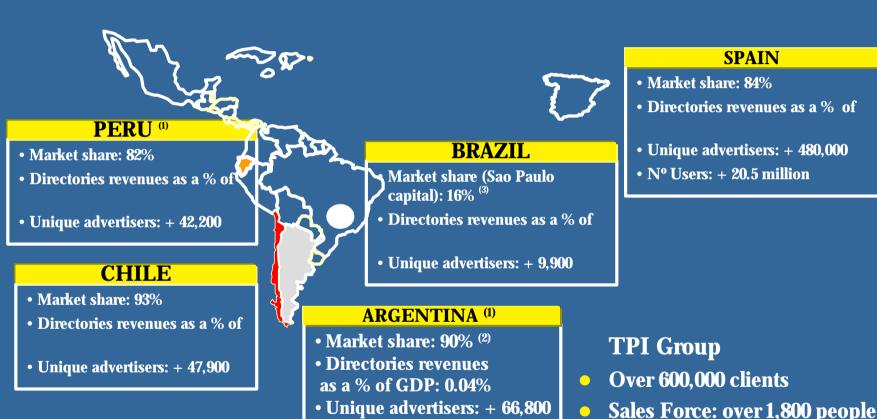
## **Customer Satisfaction**

- (1) Source: EMER monthly average as of year 2000
- (2) Source: TPI monthly average as of year 2000
- (3) Source: December 2000 figures audited by OJD (Oficina de Justificación de la Difusión)





## ... in a market with over 5 million companies and more than 289 million inhabitants



<sup>(1)</sup> Peru and Argentina still pending

Directory revenues as % of GDP: Source Simba Cowles 1998

- Sales Force: over 1,800 people
- 150 YP and WP Directories
- 50 million circulation



**Telefónica First Investors Conference** 

March 2001. Rio de Janeiro.



<sup>(2)</sup> In the area where it operates (Buenos Aires and South Argentina)

<sup>(3)</sup> Expected in year 2001

- Multimedia Platforms
- Geographical expansion





## TPI focuses its growth along three main lines



### **Growth Strategies**

**Paper Products** 

Sustained growth above peers

Multimedia
Distribution Platforms

- Diversify revenue streams
- Increase customers' value added
- Extend the reach and visibility of our customers

**Geographical expansion** 

- Sustained incremental growth
- Possibility to exploit synergies & economies of scale
- Know how transfer Cross fertilization





## In Spain, the focus is to sustain growth above



### Yellow Pages: Grow average revenue per advertiser

- Facilitating migration from B&W ads, to Colour ads
- Increasing Headings per advertiser and Multiple Book presence
- Encouraging migration towards Bigger Size ads

#### White Pages: Increase advertising content

- Promoting new advertising content Colour
- Cross-selling with Yellow Pages
- Implementing new segmentation strategies





# ... whilst in LATAM the focus will be in exploiting synergies and transferring know how acquired in Spain



## **Dominant Players**

### **Argentina**

- Relaunch brand name
- Improve value added content and products
- Reinforce advertising spending

#### Chile

- Improve content
- Reinforce advertising spending
- Renegotiate key contracts
- Launch niche products

#### Peru

- Review pricing strategy
- Improve content
- Reinforce advertising spending

### **Start-up**

#### Brazil

- Reinforce advertising spending
- Expand geographically

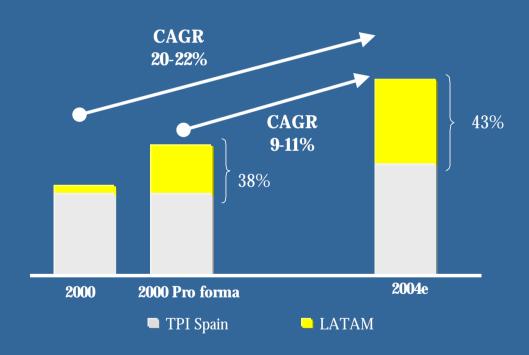




# Paper Revenues in Latam will grow faster than in Spain accounting for 43% of total revenue for year 2004



### **Total Proforma Paper revenues**



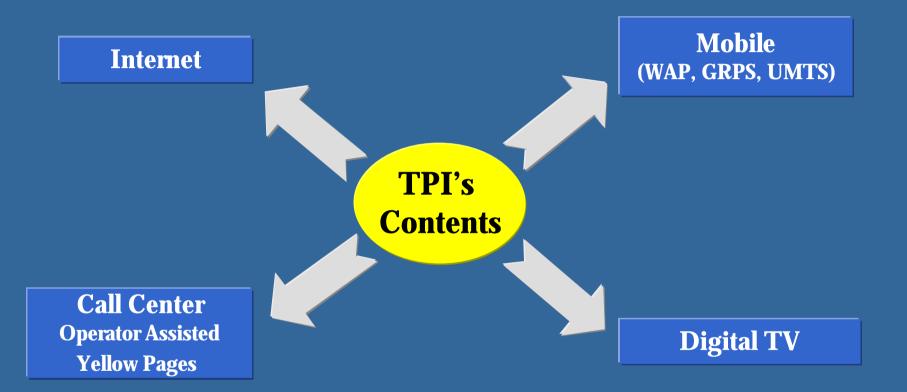
Growth estimates in constant





# TPI maximizes advertisers' visibility, contents to multiple platforms





"Extend the reach of our customers through alternative platforms"





# For Online Product our strategy is transition from paper to e-





Ability to leverage Brand Equity,
Customer Base, Content and Sales Force

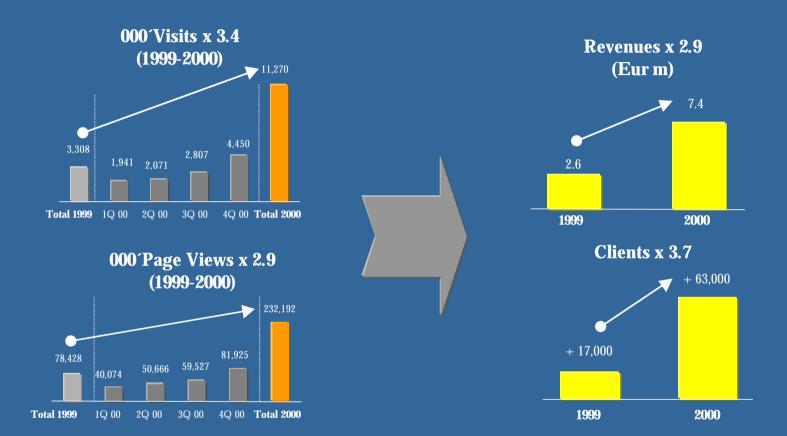
<sup>1</sup>Total aggregated unique customers as of Dec. 2000





## YPOL shows a strong potential to convert traffic





<sup>\*</sup> Visits and Page Views are audited by the OJD (January-September 2000)





## E-commerce is the next step from online



### B<sub>2</sub>C

Virtual Mall www.comprarhoy.com

### B<sub>2</sub>B

MRO's Marketplace www.marketplace.com

- 1,300 shops classified in 24 different categories
- Affordable e-commerce solution for Spanish
- Scalable developments
- Positioning, today a main source of revenues
- Value proposition:
  - **✓** Content + ASP offering
  - **✓** Simplified and efficient purchasing process
  - ✓ SMEs access to big companies purchasing terms and conditions
- Transaction based revenues for TPI
- Critical mass of buyers and sellers is Key





## Operator Assisted Yellow Pages are fully operational



#### **SPAIN**

- Most comprehensive and accessible
- Mobility: access from anywhere
- Revenues come from advertising and telephone traffic
- Additional revenues as commerce
- Value added services to 10% of calls
- Revenues grew 16% from 1999
- Transferable model to Latam





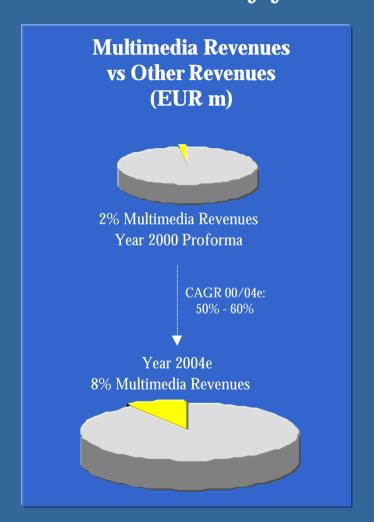
Talking Pages service has been offered nation wide in Spain since 2Q99





# Multimedia revenues will grow faster to represent up to 8% of total revenues by year 2004





### **Spain**

- Consolidate advertising Model
- Specialised Sales force
- Develop transactional environments

### **Latam**

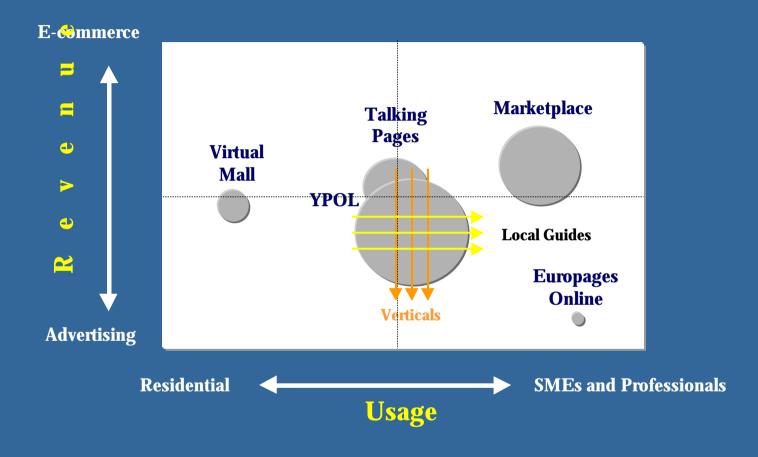
- Product bundle strategy
- Know how in Spain transferable
- Core assets to leverage online strategy





## **TPI Multimedia positioning**





Note: Size of circle implies revenue potential





# TPI will pursue different avenues to secure its international presence



### Acquisition

- Incumbent editor Limited opportunities / Mature markets
- Second player Clear targets
  - High growth markets
  - Secure market share
- Niche operator Exploit synergies

#### Greenfield

- High growth markets
- Secure significant market share

#### **Alliances**

- Market knowledge and presence
- Increase synergies



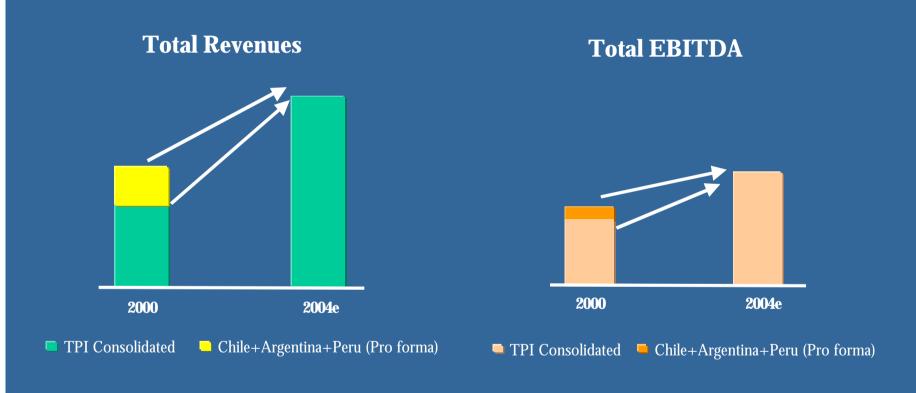


# Revenue and EBITDA projections





## TPI's solid P & L and strong business model will support the growth strategy envisaged by its management team



Growth estimates in constant





# **Summary**





To summarize: TPI is an extraordinary mixture of highly profitable business and unique window opportunity to expand in the internet and internationally

- TPI is a unique company with high margins, high growth, stable cash generation business and a natural expansion opportunity into the internet
- TPI's business model allows for a natural migration

• TPI has a sound financial position to pursue new opportunities and to expand into new markets





