

# BLOCK C

**Annual  
Corporate  
Governance  
Report (ACGR)**



Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

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## A STRUCTURE OF THE PROPERTY

**A.1 Complete the following table on the share capital and voting rights attributed, including, where applicable, those corresponding to shares with loyalty voting rights, as of the end of the fiscal year:**

Indicate whether the company's bylaws contain a provision for double loyalty voting:

No

Yes  Date of approval by the Board

Minimum period of uninterrupted tenure required by the bylaws

Indicate whether the company has attributed loyalty votes:

No

Yes

Date of last change in share capital	Share capital	Number of shares	Number of voting rights (not including additional votes attributed on the basis of loyalty)	Number of additional voting rights attributed corresponding to loyalty voting shares	Total number of voting rights, including additional votes attributed on the basis of loyalty
19 June 2025	1,500,000,000	1,500,000,000	1,500,000,000	0	1,500,000,000

### Notes

The number and nominal value of the shares comprising the share capital was modified as a result of the implementation of the share split approved by the Annual General Shareholders' Meeting on 9 April 2025 in the proportion of 10 new shares for each old share, by reducing the nominal value of each share from EUR 10 to EUR 1, without modifying the amount of share capital, with the consequent increase in the number of shares representing the share capital in circulation.

Number of shares registered in the special registry book

0

pending completion of the loyalty period

Indicate whether there are different types of shares with different associated rights:

Yes

No

**A.2 List the direct and indirect holders of significant stakes at the end of the fiscal year, including the directors who have a significant stake:**

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Shareholder's name or company name	% of voting rights attributed to the shares (including loyalty votes)		% of voting rights through financial instruments		% of total voting rights
	Direct	Indirect	Direct	Indirect	
ENAIRE	51.00	0.00	0.00	0.00	51.00
HOHN, CHRISTOPHER ANTHONY	0.00	2.841	0.00	3.416	6.257
BLACKROCK, INC.	0.00	4.183	0.00	0.10	4.193
<b>Notes</b>					

### Details of the indirect stake:

Name or company name of the indirect holder	Name or company name of the direct holder	% of voting rights attributed to the shares (including loyalty votes)	% of voting rights through financial instruments	% of total voting rights
HOHN, CHRISTOPHER ANTHONY	TCI LUXEMBOURG, S.A.R.L.,	2.071	0	2.071
HOHN, CHRISTOPHER ANTHONY	CIFF CAPITAL UK LP	0.769	0	0.769
HOHN, CHRISTOPHER ANTHONY	THE CHILDREN'S INVESTMENT MASTER FUND	0	3.416	3.416
BLACKROCK, INC.	VARIOUS ENTITIES MANAGED BY BLACKROCK	4.183	0.010	4.193
<b>Notes</b>				

### Indicate the most significant movements in the shareholding structure during the fiscal year:

Most significant movements
THE GOLDMAN SACHS GROUP, INC. 14 April 2025 Increase of its shareholding above 3%.
THE GOLDMAN SACHS GROUP, INC. 25 April 2025 Decrease of its shareholding below 3%.

### A.3 Detail, by whatever percentage, the stake at year-end of the members of the board of directors who hold voting rights attributed to shares in the company or through financial instruments, excluding the directors identified in section A.2 above:

Block C ACGR	<b>Structure of the property</b>	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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Name or company name of the director	% of voting rights attributed to shares (including loyalty votes)		% of voting rights through financial instruments		% of total voting rights
	Direct	Indirect	Direct	Indirect	
FRANCISCO JAVIER MARÍN SAN ANDRÉS	0.0002	0	0	0	0
<b>Total</b>	<b>0.0002</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>% of total voting rights owned by members of the Board of Directors</b>	<b>0</b>
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**Notes**

The Director Mr Francisco Javier Marín San Andrés holds 3,400 Aena shares, which represents an irrelevant percentage of voting shares. There are no Directors holding an indirect stake in the Company's share capital.

**Detail the total percentage of voting rights represented on the board:**

<b>% of total voting rights represented on the Board of Directors</b>	<b>51</b>
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**Notes**

51% corresponds to the majority shareholder ENAIRE, which is represented on the Board of Directors but does not directly hold the status of Director.

**A.4 Indicate, if applicable, any family, commercial, contractual or corporate relationships between significant shareholders, insofar as they are known to the company, unless they are of little relevance or derive from the ordinary course of business, except for those reported in section A.6:**

Related name or company name	Relationship type	Brief description
CHRISTOPHER ANTHONY HOHN and THE CHILDREN'S INVESTMENT MASTER FUND	CORPORATE	THE CHILDREN'S INVESTMENT MASTER FUND is managed by TCI ADVISORY SERVICES LLP under investment contracts. TCI ADVISORY SERVICES LLP is controlled by Christopher A. Hohn.

**A.5 Indicate, if applicable, any relationships of a commercial, contractual or corporate nature that exist between significant shareholders and the company and/or its group, unless they are of little relevance or derive from the ordinary course of business:**

Related name or company name	Relationship type	Brief description
AENA, S.M.E., S.A. and ENAIRE E.P.E.	CORPORATE AND CONTRACTUAL	ENAIRE owns 51% of AENA's shares. It also has a contractual relationship as the holder of contracts arising from the ordinary business of the Company.

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**A.6 Describe the relationships, unless of little relevance to both parties, that exist between significant shareholders or shareholders represented on the board and the directors, or their proxies in the case of directors that are legal entities.**

Explain, if applicable, how the significant shareholders are represented. Specifically, those directors who have been appointed on behalf of significant shareholders, those whose appointment has been promoted by significant shareholders, or who are related to significant shareholders and/or entities of their group, shall be indicated, specifying the nature of these relationships. In particular, mention shall be made, where appropriate, of the existence, identity and position of members of the board, or representatives of directors, of the listed company, who are themselves members of the board of directors, or their representatives, in companies that hold significant shareholdings in the listed company or in entities of the group of these significant shareholders.

Name or company name of the related director or representative	Name or company name of the related significant shareholder	Company name of the significant shareholder's group company	Description of relationship/position
MAURICI LUCENA BETRIU	ENAIRE	ENAIRE	Executive Director, Chairman and Chief Executive Officer of Aena
BEATRIZ ALCOCCER PINILLA	ENAIRE	ENAIRE	Adviser to the Cabinet of the Minister of Transport and Sustainable Mobility
ROBERTO ANGULO REVILLA	ENAIRE	ENAIRE	Adviser to the Office of the Secretary of State for Transport and Sustainable Mobility.
MARIA CARMEN CORRAL ESCRIBANO	ENAIRE	ENAIRE	Deputy Director General of Planning, Trans-European Networks and Logistics at the Ministry of Transport and Sustainable Mobility
MANUEL DELACAMPAGNE CRESPO	ENAIRE	ENAIRE	Deputy Director of Sectoral Analysis at the Ministry of Economy, Commerce and Business
ALICIA DE LOS REMEDIOS DE HARO ACOSTA	ENAIRE	ENAIRE	Assistant Director of the Office of the Ministry at the Ministry of Industry and Tourism
FRANCISCO JAVIER MARÍN SAN ANDRÉS	ENAIRE	ENAIRE	Executive Deputy Chairman of Aena
AINHOA MORONDO QUINTANO	ENAIRE	ENAIRE	Head of the Office of the Secretary of State for Transport and Sustainable Mobility

**A.7 Indicate whether the company has been notified of any shareholders' agreements affecting it in accordance with the provisions of Articles 530 and 531 of the Corporate Enterprises Act. If applicable, briefly describe them and list the shareholders bound by the agreement:**

Yes  No

Indicate whether the company is aware of the existence of concerted practices between its shareholders. If applicable, briefly describe them:

Yes  No

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**A.8 Indicate whether there is any natural person or legal entity that exercises or may exercise control over the company in accordance with Article 5 of the Securities Market Act. If applicable, identify it:**

Yes  No

Name or company name
ENAIRE

**A.9 Complete the following boxes on the company's treasury stock:**

At the close of the fiscal year:

Number of direct shares	Number of indirect shares	total % of share capital
		0

**A.10 Detail the conditions and term of the existing mandate from the shareholders' meeting to the board of directors to issue, buy back or transfer treasury stock.**

The Annual General Shareholders' Meeting held on 09 April 2025 authorised the derivative acquisition of shares in Aena, S.M.E., S.A., by the Company itself, or by companies in its group, pursuant to the provisions of Articles 146 and related articles of the Corporate Enterprises Act, in compliance with the requirements and limitations established in the legislation in force at any given time, all under the following terms:

- Modalities of acquisition: Acquisitions may be made directly by the Company or indirectly through companies in its group, and may be formalised, on one or more occasions, by purchase and sale, swap or any other legal business valid under the law.
- Maximum number of shares to be acquired: The nominal value of the shares to be acquired, together with any shares already held, directly or indirectly, where appropriate, may not exceed the maximum percentage legally permitted at any given time.
- Maximum and minimum exchange value: The acquisition price per share will be, at least, the nominal value and, at most, the share price listed on the Stock Exchange on the acquisition date.
- Duration of the authorisation: This authorisation is granted for a period of five years.

Likewise, and for the purposes of the provisions of the second paragraph of letter a) of Article 146.1 of the Corporate Enterprises Act, it is expressly stated for the record that express authorisation is granted for the acquisition of shares in the Company by any of its subsidiaries, under the same terms referred to above.

The authorisation also includes the acquisition of shares that, if applicable, are to be delivered directly to the employees or directors of the Company or companies in its group, or as a result of the exercising of option rights held by them.

**A.11 Estimated floating capital:**

	%
Estimated floating capital	41.976

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**A.12 Indicate whether there are any restrictions (statutory, legislative or of any nature) on the transferability of securities and/or any restrictions on the voting rights. In particular, the existence of any type of restrictions that may hinder the takeover of the company through the acquisition of its shares on the market shall be notified, as well as any prior authorisation or notification regimes that may be applicable to acquisitions or transfers of the company's financial instruments in accordance with sectoral regulations.**

Yes  No

All the shares representing the capital of Aena belong to a single class and series and grant their holders the same voting and economic rights inherent to them pursuant to the LSC. There are no legal or statutory restrictions on the exercise of shareholders' voting rights. Each share gives right to one vote.

Aena's Corporate Bylaws contain no restrictions on the free transferability of shares.

Aena was created as a state-owned trading company pursuant to the provisions of Article 166.1.c) of Act 33/2003, of 3 November, on Public Administration Assets (the "LPAP"), and under the condition of retaining the majority of its share capital, as provided for in Royal Decree-Act 13/2010 of 3 December, on fiscal, labour and liberalisation measures to promote investment and job creation, which, in Article 7, states:

*"Initially, the entire share capital of "Aena Aeropuertos S.A." shall correspond to the public business entity "Aeropuertos Españoles y Navegación Aérea" (AENA), which shall in any case retain the majority of said capital, being able to dispose of the rest pursuant to the provisions of the Public Administration Assets Act".*

As reflected in section A.2, Aena is currently 51% owned by the public business entity Enaire (and indirectly by the General State Administration ("AGE")). Therefore, the disposal of shares by Enaire involving the loss of the majority of the share capital would require a prior legislative amendment to that effect.

**A.13 Indicate whether the general shareholders' meeting has agreed to adopt measures to neutralise a takeover bid pursuant to the provisions of Act 6/2007.**

Yes  No

**A.14 Indicate whether the company has issued securities that are not traded in a regulated market of the European Market.**

Yes  No

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## B GENERAL SHAREHOLDERS' MEETING

**B.1 Indicate and, if applicable, detail whether there are differences with the minimum regime set forth in the Corporate Enterprises Act (LSC) regarding the quorum for the constitution of the general shareholders' meeting.**

Yes  No

**B.2 Indicate and, if applicable, detail whether there are any differences with the system set forth in the Corporate Enterprises Act (LSC) for the adoption of corporate agreements:**

Yes  No

**B.3 Indicate the rules applicable to the amendment of the company's bylaws. In particular, the majorities set forth for amending the bylaws and, where appropriate, the rules set forth for safeguarding the rights of members when amending the bylaws shall be communicated.**

The amendment of the Corporate Bylaws is regulated in Articles 14.(iv), 17.4, 25.5 and 27.2 of the Corporate Bylaws, and 8.(iv), 13.3, 42.2 and 43.3 of the Regulations of the General Shareholders' Meeting. The system appearing in these articles replicates that established by the Corporate Enterprises Act.

The General Shareholders' Meeting shall decide on the matters attributed to it by the Act, by the Corporate Bylaws (Art. 14) and by the Regulations of the General Shareholders' Meeting (Art. 8).

In order to validly resolve on the increase or reduction of capital and any other amendment to the Corporate Bylaws, the issue of bonds, the abolition or limitation of the pre-emptive right to acquire new shares, as well as the transformation, merger, spin-off or global transfer of assets and liabilities and the transfer of registered address abroad, if the capital present or represented exceeds fifty percent (50%), it shall be sufficient for the resolution to be adopted by an absolute majority. However, the favourable vote of two-thirds (2/3) of the capital present or represented at the General Shareholders' Meeting shall be required when, on the second call, shareholders representing twenty-five percent (25%) or more of the subscribed capital with voting rights are present without reaching fifty percent (50%) (Art. 25.5 of the Corporate Bylaws and Art. 43.3 of the Regulations of the General Shareholders' Meeting).

When the General Shareholders' Meeting must discuss the amendment of the Corporate Bylaws, the call announcement shall state, in addition to the particulars required by law in each case, the right of all shareholders to examine the full text of the proposed amendment and the report thereon at the registered address and to request the delivery or dispatch of such documents free of charge (Art. 17.4 of the Corporate Bylaws and Art. 13.3 of the Regulations of the General Shareholders' Meeting).

Likewise, each article or group of articles that are not interdependent must be voted on separately at the General Shareholders' Meeting (Art. 27.2 of the Corporate Bylaws and 42.2 of the Regulations of the General Shareholders' Meeting).

**B.4 Indicate the attendance figures for the general meetings held in the fiscal year to which this report refers and those of the previous two fiscal years:**

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Date of the general shareholders' meeting	Attendance figures				
	% of physical presence	% represented	% of remote voting		Total
			Electronic voting	Others	
20 April 2023	0.0015	35.92	0.0016	51.8	87.72
Of which is floating capital:	0	27.04	0	0.8	27.84
18 April 2024	51.0006	34.79	0.01	0.66	86.46
Of which is floating capital:	0.0006	31.95	0.01	0.66	32.62
09 April 2025	51.0002	36.93	0	0.25	88.18
Of which is floating capital:	0.00003	34.09	0	0.25	34.34

#### Notes

The Annual General Shareholders' Meeting of 09 April 2025 was held in mixed modality, with shareholders attending in person and electronically, in accordance with the provisions of Article 15.8 of the Corporate Bylaws and Article 11.6 of the Regulations of the Company's General Shareholders' Meeting.

In this respect, a link was made available to shareholders on the Company's website to access the Meeting electronically and exercise their voting rights.

Shareholders were also able to vote remotely before the Meeting, by post, by sending their attendance card, proxy and vote to the registered address, and electronically using the form provided for this purpose on the Company's website (votes shown in the "Others" column).

**B.5 Indicate whether at the general meetings held during the fiscal year there have been any items on the agenda that, for whatever reason, have not been approved by the shareholders.**

Yes  No

**B.6 Indicate whether there is any statutory restriction that establishes a minimum number of shares required to attend the general shareholders' meeting, or to vote remotely:**

Yes  No

**B.7 Indicate whether it has been established that certain decisions, other than those established by law, involving an acquisition, disposal, contribution to another company of essential assets or other similar corporate operations, must be submitted to the General Shareholders' Meeting for approval.**

Yes  No

**B.8 Indicate the address and mode of access, on the Company's website, to information on corporate governance and other information on general meetings that must be made available to shareholders through the Company's website.**

[www.aena.es](http://www.aena.es) - "Shareholders and investors" section. Subsection "Corporate Governance".

Corporate Governance Information:

<https://www.aena.es/es/accionistas-e-inversores.html>

Information available to shareholders on General Meetings:

<https://www.aena.es/es/accionistas-e-inversores/gobierno-corporativo/junta-general-de-accionistas.html>

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## C STRUCTURE OF THE COMPANY'S MANAGEMENT

### C.1 Board of Directors

#### C.1.1 Maximum and minimum number of directors stipulated in the corporate bylaws and the number set by the general shareholders' meeting:

<b>Maximum number of directors</b>	15
<b>Minimum number of directors</b>	10
<b>Number of directors set by the general shareholders' meeting</b>	15

#### C.1.2 Complete the following table with the board members:

Name or company name of the director	Representative	Category of director	Position on the board	First appointment date	Last appointment date	Selection procedure
LUCENA BETRIU, MAURICI		Executive	Chairman and CEO	16 July 2018	31 March 2022	General Shareholders' Meeting
ALCOCER PINILLA, BEATRIZ		Nominee	Director	30 January 2024	18 April 2024	General Shareholders' Meeting
ANGULO REVILLA, ROBERTO		Nominee	Director	28 October 2025	28 October 2025	By co-option
CORRAL ESCRIBANO, MARIA CARMEN		Nominee	Director	20 April 2023	20 April 2023	General Shareholders' Meeting
DELACAMPAGNE CRESPO, MANUEL		Nominee	Director	28 October 2021	28 October 2021	General Shareholders' Meeting
GONZÁLEZ-IZQUIERDO REVILLA, M <sup>º</sup> DEL CORISEO		Independent	Director	31 March 2022	20 April 2023	General Shareholders' Meeting
DE HARO ACOSTA, ALICIA DE LOS REMEDIOS		Nominee	Director	28 October 2025	28 October 2025	By co-option
IGLESIAS HERRAIZ, LETICIA		Independent	Director	09 April 2019	20 April 2023	General Shareholders' Meeting
LÓPEZ SEIJAS, AMANCIO		Independent	Director	03 June 2015	09 April 2025	General Shareholders' Meeting
MARÍN SAN ANDRÉS FRANCISCO JAVIER		Executive	Director and Second Deputy Chairman	29 October 2020	09 April 2025	General Shareholders' Meeting
MORONDO QUINTANO, AINHOA		Nominee	Director	30 January 2024	18 April 2024	General Shareholders' Meeting
RÍO CORTÉS, JUAN		Independent	Director	22 December 2020	09 April 2025	General Shareholders' Meeting
TERCEIRO LOMBA, JAIME		Independent	Coordinating Director and First Deputy Chairman	06 March 2015	09 April 2025	General Shareholders' Meeting
TREMOSA I BALCELLS, RAMON		Independent	Director	09 April 2025	09 April 2025	General Shareholders' Meeting
VARELA MUIÑA, TOMÁS		Independent	Director	29 November 2022	20 April 2023	General Shareholders' Meeting

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**Total number of directors**

15

**Notes**

Indicate any dismissals from the board of directors during the reporting period, either by resignation or by resolution of the general shareholders' meeting:

Name or company name of the director	Category of director at the time of their dismissal	Last appointment date	Termination date	Specialised committees of which they were a member	Indicate whether the dismissal occurred before the end of their term
IRENE CANO PIQUERO	Independent	29 October 2020	09 April 2025	Appointments, Remuneration and Corporate Governance Committee and Sustainability and Climate Action Committee	NO
ANGÉLICA MARTÍNEZ ORTEGA	Nominee	20 April 2023	01 October 2025	Audit Committee and Executive Committee	YES
ÁNGEL FAUS ALCARAZ	Nominee	18 April 2024	27 October 2025	-	YES

**Cause of dismissal, if before the end of the term of office and other notes; information on whether the director has sent a letter to the other members of the board and, in the case of dismissals of non-executive directors, explanation or opinion of the director who has been dismissed by the general shareholders' meeting.**

Ms. Angélica Martínez Ortega tendered her resignation on 30 September 2025 via letter addressed to the Chairman for submission to the Board of Directors, with effect from 1 October 2025, due to the need to dedicate her time and efforts to her new responsibilities as Managing Director of the Escuela de Organización and Resources of INECO.

Mr. Ángel Faus Alcaraz also tendered his resignation on 23 October 2025, via letter addressed to the Chairman for submission to the Board of Directors, with effect from 27 October 2025, due to new professional challenges requiring his full attention.

### C.1.3 Complete the following tables about the board members and their different categories:

#### EXECUTIVE DIRECTORS

Name or company name of the director	Position in the company's organisational structure	Profile
MAURICI LUCENA BETRIU	CHAIRMAN AND CEO	<p>A graduate in Economics and Business Studies (specialising in Economics) from the Pompeu Fabra University (UPF), Barcelona, and a Master's Degree in Economics and Finance from the Bank of Spain's Centre for Monetary and Financial Studies (CEMFI).</p> <p>Before joining Aena, he held various management positions in both public and private sectors. He began his career as a consultant in the area of economic analysis at Solchaga, Recio &amp; Asociados, where he worked from September 1999 to May 2004.</p> <p>In the public business sector, he has held the positions of Director General of the Centre for the Development of Industrial Technology (CDTI), from July 2004 to May 2010, and Executive Deputy Chairman (CEO) of Spanish Defence Systems Engineering (ISDEFE), from May 2010 until February 2012.</p> <p>He was Chairman of the Board of the European Space Agency (ESA) from July 2008 until June 2010.</p> <p>In the private sector, he was Director of Asset and Prudential Management at Banco Sabadell from June 2016 until October 2017 and Director of Prudential Regulation and Public Policy from November 2017 until July 2018.</p> <p>He was also a member and spokesperson of the Socialist Parliamentary Group in the Parliament of Catalonia from December 2012 until October 2015.</p> <p>In the teaching field, he has been an associate lecturer at the Department of Economics of Carlos III University of Madrid.</p>

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FRANCISCO JAVIER MARÍN SAN ANDRÉS

EXECUTIVE DEPUTY CHAIRMAN

With a degree in Aeronautical Engineering from the Technical University of Madrid, he has studied Business and Financial Management programmes with Madrid's Chamber of Commerce and the Senior Management programme (PADE) offered by the IESE Business School. He is currently Executive Deputy Chairman of Aena, S.M.E., S.A., CEO of Aena Internacional and Chairman of the Board of Aeroportos do Nordeste do Brasil S.A (ANB) and Chairman of Bloco de Onze Aeroportos do Brasil S.A. (BOAB). As Executive Deputy Chairman, he manages the Airports business unit, the Commercial and Real Estate business unit, the Innovation, Sustainability and Client Experience Division, the IT and Digitalisation Division and Aena International Development, in addition to its subsidiaries and investee companies. In addition to his positions at Aena, he is a member of the Executive Board of ACI EUROPE (Airports Council International), a member of the Executive Board of ACI WORLD and a member of the Madrid Territorial Council of IESE, Alumni Association. Since joining Aena in 1991, he has held various management positions. He has been Managing Director of Airports (2017-Feb. 2023), Managing Director of Aena S.A. (2014-2017), Managing Director of Aena Aeropuertos S.A. (2011-2014) and Director of Spanish Airports (2004-2011). He also previously held the positions of Managing Director of Air Traffic, currently ENAIRE, and Director of Corporate Development. He has also been Deputy Chairman of the Board of Directors of Centros Logísticos Aeroportuarios, S.A. (CLASA), a member of the Boards of Directors of Ingeniería y Economía del Transporte, S.A. (INECO), of London Luton Airport Operations Limited (LLAOL), the Mexican companies Aeropuertos Mexicanos del Pacífico S. A.A.P.I. de CV (AMP) and Grupo Aeroportuario del Pacífico, S.A. de CV (GAP), of the Colombian companies Aeropuertos del Caribe, S.A. (ACSA), Sociedad Aeroportuaria de la Costa, S.A. (SACSA) and Aerocali, S.A. He has also been Chairman of ACI Europe. Before joining Aena, he also worked at the Technical University of Madrid, in the Directorate-General for Civil Aviation, in the Experimental Centre of the Eurocontrol Organisation in Paris and for Indra.

**Total number of executive directors**

2

**% of total board**

13.33

## EXTERNAL NOMINEE DIRECTORS

Name or company name of the director	Position in the company's organisational	Profile
BEATRIZ ALCOCER PINILLA	ENAIRE	<p>Graduate in Civil Engineering from the University of Castilla-La Mancha. She is an Advisory Member of the Cabinet of the Minister of Transport and Sustainable Mobility, advising on transport policies and infrastructures, decarbonisation and new technologies, among others. She was the State Representative in the "State Representatives Group of the Shift2Rail Joint Undertaking", a public-private partnership aimed at managing and coordinating EU-wide research and innovation investments in the railway sector under the H2020 programme from October 2017 to August 2022. From February 2016 until June 2018, she held various positions in the Ministry of Public Works as a senior technician in the Deputy Directorate of Infrastructures of the State Agency for Railway Safety and later as its Head of Service, having participated as a State representative in working groups of the European Union Agency for Railways. From 2006 until 2016, she was a project manager at Acciona Infraestructuras, S.A. She is a director of E.P.E. Renfe Operadora.</p>
ROBERTO ANGULO REVILLA	ENAIRE	<p>Graduate in Civil Engineering from the University of Cantabria. He has more than two decades of experience in different areas of the Ministry of Transport and Sustainable Mobility, ranging from the management of transport infrastructure works to the general management of land, maritime and air transport under state jurisdiction. He is currently the Head of the Office of the Secretary of State for Transport and Sustainable Mobility. Additionally, and until December 2023, he was Head of the office of the General Secretariat for Transport at the Ministry of Transport, Mobility and the Urban Agenda, mainly involved in the implementation of general land, maritime and air transport planning issues under state jurisdiction. From March 2013 to October 2017, he was Programme Coordinator at the Technical Office of the General Secretariat of Transport in the Ministry of Public Works, since November 2012, he has been providing support to the actions of the Office in various legislative projects, and from April 2008 to October 2012 he was Director of Works of the General Directorate of Railways in the Ministry of Public Works. Between 2003 and 2006, he was a member of ACS Obras, Proyectos y Construcciones (currently DRAGADOS, S.A.), in various positions related to the execution of road and railway civil works. He has been Director of Puertos del Estado since June 2018 and was a member of the Board of Adif Alta Velocidad from January 2024 to September 2025.</p>

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Name or company name of the director	Position in the company's organisational	Profile
MARIA CARMEN CORRAL ESCRIBANO	ENAIRES	<p>She holds a degree in Civil Engineering from the Polytechnic University of Madrid (UPM) and is a graduate of IESE Business School's General Management Programme. She boasts extensive professional experience in the areas of strategic planning, funding mechanisms and the promotion of projects related to the transport sector, in both the public and private sectors. She is currently Deputy Director General of Planning, the Trans-European Network and Logistics, with responsibility for coordinating planning policies and managing trans-European transport networks and Spanish and European institutional relationships in this area. She is also responsible for multi-modal infrastructure planning and the coordination and application of European sectoral funding programmes, such as the Connecting Europe Facility, regional development programmes and the Recovery Plan for sustainable, digital transport. She is a member of the Directorate General of Mobility Strategies, at the General Secretariat for Sustainable Mobility. Since 2006, she has held various posts at the Ministry of Transport, Mobility and Urban Agenda. She started in the Directorate-General for Roads and went on to work in the area of special structures, before joining the General State Administration (AGE). Previously, she held the post of Technical Director at the aforementioned State Secretariat and was in charge of setting up the Recovery Plan Office at Ineco. Until September 2025, he was Director of ADIF Alta velocidad.</p>
MANUEL DELACAMPAGNE CRESPO	ENAIRES	<p>Graduate in Economics and Law from the Carlos III University of Madrid and Sales Technician and State Economist. Corporate Finance Management Programme from the IE Business School. Since September 2021, he has been Deputy Director of Sector Analysis at the Ministry of Economy, Commerce and Business. A career civil servant, he began his professional experience at the Secretary of State for Trade. Subsequently, he was appointed to the Executive Board of the African Development Bank Group in Tunisia as a representative of Spain between 2010 and 2013. Until 2015, he was still involved in matters related to multilateral financial institutions and development cooperation policies at the Ministry of Economy and Competitiveness in Madrid. Between 2015 and 2016, he worked as an advisor on the cabinet of the Secretary of State for Economy and Business Support. Subsequently, between 2016 and 2020, he worked on the cabinet of successive finance ministers, mainly on issues related to the Spanish economy. In 2020, he joined the General Directorate for Economic Policy, working on regulatory affairs, and was appointed Deputy Director of Sector Analysis in September 2021. In addition to this career in the General State Administration, he has been a member of the Board of Directors of Sociedad Estatal Correos and of Sociedad Hipódromo de la Zarzuela, and was also Chairman of the latter's Audit Committee.</p>
ALICIA DE LOS REMEDIOS DE HARO ACOSTA	ENAIRES	<p>Graduate in Social and Cultural Anthropology from the University of Barcelona and Master in Political and Corporate Communication from the University of Navarre. She has acquired extensive experience at the Ministry of Industry and Tourism, coordinating strategic projects in the fields of tourism and industry. She is currently Assistant Director of the Office of the Ministry at the Ministry of Industry and Tourism. In 2023, she was in charge of institutional relations and public affairs at Teknia. She is also a Director of EXPASA AGRICULTURA Y GANADERIA, S.M.E., S.A.</p>
AINHOA MORONDO QUINTANO	ENAIRES	<p>Graduate in Communication Sciences, specialising in journalism from the University of Navarre. She is currently the Head of the Office of the Secretary of State for Transport and Sustainable Mobility. From 2011 until December 2023, she was Director of the Mayor's Office in the City Council of Irún, having been Communications Director in said City Council since 2007. She was a news editor for Cadena SER in Irún and Director of the newspaper HoyxHoy Irún from 2001 to 2007, and from 1997 until 2001 she was a presenter and producer for Televisión del Bidasoa. She is currently a Director of EPE Renfe Operadora.</p>

<b>Total number of nominee directors</b>	6
<b>% of total board</b>	40

## EXTERNAL INDEPENDENT DIRECTORS

Name or company name of the director	Profile
MARIA DEL CORISEO GONZÁLEZ-IZQUIERDO REVILLA	<p>Graduate in Law and in Economics and Business Administration from the Comillas Pontifical University (ICADE E-3), Master's in Public Administration from Harvard University, and State Economist. She has solid experience in the development of internationalisation strategies and processes. She has been Chief Executive Officer of the Spanish Institute for Foreign Trade (ICEX - España Exportación e Inversiones), and has been assigned as Chief Director to the Spanish Economic and Business Offices in Japan, Shanghai, Ghana, Jordan and Iraq. She has been Vice-Chairwoman of the Leading Brands of Spain Forum and member of the Board of Trustees of the Spain-USA, Spain-China, Spain-Japan and Spain-Australia Council Foundations. She has served on the Boards of Directors of ICO, ICEX and the Centre for the Development of Industrial Technology (CDTI). In the multilateral sphere, she has held the position of Senior Operations Officer (MENA) at the World Bank for private sector sustainable development. From 2019 to March 2025, she has been the Director of Corporate Planning and Management (CFO) at OMI Polo Español (OMIE) (Iberian Energy Market Operator -OMIE), a private company that manages the spot electricity market in the Iberian Peninsula and is very active in the operation of the wholesale gas market. Since January 2025, she has been an independent non-executive director of Atalaya Mining Copper S.A. She is a member of the Board of Trustees of the Jaime Garralda-Open Horizons Foundation. In the teaching field, she has been an associate lecturer in Business Law at the Autonomous University of Madrid.</p>

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LETICIA IGLESIAS HERRAJA

Graduate in Economics and Business Science. Business Studies, specialising in Finance at the Comillas Pontifical University (ICADE). She is a member of the Spanish Official Register of Account Auditors (ROAC).  
She began her career in 1987 in the Audit Division of Arthur Andersen. Between 1989 and 2007, she developed her professional career at the Spanish National Securities Market Commission (CNMV). From 2007 to 2013, she was CEO of the Institute of Sworn Auditors of Spain (ICJCE). Between 2013 and 2017, she was also an Independent Director, member of the Executive Committee, Chairwoman of the Global Risk Committee and member of the Audit Committee at Banco Mare Nostrum, S.A. (BMN). During 2017 and 2018, she held the positions of Independent Director in Abanca Servicios Financieros, EFC, and Chairwoman of the Mixed Audit and Risk Commission. Since May 2018, she has been an Independent Director, and since June 2022, she has been Chairwoman of the Integral Risk Committee and member of the Audit and Compliance Committee at ABANCA CORPORACION BANCARIA, S.A. From October 2018 until December 2024, she has been Independent Director and member of the Audit and Control Committee and the Appointments, Remuneration and Sustainability Committee of LAR ESPAÑA REAL ESTATE SOCIMI, S.A. In October 2020, she was appointed Independent Director of ACERINOX, S.A and is currently the Chairwoman of the Audit Committee and member of the Sustainability Committee. Since December 2021, she has been a member of the International Advisory Board of the Faculty of Economics and Business Administration at Comillas Pontifical University. Likewise, she has been a member of the ICADE Business Club Board of Directors since 2013, and its Deputy Chairwoman since June 2025. She has been a Patroness of the Prodis Special Employment Centre Foundation since 2015. She is also an Independent Director and Chairwoman of the Audit and Compliance Committee of Abanca Gestión de Activos S.A. SGILC.

AMANCIO LÓPEZ SEIJAS

He studied Business Studies and the General Management Programme at EADA.  
He is Chairman and Chief Executive Officer of the Group companies headed by the company Hoteles Turísticos Unidos, S.A., a company he has been managing since its founding in 1977, which has a hotel operating division composed of a portfolio of over 140 establishments.  
He is Chairman of the Social Council at the Rey Juan Carlos University (URJC), member of the Turespaña Advisory Board and of the Advisory Board of the Catalan Employers' Association, Foment del Treball, Co-Chairman of the Tourism Committee of AMCHAM and a member of the Board of Directors of the Business Circle Alliance for Ibero-America (CEAPI [Círculo Empresarial Alianza por Iberoamérica]) and of the Governing Board of the Barcelona Hotel Guild, as well as a member of the Tourism Board.

JUAN RÍO CORTÉS

Industrial Engineer from the Polytechnic University of Barcelona and trained at the Royal Institute of Technology in Stockholm, Sweden, and at the IESE London Business School with an MBA in Finance, Strategy and Entrepreneurship.  
He has enjoyed a solid professional career, with more than 25 years' experience in telecommunications and the communications, digital and technological media sectors. Over the course of his career he has focused on corporate strategy, digital transformation and business growth.  
He has worked in more than 20 different countries, gaining extensive international experience and successfully managing teams of radically different origins and characteristics, ranging from teams of two to three highly entrepreneurial individuals, to multi-functional teams made up of hundreds of people.  
He is currently Operating Partner at Brightstar Capital Partner and Chief Delivery Officer at Brightstar.AI. From May 2024 until October 2025, he was Chief Transformation Officer at Brightspeed. Until May 2024, he was Senior Managing Director and co-directed the global telecommunications business of the US strategic consultancy firm FTI Consulting from the company's headquarters in San Francisco (United States). He joined FTI Consulting as a result of the acquisition of Delta Partners Group in 2020, which he helped to found and manage from 2006 to 2020. There, he was Chairman of Delta Partners Corp (the US subsidiary of Delta Partners Group), Managing Partner, Internships Director and Director of the Silicon Valley Office.  
He has also held executive positions in various multinational firms such as McKinsey & Co, Bank of America/Merrill Lynch and Oliver Wyman.

JAIME TERCEIRO LOMBA

Engineer and PhD in Aeronautical Engineering, with honours, from the Polytechnic University of Madrid; degree in Economic Sciences, with honours, from the Autonomous University of Madrid.  
Assistant Professor of Mathematics at the School of Advanced Aeronautical Engineering (1975-1978), Assistant Professor (1978), Associate Professor (1978-1979) and Full Professor (1980-2016) of Econometrics and Statistical Methods in the Faculty of Economics and Business Studies at Madrid Complutense University.  
Senior Vice-Dean of Madrid Complutense University (1980-1981) and Director of the Department of Quantitative Economics, since its creation and at various other times. Winner of the 14th King of Spain Award for Economics (2012).  
Diplom Ingenieur from Messerschmitt-Bölkow-Blohm (MBB) (1970-1974). Managing Director of Expansion and Managing Director of Planning and Investment at Banco Hipotecario de España (1981-1983). Executive Chairman of Caja de Madrid (1988-1996), its Financing Corporation and the Board of Trustees of its Foundation (1988-1996).  
He has been Independent Director of the governing bodies of various companies both listed and unlisted companies in the financial, communications, energy and infrastructure sectors. He is a Member of the Board of Trustees of various foundations.

RAMON TREMOSA I BALCELLS

Graduate in Economics from the University of Barcelona, Master's in Applied Economic Analysis from Pompeu Fabra University (UPF) and PhD in Economics from the University of Barcelona, with a thesis on monetary policy.  
He has over three decades of experience as Professor of Economic Theory at the University of Barcelona, having been Professor of Economics at the University of Barcelona until December 2025.  
From 2021 to 2024, he was a member of the Catalan Parliament (where he was rapporteur of the Science Act of Catalonia and president of the Territory Committee) and from 2023 until January 2025, he was a member of the Municipal Council of Barcelona.  
For 10 years (2009 - 2019), he has been a Member of the European Parliament, sitting on parliamentary committees on Economy and Finance, International Trade, and Transport and Tourism. He has been a member of the US, Chinese and Israeli parliamentary delegations. He was deputy rapporteur for Financial Supervision in 2010, for the Annual Reports of the European Central Bank in 2012 and 2016 and for the Annual Reports on Competition Policy in 2013 and 2017. From 2017 to 2019, he was the chairman-coordinator of the Liberal Group in the Economic and Financial Committee.  
He is the author of 18 books on renewable energies, the European Union, logistics, monetary policy and fiscal federalism, and has published several articles in academic journals and numerous press articles in the above fields.

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TOMÁS VARELA MUIÑA

Graduate in Economics from the University of Barcelona and Master in Business Administration from the European University. He is a member of the Spanish Official Register of Account Auditors (ROAC) and a Qualified Insurance Broker. He has extensive experience as an executive in the financial sector and in international financial markets. He has been Chairperson of the Audit Committee since 10 April 2023. Since 2022, he has been an Independent Director and consultant at Finalbion S.L.U. and an Independent Director at Julius Baer, as well as Chairperson of the latter's Audit Committee and a member of its Development and Innovation Committee. He is also a trustee of the Foundation of the Spanish Institute of Analysts. He has also held various positions as a director for the past 15 years. Among others, at TSB Banking Group in the UK, at the insurance companies shared in joint venture between Zurich Insurance and Banco Sabadell. He was also Chairman of the Board of Directors of Sabadell Asset Management. From 1992 to 2021, he developed his career as an executive at Banco Sabadell, where he held the position of Internal Audit Director until 2001 and subsequently served as Chief Financial Officer for 20 years, first as Deputy General Manager and the last 10 years as Chief Financial Officer (CFO). Moreover, until 1992, he was an executive in the areas of Control and Organisation at Allianz Seguros in Spain and, prior to that, he began his career as an auditor at Price Waterhouse in Spain between 1982 and 1988.

<b>Total number of independent directors</b>	7
<b>% of board total</b>	46.67

Indicate whether any director classified as independent receives from the company, or from the same group, any amount or benefit for an item other than director's remuneration, or maintains or has maintained, during the last fiscal year, a business relationship with the company or with any company in its group, either on their own behalf or as a significant shareholder, director or senior manager of an entity that maintains or has maintained this relationship.

If applicable, this shall include a reasoned statement by the board as to why it considers that such director is able to perform their duties as an independent director.

Name or company name of the director	Description of the relationship	Reasoned statement
No data		

## OTHER EXTERNAL DIRECTORS

The other external directors shall be identified and the reasons why they cannot be considered nominee or independent directors and their links, whether with the company, its management or its shareholders, shall be detailed:

Name or company name of the director	Reasons	Company, director or shareholder with whom the link is maintained	Profile
No data			

<b>Total number of other external directors</b>	N/A
<b>% of board total</b>	N/A

Indicate the changes, if any, that have occurred during the period in the category of each director:

Name or company name of the director	Date of the change	Previous category	Current category
No data			

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
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### C.1.4 Complete the following table with information on the number of female directors at the end of the last 4 fiscal years, as well as the category of these directors:

	Number of female directors				% of total board members in each category			
	Fiscal year 2025	Fiscal year 2024	Fiscal year 2023	Fiscal year 2022	Fiscal year 2025	Fiscal year 2024	Fiscal year 2023	Fiscal year 2022
Executive	0	0	0	0	0	0	0	0
Nominee	4	4	4	3	66.67	66.67	80	50
Independent	2	3	3	3	28.57	42.86	42.86	42.86
Other External	0	0	0	0	0	0	0	0
Total:	6	7	7	6	40	46.67	50	40

### C.1.5 Indicate whether the company has diversity policies in relation to the company's board of directors with regard to issues such as age, gender, disability, or professional training and experience. Small and medium-sized entities, in accordance with the definition contained in the Accounts Auditing Act, will have to report, as a minimum, on the policy they have in place in relation to gender diversity.

Yes  No  Partial policies

If yes, please describe these diversity policies, their objectives, the measures and how they have been applied, and their results in the fiscal year. The specific measures taken by the board of directors and the appointments and remuneration committee to achieve a balanced and diverse presence of directors should also be indicated.

If the company does not apply a diversity policy, explain the reasons why it does not do so.

**Description of the policies, objectives, measures and manner in which they have been applied, as well as the results obtained:**

The Policy for the Selection of Members of the Board of Directors approved in February 2016 and last amended in December 2024 states that: (i) the selection process shall avoid any implicit bias that may imply discrimination; and (ii) the Board of Directors shall have a composition that ensures the presence of at least forty percent (40%) of persons from the under-represented sex.

The aforementioned Policy promotes the diversity of knowledge, abilities, experiences, age and gender on the Board of Directors. In this board member selection process, any type of implicit bias that may imply discrimination on the grounds of race, nationality, social origin, gender, age, marital status, sexual orientation, religion, political ideology, disability or any other personal, physical or social condition shall be avoided. In any case, the Company shall ensure that the representation of the under-represented sex on the Board of Directors shall be at least forty percent (40%), and it shall be made clear that the selection shall seek to achieve an adequate balance on the Board of Directors as a whole, which enriches decision-making and contributes plural points of view to the debate on matters within its competence.

In this regard, in 2025, due to vacancies on the Board of Directors caused by the expiry of the term of office of an Independent Director and the resignation of one male and one female Nominee Director, an Independent Director, a male Nominee Director and a female Nominee Director were appointed, thus maintaining the percentage of representation of the under-represented sex on the Board of Directors at forty percent (40%). In compliance with the Policy for the Selection of Members of the Board of Directors, for these new appointments, the competency matrix prepared for this purpose was re-analysed to evaluate the suitability, competence, experience, training, merit and commitment requirements in light of the Board's diversity objectives, specifically concerning academic background and professional experience, and taking into account that these appointments achieved the objective recommended by the CNMV in the Good Governance Code for Listed Companies.

This also complies with the minimum threshold set by Directive (EU) 2022/2381 of the European Parliament and of the Board of Directors, of 23 November 2022, on a better gender balance among directors of listed companies and related measures, transposed by Organic Act 2/2024, of 1 August, on equal representation and balanced presence of women and men by amending, among others, Article 529 bis of the Corporate Enterprises Act, establishing that the presence of persons of the under-represented sex on the boards of directors of listed companies must be at least forty percent (40%) (although it should be borne in mind that this amendment is not yet applicable, pursuant to the regime established in the First Transitional Provision of the aforementioned Organic Act 2/2024).

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Training has also been taken into account when assessing diversity on the Board and, therefore, during 2025 training sessions have been held for the members of the Board of Directors, separately from the Board meetings, on different days and with external advisors and Company Executives, incorporating the points of interest that arise on the Board.

**C.1.6 Explain the measures that, if any, the appointments committee has agreed to so that the selection procedures do not suffer from implicit biases that hinder the selection of female directors, and that the company deliberately seeks and includes, among the potential candidates, women who meet the professional profile sought and who enable a balanced presence of women and men to be achieved. Also indicate whether these measures include encouraging the company to have a significant number of female senior managers:**

**Explanation of measures:**

Section 7.(b) of Article 24 of the Board of Directors' Regulations establishes, among the powers of the Appointments, Remuneration and Corporate Governance Committee, that of establishing a representation objective for the least represented gender on the Board of Directors, preparing guidelines on how to achieve that objective and informing the Board of any gender diversity issues.

Likewise, as already explained in section C.1.5 above, Aena's Policy for the Selection of Members of the Board of Directors promotes the diversity of knowledge, skills, experience, age and gender on the Board of Directors, and states that in the candidate selection processes, any type of implicit bias that may imply discrimination on the grounds of race, nationality, social origin, gender, age, marital status, sexual orientation, religion, political ideology, disability or any other personal condition shall be avoided in all cases. In any case, the representation of the under-represented sex on the Board of Directors shall be at least forty per cent (40%), ensuring that the selection of members achieves an adequate balance on the Board of Directors as a whole, which enriches decision-making and contributes plural points of view to the debate on matters within their competence and which favours diversity of knowledge, experience and gender on the Board of Directors.

For this purpose, as established by the Policy for the Selection of Members of the Board of Directors, Aena relies on the collaboration of external advisors for the selection processes of its Independent Directors, who present three profiles for each vacancy to the Appointments, Remuneration and Corporate Governance Committee, having included the profiles of female Directors among the potential candidates, after which the aforementioned Committee prepares the proposals, in the case of Independent Directors, and the report, in the case of Nominee Directors, proposing the best candidate from the shortlist in each case.

On the other hand, it is standard practice at the Company to include at least one woman in the final shortlist for the selection of Senior Executives, with the number of women on the Executive Management Committee currently standing at 60%

**C.1.7 Explain the findings of the appointments committee on the verification of compliance with the policy aimed at favouring an appropriate composition of the board of directors.**

In its annual report on verifying compliance with the Policy for the Selection of Members of the Board of Directors, Aena's Appointments, Remuneration and Corporate Governance Committee reported favourably on compliance during 2025 with said policy, approved by the Board of Directors on 23 February 2016 and last amended on 17 December 2024, insofar as there has been compliance with the criteria for selecting members of the Board of Directors by incorporating profiles with knowledge and experience in the public sector and especially in transport infrastructures, with knowledge of sustainability issues and experience in the international and tourism sector, in accordance with the needs of the Company, and also in that the objective of ensuring that 40% of board members are women, as established in the aforementioned policy, with 40% of board members being female as of 31 December 2025.

**C.1.8 Explain, if applicable, the reasons why nominee directors have been appointed at the request of shareholders whose shareholding is less than 3% of the share capital:**

Shareholder's name or company name	Justification
No data	

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
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Indicate whether no formal requests for presence on the board have been met from shareholders whose shareholding is equal to or greater than that of others at whose request nominee directors have been appointed. If applicable, please explain the reasons why they were not addressed:

Yes  No

**C.1.9 Indicate the powers and authorities, if any, delegated by the board of directors, including those relating to the possibility of issuing or repurchasing shares, to directors or board committees:**

Name or company name of the director or committee	Brief description
Executive Committee	Article 42 of Aena's Corporate Bylaws establishes that the Board of Directors shall set up a permanent Executive Committee with all the powers inherent to the Board of Directors except those that are considered non-delegable by law, applicable corporate governance regulations, the Corporate Bylaws or the Board of Directors' Regulations. For its part, Article 22 of the Board of Directors' Regulations outlines that the Executive Committee shall have a decision-making capacity of a general scope and, consequently, with express delegation of all the powers that correspond to the Board of Directors, except those that are considered non-delegable by law, applicable corporate governance regulations, the Corporate Bylaws or the Board of Directors' Regulations. Without prejudice to the foregoing, as established in Article 5.5 of the Regulations of the Board of Directors, when there are duly justified circumstances of urgency, the Executive Committee may take decisions on the matters indicated in point 4 of Article 5 of the same (powers reserved for the Board of Directors), with subsequent ratification at the first meeting of the Board of Directors held after the decision has been adopted.
Chief Executive Officer	As established in Article 15 of the Regulations of the Board of Directors, the Chairman of the Board holds the status of Chief Executive Officer of the Company and has been delegated all the powers that are legally and statutorily delegable except for those that are conferred upon the Board of Directors, and the contracting powers that the Board of Directors delegates to the Director of Contracting and the Directors of the Airports.

**C.1.10 Identify, if applicable, the board members who assume the positions of directors, representatives of directors or executives in other companies that are part of the group of the listed company:**

Name or company name of the director	Company name of the group entity	Position	Do they have executive duties?
MAURICI LUCENA BETRIU	AENA DESARROLLO INTERNACIONAL S.M.E., S.A.	CHAIRMAN OF THE BOARD OF DIRECTORS	NO
FRANCISCO JAVIER MARÍN SAN ANDRÉS	AENA DESARROLLO INTERNACIONAL S.M.E., S.A.	CHIEF EXECUTIVE OFFICER	YES
FRANCISCO JAVIER MARÍN SAN ANDRÉS	AEROPORTOS DO NORDESTE DO BRASIL S.A.	CHAIRMAN OF THE BOARD OF DIRECTORS	NO
FRANCISCO JAVIER MARÍN SAN ANDRÉS	BLOCO DE ONZE AEROPORTOS DO BRASIL S.A.	CHAIRMAN OF THE BOARD OF DIRECTORS	NO

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**C.1.11 Detail the positions of director, administrator or manager, or representative thereof, held by directors or representatives of directors who are members of the company's board of directors in other entities, whether or not they are listed companies:**

Identification of director or representative	Company name of the entity, whether listed or not	Position
BEATRIZ ALCOECER PINILLA	RENFE-OPERADORA, E.P.E.	DIRECTOR
ROBERTO ANGULO REVILLA	PUERTOS DEL ESTADO	DIRECTOR
ROBERTO ANGULO REVILLA	ADIF ALTA VELOCIDAD	DIRECTOR*
MARIA CARMEN CORRAL ESCRIBANO	ADIF ALTA VELOCIDAD	DIRECTOR*
MARIA DEL CORISEO GONZÁLEZ-IZQUIERDO REVILLA	ATALAYA MINING COPPER, S.A.	INDEPENDENT DIRECTOR
ALICIA DE LOS REMEDIOS DE HARO ACOSTA	SOCIEDAD ESTATAL EXPASA AGRICULTURA Y GANADERÍA, S.M.E., S.A.	DIRECTOR
LETICIA IGLESIAS HERRAIZ	ABANCA CORPORACIÓN BANCARIA,S.A.	INDEPENDENT DIRECTOR
LETICIA IGLESIAS HERRAIZ	ACERINOX, S.A.	INDEPENDENT DIRECTOR
LETICIA IGLESIAS HERRAIZ	ABANCA GESTIÓN DE ACTIVOS SGIC	INDEPENDENT DIRECTOR
AMANCIO LÓPEZ SEIJAS	HOTELES TURÍSTICOS UNIDOS S.A.	CHAIRMAN AND CEO OF THE GROUP'S COMPANIES
AINHOA MORONDO QUINTANO	RENFE-OPERADORA, E.P.E.	DIRECTOR
TOMÁS VARELA MUIÑA	JULIUS BAER	INDEPENDENT DIRECTOR
TOMÁS VARELA MUIÑA	FINALBION S.L.U.	INDEPENDENT DIRECTOR

**Notes**

A document containing the positions of Mr Amancio López Seijas is attached at the end of this report.  
 Mr. Amancio López only receives remuneration from the company "Hoteles Turísticos Unidos, S.A.", but not from the other companies of the Group "Hoteles Turísticos Unidos, S.A..  
 The other Directors receive remuneration for their directorships in the Companies indicated.  
 \*Ms. Ms. María Carmen Corral Escribano and Mr. Roberto Angulo Revilla have been Directors of ADIF Alta Velocidad until September 2025.

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Indicate, if applicable, any other remunerated activities of the directors or representatives of the directors, whatever their nature, other than those indicated in the table above.

Identification of director or representative	Other remunerated activities
MAURICI LUCENA BETRIU	Executive Chairman of Aena, S.M.E., S.A.
BEATRIZ ALCOECER PINILLA	Adviser to the Cabinet of the Minister of Transport and Sustainable Mobility
ROBERTO ANGULO REVILLA	Advisor to the Office of the Secretary of State for Transport and Sustainable Mobility.
MARIA CARMEN CORRAL ESCRIBANO	Assistant Director-General of Planning, Trans-European Networks and Logistics at the Ministry of Transport and Sustainable Mobility
MANUEL DELACAMPAGNE CRESPO	Deputy Director of Sectoral Analysis in the Directorate-General for Economic Policy at the Ministry of Economy, Commerce and Business
ALICIA DE LOS REMEDIOS DE HARO ACOSTA	Assistant Director of the Office of the Ministry at the Ministry of Industry and Tourism
MARIA DEL CORISEO GONZÁLEZ-IZQUIERDO REVILLA	Director of Corporate Planning and Management (CFO) at OMI Polo Español (OMIE)*
FRANCISCO JAVIER MARÍN SAN ANDRÉS	Executive Deputy Chairman of Aena, S.M.E., S.A.
AINHOA MORONDO QUINTANO	Head of the Office of the Secretary of State for Transport and Sustainable Mobility
JUAN RÍO CORTÉS	Operating Partner at Brightstar Capital Partners
JUAN RÍO CORTÉS	Chief Delivery Officer at Brightstar.AI
JAIME TERCEIRO LOMBA	Chairman of the Social Sciences Council of the Ramón Areces Foundation
RAMON TREMOSA I BALCELLS	Professor of Economics at the University of Barcelona

#### Notes

\*Ms. María del Coriseo González-Izquierdo Revilla was Director of Corporate Planning and Management (CFO) at OMI Polo Español (OMIE) until March 2025

**C.1.12 Indicate and, if applicable, explain whether the company has established rules on the maximum number of company boards of which its directors may form part, identifying, if applicable, where this is regulated:**

Yes  No

#### Explanation of the rules and identification of the document where it is regulated

Article 29.1 (xii) of the Regulations of the Board of Directors establishes that Directors may not, unless expressly authorised by the Board of Directors, following a report from the Appointments, Remuneration and Corporate Governance Committee, form part of more than five Boards of Directors, excluding (i) the Boards of Directors of companies that form part of the same group as the Company; (ii) the Boards of Directors of family companies or estates of Directors or their relatives; and (iii) the Boards of Directors of which they form part due to their professional relationship.

Moreover, its Article 26.3 establishes that Directors may not be part of more than three Boards of Directors of other companies whose shares are listed for trading on any domestic or foreign stock exchange.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

### C.1.13 Indicate the amounts of the following items relating to the overall remuneration of the board of directors:

<b>Remuneration accrued in the fiscal year in favour of the Board of Directors (thousands of euros)</b>	733
Amount of funds accumulated by current directors for long-term savings schemes with vested economic rights (thousands of euros)	15
Amount of funds accumulated by current directors for long-term savings schemes with non-vested economic rights (thousands of euros)	0
Amount of funds accumulated by former directors for long-term savings schemes (thousands of euros).	0
<b>Notes</b>	

### C.1.14 Identify the members of senior management who are not themselves executive directors, and indicate the total remuneration accrued to them during the fiscal year:

<b>Name or company name</b>	<b>Position(s)</b>
MARÍA ELENA MAYORAL CORCUERA	MANAGING DIRECTOR OF AIRPORTS
MARÍA JOSÉ CUENDA CHAMORRO	MANAGING DIRECTOR OF COMMERCIAL AND REAL ESTATE
AMPARO BREA ÁLVAREZ	DIRECTOR OF INNOVATION, SUSTAINABILITY AND CUSTOMER EXPERIENCE
ANTONIO JESÚS GARCÍA ROJAS	DIRECTOR OF INTERNAL AUDIT
MARÍA GÓMEZ RODRÍGUEZ	COMMUNICATIONS DIRECTOR
MARÍA BEGOÑA GOSÁLVEZ MAYORDOMO	ORGANISATION AND PEOPLE DIRECTOR
MR IGNACIO CASTEJÓN HERNÁNDEZ	ECONOMIC AND FINANCIAL DIRECTOR
MARÍA ELENA ROLDÁN CENTENO	GENERAL SECRETARY
ÁNGEL LUIS SANZ SANZ	DIRECTOR OF THE CEO OFFICE, STRATEGY AND PUBLIC POLICIES

<b>Number of women in senior management</b>	6
<b>Percentage of total members of senior management</b>	66.67

<b>Total remuneration of senior management (in thousands of euros)</b>	1,438
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#### Notes

The variation compared to 2024 is mainly due to the fact that in 2025, the additional increase that was pending, with respect to the remuneration in force on 31 December 2023, consisting of 0.5%, linked to the HICP, provided for in Article 6.2 of Royal Decree-Act 4/2024, of 26 June, extending certain measures to address the economic and social consequences of the conflicts in Ukraine and the Middle East and adopting urgent measures in the areas of taxation, energy and social affairs, was implemented, with effect from 1 January 2024.

Additionally, in 2025, the salary review for the fiscal year has been applied, pursuant to Royal Decree-Act 14/2025 of 2 December, which approves urgent measures regarding remuneration in the public sector and which represents an increase of 2.5% compared to the remuneration in force as of December 2024.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

### C.1.15 Indicate whether there have been any amendments to the board regulations during the fiscal year:

Yes  No

#### Description of amendments, if any:

Although there have been no amendments to the Regulations of the Board of Directors in the fiscal year 2025 (the fiscal year of reference for the purposes of this Report), for information and transparency purposes, it is hereby stated that on 27 January 2026, the Board of Directors resolved to: (i) approve specific Regulations of the Audit Committee, following the recommendations of the CNMV's Technical Guide 1/2024 on Audit Committees; (ii) approve specific Regulations of the Sustainability and Climate Action Committee, which completes and implements that which is regulated in the Regulations of the Board of Directors as regards the particular characteristics of its composition, duties and organisation; and (iii) the amendment of the Regulations of the Board of Directors, mainly to introduce the necessary changes related to the approval of the aforementioned specific Regulations for the regulation of the Committees.

The Board of Directors shall report on the amendments to its Regulations at the first General Shareholders' Meeting to be held.

### C.1.16 Indicate the procedures for the selection, appointment, re-election and removal of directors. Detail the competent bodies, the procedures to be followed and the criteria to be used in each of the procedures.

The Policy for the Selection of Members of the Board of Directors establishes that the selection process will be based on an analysis of the Company's needs, which shall be carried out by the Board of Directors with the advice and report from the Appointments, Remuneration and Corporate Governance Committee, which shall submit its proposals and reports to the Board of Directors.

The Company must have the collaboration of external advisors when selecting Independent Directors to be members of the Board of Directors, whereas the collaboration of external advisors is optional when selecting Nominee Directors and Executives. In this selection process, any type of implicit bias that may imply discrimination on the grounds of race, nationality, social origin, gender, age, marital status, sexual orientation, religion, political ideology, disability or any other personal, physical or social condition of persons shall be avoided in all cases and, specifically, efforts shall be made to ensure that the representation of women on the Board of Directors is at least forty percent (40%), enriching the decision-making process and contributing plural points of view to the debate on matters within its competence.

The company contracted to carry out the work necessary for the selection shall submit to the Appointments, Remuneration and Corporate Governance Committee the reports drawn up on three profiles for each vacancy and, after analysis by this committee, the latter shall draw up the proposals for appointment of the best profile from the shortlist in each case.

In the case of re-election of the members of the Board of Directors, the Appointments, Remuneration and Corporate Governance Committee shall draw up the proposals in the case of Independent Directors and the justifying reports in the case of Nominee Directors and Executives, after analysing both the curriculum vitae of the Board members and their track record on the Company's Board of Directors, and also the opinions of the other members in favour of their re-election, without the need for external advice.

The proposals for appointment and re-election of Members of the Board that the Board of Directors submits to the consideration of the General Shareholders' Meeting and the appointment proposals adopted by the Board of Directors correspond to the Appointments, Remuneration and Corporate Governance Committee in the case of Independent Directors, and to the Board of Directors itself in other cases, and must be preceded by a justificatory report from the Appointments, Remuneration and Corporate Governance Committee assessing the competence, experience and merits of the proposed candidate.

The procedure must be developed to allow compliance with the principle of a balanced composition of the Board in terms of the types of Directors set forth in Article 8.4 of the Board Regulations.

The members of the Company's Board of Directors shall be appointed by the General Shareholders' Meeting or, in the event of an early vacancy, by the Board of Directors itself by co-option, with the appointment being conditional upon ratification and re-election, where appropriate, by the next General Shareholders' Meeting.

In addition to the provisions of the aforementioned Policy for the Selection of Members of the Board of Directors, the procedure for selection and re-election is regulated in Articles 31, 33 and 34 of the Corporate Bylaws and the Regulations of the Board of Directors, Title III (Appointment and Removal of Directors) in Articles 9 (Selection of Directors), 10 (Appointment), 11 (Term of Office), 12 (Re-election), 13 (Resignation, Dismissal and Termination) and 14 (Deliberations and Voting on the Appointment and Removal of Directors).

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

### C.1.17 Explain to what extent the annual board evaluation has led to significant changes in its internal organisation and in the procedures applicable to its activities:

For the fiscal year 2024, Aena had engaged an external advisor (Deloitte) which conducted the evaluation of the functioning of the Board of Directors and its Committees, and as a result of this evaluation, the Board of Directors of Aena, at its meeting on 28 January 2025, set out the following Plan of Action in 2025:

- Improve as far as possible the permanence of the members of the Board of Directors until the end of the meetings.
- Encourage, in the eventual incorporation of new profiles, that sustainability competences are specifically valued.
- Continue to encourage more Directors to attend training sessions.
- Approve the Regulations of the Audit Committee.
- Continue to work on the continuous improvement of the Executive Summaries and promote increased time dedicated to the discussion and resolution of directors' queries, summarising the presentations by the executives responsible for the topics already documented
- Continue to boost sustainability training and, as far as possible, have it provided by external specialists.

The proposals have been implemented throughout 2025, although the Regulations of the Audit Committee were reported favourably by the Audit Committee in December 2025 and approved by the Board of Directors on 27 January 2026. The actions have been positively assessed by the Directors and reported to the Board of Directors at its meeting on 27 January 2026.

**Describe the evaluation process and the areas evaluated that have been carried out by the board of directors assisted, if applicable, by an external consultant, with respect to the functioning and composition of the board and its committees and any other area or aspect that has been subject to evaluation.**

#### Description of the evaluation process and areas evaluated:

Aena's Board of Directors evaluates its performance on an annual basis in accordance with the applicable regulations and Article 19.8 of the Board of Directors' Regulations. Following Recommendation no. 36 of the CNMV's Good Governance Code and the indications of the CNMV's Technical Guide on Appointments and Remuneration Committees, the following areas have been evaluated:

- Quality and efficiency of the functioning of the Board of Directors and its specialised committees, including the extent to which the Board and the Committees make effective use of the contributions of their members.
- The size, composition and diversity of the Board and Committees.
- Performance of the Chairman of the Board of Directors and the Company's chief executive, the Coordinating Director and the Secretary of the Board.
- Performance and contribution of each director, paying special attention to the Chairs of the different Committees.
- The frequency and duration of meetings.
- The content of the agenda and the adequacy of the time allocated to discuss the different topics depending on their importance (taking into account examples of specific cases).
- The quality of the information received.
- The breadth and openness of discussions, avoiding group thinking.
- Whether the decision-making process within the Board is dominated or strongly influenced by one member or a small group of members.
- Review of compliance with the action plan for the fiscal year 2025 resulting from the Board's evaluation of the fiscal year 2024.

The evaluation of fiscal year 2025 was conducted by an external consultant (Deloitte). The purpose of the evaluation was the Board of Directors as a whole, as well as its Committees, and the evaluation included a special section in order to assess the degree of compliance with the action plan for the fiscal year 2025 approved by the Board of Directors for the implementation of improvements identified as a result of the evaluation conducted in the previous year.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

The methodology used by the external consultants to carry out the evaluation of the 2025 fiscal year was based, on the one hand, on the analysis of the corporate information made available to them by the Secretary of the Board, such as the minutes of the Board and Committees, the Internal Regulations, the Corporate Policies and other relevant information (Annual Corporate Governance Report, Annual Corporate Responsibility Report, etc.), and, on the other hand, on the analysis of the inputs from the Directors received through the questionnaires sent to the members of the Board by the external consultant and completed, from a quantitative and qualitative point of view, by all the members of the Board, and through the interviews conducted by the external consultant with the members of the Board of Directors.

The outcome of the evaluation process was included in a report presented to the Sustainability and Climate Action Committee on 14 January 2026, to the Audit Committee on 21 January 2026 and the Appointments, Remuneration and Corporate Governance Committee on 27 January 2026. At its meeting on 27 January 2026, the Board of Directors approved the results of the evaluation for the fiscal year 2025 and the measures to be implemented as part of the action plan for the fiscal year 2026.

### **C.1.18 Breakdown, for those fiscal years in which the evaluation has been assisted by an external consultant, of the business relationships that the consultant or any company in its group has with the company or any company in its group.**

For the evaluation of the Board of Directors for the year 2025, the Company engaged the services of an external consultant, Deloitte Legal.

The contracts between Aena or one of its Group Companies and Deloitte or one of its Group Companies during 2025 are listed below:

1. Contracts between Aena, S.M.E., S.A. and a Deloitte Group company in execution or awarded during the year 2025:
  - a. With Deloitte & Touche España, S.L.
    - Search, pre-selection, validation and evaluation of candidates to fill executive positions.
    - Implementation of Workiva and advice on the preparation of the economic-financial information for the 2022, 2023 and 2024 fiscal years, extended to 2025.
    - Reviewing the reasonableness of the application of IAS36 in Aena and its 2023 and 2024 Consolidated Annual Accounts and its interim Consolidated Financial Statements, extended to 2025.
    - Consultancy service on consolidation, accounting and accounting regulations.
  - b. With Deloitte Auditores, S.L.
    - External audits for the monitoring of commercial revenue and investment to commercial tenants.
  - c. With Deloitte Asesores Tributarios, S.L.
    - Technical assistance for the management of grants and subsidies for R&D&I projects.
    - Fiscal and taxation consultancy and management service for the Aena Group (Tax Group).
    - Technical advisory service for the adaptation and implementation of tools and procedures for regulatory compliance with PILLAR II.
    - Framework agreement for legal advice and defence of the Aena Group.
    - Evaluation of the Board of Directors and Committees.
  - d. With Deloitte Financial, Advisory S.L.
    - Calculation of expected credit losses in accordance with IFRS 9.
  - e. With Deloitte Tech. & Trans. S.L.
    - Consultancy service for the implementation of a continuous audit model supported by data analytics.
    - Internal cybersecurity audit service.
    - Social media service for Aena, S.M.E., S.A.
    - Technical Assistance for the strategic analysis of the provision of assistance for people with disabilities and reduced mobility at Aena Airports.
  - f. With Business Process Solution, S.L.
    - Consultancy service for the economic planning of the Aena Group (Aena, S.M.E., S.A., AIRM and ADI Group).

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

### C.1.19 Indicate the cases in which the directors are obliged to resign.

In addition to the cases of incompatibility or prohibition established by law, Article 13 of the Board Regulations establishes:

*"(...) 3. The Directors must make their position available to the Board of Directors and formalise the corresponding resignation, in the following cases:*

*(i) When, due to supervening circumstances, they are involved in any of the cases of incompatibility or prohibition stipulated in general provisions, in the Corporate Bylaws or in these Regulations.*

*(ii) When acts or conduct attributable to the Director have caused serious damage to the Company's assets or reputation, or when there is a risk of criminal liability for the Company.*

*(iii) When they lose the good repute, suitability, solvency, competence, availability or commitment to their duties required to be a Director of the Company.*

*(iv) When their continuation on the Board of Directors may jeopardise for any reason, directly, indirectly or through persons related to them (in accordance with the definition of this term contained in these Regulations), the loyal and diligent exercising of their duties in accordance with the interests of the Company.*

*(v) When the reasons for their appointment cease to exist and, in particular, in the case of Nominee Directors, when the shareholder they represent sells all or part of their shareholding, with the consequence that the latter loses its status as significant or sufficient to justify the appointment. The number of Nominee Directors proposed by a shareholder shall be reduced in proportion to the reduction of their stake in the Company's share capital.*

*(vi) When an Independent Director incurs in any of the disqualifying circumstances envisaged in Article 8.5 of these Regulations.*

*4. In any of the cases indicated in the preceding section, the Board of Directors shall require the Director to resign from their position and, if appropriate, shall propose their removal to the General Shareholders' Meeting.*

*5. By way of exception, the foregoing shall not apply in the cases of resignation set forth in sections (v) and (vi) above when the Board of Directors considers that there are grounds justifying the Director's continuance, subject to a report from the Appointments, Remuneration and Corporate Governance Committee, without prejudice to the effect that the new circumstances that have arisen may have on the Director's classification.*

*6. In the event that a natural person representing a Director who is a legal entity belonging to the public sector incurs in any of the cases provided for above, they shall be disqualified from exercising such representation.*

*7. In the event of the resignation or termination of a Director prior to the expiry of the term of their appointment, the Director shall explain the reasons for their resignation/termination in a letter to be sent to all members of the Board of Directors. "In any case, the reason for the termination must be included in the Company's annual corporate governance report."*

### C.1.20 Are qualified majorities, other than legal majorities, required for any kind of decision?:

Yes  No

### C.1.21 Explain whether there are any specific requirements, other than those relating to directors, for being appointed Chairman of the Board of Directors.

Yes  No

#### Description of requirements

Article 15.5 of the Board of Directors' Regulations establishes that the Chairman of the Board of Directors shall in any case be the chief executive of the Company.

In addition, Article 15.2 of the Board Regulations establishes that the Chairman shall be the Chief Executive Officer of the Company, whose appointment shall require the favourable vote of two thirds of the members of the Board of Directors.

### C.1.22 Indicate whether the bylaws or board regulations establish any limit on the age of the directors:

Yes  No

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**C.1.23 Indicate whether the bylaws or board regulations establish a limited term of office or other more stringent requirements in addition to those legally established for independent directors, other than those established in the regulations:**

Yes  No

**C.1.24 Indicate whether the bylaws or board regulations establish specific rules for proxy voting in the board of directors in favour of other directors, how to do so and, in particular, the maximum number of proxies that a director may hold, as well as whether any limitations have been established in terms of the categories to which proxies may be granted, beyond the limitations imposed by law. If applicable, briefly detail these rules.**

Article 20.2 of the Regulations of the Board of Directors establishes that when Directors are exceptionally unable to attend meetings of the Board of Directors in person, they shall endeavour to transfer their representation to another member of the Board of Directors with the same status, including the most precise instructions possible. External Directors may only delegate their representation to another External Director. The representation must be conferred in writing and on an ad hoc basis for each meeting.

**C.1.25 Indicate the number of meetings held by the board of directors during the fiscal year. Also indicate the number of times, if any, the board has met without the Chairman in attendance. The calculation of attendance shall include representations made with specific instructions.**

<b>Number of Board Meetings</b>	13
<b>Number of Board Meetings without the Chairman's attendance</b>	0

<b>Notes</b>	
In addition to the 13 meetings of the Board of Directors, 3 Boards of Directors have been held in writing and without a meeting, with the approval and favourable vote of all Directors.	

**Indicate the number of meetings held by the Coordinating Director with the other directors, without the attendance or representation of any executive director:**

<b>Number of meetings</b>	4
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<b>Notes</b>	
The Coordinating Director meetings have been held only with the other Independent Directors.	

**Indicate the number of meetings held in the fiscal year by the various committees of the board:**

<b>Number of Executive Committee Meetings</b>	0
<b>Number of Audit Committee Meetings</b>	11
<b>Number of meetings of the Appointments, Remuneration and Corporate Governance Committee</b>	8
<b>Number of Sustainability and Climate Action Committee Meetings</b>	4

<b>Notes</b>	
During 2025, in accordance with the recommendation of Technical Guide 1/2024 on Audit Committees of public interest entities of the National Securities Market Commission, 2 joint meetings of the Sustainability and Climate Action Committee and the Audit Committee were held. In addition to the 11 meetings held by the Audit Committee, 3 resolutions were adopted via written procedure and without a meeting.	

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**C.1.26 Indicate the number of meetings held by the board of directors during the fiscal year and details of the attendance of its members:**

<b>Number of meetings with the in-person attendance of at least 80% of directors</b>	13
<b>% of in-person attendance over the total votes during the fiscal year</b>	94.35
<b>Number of meetings with in-person attendance, or representations made with specific instructions, of all directors</b>	12
<b>% of votes cast with in-person attendance and representations made with specific instructions, over the total votes during the fiscal year</b>	98.97

Notes	
Both physical presence and attendance via telematic means (by telephone or video conference) were classified as attendance in person.	

**C.1.27 Indicate whether the individual and consolidated annual accounts presented to the board for their formulation are previously certified:**

Yes  No

Identify, if applicable, the person(s) who have certified the company's individual and consolidated annual accounts, for their formulation by the board:

Name	Position
MR IGNACIO CASTEJÓN HERNÁNDEZ	ECONOMIC AND FINANCIAL DIRECTOR
MR MAURICI LUCENA BETRIU	CHAIRMAN AND CEO

**C.1.28 Explain the mechanisms, if any, established by the board of directors to ensure that the annual accounts submitted by the board of directors to the General Shareholders' Meeting are drawn up in accordance with accounting regulations.**

The Audit Committee, in accordance with Article 23.7 of the Regulations of the Board of Directors shall ensure that the annual accounts submitted by the Board of Directors to the General Shareholders' Meeting are drawn up in accordance with accounting regulations and that in those cases in which the auditor has included a qualification in their audit report, the Chairman of the Audit Committee shall clearly explain at the General Shareholders' Meeting the opinion of the Audit Committee on its content and scope, making available a summary of such opinion to the shareholders at the time of publication of the notice of the call to the General Shareholders Meeting, together with the other proposals and reports of the Board.

Moreover, Article 23.9 of the Regulations of the Board of Directors establishes that the Audit Committee receives regular information from the external auditor on the audit plan and the results of its execution, verifying that senior management takes its recommendations into account.

In this regard, the Audit Committee receives the Auditor at least quarterly, in addition to holding specific meetings when deemed appropriate or necessary. In particular, in 2025, the auditors attended the Audit Committee meetings held in February, June, July, October and December.

The Regulations also stipulate that the Audit Committee must ensure that the external auditor holds an annual meeting with the full Board of Directors to report to it on the work performed and on developments in the Company's accounting and risk situation.

In this respect, the auditors appear before the Board of Directors at least twice a year to formulate the annual and half-yearly accounts, without prejudice to the fact that they sometimes also appear to formulate the quarterly financial statements and management reports. Specifically, in 2025, the auditors met the Board of Directors on 5 occasions.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
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We also refer here to section F of the Annual Corporate Governance Report (ACGR) regarding the Internal Control over Financial Reporting System (ICFR), which is subject to verification by the auditors in accordance with the ISAE 3000 Standard, where the control mechanisms established to ensure that the annual accounts are prepared in accordance with accounting regulations are explained.

### C.1.29 Does the secretary of the board hold the status of director?

Yes  No

If the secretary does not hold the status of director, complete the following table:

Name or company name of the secretary	Representative
ELENA ROLDÁN CENTENO	
Notes	

### C.1.30 Indicate the specific mechanisms established by the company to preserve the independence of the external auditors, as well as, if any, the mechanisms to preserve the independence of financial analysts, investment banks and rating agencies, including how the legal provisions have been implemented in practice.

In accordance with Article 23.9 of the Regulations of the Board of Directors, the Audit Committee is responsible for the following duties:

"[...]"

(iii) Ensure and preserve the independence of the external auditor in the exercising of their duties and, for this purpose:

- Ensure that the Company notifies the National Securities Market Commission of the change of external auditor as a significant event, accompanied by a statement of any disagreements with the outgoing auditor and, if any, the content thereof.
- Ensure that the Company and the external auditor comply with the rules in force on the provision of non-audit services, the limits on the concentration of the external auditor's business and, in general, other rules established to ensure the independence of the auditors.
- In the event that the external auditor resigns, examine the circumstances that caused it.
- Ensure that the external auditor's remuneration for their work does not compromise their quality or independence.

(iv) Establish the appropriate relationships with the accounts auditors or audit firms to receive information on those matters that may threaten their independence, for examination by the Audit Committee, and any others related to the process of developing the auditing of accounts and, where appropriate, the authorisation of services other than those prohibited, under the terms set forth in Articles 5, section 4, and 6.2.b) of Regulation (EU) no. 537/2014, of 16 April, and in the provisions of section 3. of chapter IV of title I of Act 22/2015, of 20 July, on the Auditing of Accounts, on the independence regime, as well as those other communications envisaged in the legislation on the auditing of accounts and in the auditing standards. In any case, they must receive annually from the external auditors a declaration of their independence in relation to the Company or companies directly or indirectly related to it, as well as detailed and individualised information on additional services of any kind rendered and the corresponding fees received from these companies by the external auditor or by the persons or entities related to it in accordance with the provisions of the regulations governing the auditing of accounts. (v) Annually issue, prior to the issuance of the audit report, a report expressing an opinion on whether the independence of the accounts auditors or audit firms is compromised. This report must contain, in all cases, a reasoned assessment of the provision of each and every one of the additional services referred to in the previous section, considered individually and as a whole, other than the statutory audit and in relation to the independence regime or to the regulations governing the auditing of accounts.

(v) Annually issue, prior to the issuance of the accounts audit report, a report expressing an opinion on whether the independence of the auditors or audit firms is compromised. This report must contain, in all cases, a reasoned assessment of the provision of each and every one of the additional services referred to in the previous section, considered individually and as a whole, other than the statutory audit and in relation to the independence regime or to the regulations governing the auditing of accounts.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
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(vi) If applicable, encourage the auditor of the group to assume responsibility for the audits of the companies that comprise it.

(vii) Ensure that the external auditor holds an annual meeting with the full Board of Directors to report to it on the work performed and on developments in the Company's accounting and risk situation."

The Audit Committee shall proceed to prepare in the first months of the fiscal year, and in any case before the issuance of the accounts audit report, the report on the independence of the accounts auditors or audit firms in accordance with Article 23.9 of the Regulations of the Board of Directors and, in compliance with this obligation, the Audit Committee approved the auditors' independence report in February 2025 prior to the issuance of the accounts audit report for the fiscal year 2024.

The Economic and Financial Department coordinates relations with financial analysts, investment banks, institutional and retail investors and rating agencies, where appropriate, managing both their requests for information and those of institutional or individual investors on the basis of the principles of transparency, non-discrimination, truthfulness and reliability of the information provided.

To this end, Aena has various communication channels, such as the publication of information on quarterly results and other specific events such as those relating to the presentation of results or related to corporate operations, and direct communication with the investor relations department through an e-mail address and a contact telephone number.

### C.1.31 Indicate whether the Company has changed its external auditor during the fiscal year. If applicable, identify the incoming and outgoing auditor:

Yes  No

In the event that there have been disagreements with the outgoing auditor, explain the content thereof:

Yes  No

### C.1. 32 Indicate whether the audit firm performs other non-audit works for the company and/or its group and if so, state the amount of fees received for such works and the percentage that the above amount represents in the fees invoiced for audit works to the company and/or its group:

Yes  No

	Company	Group Companies	Total
<b>Amount for non-audit works (thousands of euros)</b>	158	14	172
<b>Amount for non-audit works / Amount for audit works (in %)</b>	36	13	31

#### Notes

The information contained in the above table does not include, within the amounts for non-audit work, the fees accrued by the auditor for the provision of assurance services required by the legislation in force (2025: EUR 52 thousand). This work is reflected in the Report of the Audit Committee on Auditor Independence and Additional Services 2025.

### C.1.33 Indicate whether the audit report on the previous fiscal year's annual accounts presents any qualifications. If applicable, indicate the reasons given to the shareholders at the General Shareholders' Meeting by the Chairman of the audit committee to explain the content and scope of these qualifications.

Yes  No



Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

In accordance with Article 13.3 of the Regulations of the Board of Directors, Directors must tender their resignation to the Board of Directors and formalise the corresponding resignation when: (i) due to supervening circumstances, they are involved in any of the cases of incompatibility or prohibition set forth in general provisions, in the Corporate Bylaws or in the Regulations; (ii) due to acts or conduct attributable to the Director, serious damage has been caused to the Company's assets or reputation or a risk of criminal liability for the Company arises; (iii) they lose the respectability, suitability, solvency, competence, availability or commitment to their duties required to be Directors of the Company; (iv) their permanence on the Board of Directors may jeopardise for any reason and directly, indirectly or through persons related thereto (in accordance with the definition of this term contained in these Regulations), the loyal and diligent exercising of their duties in accordance with the corporate interest; (v) the reasons for which they were appointed cease to exist and, in particular, in the case of Nominee Directors, when the shareholder they represent sells all or part of its shareholding, with the consequence that the latter loses the status of significant or sufficient to justify the appointment. The number of Nominee Directors proposed by a shareholder must be reduced in proportion to the reduction of their stake in the Company's share capital; and (vi) an Independent Director falls under any of the disqualifying circumstances set forth in Article 8.5 of the Regulations.

For its part, section IV of the Policy for the Selection of Members of the Board of Directors establishes that the following may not be considered as members of the Board of Directors:

(i) those who are incurred in the prohibitions or cases of incompatibility set forth in the Corporate Enterprises Act and other applicable legal provisions; (ii) those who sit on more than three Boards of Directors of other companies whose shares are listed for trading on national or foreign stock exchanges and (iii) those who do not comply with the requirements, if any, set forth in the Corporate Bylaws, Regulations and other internal rules of the Company.

**C.1.37 Indicate, unless special circumstances have arisen that have been recorded in the minutes, whether the board has been informed or has otherwise become aware of any situation affecting a director, whether or not related to their performance at the company itself, which could damage the company's credibility and reputation:**

Yes  No

**C.1.38 Detail the significant agreements entered into by the company that come into force, are amended or terminate in the event of a change of control of the company following a takeover bid, and their effects.**

The Company has signed the following financing contracts which include clauses related to a change of control of the Company, although these clauses do not expressly refer to said change of control resulting from a possible takeover bid:

- **Euro Medium Term Note Programme (EMTN Programme):**

Under the EMTN Programme, which was recently renewed in December 2025, there is a mechanism whereby holders of our notes can demand their repurchase in the event of a Change of Control Put Event. A Change of Control Put Event occurs when the following conditions are met:

1. Change of Control of the issuer: When a person or group acquires:
  - i. More than 50 % of the voting rights of the Company; or
  - ii. The ability to appoint or remove a majority of the Board of Directors of the Company.
  
2. A Rating Event: When there is a downgrade, withdrawal or lack of credit rating of the Company due to a Change of Control of the Company. A Rating Event situation is considered to occur if, during that period:
  - i. The credit rating is withdrawn or downgraded; or
  - ii. The credit rating is no longer investment grade, and the change is attributable (in whole or in part) to the change of control.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

• **Financing contracts with the European Investment Bank (EIB)**

The Company shall be required to repay in advance the full amount drawn down in the event of the loss of its status as a state-owned trading company. In the event that any operation, transaction, event or circumstance (including concerted action with third parties) is announced, entered into or completed by virtue of which the Company would cease to be a state-owned trading company, because the Spanish State is no longer the holder, directly or indirectly, of an aggregate interest of at least 51% of the voting share capital of the Company, provided that such operation, transaction, event or circumstance also entails a downgrading of the Company's rating by any rating agency below BBB- or Baa3, or equivalent rating.

**C.1.39 Identify individually, in the case of directors, and collectively in all other cases, and give details of any agreements between the company and its directors, management or employees that include compensation, guarantee or golden parachute clauses in the event of resignation or unfair dismissal or if the contractual relationship is terminated as a result of a takeover bid or other type of operation.**

Number of beneficiaries	11
Type of beneficiary	Description of the agreement
<b>EXECUTIVE DIRECTORS (CHAIRMAN-CEO AND EXECUTIVE DEPUTY CHAIRMAN)</b>	In the event of termination of the business contract with the Chief Executive Officer due to withdrawal of the Company in the absence of any of the following causes: Disloyal conduct or conduct seriously detrimental to the interests of the Company or involving a breach of their obligations, as well as in the event that the contract is terminated by unilateral decision of the director as a result of serious contractual breach by the Company of its obligations, the Chief Executive Officer, not being a civil servant or employee of the state, autonomous or local public sector, shall be entitled to compensation equivalent to seven days of annual remuneration in cash, per year of service, up to a limit of six monthly payments.
	In the event of termination by mutual agreement between the parties or by resignation of the Chief Executive Officer, without serious breach of contract by the Company, the Chief Executive Officer shall not be entitled to any compensation. The notice period stipulated in the contract is 15 calendar days for both the Company and the Chief Executive Officer. In the event of non-compliance with this deadline, a compensation obligation is established for an amount equivalent to the remuneration corresponding to the breached notice period.
	There are no agreements on exclusivity, post-contractual non-competition and permanence or loyalty.  With respect to the Director who holds the position of Executive Deputy Chairman, as they are employees of a state public sector entity with job security, they are not entitled to any compensation in the event of resignation or termination of their position, except in the event of non-compliance with the corresponding notice period, which is 15 calendar days for the Company and 3 months for the Director. There are no agreements on exclusivity, post-contractual non-competition and permanence or loyalty.
<b>SENIOR MANAGEMENT</b>	Senior managers who hold the status of state public sector employee, with job security, are not entitled to any compensation upon termination of their position. If they have this status, they are only entitled to compensation in the event of failure to give notice.
	Senior managers who do not hold the status of state public sector employee with job security, in the event of termination of the contract due to the withdrawal of the Company in the absence of any of the following causes: disloyal conduct or conduct seriously detrimental to the interests of the Company or involving a breach of their obligations, as well as in the event that the contract is terminated by unilateral decision of the manager as a result of serious contractual breach by the Company of its obligations, they shall be entitled to compensation equivalent to seven days of annual remuneration in cash, per year of service, up to a limit of six monthly payments, together with any notice not given, where appropriate.  Under no circumstances shall the managers be entitled to compensation if the termination occurs by mutual agreement between the parties or by resignation of the manager without a serious breach of contract by the Company.



Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

Explain the duties delegated or attributed to this committee other than those already described in section C.1.9, and describe the procedures and rules for the organisation and functioning thereof. For each of these duties, indicate its most important actions during the fiscal year and how it has exercised each of the duties attributed to it in practice, whether by law, in the Corporate Bylaws or in other corporate resolutions.

#### Duties, organisation and functioning:

Article 22 of the Regulations of the Board of Directors:

"[...]"

##### (ii) Powers

5. Without prejudice to the delegation of powers in favour of the Chairman of the Board of Directors and, where appropriate, the CEO or the Vice-Chairman of the Board of Directors, the Executive Committee shall have a decision-making capacity of a general scope and, consequently, with express delegation of all the powers that correspond to the Board of Directors, except those that are considered non-delegable by virtue of the law, the applicable regulations on corporate governance, the Corporate Bylaws or these Regulations.

##### (iii) Functioning

6. The Executive Committee shall meet as often as necessary, at the discretion of the Chairman or whenever requested by three of its members.

7. The Executive Committee shall be validly constituted when more than half of its members are present or represented at the meeting.

8. resolutions shall be adopted by an absolute majority of the Directors attending the meeting (present or represented), with the Chairman casting the deciding vote in the event of a tie.

##### (iv) Relationships with the Board of Directors

9. The Board of Directors shall be informed of the matters discussed and decisions taken by the Executive Committee and all its members shall receive copies of the minutes of the meetings of the Executive Committee".

The Executive Committee has not met on any occasion during 2025.

## AUDIT COMMITTEE

Name	Position	Category
TOMÁS VARELA MUIÑA	CHAIRMAN	INDEPENDENT
MANUEL DELACAMPAGNE CRESPO	MEMBER	NOMINEE
MARIA CARMEN CORRAL ESCRIBANO	MEMBER	NOMINEE
LETICIA IGLESIAS HERRAIZ	MEMBER	INDEPENDENT
JAIME TERCEIRO LOMBA	MEMBER	INDEPENDENT

% of nominee directors	40
% of independent directors	60
% of other external directors	0

#### Notes

Ms. María Carmen Corral Escribano was appointed member of the Audit Committee on 28 October 2025, as there was a vacancy on the aforementioned Committee at the time, due to the resignation tendered by Ms. Angélica Martínez Ortega on 30 September 2025, effective 01 October 2025.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**Explain the duties, including, if applicable, those additional to those legally established, attributed to this committee, and describe the procedures and rules for the organisation and functioning thereof. For each of these duties, indicate its most important actions during the fiscal year and how it has exercised each of the duties attributed to it in practice, whether by law, in the Bylaws or in other corporate resolutions.**

The duties and functioning of the Audit Committee are described in Article 23 of the Regulations of the Board of Directors, and it is entrusted with those established by law, as well as those assigned to this Committee in Recommendations 40, 41, 42, 43, 44, 45 and 46 of the Good Governance Code.

The Audit Committee is also entrusted with the following duties:

- To coordinate and receive information from the Bodies responsible for Compliance, in relation to initiatives to amend Aena's general regulatory compliance system (Art. 23.8 f);
- To encourage the group's auditor to take responsibility for the audits of its member companies (Art. 23.9 (vi));
- Oversee the communication strategy for financial information and relations with shareholders and investors, including small and medium-sized shareholders. (Art. 23.13).

Although, as explained in section C.1.15, on 27 January 2026, the Regulations of the Audit Committee were approved following the recommendations of the CNMV's Technical Guide 1/2024 on Audit Committees, which regulates the powers and functioning of the Committee, since the reference year for this report is 2025, all references and mentions to the regulations and specific precepts of the Regulations of the Board of Directors should be understood to refer to the version in force as of 31 December 2025.

#### Functioning:

- The Audit Committee shall meet at least once a quarter and as often as appropriate, when called by its Chairman, by his own decision or at the request of two (2) of its members, the Chairman of the Board of Directors, the Executive Committee or, where appropriate, the Chief Executive Officer, but also whenever the Board of Directors requests the issuance of a report or the approval of proposals within the scope of its powers and whenever, in the opinion of the Chairman of this Committee, it is appropriate for the proper performance of its duties.
- The Audit Committee shall be validly constituted when more than half of its members are present or represented at the meeting, and agreements shall be adopted by an absolute majority of the Directors attending the meeting (present or represented), with the Chairman casting the deciding vote in the event of a tie.
- The Audit Committee may require the attendance at its meetings of the Company's auditor and the head of internal audit. The Audit Committee may also summon any employee or manager of the Company and even arrange for any employee to appear without the presence of any manager.
- The Audit Committee will draw up an annual report containing the activities performed by it.
- The Board of Directors shall be informed of the matters discussed and decisions taken by the Audit Committee and all its members shall receive copies of the minutes of the meetings of the Committee.

#### The most important actions of the Audit Committee carried out during the fiscal year 2025 have been the following:

At the meeting held in January 2025, the main actions of the Committee itself were presented, with the aim of approving the report on its activities for the fiscal year 2024.

In addition, in January 2025, Aena's Data Protection Officer presented the report on the actions carried out during the year 2024. The Work Plan for the year 2025 was also presented in this report. Likewise, actions in the area of personal data protection were monitored at the meetings held in March, June, September and December (when the Data Protection Audit Plan was also presented). The Decision on a Disciplinary Proceedings initiated by the Spanish Data Protection Agency against Aena for the use of biometrics at its airports was also reported on at the meeting held in November 2025.

Furthermore, in January 2025, the Committee analysed the evaluation of its performance for the year 2024, which, together with the evaluation of the other Committees, was subsequently submitted to the Board for approval.

Also at the January 2025 meeting, the report on the works performed by the main audit firms during the fiscal year 2024 was presented to the Committee, and in the July meeting, the works of the main audit firms during 2025 were presented together with the fees received.

At the meeting held in January 2025, the Committee was informed of the proposal to be submitted by the Board of Directors to the General Shareholders' Meeting regarding the share split of Aena's share capital, and which was approved at the Annual General Shareholders' Meeting on 9 April 2025.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

With regard to financial and non-financial reporting, the Committee has analysed the financial information prior to its knowledge by the Board of Directors and its submission to the CNMV and the markets. Specifically, it has analysed: the individual and consolidated Annual Accounts and the Management Report, the Consolidated Non-Financial Information Statement, the Annual Corporate Governance Report, the Annual Directors' Remuneration Report, the proposed distribution of results for the fiscal year 2024, the Quarterly Financial Reports, the Consolidated Financial Statements and the half-yearly Financial Report for the fiscal year 2025, having received the Auditors at five of the Committee's meetings, with the auditors who verified the Non-Financial Information Statement also appearing at the February meeting.

The conclusions of the external auditors' review of the Aena Group's Internal Control over Financial Reporting System (ICFR) were also presented at the same February meeting, indicating that the Aena Group maintains an effective internal control system over financial reporting in all material respects as of 31 December 2024.

At the meeting on 19 February, the Committee was also informed of the additional services rendered by the Auditors and the report on the fees received for non-audit work in 2024, noting that the 70% fee limit established by the regulations had been complied with, and the Committee approved the Auditor Independence Report for the 2024 fiscal year.

The independent experts contracted by the Company (Deloitte) were in attendance at this meeting, to verify the impairment tests carried out by the Company pursuant to the application of IAS 36 (Deloitte). They concluded that Aena's application of IAS 36 to the cash-generating units was correct within the context of the Annual Accounts for the fiscal year, that the hypotheses and assessment parameters used by Aena in its application of IAS 36 were within a reasonable range, and that its impairment calculations were correct for the purposes of applying IAS 36.

In March 2025, the selection process of the external auditor for the provision of audit services for the individual and consolidated annual accounts of Aena for the fiscal years 2027, 2028 and 2029 was approved, and in the meeting held in June 2025, the proposal for the tendering of the contract for the provision of this service was approved.

Also approved at the same meeting were the engagement of non-audit services to be provided by the auditor and the fees to be received by auditors for non-audit work, and the report on the fees to be received by auditors for non-audit work in 2025 (CAP70%) was presented.

The evaluation of risks, controls, and indicators of the Risk Management System as of 31 December 2024 was also reported.

At the same meeting, the follow-up on the points identified in the audit of Luton's internal control carried out by the external auditor KMPG, was reported. In this regard, the results of the Luton and Brazil audits were reported at the 24 April meeting.

Finally, at the meeting held on 19 November 2025, the status of the follow-up of the internal control recommendations identified in the 2024 audits by Grant Thornton in Luton and KPMG in Brazil was reported.

At the meeting held on 24 April 2025, the Committee was informed of the tax consequences of Aena's IPO in 2015, after assigning a capital gain generated at Enaire headquarters to the assets received and determining the market value of the company as of 2011 and the tax impact of this practical application. As a result of this analysis, at its meeting on 18 June 2025, and following review and approval by the auditor, the Committee reported favourably, prior to its approval by the Board of Directors, on the proposal relating to the regularisation of the tax effects of the tax valuation of the Aena IPO.

At the meeting held on 21 May 2025, the Corporate Policies were reviewed and the Audit Committee reported favourably on the amendments to the following:

- Code of Conduct;
- Third Party Code of Conduct, and;
- Anti-corruption and fraud policy.

At the meeting held on 18 June 2025, the Committee was informed of the Planning of the proceedings for preparing the Consolidated Statement of Non-Financial Information and Sustainability Reporting 2025.

In July 2025, the degree of progress of the System for Internal Control over Sustainability Reporting of Aena and its subsidiaries was reported to the Committee.

At the meeting held on 22 October 2025, the external auditors presented the Audit Plan for the year ending 31 December 2025, and at the meeting held in December 2025, in accordance with the schedule for the audit of Aena's individual and consolidated Annual Accounts for the fiscal year ending on 31 December 2025; the Committee was given an advance copy of the document drawn up to provide information on the progress of the audit activity carried out as of 10 December 2025.

At the same meeting in October 2025, the Committee was informed of the status of a complaint filed by an airline on charges for public landing services.

In November 2025, the commissioning of auditors to prepare a Comfort Letter in connection with the renewal of a bond issuance programme (EMTN) valid until this moment and whose information was updated at the September meeting of the Committee, was approved.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
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The e-invoicing system and the analysis of critical transactions were also reported on at this November meeting. The report on the actions of the RIC Monitoring Unit was also presented to the Committee and the 2026 training plan for the Committee was approved, for subsequent approval by the Board of Directors.

At the December 2025 meeting, the Committee approved the contracting of audit services for reviewing the supporting account of the IDAE (Institute for Energy Diversification and Conservation) grant in relation to the incentive programme for the electrification of light vehicle fleets (MOVES - FLOTAS Programme 3rd edition) within the framework of the Recovery, Transformation and Resilience Plan.

At the same December meeting, the company's Fiscal Transparency Report for 2024 was presented to the Committee and it was informed about the new Pillar II regulation.

At the December 2025 meeting, the approval of the Regulations of the Audit Committee was reported and submitted to the Board of Directors for its approval at the January 2026 meeting.

The Committee reviewed and reported favourably on the related-party transactions subsequently approved by the Board of Directors, having reviewed at the January meeting, the Economic and Financial Division's Report on related-party transactions for 2024, so that the Audit Committee could verify the fairness and transparency of the transactions. For the same purposes, the report for the first half of 2025 on the related-party transactions approved by the Management Committee by delegation of the Board of Directors was presented in July 2025. At the meeting held in February 2025, the Audit Committee also approved the Report on Related-Party Transactions approved during 2024, which was published on the website and made available to all shareholders on the occasion of the call for the Annual General Shareholders' Meeting.

The Information Technology and Digitalisation Director has reported on cybersecurity actions on a quarterly basis.

The Committee has supervised the actions taken by the Company's Internal Audit Division. Specifically, the following topics have been addressed:

- The risk map for the year 2025 was approved and the 15 risks identified in the previous year were maintained. It was explained that new risk events had been incorporated into its definition, without significant changes except for those related to investment planning and fare regulation.
- The activities of the Internal Audit Division in 2024 have been analysed in its Activity Report. The Committee approved the Internal Audit Plan for 2025 and has monitored the actions and incidents of the Internal Audit Plan, having been informed of the meetings with the heads of the business units involved in the management of critical risks and the monitoring of risks.
- The objectives of the Internal Audit Director were set at the April meeting and subsequently endorsed at the October meeting.
- The audit works carried out at specific Airports (Adolfo Suárez Madrid-Barajas, Josep Tarradellas Barcelona-El Prat, Zaragoza, Tenerife Sur, Vitoria, Jerez y Alicante-Elche Miguel Hernández) were presented.
- In the International area, the Audit Committee reviewed the conclusions of the works carried out under the 2025 Internal Audit Plan on the commercial revenue invoicing of the subsidiary Aeroportos do Nordeste do Brasil S.A. ("ANB"), and the subsidiary Bloco de Onze Aeroportos do Brasil S.A. ("BOAB"), as well as the cash and financing ICFR processes review of the subsidiary London Luton Airport.

The actions carried out in the area of Regulatory Compliance during 2025 have been reviewed:

- The Annual Compliance Report was presented at the January meeting and the management and development of the Complaints Channel has been monitored at each meeting. The January meeting also approved the Compliance Action Plan and the Budget for 2025, reported on the Communication, Awareness-Raising And Training Plan on Compliance Culture, and issued a favourable report on the Risk Heat Map for 2025 for its approval by the Board of Directors.
- At the April 2025 meeting, the work plan for the supervision of subsidiaries and the proposed modification of the Composition of the Compliance Oversight and Supervisory Body were presented and the risk matrix was updated.
- In addition to the review of the revised Corporate Compliance Policies carried out in May 2025, a favourable report was issued in the September 2025 meeting on new rules related to Conflicts of Interest, specifically on the new Conflict of Interest Compliance Policy applicable to the Aena Group and the new General Procedure on Conflicts of Interest of Aena and its companies with registered offices in Spain.
- At the meeting held in July 2025, the half-yearly report on the follow-up of the Annual Compliance Action Plan was presented, which was also presented at the December meeting, together with the 2025 Risk Monitoring Plan, whose report was presented at the December 2025 meeting.
- Quarterly reports (in July, October and December) have been submitted by the foreign subsidiaries in Luton and Brazil on the management of the Complaints Channel.

As in the previous year, and following the recommendation of the Technical Guide 1/2024 on Audit Committees of Public Interest Entities on this matter, 2 joint meetings of the Audit Committee and the Sustainability and Climate Action Committee were held in April and October 2025 respectively, in view of the major challenge of adapting to the new laws on sustainability.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

At the joint meeting held in February, the 2024 Consolidated Statement of Non-Financial Information and Sustainability Reporting (Sustainability Report), prepared according to legally required reporting requirements, was presented to the Committee members.

At the meeting held on 22 October 2025, the half-yearly report on the quantitative information of the Consolidated Statement of Non-Financial Information and Sustainability Reporting (Sustainability Report) 2025 and its assurance by KPMG, as an independent third party, was presented .

A new development was reported in that Aena is assessing the inclusion of new activities in the CapEx (electric transport, energy efficiency, ground handling and building demolition), which will strengthen its alignment with the Taxonomy and improve its position compared to comparable entities, and the result of the 2025 double materiality analysis, conducted pursuant to Directive (EU) 2022/2464 of the European Parliament and of the Council, of 14 December, on corporate sustainability reporting (hereinafter, "CSRD") and the Delegated Regulation (EU) 2023/2772, supplementing Directive 2013/34/EU as regards sustainability reporting standards, was presented, thus reinforcing Aena's transparency and compliance with the most demanding European standards.

The results of the 2025 double materiality analysis, carried out pursuant to the CSRD and Delegated Regulation (EU) 2023/2772, supplementing Directive 2013/34/EU as regards sustainability reporting standards, were also presented at the October meeting, thus reinforcing Aena's transparency and compliance with the most demanding European standards.

**Identify the directors who have been appointed to the audit committee on the basis of their knowledge and experience in accounting and/or auditing and provide information on the date of appointment of the Chair of this committee.**

<b>Names of experienced directors</b>	TOMÁS VARELA MUIÑA
	MANUEL DELACAMPAGNE CRESPO
	LETICIA IGLESIAS HERRAIZ
	MARIA CARMEN CORRAL ESCRIBANO
	JAIME TERCEIRO LOMBA
<b>Date of appointment of the chair to the position</b>	10 April 2023

## APPOINTMENTS, REMUNERATION AND CORPORATE GOVERNANCE COMMITTEE

Name	Position	Category
AMANCIO LÓPEZ SEIJAS	CHAIRMAN	INDEPENDENT
JUAN RÍO CORTÉS	MEMBER	INDEPENDENT
ROBERTO ANGULO REVILLA	MEMBER	NOMINEE
MARIA DEL CORISEO GONZÁLEZ-IZQUIERDO REVILLA	MEMBER	INDEPENDENT
TOMÁS VARELA MUIÑA	MEMBER	INDEPENDENT

<b>% of nominee directors</b>	20
<b>% of independent directors</b>	80
<b>% of other external directors</b>	0

### Notes

Mr. Juan Río Cortés was appointed member of the Appointments, Remuneration and Corporate Governance Committee on 9 April 2025, following the vacancy on the Committee as a result of the expiry of the term of appointment of Ms. Irene Cano Piquero as Independent Director.

Mr. Roberto Angulo Revilla was appointed member of the Appointments, Remuneration and Corporate Governance Committee on 28 October 2025, following his appointment by co-option as member of the Board of Directors on 28 October 2025, as there was a vacancy on the aforesaid Committee at that time, following Ms. María Carmen Corral Escribano's exit as Committee member, on that same date, in order to join the Audit Committee.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**Explain the duties, including, if applicable, those additional to those legally established, attributed to this committee, and describe the procedures and rules for the organisation and functioning thereof. For each of these duties, indicate its most important actions during the fiscal year and how it has exercised each of the duties attributed to it in practice, whether by law, in the Bylaws or in other corporate resolutions.**

The powers, duties and functioning of the Appointments, Remuneration and Corporate Governance Committee are defined in Article 24 of the Regulations of the Board of Directors, and it is entrusted with those established by law, as well as those assigned to this Committee in Recommendations 14, 25, 50, 51, 53 and 54 of the Good Governance Code.

The Appointments, Remuneration and Corporate Governance Committee is also entrusted with the following duties:

- To report on situations affecting Directors, whether or not related to their performance in the company itself, which may damage the company's credibility and reputation. Also report on any criminal proceedings, taking into account the specific circumstances, so that the Board may decide whether or not to adopt any measure, such as opening an internal investigation, requesting the resignation of the director or proposing their dismissal (Art. 24.7 (e)).
- Determine the supplementary remuneration scheme of the Chairman and the Chief Executive Officer. The basic remuneration, which constitutes the compulsory minimum remuneration, shall be set by the Minister of Finance and Public Administrations (Art. 24.7 (n)).
- To report on incentive plans (Art. 24.7 (o)).
- To oversee, prior to approval, the annual corporate governance report and the annual report on directors' remuneration (Art. 24.7 (r)).
- To propose the appropriate amendments of the Regulations to the Board of Directors (Art. 24.7 (s)).
- To coordinate the reporting process of non-financial and diversity information, through which to report on the business model, formal policies and their results, non-financial risks and key indicators regarding, among others, environmental, social, ethical, personnel, human rights and diversity issues, in accordance with applicable regulations and international benchmarks (Art. 24.7 (y)).
- To know, promote and supervise the Company's innovation strategies and practices (Art. 24.7 (z)).
- To advise and provide support in all matters related to innovation, conducting an analysis, study and regular monitoring of the Company's innovation projects, providing criteria and support to ensure their proper implementation and development throughout the Aena Group (Art. 24.7 (aa)).

### Functioning

- The Appointments, Remuneration and Corporate Governance Committee shall meet as many times as necessary, in the opinion of its Chairman, for the exercising of its powers. It shall also meet when requested by at least two (2) of its members and whenever the Board of Directors requests the issuance of a report or the approval of proposals within the scope of its powers and whenever, in the opinion of the Chairman of this committee, it is appropriate for the proper development of its purposes, with the Chairman of the Board of Directors and the Chief Executive Officer being able to request informative meetings of the Appointments, Remuneration and Corporate Governance Committee on an exceptional basis.
- The Committee shall be validly constituted when the majority of its members are present or represented at the meeting, and agreements shall be adopted by an absolute majority of the Directors attending the meeting (present or represented), with the Chairman casting the deciding vote in the event of a tie.
- Any Director of the Company may request the Appointments, Remuneration and Corporate Governance Committee to consider potential candidates to fill vacancies on the Board.
- If the Coordinating Director does not form part of the Appointments, Remuneration and Corporate Governance Committee, the latter must maintain regular contact with him.

### Relationships with the Board of Directors

- The Board of Directors shall be informed of the matters discussed and decisions taken by the Appointments, Remuneration and Corporate Governance Committee and all its members shall receive copies of the minutes of the meetings of the Appointments, Remuneration and Corporate Governance Committee.

**In terms of the most important matters carried out by the Committee during the fiscal year 2025, it is worth mentioning the following:**

At the meeting held on January 2025, the Committee reported favourably on the performance evaluation of the Committee itself and of the Board of Directors for the fiscal year 2024, which would subsequently be approved by the Board of Directors.

At the same meeting, the Committee drew up the report on the verification of compliance with the Policy for the Selection of Members of the Board of Directors for the 2024 fiscal year and approved a profile for the search for a new Independent Director.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

Also at this meeting, the Committee approved the Report on the activities of the Committee during 2024.

The annual monitoring of expenses reimbursable to Directors was also presented at this meeting.

At the February 2025 meeting, the appointment of Mr. Ramon Tremosa i Balcells was proposed for approval by the General Shareholders' Meeting held on 9 April 2025, the Committee concluding that he met the requirements to form part of the Board of Directors of Aena.

At the same meeting, the re-elections of Mr. Jaime Terceiro Lomba, Mr. Amancio López Seijas and Mr. Juan Río Cortés were also proposed for approval by the General Shareholders' Meeting, concluding that they met the requirements to continue to form part of the Board of Directors. Likewise, a report was drawn up for approval by the General Shareholders' Meeting on the proposed re-election of Mr. Francisco Javier Marín San Andrés, and it was also concluded that he met the requirements to continue to form part of the Board of Directors.

At the February meeting, the Committee also reviewed and reported favourably on the Annual Corporate Governance Report and the Annual Directors' Remuneration Report for 2024, and the Committee reviewed and approved the Consolidated Statement of Non-Financial Information and Sustainability Reporting (Sustainability Report) for the fiscal year 2024, which was presented as an integral part of the Management Report.

At the same February meeting, the Committee agreed, for subsequent proposal by the Board of Directors and approval by the General Shareholders' Meeting, to propose a new resolution on the annual remuneration of the members of the Company's Board of Directors, in their capacity as such.

At the Committee meeting held on 9 April 2025, following the Annual General Shareholders' Meeting, the Committee proposed the re-election of one member of the Executive Committee, following the approval of the re-election by the GSM.

At its meeting held on 29 April 2025, the Committee approved the planning of business and Senior Management objectives in the area of Aena's Performance Management System (PMS) for 2025. These objectives were validated at a meeting in October 2025.

At this meeting in April, the Committee was also informed of the contracts that the Company had entered into with companies related to Independent Directors that were not related-party transactions, and no significant transactions that could affect the independence of such directors have come to light. This report is presented on a half-yearly basis and was also presented at the November meeting.

An extraordinary meeting of the Committee was held on 9 May 2025 to discuss the status of people management in Aena.

At the meeting held on 27 May 2025, the monitoring of the Board of Directors' Action Plan, approved at its meeting on 28 January 2025, was presented and, following the annual review of the Corporate Policies, the Committee reported favourably on the amendment of the following Corporate Policies: the Code of Conduct and the Policy on Communication and Contact with Shareholders, Institutional Investors and Proxy Advisors. Likewise, following the review of the Procedure for the Management of Conflicts of Interest of the members of the Board of Directors of Aena, a new procedure was proposed for approval by the Board of Directors to replace the procedure in force until then, and this procedure was reported favourably for approval by the Board of Directors. It was also proposed to amend the Corporate Policy Review Procedure to include changes to the policy review timetables, which shall, from that moment, take place in the second quarter of the year.

At the same meeting, a Strategic Plan for the Transformation of Corporate Governance, named "Atenea", was presented to the Committee, following an analysis of the status of the Company's Corporate Governance identifying its strengths and areas for improvement in the field of Corporate Governance. The analysis identified an opportunity for transformation that could bring value to the Board as well as the company. Information on the Atenea project was updated and progress reported at the Committee meeting held on 25 November 2025.

At the meeting held on 28 October 2025, the Committee reported on the proposals for appointment by co-option by the Board of Directors, of Mr. Roberto Angulo Revilla and Ms. Alicia de Haro Acosta, proposed by the majority shareholder Enaire.

The Committee has updated its competency matrix after each addition of new members to the Board of Directors.

The October meeting also reported favourably on the Conflicts of Interest Compliance Policy of Aena S.M.E., S.A. and the General Procedure on Conflicts of Interest of Aena (Aena, S.M.E., S.A., ADI and SCARM), for approval by the Board of Directors.

At the meeting held on 25 November and within the framework of reporting related to the Atenea project, it reported favourably on the amendment of the Succession Plan for the Chairman and CEO of Aena S.M.E., S.A. and approved the new protocol of incorporation to the Board of Directors.

At the same meeting, the Committee also approved the Training Calendar for the year 2026.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

## SUSTAINABILITY AND CLIMATE ACTION COMMITTEE

Name	Position	Category
MARIA DEL CORISEO GONZÁLEZ-IZQUIERDO REVILLA	CHAIRWOMAN	INDEPENDENT
BEATRIZ ALCOCER PINILLA	MEMBER	NOMINEE
LETICIA IGLESIAS HERRAIZ	MEMBER	INDEPENDENT
JUAN RÍO CORTÉS	MEMBER	INDEPENDENT
RAMON TREMOSA I BALCELLS	MEMBER	INDEPENDENT

<b>% of nominee directors</b>	20
<b>% of independent directors</b>	80
<b>% of other external directors</b>	0

Notes
Mr. Ramon Tremosa i Balcells was appointed member of the Sustainability and Climate Action Committee, following his appointment as Independent Director by the Annual General Shareholders' Meeting held on 9 April 2025, to fill the vacancy on the Board of Directors and consequently on the Sustainability and Climate Action Committee, which arose after the expiry of the term of Ms. Irene Cano Piquero as Independent Director.
Ms. María del Coriseo González-Izquierdo Revilla was appointed Chairwoman of the Sustainability and Climate Action Committee to fill the vacancy in the Committee Chair, also due to the expiry of the term of Ms. Irene Cano Piquero, as she was also the Chairwoman of the aforesaid Committee.

**Explain the duties, including, if applicable, those additional to those legally established, attributed to this committee, and describe the procedures and rules for the organisation and functioning thereof. For each of these duties, indicate its most important actions during the fiscal year and how it has exercised each of the duties attributed to it in practice, whether by law, in the Bylaws or in other corporate resolutions.**

The powers, duties and functioning of the Sustainability and Climate Action Committee are defined in Article 24 bis of the Regulations of the Board of Directors, and it is entrusted with those established by law, as well as those assigned to this Committee in Recommendations 53 and 54 of the Good Governance Code.

It is also entrusted with the following duties:

- To know, promote, guide and supervise the objectives, action plans, practices and policies of the Company in environmental and social matters, ensuring that these policies identify and include at least the principles, commitments, objectives and strategy with regard to shareholders, employees, customers, suppliers, social issues, the environment, diversity, fiscal responsibility, respect for human rights and prevention of corruption and other illegal conduct, the methods or systems for monitoring compliance with policies, associated risks and their management, the mechanisms for monitoring non- financial risk, including those related to ethical and business conduct issues, and the channels of communication, participation and dialogue with stakeholders, as well as responsible communication practices that avoid manipulation of information and protect integrity and honour.
- To evaluate and verify performance and compliance with environmental and social strategy and practices, ensuring that they are focused on achieving greater sustainability, promote social interest and long-term value creation and take into account the legitimate interests of other stakeholders, and to report on them to the Board of Directors.
- To support and oversee Aena's contribution to the achievement of the United Nations-approved Sustainable Development Goals (SDGs).
- To promote a coordinated strategy for social action, sponsorship and patronage consistent with the Company's policies.
- To review, prior to its approval by the Board of Directors, and subsequently oversee compliance with the Company's Climate Action Plan, which includes actions to mitigate the effects of climate change, as well as the monitoring of the indicators established for compliance with the decarbonisation objectives.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- To oversee the preparation and publication of the specific and detailed annual report on the progress made by the Company in relation to the objectives set out in the Climate Action Plan, to be prepared in accordance with the recommendations of the Task Force on Climate-related Financial Disclosures.

Although, as explained in section C.1.15, on 27 January 2026, the Regulations of the Sustainability and Climate Action Committee were approved in line with the Regulations of the Audit Committee, which regulates the powers and functioning of the Sustainability and Climate Action Committee, since the reference year for this report is 2025, all references and mentions to the regulations and specific precepts of the Regulations of the Board of Directors should be understood to refer to the version in force as of 31 December 2025.

### Functioning

- The Sustainability and Climate Action Committee shall meet as many times as necessary, in the opinion of its Chairman, for the exercising of its powers and at least four (4) times a year. It shall also meet at the request of at least two (2) of its members. The Chairman of the Board of Directors and Chief Executive Officer may request briefing meetings of the Sustainability and Climate Action Committee on an exceptional basis.
- The Committee shall be validly constituted when the majority of its members are present or represented at the meeting, and agreements shall be adopted by an absolute majority of the Directors attending the meeting (present or represented), with the Chairman casting the deciding vote in the event of a tie.

### Relationships with the Board of Directors:

- The Board of Directors shall be informed of the matters discussed and decisions taken by the Sustainability and Climate Action Committee and all its members shall receive copies of the minutes of its meetings.

### In terms of the most important matters carried out by the Committee during the fiscal year 2025, it is worth mentioning the following:

At the meeting held on 21 January 2025, the Sustainability and Climate Action Committee Activity Report for the fiscal year 2024 was approved and a favourable report was given on the proposed 2024 Report of the Sustainability and Climate Action Committee Evaluation, for subsequent review by the Appointments, Remuneration and Corporate Governance Committee and approval by the Board of Directors. The Climate Action Plan of Aena Brasil was also presented at the meeting.

At the February meeting, the updated Climate Action Plan Report for the year 2024 was presented, which would subsequently be approved by the Board of Directors and submitted to the General Shareholders' Meeting for a consultative vote.

Likewise, at the February meeting, the Consolidated Statement of Non-Financial Information and Sustainability Reporting (Sustainability Report) for the fiscal year 2024 was approved prior to its approval by the Board of Directors, as part of the Consolidated Management Report.

At the Committee meetings held in May and September 2025, the progress of the measures included in the Climate Action Plan approved at the General Shareholders' Meeting in 2021 was reported on, updating the percentages achieved in relation to the objectives set.

The corporate policies were reviewed at the meeting held on 20 May, and the proposed amendment of the following policies, which were executed by the Board of Directors at its December 2025 meeting, was reported favourably:

- Anti-Corruption and Fraud Policy;
- Integrated Quality, Environment, Energy Efficiency and Occupational Health and Safety Management Policy;
- Corporate Tax Policy;

At the same meeting on 20 May, the EU regulatory situation and aviation commitments were reported on and the planning of the Consolidated Statement of Non-Financial Information - Sustainability Report for the fiscal year 2025 was presented.

At the meeting held on 23 September, an update was given on regulatory developments in the European Union.

As indicated previously in the breakdown of the activities of the Audit Committee during the fiscal year 2025, the Sustainability and Climate Action Committee met on 2 occasions with the Audit Committee to discuss the above issues.

Block C ACGR	Structure of the property	General Shareholders' Meeting	<b>Structure of the company's management</b>	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**C.2.2 Complete the following table with information on the number of female directors who are members of the board of directors' committees at the end of the last four fiscal years:**

	Number of female directors			
	Fiscal year 2025	Fiscal year 2024	Fiscal year 2023	Fiscal year 2022
	(Number) %	(Number) %	(Number) %	(Number) %
<b>Executive Committee</b>	(2) 40.00	(3) 60.00	(2) 50.00	(2) 40.00
<b>Audit Committee</b>	(2) 40.00	(2) 40.00	(2) 40.00	(1) 20.00
<b>Appointments, Remuneration and Corporate Governance Committee</b>	(1) 20.00	(3) 60.00	(3) 60.00	(3) 60.00
<b>Sustainability and Climate Action Committee</b>	(3) 60.00	(4) 80.00	(3) 75.00	(4) 80.00
<b>Notes</b>				

**C.2.3 Indicate, if appropriate, the existence of regulations of the board committees, the place where they are available for consultation, and any amendments made during the fiscal year. It shall also indicate whether an annual report on the activities of each committee has been prepared on a voluntary basis.**

The Board committees are governed by the provisions of the Corporate Bylaws, the Regulations of the Board of Directors and, where appropriate, by their specific regulations approved by the Board of Directors, and in the absence of specific rules, by the provisions of the Regulations of the Board relating to their functioning, on a supplementary basis, especially with regard to the calling of meetings, the delegation of proxies to another member of the committee in question, the quorum of its meetings, the holding of meetings not called, the procedure for adopting resolutions, voting in writing and without a meeting, and the approval of the minutes of the meetings.

While there have been no modifications in the regulation of the committees in the fiscal year 2025 (reference year for the purposes of this Report), for information and transparency purposes, it should be noted that, as already explained in sections C.1.15 and C.2.1, the Board of Directors has approved, on 27 January 2026, Regulations of the Audit Committee; Regulations of the Sustainability and Climate Action Committee, and amendments to the Regulations of the Board which affect the regulation of the committees.

The place where this regulation is available is:

<https://www.aena.es/es/accionistas-e-inversores/informacion-general/estatutos-sociales.html>

<https://www.aena.es/es/accionistas-e-inversores/gobierno-corporativo/normativa.html>

<https://www.aena.es/es/accionistas-e-inversores/gobierno-corporativo/reglamentos-consejo-administracion.html>

The Audit Committees, the Appointments, Remuneration and Corporate Governance Committee and the Sustainability and Climate Action Committee have prepared a report on the activities of the committees during the fiscal year 2025, which have been published on the company's website:

<https://www.aena.es/es/accionistas-e-inversores/gobierno-corporativo/informes/otros-informes.html?anio=2025>

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

# D RELATED-PARTY TRANSACTIONS AND INTRAGROUP TRANSACTIONS

**D.1 Explain, if applicable, the procedure and competent bodies for the approval of related-party and intragroup transactions, indicating the criteria and general internal rules of the company regulating the abstention obligations of the directors or shareholders affected and detailing the internal reporting and regular control procedures established by the company in relation to those related-party transactions whose approval has been delegated by the board of directors.**

On 3 May 2021, Act 5/2021 of 12 April, which amends the consolidated text of the Corporate Enterprises Act, approved by Royal Legislative Decree 1/2010 of 2 July, and other financial regulations, with regard to the promotion of long-term shareholder involvement in listed companies, came into force. This Act introduced a specific regulation applicable to the transactions that the listed companies carry out with related parties. This new regime for related-party transactions, according to the First Transitional Provision, section 3, came into force on 3 July 2021.

As a result of the foregoing, on 29 June 2021, the Board of Directors approved the new Procedure for Related- Party Transactions of the Aena Group, updated on 28 January 2025, which aims to detail the rules to be followed in those transactions that Aena or any of the companies of the Aena Group carry out with Related Parties (hereinafter, the "Procedure").

The Procedure defines related-party transactions as transactions involving a transfer of resources, services or obligations, regardless of whether or not there is consideration, and which are carried out by Aena or its subsidiaries with directors, with shareholders holding 10% or more of the voting rights or represented on Aena's board of directors, or with any other persons who should be considered related parties in accordance with International Accounting Standards.

With regard to the bodies competent to approve related-party transactions, all related-party transactions shall be submitted to the Executive Management Committee for prior approval. For its part, the General Shareholders' Meeting shall be competent to approve, subject to a report from the Audit Committee, transactions with a value of over 10% of the company's assets, whereas the Board of Directors shall be competent, also subject to a report from the Audit Committee, to approve the remaining related-party transactions. However, it is foreseen in the Procedure that the Board of Directors may delegate the approval of the following transactions to the Executive Management Committee:

- Transactions with subsidiaries or investees, provided that they are carried out in the ordinary course of business and under normal market conditions.
- Transactions that simultaneously meet the following 3 requirements: (i) they are carried out under contracts whose terms and conditions are standardised and applied en masse to a large number of customers; (ii) they are carried out at prices or rates generally established by the party acting as supplier of the good or service in question; (iii) their amount does not exceed 0.5% of net turnover.

Related-party transactions whose approval corresponds by delegation to the Executive Management Committee shall not require a prior report from the Audit Committee but must be reported to said Committee every six months so that it may verify the equity and transparency of said transaction, as well as compliance with the legal requirements for its approval to be delegated.

When the body competent to approve the related-party transaction is the General Shareholders' Meeting, the shareholder concerned shall be deprived of the right to vote, except in cases where the proposed resolution has been approved by the Board of Directors without the majority of the independent directors voting against it. However, when the vote of the shareholder or shareholders involved in the conflict has been decisive for the adoption of the resolution, the burden of proving that the resolution is in the company's interest shall be on the company and, where appropriate, on the shareholder or shareholders affected by the conflict, in the event of a challenge.

In the event that the Board of Directors is the competent body for approval, those directors who have the status of Related Party or the transaction is entered into with a Party Related to the director concerned must abstain from participating in the process of deliberation and voting on the proposal for approval of the related-party transaction. Without prejudice to the foregoing, when the Related Party is the parent company of Aena, the approval must be made with the participation of the directors who are related to or represent the parent company, in which case, if the decision or vote of such directors is decisive for the approval, it shall be up to the Company and, if applicable, to the directors affected by the conflict of interest, to prove, in the event that it is challenged, that the resolution is in accordance with the corporate interest and that they used diligence and loyalty in the event that their responsibility is required.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

With regard to the report prepared by the Audit Committee prior to the approval of the related-party transaction by the Board of Directors or the General Shareholders' Meeting, whichever the case may be, any directors on the Audit Committee who are Related Parties in the context of the transaction in question or are related to the person or entity with which the transaction is entered into must abstain from the preparation and approval of the report.

Finally, the following transactions shall not be considered related-party transactions, for the purposes of their approval and publication:

- Transactions between the Company (or any wholly-owned company of the Aena Group) and its wholly-owned subsidiaries, directly or indirectly.
- Transactions carried out by the Company (or any wholly-owned company of the Aena Group) with its subsidiaries or investees, provided that no other Related Party of the Company has a shareholding interest in such subsidiaries or investees.
- The approval by the Board of the terms and conditions of the contract to be entered into between the Company and any director who is to perform executive duties, including the chief executive officer, or senior managers, as well as the determination by the Board of the specific amounts or remuneration to be paid under such contracts, without prejudice to the affected director's duty to abstain as stipulated in Article 249.3 of the LSC.
- Transactions entered into to comply with a legally established duty and conducted strictly in accordance with the provisions of the regulations governing that duty.
- Transactions between the Company or companies of the Aena Group and a related Party of the Government when they involve the exercise of public powers within the sphere of competence of the bodies and entities to which they are attributed.
- Transactions carried out by the Company or Aena Group companies operating in the public sector, under normal market conditions, with a successful bidder considered to be a Related Party, following an award procedure carried out with publicity and competition, in accordance with public procurement regulations.
- Transactions offered under the same conditions to all shareholders in which equal treatment of shareholders and the protection of the Company's interests are guaranteed.

**D.2 Individually detail any transactions that are significant due to their amount or relevant due to their subject matter carried out between the company or its subsidiaries and shareholders holding 10% or more of the voting or represented rights on the company's board of directors, indicating which body was competent to approve them and whether any shareholder or director affected abstained from voting or representing them. In the case of board competence, indicate whether the proposed resolution has been approved by the board without a majority of independent directors voting against it:**

Name or corporate name of the shareholder or any of its subsidiaries	Shareholding %	Name or company name of the subsidiary company or entity	Nature of the relationship	Type of transaction and other information necessary for its evaluation	Amount (thousands of euros)	Body that has approved it	Identification of the significant shareholder or director who abstained	The proposal to the board, if any, has been approved by the board without the majority of independents voting
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#### Notes

During the fiscal year 2025, no significant related party transactions have been approved due to their amount or their subject matter.

**D.3 Individually detail any transactions that are significant due to their amount or relevant due to their subject matter carried out by the company or its subsidiaries with the company's directors or managers, including those transactions carried out with entities that the director or manager controls or jointly controls, and indicating which competent body approved them and whether any shareholder or director affected abstained. In the case of board competence, indicate whether the proposed resolution has been approved by the board without a majority of independent directors voting against it:**

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

Name or corporate name of the directors or managers or their controlled or jointly controlled entities	Name or company name of the subsidiary company or entity	Link	Nature of the transaction and other information necessary for its evaluation	Amount (thousands of euros)	Body that has approved it	Identification of the shareholder or director who abstained	The proposal to the board, if any, has been approved by the board without the majority of independents voting
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#### Notes

The Company, to the best of its knowledge, is not aware that any member of the Board of Directors or any member of the Company's senior management, including entities that a member of the Board of Directors or senior management may control individually or jointly, has entered into material or significant transactions with the Company.

**D.4 Individually report on significant intragroup transactions due to their amount or relevant due to their subject matter carried out by the company with its parent company or with other entities belonging to the parent company's group, including the listed company's own subsidiaries, unless no other related party of the listed company has an interest in these subsidiaries or they are wholly owned, directly or indirectly, by the listed company.**

In any case, any intragroup transactions with entities established in countries or territories that are considered tax havens shall be reported:

Company name of the entity within the group	Brief description of the transaction and other information necessary for its evaluation	Amount (thousands of euros)
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#### Notes

During the fiscal year 2025, no intragroup transactions have been approved between the Company and its parent company (ENAIRE) or with other entities belonging to the ENAIRE Group or its subsidiaries that have been considered significant due to their amount or relevant due to their subject matter.

**D.5 Individually detail any significant transactions by amount or relevant due to their subject matter carried out by the company or its subsidiaries with other related parties that are significant in accordance with the International Accounting Standards adopted by the EU, and which have not been reported under the previous headings.**

Company name of the related party	Brief description of the transaction and other information necessary for its evaluation	Amount (thousands of euros)
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#### Notes

During the fiscal year 2025, no related party transactions between the Company or its subsidiaries and other related parties have been approved in accordance with IAS 24 that have been considered significant due to their amount or material due to their subject matter.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

## D.6 Detail the mechanisms established to detect, determine and resolve possible conflicts of interest between the company and/or its group and its directors, managers, significant shareholders or other related parties.

For the purposes of the provisions of this section, related persons are understood as the persons referred to in Article 231 of the Consolidated Text of the Corporate Enterprises Act (LSC).

### MEMBERS OF THE BOARD OF DIRECTORS

The situations of conflict of interest that may affect the directors of the Company are regulated in Article 26 (vi) and 29 of the Regulations of the Board of Directors, of which the following obligations should be highlighted:

- Directors must clearly express their opposition if they believe that any proposed decision submitted to the Board of Directors is contrary to the law, the Corporate Bylaws, the Regulations of the Board of Directors, or the corporate interest, and request that such opposition be recorded in the minutes. In particular, Independent Directors and other Directors not affected by the potential conflict of interest must also express their opposition to any decisions that could be detrimental to shareholders not represented on the Board of Directors.
- Directors may not enter into transactions with the Company, except in the case of ordinary transactions made under standard terms for customers and of little significance, meaning transactions whose information is not necessary to give a true and fair view of the entity's net worth, financial position and results.
- No Director, nor any person related to them, may engage in any activity on their own account or on behalf of others that involves effective competition, whether actual or potential, with the Company or that in any other way places them in permanent conflict with the Company's interests.
- Directors must abstain from participating in the discussion and voting on resolutions or decisions in which they or a related person has a direct or indirect conflict of interest, except for those resolutions or decisions that affect them as directors, such as their appointment or removal from office on the Board of Directors or others of similar significance.
- No Director or related person may directly or indirectly carry out professional or commercial operations or transactions with the Company or with any of the companies of its group when these operations do not simultaneously fulfil the conditions established in Article 38 of the Regulations of the Board of Directors, referring to related-party transactions, unless the Board of Directors is informed in advance and approves the transaction, in accordance with the provisions of Article 5.4 (xx) of the Regulations of the Board of Directors.
- Directors are obliged to inform the Board of Directors of any situation of direct or indirect conflict of interest that they may have with the Company's interests. In the event of a conflict, the affected Director shall refrain from intervening in the operation to which the conflict refers. However, in accordance with the provisions of section 2 of Article 529 duovicies of the LSC, directors who represent or are linked to the ultimate parent company on the governing body of the subsidiary listed company shall not abstain, without prejudice to the fact that, in such cases, if their vote was decisive for the adoption of the resolution, the rule of reversal of the burden of proof shall apply under similar terms to those envisaged in Article 190.3 of the LSC.

Notwithstanding the foregoing, the Company may waive the prohibitions contained in the preceding paragraphs in individual cases by authorising a Director or a related person to enter into a specific transaction with the Company, to use certain corporate assets, to take advantage of a specific business opportunity or to obtain an advantage or remuneration from a third party. The authorisation must be approved by the General Shareholders' Meeting if the purpose of the authorisation is to waive the prohibition on obtaining an advantage or remuneration from a third party, or if it concerns a transaction whose value exceeds ten (10) percent of the company's assets. In other cases, the authorisation may also be granted by the Board of Directors, provided that the independence of the Directors granting the authorisation with respect to the Director being exempted is guaranteed, and the harmlessness of the authorised transaction for the company's assets or, as the case may be, its execution under market conditions and the transparency of the process must be assured.

The obligation not to compete with the Company may only be waived if no harm to the Company is to be expected or if the expected harm is outweighed by the benefits expected to accrue from the exemption. This exemption shall be granted by express and separate agreement of the General Shareholders' Meeting.

Finally, in the execution of the aforesaid obligations, the Board of Directors of the Company approved, at its meeting held on 24 June 2025, the new Procedure for the Management of Conflicts of Interest of Directors and Shareholders of Aena and its subsidiaries with registered offices in Spain. This Procedure is Aena's Conflict of Interest Compliance Policy, approved on 28 October 2025, applicable to all employees of the Aena Group, including members of the Board of Directors and senior management. The purpose of the aforesaid Procedure is to regulate the principles and procedures for action regarding the prevention of conflicts of interest in which Directors, their related parties and shareholders may find themselves, pursuant to the provisions of the applicable corporate regulations, especially the LSC, and Aena's Corporate Governance system.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

Specifically, this Procedure, which replaces the Procedure for the Management of Conflicts of Interest approved in November 2018, includes the mechanisms to prevent conflicts of interest of Directors, such as the obligation to abstain, the duty to disclose or object in certain situations, as well as the processes for reporting conflicts of interest.

## CONFLICT IDENTIFICATION AND RESOLUTION MECHANISMS

Article 29 of the Regulations of the Board of Directors stipulates that Directors must inform the Company, through the Appointments, Remuneration and Corporate Governance Committee, of all positions they hold and activities they perform in other companies or entities, of significant changes in their professional situation, of legal, administrative or any other claims that, due to their importance, could seriously affect the reputation of the Company and, in general, of any fact or situation that may be relevant to their performance as a director of the Company.

Directors may not, unless expressly authorised by the Board of Directors, following a report from the Appointments, Remuneration and Corporate Governance Committee, form part of more than five (5) Boards of Directors, excluding (i) the Boards of Directors of companies that form part of the same group as the Company; (ii) the Boards of Directors of family companies or estates of Directors or their relatives; and (iii) the Boards of Directors of which they form part due to their professional relationship. The Regulations also determine that they may not be part of more than three (3) boards of directors of other companies whose shares are listed for trading on any domestic or foreign stock exchange.

Given that no Director, nor any person related thereto, may directly or indirectly carry out professional or commercial operations or transactions with the Company or with any of the companies of the Aena Group when such operations do not simultaneously fulfil the conditions mentioned in the previous section, it is required as a mechanism that the Director previously informs the Board of Directors of the professional or commercial transaction they wish to carry out.

In addition to the provisions of the Regulations of the Board of Directors, as mentioned in the previous section, the Directors are subject to the Procedure for the Management of Conflicts of Interest of Directors and Shareholders of Aena and its Subsidiaries with registered offices in Spain, approved on 24 June 2025. This Procedure includes the following additional obligations of the members of the Board of Directors, *inter alia*:

- To declare, at the time of accepting office, that they are not affected by conflicts of interest.
- To abstain from exercising their powers when they find themselves in a situation in which they cannot guarantee that their own interests shall not be prioritised over those of the Company itself or there are circumstances that prevent them from acting with freedom of judgement or compel them to follow instructions from third parties with Interests that are Contrary to those of the Company itself.
- To seek a reasonable balance between the interest of the Aena Group and the particular interest of one of the companies that comprise it, enabling the efficient and flexible operation of the Group's business unit, but which also prevents unjustified detriment to the Subsidiaries and the unnecessary postponement of their corporate interest.
- To report to the Board of Directors, through its Secretary, any potential conflict situation. Even when that a Director is in doubt as to whether a particular situation may constitute a potential conflict of interest, he or she may refer his or her query to the Secretary of the Board of Directors. The Secretary of the Board of Directors or the Director may, if he or she deems it appropriate, refer the matter to the Audit Committee or to the Board of Directors itself.

Without prejudice to the above, the Board of Directors itself may also assess whether any Director may be involved in a conflict of interest that has not been previously reported by the Director. This circumstance shall be reported to the Director so that he or she may adopt the appropriate measures, without prejudice to the Board of Directors being able to adopt, if necessary, additional measures to protect the corporate interest.

Furthermore, the Aena Group's Related-Party Transactions Procedure requires all members of the Board of Directors, both of Aena and its Group Companies, as well as of ENAIRE (parent company) to declare that they are aware of the duty to notify the Secretary of the Board with sufficient advance notice, of any related-party transaction that they intend to carry out themselves in their own name or that will be carried out by persons related to them.

Moreover, the Board of Directors is the contracting body authorised to approve, where appropriate, the formalisation of significant contracts, i.e. those with a value in excess of EUR 20 million, both in the case of commercial contracts and in the case of contracts with suppliers. Likewise, the Board of Directors is the body empowered to approve conventions, collaboration agreements, patronage, donations and sponsorships of more than EUR 6 million. The Board of Directors therefore has complete control over these transactions and is fully aware of their existence. Thus, in the event of a significant business relationship that could lead to a conflict of interest, the Board itself would be aware of it even before it was entered into.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**D.7 Indicate whether the company is controlled by another entity within the meaning of Article 42 of the Code of Commerce, whether listed or not, and has, directly or through its subsidiaries, business relations with that entity or any of its subsidiaries (other than those of the listed company) or carries out activities related to those of any of them.**

Yes  No

ENAIRE E.P.E.

Indicate whether the respective areas of activity and any business relationships between the listed company or its subsidiaries on the one hand, and the ultimate parent company or its subsidiaries on the other hand, have been publicly disclosed in an accurate manner:

Yes  No

**Report the respective areas of activity and any business relationships between the listed company or its subsidiaries, on the one hand, and the ultimate parent company or its subsidiaries on the other hand, and identify where these aspects have been publicly disclosed**

Information on the respective areas of activity of Aena and its subsidiaries is published both on Aena's corporate website and in the Management Report accompanying the Individual and Consolidated Annual Accounts. Any business relationships between Aena or its subsidiaries and ENAIRE or its subsidiaries are disclosed in detail in the Notes to the Individual and Consolidated Annual Accounts, and the most significant related-party transactions entered into during the year are included in the report prepared by the Audit Committee on related-party transactions.

Identify the mechanisms in place to resolve possible conflicts of interest between the parent company of the listed company and the other companies in the group:

**Mechanisms for resolving potential conflicts of interest**

The Procedure for the Management of Conflicts of Interest of Directors and Shareholders of Aena and its Subsidiaries with registered offices in Spain, approved on 24 June 2025, provides, pursuant to the LSC, the mechanisms foreseen for intra-group transactions, considered as those transactions entered into by each company with its parent company or other companies of the Aena Group that may be subject to a conflict of interest. Transactions carried out with an Aena Group company shall not be considered subject to conflicts of interest when carried out with its subsidiaries, except when a significant shareholder in the latter is a person with whom the company cannot carry out the transaction directly without applying the Aena Group's Related-Party Transactions Procedure. However, for subsidiaries that are subject to the LSC, their transactions with the parent company are deemed transactions subject to conflict of interest.

In this regard, transactions excluded from the Aena Group's Related-Party Transactions Procedure shall not be considered intra-group transactions.

The transactions entered into by each company with its parent company or other Aena Group companies subject to the conflict of interest shall be approved by the competent body pursuant to Article 231 bis of the LSC.

In this regard, when the competent body approving the transaction is the Board of Directors, the Directors who are related to or represent the parent company may participate in said approval, in which case, if the decision or vote of such Directors is decisive for the approval, it shall be up to the company and, if applicable, to the Directors affected by the conflict of interest, to prove, in the event that it is challenged, that the resolution is in accordance with the corporate interest and that they used diligence and loyalty in the event that their responsibility is required.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

## E RISK MANAGEMENT AND CONTROL SYSTEMS

### E.1 Explain the scope of the company's financial and non-financial Risk Management and Control System, including those of a fiscal nature.

Aena has implemented a Risk Management and Control System (hereinafter, the "Risk Management System" or the "System") that categorises, based on their impact, strategic, operational, financial, technological, social, environmental, good governance, information, legal and compliance (including those of tax regulations) risks, prioritising them according to their criticality based on their impact (economic, operational and reputational) and probability of occurrence.

This System implements the principles defined in the Risk Control and Management Policy, whose last update was approved by the Board of Directors of Aena in December 2024, and which was revised again during the 2025 fiscal year without contemplating additional changes.

The purpose of the Risk Control and Management Policy is to ensure an adequate general framework for the control and management of threats and uncertainties of any nature that may affect Aena, establishing a Risk Management System aimed at:

- 1 Contributing to the achievement of strategic objectives.
- 2 Defending the rights of shareholders and any other significant stakeholders.
- 3 Protecting financial robustness and sustainability.
- 4 Facilitating the development of operations in the terms of safety and quality foreseen.
- 5 Protecting reputation.

The Risk Management System is constituted as a control and management model based on different levels and that operates in an integral and continuous manner, centralising its management in the different corporate business and support areas. The System's methodological approach is based on the COSO III internal control framework and comprises the following steps:

- 1) Risk identification.
- 2) Risk assessment.
- 3) Risk control and management.
- 4) Risk reporting and monitoring.
- 5) Risk update.
- 6) Monitoring of the risk management and control system.

Aena's Risk Management System covers the different types of financial and non-financial risks faced by the Company, including, to the extent that they are significant, the main operational, technological, legal, social, environmental, political, reputational (including those related to corruption), regulatory compliance and economic risks, considering those related to contingent liabilities and other off-balance sheet risks.

All identified risks are categorised and prioritised in the Corporate Risk Map. Each risk is managed, at least, by a Corporate Division, which is responsible for documenting its management according to the parameters defined and approved in the Risk Control and Management Policy.

The Corporate Risk Map has been updated by the Executive Management Committee on an annual frequency, based on the information provided by the Corporate Divisions, and is supervised and evaluated by the Audit Committee. The risk map is ultimately approved by the Board of Directors on an annual basis.

The risks inherent to the international development of Aena are an integral part of its Risk Management System. The fundamental principles of risk management applicable in the foreign subsidiaries of the Group are consistent with the contents of Aena's Risk Control and Management Policy, adapting business risk management to its dimensions and economic reality.

### E.2 Identify the company bodies responsible for the development and implementation of the financial and non-financial Risk Management and Control System, including those of a fiscal nature.

The roles and responsibilities of the areas involved in risk control and management are established in the Risk Control and Management Policy, as described below:

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- The Board of Directors defines, updates and approves Aena's Risk Management and Control Policy, setting the acceptable risk level for each situation, and being ultimately responsible for the existence, and operation, of an adequate and effective Risk Management System.
- The Audit Committee monitors and assesses the Risk Management System, ensuring that major financial and non-financial risks are identified, managed, communicated and maintained at planned levels. This supervision covers the different types of risks faced by the Group and specifically includes monitoring and assessing the following:
  - The measures planned to mitigate the impact of the risks identified and their effectiveness.
  - The information and internal control systems used to control and manage the aforementioned risks.
  - That the risk level is maintained in the variables defined as acceptable.
- The Corporate Divisions identify, assess and validate the risks for which they are responsible, carry out the mitigating activities associated with the risks, propose and report indicators for their appropriate monitoring and establish action plans to mitigate risks, reporting on their effectiveness.
- The Internal Audit Division assists the Audit Committee in coordinating the activities defined in Aena's Risk Control and Management Policy; ensuring the proper functioning of the Risk Management System so that the main risks affecting Aena are properly identified, managed and quantified; standardising and consolidating reports on the identification and assessment of risks and their corresponding indicators, mitigating activities and action plans, prepared by the Company's corporate and operational areas; and reporting to the Company's governing bodies.

### **E.3 Indicate the main financial and non-financial risks, including tax risks and, to the extent significant, those arising from corruption (the latter within the scope of Royal Decree-Act 18/2017), which may affect the achievement of the business objectives.**

Aena's business objectives may be affected by a variety of risks inherent to its activity, the environment in which it operates and its regulatory framework, as well as by certain financial risks.

The main risks that may affect the achievement of the business objectives are indicated below:

- During the year 2025, the 2024 operations and passenger figures have been surpassed. However, the evolution of traffic and its future trend may be affected by the current uncertain macroeconomic environment and geopolitical risks, as well as other external factors.

With regard to the macroeconomic environment, the evolution of the economic situation in countries of origin of tourism, as well as the impact that trade tensions between the main world powers may have on global economic growth, may affect households' disposable income and lead to limitation of non-essential expenses such as tourism, which could lead to a slowdown in their growth.

The global geopolitical context, marked by uncertainty about the development of the various ongoing armed conflicts or those that could arise in the future, could also affect the economy and tourist flows.

Finally, other external factors with an impact on the aviation business include risks arising from airline dependency, airline bankruptcies and mergers, delays in the supply chains of aircraft manufacturers and suppliers, the imposition of potential limits on tourism in certain destinations, the rise of new pandemics, as well as competition with other modes of transport or alternative airports.

- Aena is exposed to risks related to airport operations (operational and physical security). Impacts on the safety of persons or property, due to accidents, illegal interference activities (including terrorists any other kind of interference), and other incidents (impact of wildlife control, unauthorised drones, continuous electrical power supply, etc.) derived from operations, may expose the Company to potential liabilities that may involve indemnities and compensations, as well as loss of reputation or interruption of operations.
- Aena is dependent on information and communication technology, and systems and infrastructures face certain risks, including cybersecurity risks, that are the result of both internal and external threats and the exploitation of vulnerabilities, as a result of cyberattacks and other threats to the confidentiality, integrity, availability, authenticity and traceability of the information stored in the systems, as well as to the capacity of the systems.
- Aena operates in a regulated sector, and future changes or developments in the applicable regulations, as well as agreements and resolutions of regulators both nationally and internationally, may have negative impacts on its commitments and on the revenue, operating results and financial position of Aena. In particular, this regulation affects the aeronautical business in the following aspects:

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Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- Management of the airport network with public service criteria.
- The airport charges regime.
- Airport security measures.
- Operational safety.
- Allocation of time slots.
- In this context, during the fiscal year, the second Airport Regulation Document (DORA 2022–2026) continued to be in force, which implies a series of obligations regarding the standards of quality of service and commissioning of strategic investments, the non-compliance of which may lead to penalties being imposed. During the first quarter of 2026 the company is due to submit its DORA III proposal for the 2027-2031 period. The procedure for the processing and approval of DORA III (including the proposed fare framework) may be influenced by the demands made by different stakeholders within the procedure until its final approval, which is scheduled before the end of September.
- Risk derived from increased need for planned investment as well as non-compliance with deadlines, budgets or the quality of the contracted actions, which affect the operation or profitability of the airports or imply non-compliance with legal obligations as a result of third-party actions (tender awardees or public bodies), or derived from the evolution of other external conditioning factors that may affect the execution of the actions ( materials, environmental and operational regulations, etc.). With the aim of adapting airports to new safety requirements, matching capacity with expected demand and maintaining service quality, DORA III for the period 2027-2031 envisages investments of EUR 9,991 million in the regulated area, exceeding the investments made in previous regulatory periods.
- Aena is exposed to the effects of climate change risk, with environmental sustainability set as a key strategy for the company's management. This risk entails economic, operational and reputational impacts arising from the following matters:
  - Physical risks associated with climate change events, natural disasters and extreme weather conditions. These risks may have a direct impact on airport infrastructures and their operations, as well as demand increased investment to maintain the resilience of infrastructures and the operability of airports.
  - Changes in traffic demand due to reduced attraction of certain tourist destinations as a result of extreme temperatures and adverse weather events.
  - Transition risks, arising from compliance with existing or future environmental regulations and the imposition of regulatory restrictions that they may entail:
    - Decreases in demand due to higher carbon prices, taxation, the use of sustainable aviation fuel (SAF), or potential limitations of domestic flights versus other transport alternatives.
    - Limitations to the operation, capacity and necessary development of airports resulting from environmental reasons or derived from compliance with existing or future environmental regulations, including those on noise.
  - The degree of implementation of the measures contemplated in the company's Climate Action Plan, aimed at establishing a decarbonised and sustainable economic model across the network's airports.
  - A continuously evolving policy and regulatory framework in the field of environmental sustainability.
- Aena is a listed state-owned trading company and, as such, its management capacity in certain areas (international expansion, hiring of personnel and suppliers, among others) is affected by the application of public and private regulations.
- Aena depends on the services provided by third parties at its airports (handling companies, security, air traffic controllers, etc.). In a scenario of generalised cost increases and difficulty in attracting qualified staff, technology dependence, etc., aspects such as labour disputes and non-compliance with service levels may impact operations, etc.
- Impacts on the quality of service perceived by passengers and in relation to other airport managers, which could affect Aena's reputation or lead to non-compliance.
- Aena's international activity is subject to risks associated with the materialisation of potential impacts that have not been foreseen when planning and analysing acquisitions, as well as those derived from the subsequent development of operations in third-party countries (through subsidiaries and affiliates) and the fact that profitability prospects may not be as expected due to the worsening economic climate, adverse legal and regulatory changes or other effects on the concession contracts. In particular, the investment made in Brazil requires continuous analysis of the recovery and the evolution of its main indicators, which may be affected by the market/country in which it operates.
- Risk of losing competitiveness by not developing innovation and technological development policies that are appropriate to the needs of the business, and which are aimed at improving the passenger experience, strengthening airport security and improving operational efficiency. This risk includes the potential impacts of regulatory or other restrictions, which may delay or limit the execution of innovation projects or the implementation and deployment of innovations, including those derived from new forms of urban mobility as well as solutions and functionalities based on Artificial Intelligence.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- There is a risk that Aena may suffer from sanctions, financial losses or damage to its reputation, or be held liable due to non-compliance or defective compliance with legal regulations, rules of conduct, violations of human rights and other standards enforceable in its operation.
- Aena is exposed to risks specifically related to the evolution of commercial activity, with revenues from commercial activity being linked to both passenger volumes and passenger spending capacity. In a context of growing traffic levels, the evolution of commercial activity may be affected by changes in sector trends and the passenger mix, as well as by regulatory aspects that may affect certain duty-free products or limit commercial activities linked to mobility in stressed destinations. The evolution of macroeconomic factors and changing trends in the sector also affect the real estate business, posing additional challenges linked to the development strategies of airport cities.
- Changes in tax legislation could result in additional taxes or other forms of harm to the tax position of Aena.
- Aena is and will in the future continue to be exposed to the risk of loss from legal or administrative proceedings in which it is involved.
- Insurance coverage may be insufficient.
- Aena is exposed to risks related to its indebtedness and other financial risks, including market risk (exchange rate and interest rate fluctuations), credit and liquidity risk.

#### E.4 Identify whether the entity has risk tolerance levels, including those of a fiscal nature.

The Executive Management Committee regularly identifies the risks that threaten the fulfilment of the business and corporate objectives, conducting an assessment of their criticality based on their impact and probability of occurrence defined as:

- Impact: Damage to Aena's objectives if the risk were to materialise as a certain event. For the assessment of the identified risks, the different possible types of impact of each risk are considered:
  - Economic: the impact is manifested through loss of profits or pecuniary losses.
  - Operational: the impact materialises through the temporary difficulty or inability to perform activities in certain areas, airports, or to be able to provide certain services to customers.
  - Reputational: the impact is manifested through the possible loss of prestige in the eyes of different stakeholders, mainly those who have a significant influence on the business, such as customers, regulators, employees, financial institutions or investors.
- Probability of occurrence: Likelihood that the risk will be realised in a certain event.

This assessment is reflected in the Corporate Risk Map, which is reviewed by the Audit Committee and approved by the Board of Directors at least annually.

Aena's Risk Management and Control System establishes that each risk in the Corporate Risk Map, including those related to compliance with tax regulations, has associated key monitoring indicators, for which tolerance thresholds are determined (maximum and/or minimum limits accepted by each indicator), with the aim of maintaining the impact or probability of risk occurrence at the levels defined as acceptable. When the established tolerance thresholds are exceeded, the need to design and execute specific action plans must be evaluated.

#### E.5 Indicate which financial and non-financial risks, including those of a fiscal nature, have materialised during the fiscal year.

The main risks identified in the Company's Risk Management System are detailed in section E.3 of this report.

During the fiscal year, risks inherent to the activity, the business model and the environment in which Aena operates have materialised. The control systems, policies and procedures established by the Company have allowed the risks to be appropriately managed.

The airports of the Aena Group (Spain, London-Luton and Aena Brasil) closed 2025 with 384.8 million passengers (4.2% more than in 2024), and 3.3 million aircraft movements were handled (2.4% more than in 2024). In the specific case of the Network's airports in Spain, an annual record has been reached with over 321.6 million passengers, compared to 309.4 million in 2024, which represents a year-on-year increase of 3.9%.

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<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

As mentioned in section E.3, the company's activity and evolution of traffic is affected by the current uncertain macroeconomic environment and geopolitical risks. However, there have been no significant consequences for the Company in this regard in 2025. The Company's management continues to analyse and monitor the potential future impacts that may be produced by the current situation of uncertainty.

As regards commercial activity in Spain, the fiscal year saw improvements compared to 2024 in practically all business lines. The renovation of retail space (duty free, restaurants and shops) with new brands, new units and more space, increased sales in mobility lines (car rental and car parks), as well as strong demand for VIP lounges, continue to drive growth in commercial activity over and above the increase in traffic.

With regard to the Airport Regulation Document for the period 2027-2031 (DORA III), the investment proposal approved by the Board of Directors of the Company was publicly announced on 18 September, which includes a total investment of EUR 12,888 million, of which EUR 9,991 million euros correspond to regulated investments and the rest to non-regulated actions (associated with commercial activity). The proposal for regulated investments that has been finally included in the Airport Regulation Document after processing, which includes the consultation period with user associations, will be submitted for approval by the Council of Ministers, pursuant to the provisions of Act 18/2014, of 15 October.

From the environmental point of view, the Aena Group follows the roadmap established by the Climate Action Plans (PAC), which set out the Aena Group's commitment and actions to achieve the carbon footprint reduction targets, as well as the annual strategic objectives, in order to reduce its own emissions from the production of renewable energy by expanding self-consumption, purchasing renewable energy with a guarantee of origin, and improving energy efficiency in buildings, among others.

On 28 April 2025, there was a massive power outage in Spain that triggered the activation of the action and contingency plans in place for this type of situation at all national airports. This allowed them to maintain operations during the incident thanks to the contingency electrical systems available to the infrastructures, which were activated immediately when the connection to the grid was lost. The "crisis committees" and the general committee of the airport network were activated at all airports from the very first moment. These measures contributed to maintaining commercial flight operations at 93% during the incident.

On 18 December 2025, the signing of the contract to purchase 51% of the capital of the new holding company that owns and manages the companies owning 100% of Leeds Bradford Airport and 49% of Newcastle Airport in the United Kingdom was announced. It is expected to materialise in the second quarter of 2026 once all regulatory approvals have been obtained.

- Finally, the Company does not expect any non-compliance with the commitments assumed in the Airport Regulation Document 2022-2026, in force during the fiscal year.

No tax risk has materialised during the fiscal year.

## E.6 Explain the response and monitoring plans for the entity's main risks, including those of a fiscal nature, as well as the procedures followed by the company to ensure that the board of directors responds to new challenges as they arise.

Aena's Risk Management System integrates the risk response plans, identifying the mitigating activities, action plans and contingency plans for the risks included in the Corporate Risk Map, based on their assessment or level of criticality, to ensure the management of risks considering the established tolerance indicators and parameters.

With regard to the risks included in the Corporate Risk Map, the mitigating activities and action and contingency plans vary depending on each type of risk, and include but are not limited to the following:

- Operational Safety Management System.
- Internal Control over Financial Reporting System (ICFR) with certification ISAE 3000.
- Regulatory Compliance System including policies and procedures to combat corruption and fraud, and the corporate governance policy.
- Cybersecurity Plan and Information Security Master Plan.
- Disaster recovery plans for information systems (DRPs).
- Information Security Policy and Management Procedures for incidents and security stopgaps.
- ICT security reviews under ISO 27001 and the National Security Scheme.
- Climate change strategy (Climate Action Plan) and analysis of climate scenarios, and assessment of needs to adapt airports with monitoring of indicators.
- Integrated Quality, Environmental and Energy Efficiency Management System, certified by an accredited external entity in accordance with UNE-EN ISO 9001 and UNE EN-ISO 14001 standards.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
<b>Risk Management and control systems</b>	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- Monitoring of environmental and technological surveillance legislation.
- External and internal airport security audits (safety and security).
- Network Management Centre and Airport Management Centres for communication, identification, follow-up and coordination of incidents.
- Self-protection plans and contingency, preparation and response procedures to emergencies, winter contingencies, etc.
- Follow-up of contracts and coordination with external providers of air navigation services, handling services, etc.
- Plan to attract air traffic and boost airline loyalty.
- Continuous monitoring of flows in the domestic and international aeronautical market.
- Investment planning, control and execution procedures.
- Master Plans.
- Action procedures to ensure the correct management of plans and projects with an environmental impact.
- Management and reduction of the acoustic impact on the surrounding populations: preparation of strategic noise maps, noise monitoring systems and flight paths, sound insulation plans.
- Inspections on noise quality and monitoring of noise action plans.
- Corporate innovation strategy (Strategic Innovation Plan) and collaboration with external companies in terms of innovation.
- Internal regulations and contracting control systems.
- Corporate tax policy.
- Occupational Risk Prevention Management System.
- HR processes and programmes (planning and organisation, training management, personnel recruitment and development).
- Interest rate hedging instruments, guarantees and sureties.
- Monitoring of agreements and litigation with commercial operators.
- Procedures for the annual updating of fares, consultations with airlines and follow-up of complaints.
- Monitoring compliance with regulatory commitments (DORA).
- Commercial activity monitoring controls (CICO)
- Management and monitoring of compliance risks through the SAP-RICUM application and complaints channel.
- Monitoring of the planning and marketing of Airport Cities.

Aena also has an insurance policy aimed at reducing, preventing and transferring the risks existing within the airport network and the possible claims that may arise from its activity, for which Aena has taken out the usual policies for its activity, including the following:

- Civil aviation liability policy for airport operator + war and terrorism civil liability.
- Policy for all risks, material damage, loss of profit and breakdown of machinery + excess coverage from the Insurance Compensation Consortium for terrorism acts.
- Technology protection policy (loss or damage to computer systems and loss of stored data).
- Employee protection policy (life, accidents and health).
- Third Party Liability Policy for Managers and Directors.
- Environmental Liability Policy.

Likewise, in order to limit Aena's liability for the activities carried out by any company that performs its activity within the airport premises (handling agents, airlines, suppliers, lessees, etc.), Aena requires these companies to take out different civil liability policies, including Aena, as an additional insured party, without losing its status as a third party in these policies.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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With regard to the procedures followed by the company to ensure that it responds to the new challenges that arise (emerging risks), the Risk Control and Management Policy establishes that the Corporate Risk Map will be reviewed at least annually and assessments of the risks identified will be carried out, mainly through the information on the defined risks provided in the monitoring system that those responsible for them must report on according to the management carried out in the fiscal year. In addition to these regular updates, both the Executive Management Committee and the Board of Directors regularly analyse new risks faced by the company, taking into consideration action plans, mitigating measures or contingency plans identified as necessary by the relevant management areas.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

## F INTERNAL RISK CONTROL AND MANAGEMENT SYSTEMS RELATED TO THE PROCESS OF ISSUING FINANCIAL INFORMATION (ICFR)

Describe the mechanisms that comprise the control and risk management systems regarding your entity's financial reporting process (ICFR).

### F.1 Control environment of the entity

Report on, indicating its main characteristics, at least:

#### F.1.1. Which bodies and/or functions are responsible for: (i) the existence and maintenance of an adequate and effective ICFR; (ii) its implementation; and (iii) its supervision.

AENA's Internal Control over Financial Reporting System (hereinafter, ICFR) is a process designed to provide reasonable assurance regarding the reliability of financial information and, specifically, of the Annual Accounts in accordance with generally accepted accounting principles.

The responsibility model is articulated through the following bodies and functions that develop, maintain and supervise the financial reporting process:

- Board of Directors:

As established in the Regulations of the Board of Directors, the Board, among others, is responsible for the following functions:

- The supervision of the effective functioning of any Committees it may have been set up and of the actions of any delegate bodies and any executives it may have appointed.
  - The formulation of the annual accounts, the management report, which shall include in a separate section the corporate governance report and the remuneration report, and the proposed distribution of the Company's profit, as well as the consolidated accounts and management report, and their submission to the General Shareholders' Meeting.
  - The determination of the risk control and management policy, including those of a fiscal nature, the Regulatory Compliance policy, and monitoring of internal reporting and control systems.
  - The approval of financial, non-financial and corporate information that must be made public by the Company regularly.
  - The definition of the structure of the group of companies of which the Company is the parent.
  - The approval of the creation or acquisition of shares in special purpose vehicles or entities domiciled in countries or territories classed as tax havens, as well as any other similar transactions or operations which, due to their complexity, could compromise the transparency of the Company and its group.
  - The determination of the tax strategy.
  - The supervision of the process of preparing and presenting financial information and the management report, including, where appropriate, the required non-financial information.

- Audit Committee:

The Board of Directors has permanently constituted an Audit Committee comprising five members, who must be non-executive directors, the majority of whom must be independent, as an internal body of an informative and consultative nature, to which it assigns the following functions in relation to internal reporting and control systems:

- To supervise and evaluate the preparation process and the integrity of financial and non-financial information, as well as the control and management systems for financial and non-financial risks relating to the Company and, where appropriate, the Group—including operational, technological, legal, social, environmental, political, reputational and corruption-related risks—and to submit recommendations or proposals to the Board of Directors aimed at safeguarding their integrity, reviewing compliance with regulatory requirements, the appropriate definition of the scope of consolidation and the correct application of accounting criteria.
- Regularly review the internal control and risk management systems so that major risks are properly identified, managed and disclosed.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- To assess all aspects of the company's non-financial risks, including operational, technological, legal, social, environmental, political and reputational risks, as well as those related to corruption.
- To monitor the effectiveness of the Company's internal control, internal audit and risk management systems, as well as discuss with the auditor any significant weaknesses in the internal control system detected in the course of the audit, without compromising the auditor's independence. For these purposes, and where appropriate, they may submit recommendations or proposals to the Board of Directors and the corresponding deadline for their follow-up.
- To establish and oversee a mechanism that allows employees and other persons related to the Company, such as directors, shareholders, suppliers, contractors or subcontractors, to report potentially significant irregularities, including financial, accounting or any other irregularities related to the Company that they become aware of within the Company or its Group. This mechanism must guarantee confidentiality and, in any case, foresee cases in which communications can be made anonymously, while respecting the rights of the claimant and the respondent.
- To ensure the independence and effectiveness of the Internal Audit function; to propose the selection, appointment, reappointment and removal of the head of the Internal Audit service; to propose the Internal Audit budget; to approve the annual Internal Audit guidance and work plan, ensuring that its activity is primarily focused on relevant risks (including reputational risks); to receive regular information on its activities; and to verify that Senior Management takes into account the findings and recommendations of its reports.
- Coordinate and receive information from the bodies responsible for compliance in relation to initiatives to modify Aena's general regulatory compliance system.
- Review the regulatory compliance policy and other policies and procedures to prevent inappropriate conduct, as well as the supervision of the management of the Complaints Channel and the annual report on the Compliance System to be submitted to the Board.
- To generally ensure that the established internal control policies and systems are effectively implemented in practice.

• **Economic and Financial Division:**

The Economic and Financial Division ensures the design and operation of internal control, guaranteeing compliance with the objectives set to ensure the reliability of the financial information prepared on a regular basis.

In carrying out its responsibilities, the Economic and Financial Division is supported by the Internal Control area, whose functions are as follows:

- To design and implement the internal control model for financial reporting when changes occur in the Aena Group's scope of consolidation due to the takeover of new components, supporting and supervising until it is fully operational.
- To identify, together with the functional management unit, necessary changes to ICFR due to changes in risks, processes or systems, and consequently update the risk and control matrices and their corresponding flowcharts.
- To receive and respond to all queries relating to the operation of the ICFR, either directly or with the support of the most appropriate experts in each case.
- To ensure the standardisation of the ICFR at the different levels of the Group, through continuous or ad hoc evaluations.
- To verify the operability of the controls and that the evaluations and certifications are being carried out.
- To identify internal control training needs and provide the necessary training.
- To inform the Internal Audit Division, for its consideration for the purposes of updating its review programmes, of any change in risks, controls, and evidence in the risk and control matrices, flow charts, as well as any other amendment that affects their configuration and definition.
- To maintain and update the ICFR Compliance Manual.

Those responsible for the processes and controls participate in the design, review and updating of the ICFR in the part that applies to them, so that their involvement, the work of the Internal Control area and supervision by Internal Audit, allow the Economic and Financial Division to maintain the effectiveness and quality of the internal control over financial reporting.

• **Internal Audit Division:**

Aena has an Internal Audit Division, which reports organisationally to the Chairman of the Board of Directors of Aena, and functionally to the Chairman of the Audit Committee.

The Internal Audit Charter states that the mission of this Division is to provide the Chairman of the Company and the Board of Directors, through the Audit Committee, with the effective analysis, evaluation and supervision of the Company's internal control and relevant risk management systems.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

Its functions include supervising the reliability and integrity of the financial information, both accounting and management information; the procedures for its recording; the information, accounting and data processing systems; and the procedures used to communicate the information that the Company must provide regularly in compliance with the applicable regulations, as well as the established ICFR.

### F.1.2. Whether the following elements exist, especially with regard to the financial reporting process:

- **Departments and/or mechanisms in charge of: (i) the design and review of the organisational structure; (ii) clearly defining lines of responsibility and authority, with an appropriate distribution of tasks and duties; and (iii) ensuring that sufficient procedures are in place for their proper dissemination within the entity.**

It is the responsibility of the Board of Directors to lay the foundations of the corporate organisation in order to ensure the greatest possible efficiency.

The Appointments, Remuneration and Corporate Governance Committee, made up of five members, who must be non-executive directors, the majority of whom must be Independent, is responsible for reporting on proposals for the appointment and removal of senior managers and proposing the basic conditions of their contracts to the Board of Directors.

In 2025 there have been changes in the organisational structure of Aena, affecting the organisation of Operational and Airport Network areas. Once approved, they were published and circulated throughout the organisation via internal communications.

The People and Organisation Department is responsible for analysing, designing and developing Aena's organisational structure, ensuring its alignment with the company's strategic objectives.

The lines of responsibility, hierarchical dependencies and duties of each of the positions are defined in the Organisation Manuals of each Division, reflecting the existing hierarchical structure through organisational charts and, through the job descriptions, the mission, functions, processes and competencies of each of the company's management positions and positions of responsibility.

All Aena employees can access the organisation chart via SuccessFactors on the intranet.

In order to comply with the obligations of transparency, access to public information and good governance, public access is established through the website to information relating to the top-level organisational structure, profile of the management team, composition of the Board of Directors and directors' remuneration, presented in a clear, free and structured manner.

Aena has a Performance Management System, which is a tool that evaluates and recognises, by analysing the results obtained, the actions of employees in achieving Aena's objectives.

This system is implemented, among others, through the document "Basis of the Performance Management System", which details the general criteria that apply to it. Both the applicable documentation and the terms and conditions are published on the Aena intranet for consultation by all company employees.

- **Code of conduct, approving body, degree of dissemination and instruction, principles and values included (indicating whether there are specific mentions of the recording of transactions and preparation of financial information), body responsible for analysing breaches and proposing corrective actions and sanctions.**

Aena has a Code of Conduct, approved by the Board of Directors on 30 June 2015 and last updated on 27 May 2025, which aims to establish the company's principles and values of ethics, integrity, legality and transparency. The Code is binding on and applicable to the members of the Governing Bodies, Senior Management and in general, without exception and, regardless of their position, responsibility, occupation or geographical location, all workers of the Aena Group.

The document is available on the corporate intranet, and on Aena's public website. It has also informed its new employees and executives of their duty to be aware of and comply with the Code of Conduct, providing them with the documentation at the start of their employment, as part of their welcome pack. All employees are also expressly required to accept it via the login message on their computers.

Additionally, the Code of Conduct was disseminated through the general training action aimed at all company employees and executives on the Regulatory Compliance System, and the training action for new Directors on the Regulatory Compliance System.

Other communication actions related to the Code of Conduct have also been implemented for all employees, as well as awareness-raising sessions for the Airport Management Committee and other specific Divisions of the Organisation on the Regulatory Compliance System.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

Thus, this Code, in its section on “General guidelines for conduct”, distinguishes those related to the environment, stakeholders and the image of Aena. Specifically, point 4.9 states that the Company’s relations with customers, suppliers and collaborating companies must be based on respect, transparency and trust in order to obtain mutual benefit. Likewise, it is considered that relations with its investors and shareholders, as stated in point 4.10, must be based on transparency, trust and sustainable reciprocal benefit, and to this end it establishes its main official communication channel through the corporate website (www.aena.es), publishing all information that may be of interest to these third parties. With regard to relations with public authorities and administrations, point 4.11 states that they should be guided by institutional respect and transparency. And with regard to Aena’s corporate image and reputation, point 4.14 requires all persons subject to this Code to use them correctly and appropriately.

In relation to economic-financial, non-financial and corporate information, point 4.19 of the Code of Conduct states:

“All of Aena’s economic and financial information, as well as non-financial information and corporate information, must be prepared with reliability and rigour, ensuring at all times that the information that the Group presents to its shareholders and investors, the securities markets or any Administration or public or private supervisory body, is complete and truthful, pursuant to Aena’s General Policy on the Communication of Economic-Financial, Non-Financial and Corporate Information.

In this regard, all individuals to whom this Code applies responsible for preparing the economic-financial information of Aena must ensure that all the information reflects all of the transactions, events, rights and obligations affecting Aena, and that these have been recorded, classified and valued at the right time and in accordance with the applicable legislation, thus making sure that this information offers a true image of the equity, the financial situation, the profit and loss and cash flows of Aena.

Likewise, persons responsible for preparing the economic-financial, non-financial and corporate information must comply with all of the internal and external control procedures established by Aena, in order to guarantee that all transactions receive the correct accounting treatment and are properly reflected in the financial information published by Aena, as well as compliance with regulatory requirements.

The Audit Committee shall oversee the financial, non-financial and corporate reporting process, the effectiveness of internal control, internal and external audit and risk management systems.”

Additionally, in order to complement and implement the provisions of the Code of Conduct, the Board of Directors approved the Aena Third-Party Code of Conduct (updated in December 2025), which aims to define the minimum standards of ethical and responsible behaviour that must be observed by the suppliers, customers and professionals that enter into contracts with the Aena Group or sign conventions, collaboration, or patronage agreements, in the course of their activity.

In addition to the aforementioned Aena Code of Conduct, the Company has an Internal Code of Conduct in the Securities Market, accessible to the public through the corporate website, applicable to the Company and the companies in the Group and which serves to establish rules for the management and control of inside information and transparent communication of relevant information, as well as to impose certain obligations, limitations and prohibitions on affected persons and insiders. This is all in order to safeguard the interests of investors in the securities of the Company and its Group and to prevent and avoid any situation of abuse, without prejudice to encouraging and facilitating the participation of its directors and employees in the Company’s capital within the strictest respect for the law in force.

The Board of Directors has set up the Compliance Oversight and Supervisory Body (hereinafter OSCC) which, among other functions, is responsible for the company's Internal Reporting System which includes the Complaints Channel. The OSCC has delegated to the Compliance Director the management of the Internal Reporting System and the processing of investigation files.

Through the Compliance Division, the Compliance Oversight and Supervisory Body annually submits to the Audit Committee and the Board of Directors, a report on the actions carried out in the previous year, including the management of the complaints channel. It also submits the action plan for the coming year to the Audit Committee for approval on an annual basis.

- **Complaints Channel, which allows communication to the Audit Committee of irregularities of a financial and accounting nature, in addition to possible breaches of the Code of Conduct and irregular activities in the organisation, informing, where appropriate, whether it is confidential in nature and whether it allows anonymous communications, respecting the rights of the claimant and the respondent.**

On 30 May 2023, the Board of Directors of Aena, in compliance with the provisions of Act 2/2023, of 20 February, regulating the protection of persons who report regulatory infringements and the fight against corruption, approved the Policy of the Internal Information and Informant Protection System, the Procedure for the Management of the Internal Information and Informant Protection System and the Aena Protocol for the Prohibition of Retaliation, and appointed the Compliance Oversight and Supervisory Body as Head of the Internal Reporting System, and whose management as well as the processing of investigation files, is delegated to the Compliance Director.

The Internal Reporting System integrates the Complaints Channel, as a formal mechanism for communication, consultation or reporting of irregularities, adapted to the requirements and guarantees demanded in Act 2/2023, accessible through the website and the intranet, where both employees and third parties may notify, report and consult, in good faith and anonymously, actions or omissions that may constitute breaches of European Union Law, serious or very serious administrative breaches, facts or conduct that may have criminal implications, as well as any breach of the principles established in the Code of Conduct, breaches of Aena’s Regulatory Compliance System or of any internal rules on ethics and compliance.

The channel can also be used to report sexual harassment and/or harassment based on gender and harassment in the workplace, which will be dealt with in accordance with their specific Procedures.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

The Complaints Channel is also the instrument for formulating queries regarding the interpretation and application of the Aena Code of Conduct, the Corporate Regulatory Compliance Policies and other internal regulations implementing them, including queries on conflicts of interest.

The Internal Reporting System enables anonymous communications, respecting the rights of the informant and the reported party, guaranteeing confidentiality, the appropriate treatment of the conflict of interest and the absence of retaliation, as well as guaranteeing the protection of informants, the integrity of the information, the processing of personal data and the appropriate management of possible conflicts of interest, in accordance with the provisions of Act 2/2023 and the Documentation of Aena's Internal Reporting System.

The OSCC resolves on the resolution of the complaints and adopts the measures, if any, that may be appropriate, based on the proposal for resolution submitted by the Compliance Division in accordance with the outcome of the investigation carried out by the appointed investigator.

The Board of Directors and the Audit Committee are informed annually of the status and processing of complaints received, including those of a financial and accounting nature, and the measures adopted in each case.

During the fiscal year 2025, 11 complaints were closed after investigation (6 communications received in 2024 and 5 communications received in 2025).

Of the 11 complaints closed, non-compliance has been detected in 1 of them, for which corrective measures and operational improvements have been taken.

For 5 of them, although no non-compliance was found, the need to implement operational improvement measures has been identified.

In the remaining 5, no non-compliance or the need to implement operational improvement measures has been detected.

- **Regular training and refresher programmes for staff involved in the preparation and review of financial information, as well as in the evaluation of ICFR, covering at least accounting standards, auditing, internal control and risk management.**

For the Divisions involved in the preparation and review of financial information, as well as in the evaluation of the Internal Control System, specific training actions are carried out, mainly on accounting, auditing and procurement standards, to help the persons involved to properly perform their duties.

Aena currently has a training plan whose main mission is to contribute as a key element to the achievement of the strategic objectives and the professional and personal development of its employees, covering both the training necessary for on-the-job performance and that aimed at developing the skills required for positions of greater responsibility.

A total of 2,802 employees were trained, with 18,550 hours of training, mainly in information security, regulatory compliance, commercial management, procurement regulations and management, asset management, accounting regulations and consolidation, auditing, and management development programmes.

Likewise, as indicated in the second section of point F.1.2., all employees receive courses on the Regulatory Compliance Policy, which includes the implementation of the Code of Conduct and the establishment of the Complaints Channel. During the year 2025, 537 employees were trained, for a total of 1074 hours, including those who joined the workforce or who had not been trained so far. By the end of 2025, 89.6% of the active workforce had received training, with the 2025 training plan including compliance training for outstanding staff.

Additionally, since 2019, Aena has been participating, together with other relevant companies, in a collaborative space on ICFR for sharing experiences, knowledge and best practices in this area.

## F.2 Assessment of financial reporting risks

Report, as a minimum on:

### F.2.1. What are the main characteristics of the risk identification process, including those of error or fraud, in terms of:

- **Whether the process exists and is documented.**

Aena has documented all ICFR processes pertaining to transactions, accounts and any other financial reporting associated with risks that could lead to a material error.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

In this regard, in order to establish the scope of the ICFR, the calculation of the materiality of the Consolidated Annual Accounts of Aena and subsidiaries is considered, applying both quantitative risk criteria and factors inherent to the business (growth trends, unusual transactions, possible corporate transactions, processes that generate provisions, depreciations, estimates or calculations based on subjective criteria, and processes with risk of fraud). As a result, a total of sixteen processes with an impact on financial reporting have been identified, covering general, business, management and support activities.

They describe the relevant control activities that enable an adequate and timely response to risks associated with the reliability and integrity of financial reporting.

In accordance with the previous year's closed financial statements and the constraints to be considered in the current year, the coverage of the model is reviewed based on quantitative and qualitative materiality, and appropriate amendments are made.

While in 2025, the quantitative materiality threshold has been adjusted by the external auditor KPMG, at Group level, this change has not required changes to the internal control model, as the current design covered all the necessary requirements for that level of materiality.

- **Whether the process covers the full range of financial reporting objectives (existence and occurrence; completeness; valuation; presentation, disclosure and comparability; and rights and obligations), whether it is updated and how often.**

All economic reporting processes carried out at Aena are aimed at recording all economic transactions, valuing assets and liabilities in accordance with applicable regulations and disclosing information in accordance with the requirements of regulators and the needs of the market.

Aena analyses each material process in order to ensure that the risks are reasonably covered by the Internal Control System, and that it functions effectively.

It is updated when relevant changes occur in the processes or as a result of the regular reviews carried out during the fiscal year.

In each of the process matrices, among other control information, the financial reporting objectives (existence and occurrence; completeness; valuation; presentation, disclosure and comparability; and rights and obligations) covered by each of them are clearly identified.

- **The existence of a process for identifying the scope of consolidation, taking into account, among other aspects, the possible existence of complex corporate structures, special purpose entities or vehicles.**

The Aena Group includes all the entities comprising the scope of consolidation.

To identify the entities that should form part of the scope of consolidation, the Group has implemented a procedure as part of the ICFR reporting and consolidation process, the control of which basically corresponds to the Financial Reporting Division of Aena S.M.E., S.A. and the Senior Legal Advisory Management of Aena Desarrollo Internacional S.M.E., S.A., a wholly-owned subsidiary that currently holds the shareholdings in group and associated companies that make up the scope of consolidation of the Aena Group, with the exception of Sociedad Concesionaria del Aeropuerto Internacional de la Región de Murcia S.M.E., S.A., which is under the direct control of Aena S.M.E., S.A.

This procedure makes it possible to identify not only those entities over which the Group can obtain control through the voting rights conferred by direct or indirect stakes in their capital, but also those entities over which control is exercised by other means. This procedure analyses whether the Group has power over, is entitled or exposed to the variable returns of the entity and whether it has the ability to use its power to influence the amount of variable returns. If this analysis concludes that the Group has control, the entity is included in the scope of consolidation, which is reviewed quarterly or when there is any change, and consolidated using the full consolidation method. Otherwise, it is analysed whether there is significant influence or joint control. If so, the entity is also included in the scope of consolidation and is accounted for using the equity method.

- **Whether the process takes into account the effects of other types of risks (operational, technological, financial, legal, fiscal, reputational, environmental, etc.) to the extent that they affect the financial statements.**

As detailed in chapter E above, Aena has implemented a Risk Management System that identifies risks of any nature that could affect the Company, categorising them into strategic, operational, financial, technological, legal and compliance, information, social, environmental and good governance risks. All identified risks are assessed in terms of their impact (economic, operational and reputational) and probability of occurrence, and classified according to their criticality in a Corporate Risk Map that is approved annually by the Board of Directors.

Consistent with this, the internal control over financial reporting model applies not only to the processes of preparing this information, but also to all those of an operational or technical nature that may have a significant impact on the accounting or management figures.

- **Which governing body of the entity oversees the process?**

Overseeing the effectiveness of the ICFR is the responsibility of the Audit Committee. This function should understand the risks to Aena's financial reporting objectives and the controls established by senior management to mitigate them.

This oversight by the Audit Committee is conducted at three levels:

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Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- Risk monitoring and management: risks affecting the reliability of financial reporting are assessed and monitored.
- Monitoring of quality and reliability: monitoring of the effectiveness of internal control over financial reporting and the preparation of financial statements is carried out.
- Supervision of audit activities: the work of the internal auditors is supervised, and appropriate relations are established with the external auditors during their account auditing activities.

The roles of the Management Committee and the Audit Committee in Aena's overall risk identification process are described in more detail in Chapter E above.

### F.3 Control activities

Report on, indicating its main characteristics, if it has at least:

#### F.3.1. Procedures for the review and authorisation of financial reporting and the description of the ICFR, to be published in the securities markets, indicating those responsible, as well as documentation describing the flows of activities and controls (including those relating to fraud risk) of the different types of transactions that may materially affect the financial statements, including the procedure for accounting closures and the specific review of the relevant judgements, estimates, valuations and projections.

Aena, SME, S.A., as the Group's parent company, publishes its quarterly consolidated financial reports to the securities markets. The financial information on quarterly closures is prepared and monitored in accordance with the following procedure:

- Once the quarterly accounts have been closed and reviewed in each of the Group companies as per the closing instructions issued by the Finance Department, the information is sent to the Financial Reporting Division, which is responsible for drawing up the Group's consolidated information in accordance with International Financial Reporting Standards (IFRS).
- The Economic and Financial Division, after its review and supervision, proceeds to submit it to the Management Committee for its knowledge.
- Subsequently, it is submitted to the Audit Committee, which oversees the process of preparing, presenting and ensuring the integrity of the mandatory financial information, compliance with regulatory requirements, the appropriate definition of the scope of consolidation and the correct application of accounting criteria. The agreed procedures report on the review of certain consolidated financial information of the Group, prepared by the Group's external auditors, is also compiled.
- At the accounting closes that coincide with the end of a half-year, the Audit Committee also collects the conclusions of the limited review carried out by the Group's external auditors.
- Likewise, the Audit Committee is responsible for informing the Board of Directors, prior to the adoption by the latter of the corresponding decisions on the financial information that, due to its status as a listed company, the Company must regularly disclose to the public.
- At the end of the fiscal year, the Board of Directors in plenary session prepares the Annual Accounts, the management report and the proposed allocation of the Company's profit, as well as the consolidated accounts and management report, and submits them for approval by the General Shareholders' Meeting. Additionally, for quarterly and half-yearly closes, the Board of Directors reserves the power to approve the financial information that the Company must regularly disclose to the public.
- Finally, the information is published to markets and other public bodies.

With regard to the closing, consolidation and reporting processes, the Economic and Financial Division issues the instructions with the calendar and content of the financial information to be reported by each of the Group's components for preparing the consolidated financial statements.

In the preparation of the accounts, estimates made by the areas responsible for the risk are used to value some of the assets, liabilities, revenue, expenses and commitments recorded therein. These estimates basically refer to:

- Impairment of intangible assets, property, plant and equipment and real estate investments.
- Useful lives of property, plant and equipment and intangible assets.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- Evaluation of litigation, provisions, commitments, assets and contingent liabilities at year-end.
- Fair value of derivative financial instruments.
- Hypotheses used in the determination of liabilities for pension commitments and other employee commitments.
- Risks associated with climate change.

Some of these accounting policies require the exercise of a significant degree of judgement by each of the divisions involved to select the appropriate assumptions on which to base these estimates. These assumptions and estimates are based on past experience, advice received from expert consultants, forecasts and other circumstances and expectations at the close of the period in question. The Management's assessment is considered with respect to the overall economic situation of the industry in which the Group operates, taking into account the future development of the business. Due to their nature, these judgements are subject to an inherent degree of uncertainty; therefore, actual results may materially differ from the estimates and assumptions used. In such cases, the values of the assets and liabilities would be adjusted.

At the close of the fiscal year 2025, the Group has conducted an analysis of the possible indicators of an impairment loss on the non-current assets of the various cash-generating units, with the result that in no case did any indicator come to light that required the performance of the corresponding impairment tests.

The reasonableness of the key assumptions made, as well as of the sensitivity analyses carried out, the results and the conclusions reached on the impairment tests carried out by the Group, have been favourably reviewed by independent professional experts.

The risk and control matrices for the closing, consolidation and reporting, fixed assets, legal and ICFR financing processes, among others, identify risks and include controls related to relevant judgements, estimates, valuations and projections.

In addition to the financial information prepared under the International Financial Reporting Standards adopted by the European Union (IFRS-EU), the reported financial information includes certain alternative performance measures (APM) in order to comply with the guidelines on alternative performance measures published by the European Securities and Markets Authority (ESMA) on 5 October 2015, as well as non-IFRS EU measures.

Also taken into consideration are the observations and criteria that the CNMV, in its communiqué of 17 April 2023, considers pertinent to remind listed companies that use alternative performance measures when they publish financial information in their financial and non-financial reports, prospectuses and results presentations.

These APM and non-IFRS EU measures are used to plan, monitor and assess the evolution of the Group, considering them useful for Management and investors as they allow a comparison of operating performance and the financial situation between periods.

In order to define which companies are covered by the internal financial reporting control system, the process of updating the scope of consolidation discussed above is used as a starting point.

Based on the scope of consolidation, tailor-made individual internal control models are defined for the parent company and its national airport network, as well as for each of the companies over which control is exercised (Aeropuerto Internacional Región de Murcia, Aena Desarrollo Internacional, London Luton Airport Holdings III and Aeroportos do Nordeste do Brasil). All share the same methodology but are designed to take into account their specific financial reporting risks.

In addition, controls are established for the remaining relevant non-controlled companies included in the scope of consolidation to ensure the standardisation, validity and reliability of the financial information they provide for inclusion in the consolidated financial statements.

For all the above models, Aena has documented in the internal control model all the processes it has identified as having a risk of material impact on the preparation of financial information. They are classified into three groups:

- General: control environment matrix and information systems.
- Business: aviation revenue, commercial revenue and car parks.
- Management and support: fixed assets, legal, procurement, human resources, tax, finance, treasury, budgeting, accounting closure, reporting and consolidation and collections and payments.

These processes are represented through risk and control matrices as well as flowcharts and narratives, which describe the relevant control activities that allow for an adequate and timely response to risks associated with the reliability and integrity of financial information.

This documentation is regularly updated in response to changes in the actual functioning of processes, policies or the IT systems that support them.

In 2025, the implementation of the internal control model was completed in the subsidiary Bloco de Onze Aeroportos do Brasil, S.A. (BOAB), a company set up to operate and maintain the Airport Group under concession, and it is currently fully operational.

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Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

The SAP GRC Process Control application is used to ensure adequate control of the comprehensive management of ICFR, where all processes and risks are documented, and where the entire evaluation of controls is managed by entering the evidence that demonstrates the control activity carried out. This evaluation makes it possible, where appropriate, to identify and report on weaknesses and the necessary action plans.

ICFR managers request evidence of the implementation of controls from the units involved, in accordance with the frequency established in each case.

Each ICFR process and sub-process is assigned a person in charge, who ensures the analysis and control of each of the risks associated with their area. Moreover, each identified control activity has two persons responsible for the evaluation of effectiveness, who perform the documentation and monitoring function in the system.

Additionally, and on an annual basis, a system certification process is issued within the SAP GRC tool. In it, the heads of the different levels of internal control validate the effectiveness of the ICFR to reasonably ensure the reliability of the financial information, and no significant deficiencies were detected during the fiscal year 2025.

As a result of this evaluation, the Company concludes that the Group maintains an effective Internal Control over Financial Reporting System (ICFR) as of 31 December 2025.

### **F.3.2. Internal control policies and procedures for information systems (including, but not limited to, access security, change control, system operation, business continuity and segregation of duties) that support the entity's relevant processes in relation to the preparation and publication of financial information.**

In the Information Systems environment, Aena has the necessary policies and procedures to cover the risks of that environment that may affect the process of preparing financial information, and to obtain reasonable security regarding the operation of the ICFR.

To facilitate the control of these risks, Aena has implemented a solution that involves an integrated management of the control and compliance processes, through the preparation of a specific matrix for the Information Systems process, which includes the necessary controls to mitigate the existing risks in this field.

The main policies and procedures associated with the Company's information systems are described below:

- Annual plan of Security Audits on Information Systems, based on information security needs, results of past audits and legal or regulatory requirements, it is intended to verify the security situation of the systems and communications in the production environment, while detecting any possible technical vulnerabilities.
- In the area of operating systems, databases and applications, a continuous monitoring is performed in order to detect any possible security incidents. It also reviews the security procedures and settings in the elements associated with telecommunications networks (firewalls, routers, etc.), as well as the response mechanisms in the event of a potential cyber-attack or incident resulting from infection by malicious software.
- Moreover, tools are in place to regulate access control to the Company's network and they improve protection against advanced persistent threats, and a Security Information and Event Management (SIEM) system is also in place.
- The Standard for the Management of Application Users and the tool for managing identities has been updated, which cover the different movements that form part of the life cycle of an Aena identity, and guarantees that only users duly authorised by their managers can access the applications, more than 50 and over 22,000 accounts handed especially within the scope of the internal control over financial reporting system (ICFR).
- In order to facilitate the monitoring of user accounts with administrative privileges (super-users), a privileged account management tool (PAM) is available in order to reinforce the monitoring process.
- There is also an ICT Disaster Recovery Plan (DRP), designed to ensure the recovery of information systems considered critical by the business areas, which is reviewed regularly. Procedures are also in place for monitoring systems and applications (availability of systems, storage, network capacity, etc.), as well as for making backup copies.

In the area of development and change management, methodologies based on ITIL best practices are used. A Secure Development Standard for Applications, an ICT Change Management Standard and an Application Deployment Procedure are also followed to ensure the quality of the software put into production, as well as an adequate methodology for the maintenance and implementation of new infrastructures (networks, servers, base software, etc.).

On the other hand, in order to know the situation of the systems at all times, Aena has an updated Systems Operating Plan, with the information corresponding to the inventory of systems and the actions planned for them.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

In addition to the above, and with the aim of completing the information systems security measures, the Aena Board of Directors approved a Cybersecurity Plan for the period 2018-2021, which entailed the execution of the following contracts and the implementation of the following technical security measures:

- ICT Security Management Service. The improvement of the ICT Safety Office to cover the actions provided for in the Cybersecurity Plan.
- Automation of DPC infrastructure management. With the aim of improving efficiency and safety.
- Prevention of information losses and management of mobile devices. Tools to reduce information loss risks and improve security on mobile devices.
- Antivirus plug-ins. New functionalities (Advanced Protection, Response, Remediation and Whitelisting).
- Red Team service to improve the resilience and correction of potential technical deficiencies.

It is important to highlight that for the first time, in 2019, Aena obtained ISO 27001:2013 certification for its Information Security Management System, which is internationally valid. Initially it covered all the applications that support ICFR processes, having been extended in 2020 with the certification of Adolfo Suárez Madrid-Barajas Airport and the incorporation of three new operational IT systems, in 2021 the certification was extended to Barcelona-El Prat Josep Tarradellas Airport, and the certification of Central Services was ratified through the corresponding review. In 2022, the scope of the certification was extended by adding a new computer system and Palma de Mallorca Airport, renewing the certification in 2022. In 2023, the certification was extended to Malaga Airport and two new critical security systems were incorporated, with certification being renewed in 2023. In 2024, certification was extended to three new airports (Alicante, Gran Canaria, and Tenerife Sur), with the incorporation of four critical security systems, and one SCADA OT, with certification being renewed in 2024. In 2025, ten new airports and applications in the field of security and OT will have ISO27001 certification.

Furthermore, medium security level certification for the National Security Scheme (ENS) was achieved in 2024, the scope of which was detailed for the SAP ICFR applications. This process is undergoing continuous improvement by broadening its scope.

In order to analyse and evaluate Aena's current level, and in order to define the appropriate state for the company and the gap between both states, consulting services were contracted to review and update the Information Security Strategic Plan (ISSP) 2022-2026. Two contracts are currently underway, one for the implementation of the 2022-2026 plan and the other for auditing and monitoring the implementation of the technical cybersecurity measures defined in the plan itself, through 14 projects and 5 improvement actions.

The main Projects included in the Information Security Strategic Plan 2022-2026 are as follows:

- Security Governance that aims to establish a management framework to control the implementation and operation of information security, as well as the definition of the roles and responsibility of the governance and the operation of information security.
- Management of vulnerabilities consisting of a Service for the identification, management and coordination of a resolution of vulnerabilities.
- Review of the architecture, monitoring and regulatory framework of industrial environments, consisting of real-time monitoring of security events of major systems and critical assets in order to carry out tasks of detection, prevention and action against possible security incidents.
- Awareness-raising and training in information security, which involves the creation of a specific technical office to improve the information security awareness-raising and training process, with appropriate content according to the segmentation of groups based on an awareness plan.
- Secure Development, which identifies the security requirements to be implemented and verifies the corresponding security measures and controls in the development and maintenance of Aena applications. On this point, the Cybersecurity department has been reinforced so that, in coordination with the Architecture department, they can define the security requirements, standards and policies associated with the new technologies to be integrated into the secure development process, thus contributing to the improvement of code quality and application security.
- Adapting asset management to information security, to obtain a classification of organisational assets (IT, Communications and OT) based on the variables required for Information Security.
- Improved monitoring, which aims to integrate all sources into the Security Information and Event Management system (SIEM), trigger rules, and define the alerts needed to detect a security incident before it impacts the business.
- Monitoring of threats (Threat Intelligence), which consists of obtaining and analysing information about the intentions, opportunities and capabilities of attacking actors to prevent possible cyberattacks.
- Fitness Checks of Security Operations, which analyses the security on platforms, systems and applications that support business processes, ensuring their availability and minimising the risk of possible attacks.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

- Cybersecurity Dashboard that provides integrated information for the examination of information security management to facilitate strategic decision-making related to information security and justify improvement needs.
- Adaptation of Information Security for the Cloud, in order to define the strategy for adapting the management and operation of Information Security to the new Cloud model.
- Information Security Rating, which provides an executive view, understandable by business, of the information security performance at Aena.

The main Improvement Actions, which complement the projects, included in the Information Security Strategic Plan 2022-2026, are as follows:

- Regulatory alignment through the Certification Office, which monitors and implements the legal and regulatory frameworks in the field of cybersecurity and information security, ensuring control and compliance.
- Improvement in Supplier Management with the objective of ensuring that the awardees of Aena's contracts are committed to and follow Aena's requirements regarding information security.
- Adaptation of User Management to improve the user management process and increase the scope of the identity management process.
- Adaptation of Incident Management that orchestrates a rapid response to incidents with mechanisms of action against security incidents that allow to minimise the response time and its impact on the business. It tests the efficiency and effectiveness of the incident management procedures with cyber-exercises. Aena also has procedures for the management of serious incidents which could lead to a crisis.
- Encryption of key assets, which reinforces the security of the passcodes generated, as well as the services that these passcodes support, increasing protection measures and improving the level of resilience.

All of the above is complemented by cyber crisis simulation exercises (TTX), to test the teams' response and coordination in the face of possible cybersecurity incidents.

Finally, it should be noted that Aena has performed a comprehensive deployment of actions for compliance with PART-IS, pursuant to Delegated Regulation (EU) 2022/1645, covering the 33 certified airports and their critical systems, ranging from the definition of procedures and roles, documentary and risk management, to training and supervision, all in close collaboration with EASA and internal teams. This approach ensures regulatory adaptation and ongoing improvements in information security and airport operations.

### F.3.3. Internal control policies and procedures designed to monitor the management of activities outsourced to third parties, as well as those aspects of evaluation, calculation or assessment entrusted to independent experts, which may materially affect the financial statements.

In general, Aena does not outsource any activity considered relevant and/or significant that could materially affect the financial information.

In 2025, activities in this area included the valuation of pension liabilities in certain subsidiaries; the valuation of the Group's real estate portfolio; the estimate of the provision required to meet labour commitments and similar obligations; support works to review the inventory of fixed assets at certain airports and in the management of Fixed Assets; the preparation of the Transfer Pricing Dossier in which the transactions performed with companies considered to be related to Aena are analysed and valued; the review of the model and hypotheses of the impairment test performed by the Group to obtain the recoverable value of the Cash-Generating Unit; advice on the analysis of the Recording and Valuation Standards under Spanish and international financial reporting frameworks for commercial lease agreements; support in the preparation of the ESEF; and, lastly, support and advice in the preparation of the financial statements.

In all cases, Aena ensures the competence and technical and legal training of the contracted professionals in accordance with the evaluation and technical solvency criteria established in the Internal General Contracting Standard. Likewise, Aena has implemented ICFR controls over the contracting and execution process of any activity subcontracted to a third party.

## F.4 Training and communication

Report on, indicating its main characteristics, if it has at least:

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**F.4.1. A specific function responsible for defining and keeping accounting policies up to date (accounting policy area or department) and resolving doubts or conflicts arising from their interpretation, maintaining fluid communication with those responsible for operations in the organisation, as well as an accounting policy manual that is updated and communicated to the units through which the entity operates.**

The Aena Group has an Accounting Policy Manual that is updated regularly when it is necessary to incorporate amendments derived from the applicable accounting regulations or due to changes in the Group's business operations.

The Financial Information area, which is part of the Economic and Financial Division, is responsible for preparing, implementing, communicating and updating the Group's accounting policies. This Manual sets out the various transactions inherent to the Group's business and their accounting treatment in accordance with International Financial Reporting Standards.

This updated Manual is distributed to the financial departments of the subsidiaries together with the closing and reporting instructions. Based on this Manual, the economic and financial information is prepared individually for each of the Group's subsidiaries on a monthly basis, and is reviewed by the persons responsible for the accounting closure of each of them. The Manual is also supplemented by a questionnaire on compliance with accounting policies and disclosure under IFRS, completed by the subsidiaries of Aena Desarrollo Internacional SME, SA on a half-yearly basis.

This area analyses whether new accounting developments or amendments have an effect on the Group's accounting policies, as well as the entry into force date of each standard. When new standards, or interpretations thereof, are identified as having an effect on the Group's accounting policies, they are incorporated into the Manual and communicated to those responsible for preparing the Group's financial information by means of the appropriate instructions.

**F.4.2. Mechanisms for capturing and preparing financial information with homogeneous formats, to be applied and used by all units of the entity or group, which support the main financial statements and notes, as well as the information detailed on the ICFR.**

The process of consolidating and preparing the financial information is carried out centrally under the Accounting and Internal Control Division and under the supervision of the Economic and Financial Division. The control of this process is covered by the accounting closure and reporting and consolidation matrices existing in Aena.

For the purpose of preparing the annual, half-yearly, quarterly and monthly financial information, the Group has established a procedure that operates as follows to obtain the information necessary for its preparation:

- The financial information obtained on a monthly basis from each individual Group company is reviewed and monitored by the relevant financial reporting officers of those companies. It is standardised centrally at Group level and reviewed through a series of established controls.
- To prepare the annual, half-yearly, quarterly and monthly consolidated financial statements, a standardised reporting package has been developed internally, which enables all the necessary information to be aggregated centrally in relation to the disclosures required by international standards.
- Specific controls are carried out to validate the information received centrally and on the resulting consolidated financial information. These controls are aimed at validating asset items, significant changes and other checks that the Consolidation area considers necessary to ensure that the financial information has been captured and processed properly.
- The reporting package is updated so that it complies with the applicable regulatory changes that require additional information or disclosures to be reported by the Group's subsidiaries.
- This homogenised information is aggregated through the internal consolidation tool and the necessary adjustments are made to obtain the Group's consolidated financial statements.

The financial information reported to the National Securities Market Commission (CNMV) is prepared based on the consolidated financial statements, as well as certain supplementary information reported by the subsidiaries, which is necessary for preparing the annual and/or half-yearly report. At the same time, specific controls are carried out to validate this information.

**F.5 Monitoring of system performance**

Report on, indicating its main characteristics, at least:

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	<b>ICFR</b>	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**F.5.1. The ICFR monitoring activities performed by the audit committee, as well as whether the entity has an internal audit function, whose responsibilities include supporting the committee in its supervision of the internal control system, including ICFR. Information shall also be provided on the scope of the ICFR evaluation carried out during the fiscal year and the procedure through which the results of the evaluation are communicated by the person responsible for the evaluation, whether the entity has an action plan detailing any corrective measures, and whether the impact on financial information has been considered.**

The Audit Committee has carried out, among others, the following activities during the fiscal year in relation to the supervision of the ICFR:

- Review of the Group's Consolidated Annual Accounts, with certificate of reasonable assurance of the ICFR under the ISAE 3000 standard.
- Review of the regular quarterly and half-yearly financial information to be provided to the markets and the regulator, monitoring compliance with regulatory requirements and the proper application of generally accepted accounting principles in its preparation.
- Review of compliance with the independence requirements of external auditors, evaluating their performance regularly.
- Monitor the degree of progress of the 2025 Internal Audit Plan, which includes specific works to review the ICFR, and supervising the conclusions, recommendations and action plans resulting from previously issued reports. This Plan includes works for the entire Aena Group, including the Luton and Brazil subsidiaries.
- Analysis of the Internal Audit Activities Report, in accordance with the provisions of the Regulations of the Board of Directors and recommendation 57 of Technical Guide 1/2024, on Audit Committees, of the National Securities Market Commission. This report included the execution of the 2024 Internal Audit Plan, together with a summary of the risk and process reports, the reports carried out at the airports and the reports on the ICFR, detailing the conclusions and recommendations for improvement identified, as well as the action plans designed for their resolution.

As reflected in section F.1.1., the Group has an Internal Audit Division that is responsible for supervising the internal control and information systems, including the ICFR. The Group's Internal Audit Division performs this supervision within the framework of the exercising of an independent and objective assurance and consultation activity, designed to add value and improve the organisation's operations, contributing to good corporate governance and reducing the impact of risks on the achievement of Aena's objectives to reasonable levels.

The Internal Audit Division team leads the development of its functions, supporting certain works at external companies.

The scope of action of Internal Audit Division includes all companies belonging to the Aena Group. It is therefore a centralised, corporate function that works in any company, process, area or system, national or international, managed by Aena or by the subsidiaries it controls.

The Internal Audit Division prepares a multi-annual plan for the regular review of the ICFR that is submitted to the approval of the Audit Committee annually. This multi-year plan involves performing reviews of the ICFR for significant processes and components in the Group's financial statements, establishing review priorities based on the risks identified and the materiality of the balances and transactions affected.

In particular, the design, effective functioning and adequate documentation of key transactional and supervisory controls, and of general controls over the main computer applications involved in the preparation of financial information are reviewed.

For the development of its activities, the Audit Division uses different audit techniques, mainly interviews, analytical reviews, specific tests of controls and substantive tests.

The results of the works, together with any proposed corrective measures, are reported to the Economic and Financial Division and to the corporate units responsible for the audited process or centre. The implementation of these measures is subject to subsequent monitoring by the Internal Audit Division through a computer tool enabled for this purpose.

During the fiscal year 2025, the Internal Audit Division issued reports on six of the sixteen corporate processes identified in AENA's ICFR: taxes, receipts and payments, financing, parking revenues, treasury and budgets. It also conducted the review of ICFR controls at a selection of airports in the Network.

Additionally, the Internal Audit Division carried out a detailed monitoring of the action plans resulting from the reports issued both in the current and previous fiscal years.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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**F.5.2. Whether it has a discussion procedure through which the auditor (in accordance with the provisions of the Technical Auditing Standards), the internal audit function and other experts can communicate, to senior management and the audit committee or directors of the entity, any significant internal control weaknesses identified during the review of the annual accounts or any other processes entrusted to them. It will also report on whether it has an action plan that seeks to correct or mitigate the weaknesses observed.**

The Regulations of Aena's Board of Directors establish that the powers of the Audit Committee include the following:

- To receive regular feedback from the external auditors on the results of the implementation of the audit plan, and to verify that senior management takes their recommendations into account.
- To establish appropriate relations with the auditors in order to receive information on those matters that may threaten their independence, on issues related to the accounts auditing process, as well as the communications set forth in the legislation on accounts auditing and in the auditing standards.
- To discuss with the accounts auditor any significant weaknesses in the Internal Control System identified during the audit.
- To ensure that the Board of Directors seeks to present the Accounts to the General Shareholders' Meeting without limitations or qualifications in the audit report.

In compliance with the provisions of the aforementioned Regulations, at the meetings held between the Audit Committee and the external auditors prior to the formulation of the financial information, any possible differences in criteria are anticipated. In turn, the external auditors report, where appropriate, on the main areas for improvement in internal control identified as a result of their work.

In this respect, the Audit Committee has received the auditor in 2025 at five of its meetings.

On the other hand, the Regulations of Aena's Board of Directors establish that the Audit Committee's powers include receiving regular information on the activities of the Internal Audit Division and verifying that Senior Management takes into account the conclusions and recommendations of its reports.

The Internal Audit Division regularly monitors the incidents and recommendations included in its reports, with the divisions/units affected. The Audit Committee is subsequently informed of the status of the main outstanding items and the progress of the associated action plans.

## F.6 Other relevant information

## F.7 External auditor report

Report on:

**F.7.1. Whether the ICFR information disclosed to the markets has been reviewed by the external auditor, in which case the entity should include the relevant report as an appendix. If not, you should give your reasons.**

Aena has asked the External Auditor to examine, with the scope of independent reasonable assurance, the Internal Control over Financial Reporting System (ICFR) of Aena S.M.E., S.A. (Parent Company) and subsidiaries (the consolidated Aena Group or the Group) as of 31 December 2025, based on the criteria established in the Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

This assignment has been carried out in accordance with the ISAE 3000 Standard regarding Assurance Engagements other than Audits or Reviews of Historical Financial Information, issued by the International Auditing and Assurance Standards Board (IAASB).

In their opinion, the Group maintains, in all significant aspects, an effective internal control system over its financial information as of 31 December 2025.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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## G DEGREE OF MONITORING OF THE CORPORATE GOVERNANCE RECOMMENDATIONS

Indicate the company's degree of compliance with the recommendations of the Good Governance Code for Listed Companies.

In the event that a recommendation is not followed or is partially followed, a detailed explanation of the reasons should be included so that shareholders, investors and the market in general have sufficient information to assess the company's actions. General explanations will not be acceptable.

**1. The bylaws of the listed companies do not limit the maximum number of votes that can be cast by the same shareholder, nor do they contain other restrictions that make it difficult to take control of the company by acquiring its shares in the market.**

**Compliant**

Explain

**2. When the listed company is controlled, within the meaning of Article 42 of the Code of Commerce, by another entity, whether listed or not, and has, directly or through its subsidiaries, business relations with that entity or any of its subsidiaries (other than those of the listed company) or carries out activities related to those of any of them, it publicly and accurately discloses the following:**

**a) The respective areas of activity and any business relationships between the listed company or its subsidiaries on the one hand, and the ultimate parent company or its subsidiaries on the other hand.**

**b) The mechanisms stipulated for resolving any possible conflicts of interest that may arise.**

**Compliant**

Partially compliant

Explain

Not applicable

**3. During the annual general shareholders' meeting, as a complement to the written dissemination of the annual corporate governance report, the chairman of the board of directors verbally informs shareholders, with sufficient detail, of the most relevant aspects of the company's corporate governance and, in particular:**

**a) Of the changes that have occurred since the last annual general shareholders' meeting.**

**b) The specific reasons why the company does not follow any of the recommendations of the Corporate Governance Code and, if they exist, the alternative rules it applies in this matter.**

**Compliant**

Partially compliant

Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**4. The company defines and promotes a policy regarding communication and contacts with shareholders and institutional investors in the framework of their involvement in the company, as well as with proxy advisors, which fully respects the rules against market abuse and treats shareholders in the same position on an equal footing. And the company publishes this policy on its website, including information on how it has been put into practice and identifying the representatives or persons responsible for carrying it out.**

**And, without prejudice to legal obligations regarding the dissemination of inside information and other types of regulated information, the company also has a general policy regarding the communication of economic-financial, non-financial and corporate information through the channels it deems appropriate (media, social networks or other channels) that contributes to maximising the dissemination and quality of the information available to the market, investors and other stakeholders.**

**Compliant**  Partially compliant  Explain

**5. The board of directors does not submit to the general meeting a proposal for the delegation of powers to issue shares or convertible securities, excluding pre-emptive subscription rights, for an amount exceeding 20% of the capital at the time of delegation.**

**And when the board of directors approves any issuance of shares or convertible securities with exclusion of pre-emptive subscription rights, the company immediately publishes the reports on this exclusion referred to in commercial legislation on its website.**

**Compliant**  Partially compliant  Explain

**6. The listed companies that prepare the reports listed below, whether mandatory or voluntary, publish them on their website sufficiently in advance of the annual general shareholders' meeting, even if their dissemination is not mandatory:**

- a) Report on auditor independence.
- b) Reports on the functioning of the audit committee and of the appointments and remuneration committee.
- c) Report of the audit committee on related-party transactions.

**Compliant**  Partially compliant  Explain

**7. The company broadcasts live, via its website, the holding of General Shareholders' Meetings.**

**And the company has mechanisms in place that enable proxy voting and voting by telematic means and even, in the case of large cap companies and to the extent proportionate, attendance and active participation in the General Shareholders' Meeting.**

**Compliant**  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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**8. The audit committee ensures that the annual accounts that the board of directors submits to the general shareholders' meeting are prepared in accordance with accounting regulations. And in those cases in which the accounts auditor has included a qualification in their audit report, the chairman of the audit committee clearly explains the audit committee's opinion on its content and scope at the general shareholders' meeting, making a summary of this opinion available to the shareholders at the time of publication of the call to the meeting, together with the other proposals and reports of the board.**

**Compliant**  Partially compliant  Explain

**9. The company makes public on its website, on a permanent basis, the requirements and procedures it will accept for accrediting ownership of shares, the right to attend the general shareholders' meeting and the exercising or delegation of voting rights.**

**And these requirements and procedures favour the assistance and exercising of shareholders' rights and are applied in a non-discriminatory manner.**

**Compliant**  Partially compliant  Explain

**10. When any shareholder entitled to do so has exercised, prior to the general shareholders' meeting, the right to add to the agenda or to submit new proposals for resolutions, the company:**

- a) Immediately disseminates these complementary items and new proposals for resolutions.
- b) Publicises the attendance card or proxy or remote voting form with the necessary amendments so that new agenda items and alternative proposals for resolutions can be voted on under the same terms as those proposed by the board of directors.
- c) Puts all these alternative items or proposals to a vote and applies the same voting rules to them as to those made by the board of directors, including, in particular, presumptions or deductions regarding the direction of the vote.
- d) After the general shareholders' meeting, communicates the breakdown of the vote on these complementary items or alternative proposals.

**Compliant**  Partially compliant  Explain  Not applicable

**11. If the company intends to pay attendance premiums at the general shareholders' meeting, it establishes, in advance, a general policy on these premiums and this policy is stable.**

Compliant  Partially compliant  Explain  **Not applicable**

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	<b>Degree of monitoring of the corporate governance recommendations</b>	Other information of interest	

**12. The board of directors performs its duties with unity of purpose and independence of judgement, treats all shareholders in the same position equally, and is guided by the corporate interest, understood as the achievement of a profitable and sustainable business in the long term, which promotes its continuity and the maximisation of the company's economic value.**

**And in the pursuit of the corporate interest, in addition to compliance with laws and regulations and behaviour based on good faith, ethics and respect for commonly accepted customs and good practices, it seeks to reconcile its own corporate interest with, as appropriate, the legitimate interests of its employees, its suppliers, its customers and other stakeholders that may be affected, as well as the impact of the company's activities on the community as a whole and on the environment.**

**Compliant**  Partially compliant  Explain

**13. The size of the board of directors is sufficient for its effective and participatory functioning, which makes it advisable for it to have between five and fifteen members.**

**Compliant**  Explain

**14. The board of directors approves a policy aimed at favouring an appropriate composition of the board of directors and that:**

- a) is concrete and verifiable;**
- b) ensures that proposals for appointment or re-election are based on a prior analysis of the competencies required by the board of directors; and**
- c) promotes the diversity of knowledge, experiences, age and gender. For these purposes, measures that encourage the company to have a significant number of senior managers are considered to favour gender diversity.**

**The result of the prior analysis of the competencies required by the board of directors is included in the appointments committee's explanatory report to be published when calling the general shareholders' meeting at which the ratification, appointment or re-election of each director is to be considered.**

**The appointments committee will annually verify compliance with this policy and will report on it in the annual corporate governance report.**

**Compliant**  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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**15. Nominee and independent directors constitute an ample majority of the board of directors and the number of executive directors is the minimum necessary, taking into account the complexity of the corporate group and the stake of the executive directors in the company's capital.**

**And the number of female directors represents at least 40% of the members of the board of directors before the end of 2022 and thereafter, not being less than 30% beforehand.**

**Compliant**  Partially compliant  Explain

**16. The percentage of nominee directors over the total of non-executive directors is not greater than the proportion existing between the capital of the company represented by said directors and the rest of the capital.**

**This criterion may be relaxed:**

- 1) In large cap companies in which there are few shareholdings that are legally considered significant.
- 2) In the case of companies in which there is a diversity of shareholders represented on the board of directors and they are not related to each other.

**Compliant**  Explain

**17. The number of independent directors represents at least half of the total directors.**

**However, when the company is not a large cap company or when, even if it is a large cap company, it has one or more shareholders acting in unison who control over 30% of the share capital, the number of independent directors represents at least one third of the total number of directors.**

**Compliant**  Explain

**18. The companies publish the following information about their directors on their website and keep it up to date:**

- a) Professional and biographical profile.
- b) Other boards of directors to which they belong, whether or not they are listed companies, as well as on the other remunerated activities regardless of their nature.
- c) Indication of the category of director to which they belong, stating, in the case of nominee directors, the shareholder they represent or with whom they are related.
- d) Date of their first appointment as a director in the company, as well as subsequent re-elections.
- e) Shares in the company, and options thereon, held by them.

**Compliant**  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**19. The annual corporate governance report, after verification by the appointments committee, discloses the reasons for the appointment of nominee directors at the request of shareholders controlling less than 3% of capital; and explains the reasons, if any, for the rejection of formal requests for board places from shareholders whose shareholding is equal to or greater than that of others at whose request nominee directors have been appointed.**

Compliant  Partially compliant  Explain  **Not applicable**

**20. The nominee directors submit their resignation when the shareholder they represent fully transfers their shareholding. And they also do so, in the corresponding number, when said shareholder reduces its shareholding to a level that requires the reduction of the number of its nominee directors.**

**Compliant**  Partially compliant  Explain  Not applicable

**21. The board of directors does not propose the removal of any independent director before the fulfilment of the statutory period for which they were appointed, except where just cause is found by the board of directors, based on a report from the appointments committee. In particular, just cause shall be deemed to exist when the director takes up new posts or incurs new obligations that prevent them from devoting the necessary time to the performance of the duties inherent to the post of director, breaches the duties inherent to their post or incurs in any of the circumstances that cause them to lose their status as independent, in accordance with the provisions of the applicable legislation.**

The removal of independent directors may also be proposed as a result of takeover bids, mergers or other similar corporate operations involving a change in the capital structure of the company, when such changes in the structure of the board of directors are prompted by the proportionality criterion set forth in Recommendation 16.

**Compliant**  Explain

**22. The companies establish rules obliging directors to inform and, where appropriate, resign when situations arise that affect them, whether or not related to their actions in the company itself, which could damage the company's credibility and reputation and, in particular, oblige them to inform the board of directors of any criminal proceedings in which they are under investigation, as well as the progress of any proceedings in which they are involved.**

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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And, having been informed or having otherwise become aware of any of the situations mentioned in the preceding paragraph, the board examines the case as soon as possible and, in view of the specific circumstances, decides, following a report from the appointments and remuneration committee, whether or not to adopt any measure, such as opening an internal investigation, requesting the resignation of the director or proposing their dismissal. And this is reported in the annual corporate governance report, unless there are special circumstances that justify it, which must be recorded in the minutes. This is without prejudice to the information that the company must disseminate, if applicable, at the time of adopting the corresponding measures.

**Compliant**  Partially compliant  Explain

23. All directors clearly express their objection when they consider that any proposed decision submitted to the board of directors may be contrary to the corporate interest. In particular, independent and other directors who are not affected by the potential conflict of interest do the same in the case of decisions that may be detrimental to shareholders not represented on the board of directors.

And when the board of directors adopts significant or reiterated decisions about which the director has expressed serious reservations, the director draws the appropriate conclusions and, if they choose to resign, explains the reasons in the letter referred to in the following recommendation.

This recommendation also applies to the secretary of the board of directors, even if they do not hold the status of director.

**Compliant**  Partially compliant  Explain  Not applicable

24. When, either by resignation or by resolution of the general shareholders' meeting, a director resigns before the end of their term of office, they sufficiently explain the reasons for their resignation or, in the case of non-executive directors, their opinion on the reasons for the dismissal by the meeting, in a letter to be sent to all members of the board of directors.

And, without prejudice to the disclosure of all the above in the annual corporate governance report, insofar as it is relevant for investors, the company publishes the resignation as soon as possible, including sufficient reference to the reasons or circumstances provided by the director.

**Compliant**  Partially compliant  Explain  Not applicable

25. The appointments committee ensures that non-executive directors have sufficient time available for the proper performance of their duties.

And the board regulations establish the maximum number of boards of companies of which its directors may be a part.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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Compliant  Partially compliant  Explain

26. The board of directors meets with the necessary frequency to perform its duties effectively and at least eight times a year, following the schedule of dates and business established at the beginning of the fiscal year, with each director being able to individually propose other items on the agenda not initially envisaged.

Compliant  Partially compliant  Explain

27. Director absences are kept to the bare minimum and quantified in the annual corporate governance report. And, when they must occur, representation is given with instructions.

Compliant  Partially compliant  Explain

28. When directors or the secretary express concerns about a proposal or, in the case of directors, about the company's performance, and these concerns are not resolved at the board of directors' meeting, at the request of the person expressing them, they are recorded in the minutes.

Compliant  Partially compliant  Explain  Not applicable

29. The company establishes suitable channels for directors to obtain the advice they need to perform their duties, including, if circumstances so require, external advice at the company's expense.

Compliant  Partially compliant  Explain

30. Regardless of the knowledge required of directors for the performance of their duties, the companies also offer directors refresher programmes when circumstances so advise.

Compliant  Partially compliant  Explain

31. The agenda for board meetings clearly indicates the points on which the board of directors must adopt a decision or resolution, so that directors can study or obtain the information necessary for its adoption beforehand.

When, exceptionally, for reasons of urgency, the chairman wishes to submit decisions or resolutions not appearing on the agenda to the approval of the board of directors, the prior express consent of the majority of the directors present shall be required, which shall be duly recorded in the minutes.

Compliant  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	Other information of interest	

**32. Directors are regularly informed of movements in the shareholding structure and of the opinion that significant shareholders, investors and rating agencies have of the company and its group.**

**Compliant**  Partially compliant  Explain

**33. The chairman, as the person responsible for the effective functioning of the board of directors, in addition to the duties assigned by law and the company's bylaws, prepares and submits to the board of directors a schedule of meeting dates and agendas; organises and coordinates regular evaluations of the board and, where appropriate, the company's chief executive officer; is responsible for the management of the board and the effectiveness of its functioning; ensures that sufficient time is given to the discussion of strategic issues; and agrees and reviews refresher programmes for each director, when circumstances so advise.**

**Compliant**  Partially compliant  Explain

**34. Where there is a coordinating director, the bylaws or board of directors' regulations grant them the following powers in addition to those conferred by law: chairing the board of directors in the absence of the chairman and vice-chairs, if any; reflecting the concerns of non-executive directors; maintaining contacts with investors and shareholders to ascertain their views in order to form an opinion on their concerns, particularly in relation to the company's corporate governance; and coordinating the chairman's succession plan.**

**Compliant**  Partially compliant  Explain  Not applicable

**35. The secretary of the board of directors takes special care to ensure that, in its actions and decisions, the board of directors takes into account the recommendations on good governance contained in this Code of Good Governance that are applicable to the company.**

**Compliant**  Explain

**36. The full board of directors evaluates and adopts, if necessary, an action plan once a year to remedy the deficiencies identified with respect to:**

- a) The quality and efficiency of the functioning of the board of directors.
- b) The functioning and composition of its committees.
- c) The diversity in the composition and competencies of the board of directors.
- d) The performance of the chairman of the board of directors and of the company's chief executive.
- e) The performance and contribution of each director, paying special attention to those responsible for the different board committees.

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The evaluation of the different committees shall be based on the report they submit to the board of directors, and for the board of directors, on the report submitted by the appointments committee.

Every three years, the board of directors will be assisted in carrying out the evaluation by an external consultant, whose independence will be verified by the appointments committee.

The business relationships that the consultant or any company of its group maintain with the company or any company of its group must be broken down in the annual corporate governance report.

The process and areas evaluated will be described in the annual corporate governance report.

**Compliant**  Partially compliant  Explain

37. When there is an executive committee, at least two non-executive directors should sit on it, at least one of whom is independent; and its secretary is the secretary of the board of directors.

**Compliant**  Partially compliant  Explain  Not applicable

38. The board of directors is always informed of the business discussed and decisions taken by the executive committee and all members of the board of directors receive a copy of the minutes of the meetings of the executive committee.

**Compliant**  Partially compliant  Explain  Not applicable

39. The members of the audit committee as a whole, and in particular its chairman, are appointed with regard to their knowledge and experience in accounting, auditing and risk management, both financial and non-financial.

**Compliant**  Partially compliant  Explain

40. Under the supervision of the audit committee, there is a unit that assumes the internal audit function and ensures the proper functioning of internal control and information systems, reporting functionally to the non-executive chairman of the board or the chairman of the audit committee.

**Compliant**  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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**41. The head of the unit responsible for the internal audit function presents their annual work plan to the audit committee for approval by the latter or by the board, reports directly to it on its implementation, including any incidents and limitations on scope that may arise in its development, the results and follow-up of its recommendations, and submits an activities report at the end of each fiscal year.**

**Compliant**

Partially compliant

Explain

Not applicable

**42. In addition to those stipulated in the law, the following duties correspond to the audit committee:**

**1. In relation to information and internal control systems:**

- a) To supervise and evaluate the preparation and integrity of financial and non-financial information, as well as the control and management systems for financial and non-financial risks relating to the company and, where appropriate, the group, including operational, technological, legal, social, environmental, political, reputational and corruption-related risks, reviewing compliance with regulatory requirements, the appropriate definition of the scope of consolidation and the correct application of accounting criteria.
- b) To ensure the independence of the unit that assumes the internal audit function; to propose the selection, appointment and removal of the head of internal audit; to propose the internal audit budget; to approve or propose approval to the board of the annual internal audit guidance and work plan, ensuring that its activity is primarily focused on relevant risks (including reputational risks); to receive regular information on its activities; and to verify that senior management takes into account the findings and recommendations of its reports.
- c) To establish and oversee a mechanism that allows employees and other persons related to the Company, such as directors, shareholders, suppliers, contractors or subcontractors, to report potentially significant irregularities, including financial, accounting or any other irregularities related to the Company that they become aware of within the Company or its Group. This mechanism must guarantee confidentiality and, in any case, foresee cases in which communications can be made anonymously, while respecting the rights of the claimant and the respondent.
- d) To generally ensure that the established internal control policies and systems are effectively implemented in practice.

**2. In relation to the external auditor:**

- a) In the event that the external auditor resigns, examine the circumstances that caused it.
- b) To ensure that the external auditor's remuneration for their work does not compromise their quality or independence.

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- c) To oversee that the company notifies the CNMV of the change of auditor and accompanies it with a statement on the possible existence of disagreements with the outgoing auditor and, if any, their content.
- d) Ensure that the external auditor holds an annual meeting with the full Board of Directors to report to it on the work performed and on developments in the Company's accounting and risk situation.
- e) To ensure that the company and the external auditor comply with the rules in force on the provision of non-audit services, the limits on the concentration of the auditor's business and, in general, other rules on the independence of the auditors.

**Compliant**  Partially compliant  Explain

43. The audit committee may summon any employee or manager of the company, and even order their appearance without the presence of any other manager.

**Compliant**  Partially compliant  Explain

44. The audit committee is informed of the structural and corporate amendments that the company plans to make to analyse and report to the board of directors, in advance, on their economic conditions and accounting impact and, in particular, if appropriate, on the proposed exchange ratio.

**Compliant**  Partially compliant  Explain  Not applicable

45. The risk control and management policy identifies or determines at least:

- a) The different types of financial and non-financial risks (including operational, technological, legal, social, environmental, political and reputational risks, including those related to corruption) faced by the company, including financial or economic risks, contingent liabilities and other off-balance sheet risks.
- b) A multi-level risk management and control model, including a specialised risk committee where sectoral rules so provide or where the Company deems it appropriate.
- c) The level of risk that the company considers acceptable.
- d) The measures planned to mitigate the impact of the identified risks, should they materialise.
- e) The internal control and information systems to be used to monitor and manage the above risks, including contingent liabilities or off-balance sheet risks.

**Compliant**  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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**46. Under the direct supervision of the audit committee or, where appropriate, of a specialised committee of the board of directors, there is an internal risk control and management function exercised by an internal unit or department of the company with the following duties expressly attributed to it:**

- a) To ensure that risk management and control systems are functioning properly and, in particular, that all significant risks affecting the company are identified, managed and adequately quantified.
- b) To actively participate in the development of the risk strategy and in major risk management decisions.
- c) To ensure that the risk management and control systems adequately mitigate risks within the framework of the policy defined by the board of directors.

**Compliant**  Partially compliant  Explain

**47. The members of the appointments and remuneration committee –or of the appointments committee and the remuneration committee, if they are separate– are appointed with the knowledge, skills and experience appropriate to the duties they are called upon to perform, and the majority of such members are independent directors.**

**Compliant**  Partially compliant  Explain

**48. Large cap companies have a separate appointments committee and a separate remuneration committee.**

Compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that, in accordance with the State Attorney's Report dated 15 February 2016, is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, it is understood that it makes no practical sense, and is totally inefficient, to split the Appointments, Remuneration and Corporate Governance Committee into two separate committees, given that competence for remuneration matters is established by the Ministry of Finance and Public Administrations, in accordance with the aforementioned regulations.

**49. The appointments committee consults with the chairman of the board of directors and the chief executive of the company, especially on matters relating to executive directors.**

**And any director may request the appointments committee to consider potential candidates to fill vacancies on the board, if they consider them suitable in their opinion.**

**Compliant**  Partially compliant  Explain

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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**50. The remuneration committee exercises its duties independently and, in addition to the duties attributed to it by law, has the following others:**

- a) To propose to the board of directors the basic conditions of the contracts of senior managers.
- b) To monitor compliance with the remuneration policy established by the company.
- c) Regularly review the remuneration policy applied to Directors and senior management, including share-based remuneration schemes and their implementation, and ensure that their individual remuneration is proportionate to that paid to other Directors and senior management of the Company.
- d) Ensure that potential conflicts of interest do not impair the independence of the external advice provided to the Committee.
- e) To verify the information on the remuneration of directors and senior managers contained in the various corporate documents, including the annual report on directors' remuneration.

Compliant  Partially compliant  Explain

The duties mentioned in this recommendation are included in Article 24 of the Regulations of the Board of Directors, which regulates the powers of the Appointments, Remuneration and Corporate Governance Committee, but it cannot fulfil some of them or act independently in matters of remuneration because it is subject to prevailing public regulations.

**51. The remuneration committee consults with the chairman and the chief executive of the company, especially on matters relating to executive directors and senior managers.**

Compliant  Partially compliant  Explain

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that, in accordance with the State Attorney's Report dated 15 February 2016, is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

The remuneration of the directors is predetermined by public regulations, which take precedence over the regulations governing corporate enterprises, established by the Minister of Finance and Public Administrations and, therefore, the Appointments, Remuneration and Corporate Governance Committee has no power to make modifications in terms of remuneration to the chairman and the chief executive of the Company.

**52. The rules for the composition and functioning of the supervisory and control committees are included in the board of directors' regulations and are consistent with those applicable to legally mandatory committees in accordance with the above recommendations, including:**

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- a) That they are comprised exclusively of non-executive directors, with a majority of independent directors.
- b) That their chairs are independent directors.
- c) That the board of directors appoints the members of these committees, taking into account the knowledge, skills and experience of the directors and the tasks of each committee, deliberates on their proposals and reports; and are responsible, in the first full plenary session of the board of directors after their meetings, for their activity and for the work they perform.
- d) That the committees may seek external advice when they deem it necessary for the performance of their duties.
- e) That minutes are drawn up from their meetings, which shall be made available to all directors.

**Compliant**  Partially compliant  Explain

53. The monitoring of compliance with the company's environmental, social and corporate governance policies and rules, as well as internal codes of conduct, is assigned to one or more committees of the board of directors, which may be the audit committee, the appointments committee, a committee specialising in sustainability or corporate social responsibility or any other specialised committee that the board of directors, in the exercising of its powers of self-organisation, has decided to set up. And this committee is comprised solely of non-executive directors, the majority of whom are independent, and is specifically attributed the minimum duties set out in the following recommendation.

**Compliant**  Partially compliant  Explain

54. The minimum duties referred to in the above recommendation are as follows:

- a) Monitoring compliance with the company's corporate governance rules and internal codes of conduct, and ensuring that the corporate culture is aligned with its purpose and values.
- b) Monitoring the implementation of the general policy regarding the Communication of economic-financial, non-financial and corporate information, as well as communication with shareholders and investors, proxy advisors and other stakeholders. The way the entity communicates and engages with small and medium-sized shareholders shall also be monitored.
- c) The regular evaluation and review of the corporate governance system and of the company's environmental and social policy, so that they fulfil their mission of promoting the corporate interest and take into account, as appropriate, the legitimate interests of other stakeholders.
- d) Ensure that the practices of the company in environmental and social matters are in line with the established strategy and policies.

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**e) Supervise and evaluate the processes of relationship with the different stakeholders.**

**Compliant**  Partially compliant  Explain

**55. Sustainability policies on environmental and social matters identify and include at least:**

- a) The principles, commitments, objectives and strategy with regard to shareholders, employees, customers, suppliers, corporate affairs, the environment, diversity, fiscal responsibility, respect for human rights and the prevention of corruption and other unlawful conduct.
- b) Methods or systems for monitoring compliance with policies, associated risks and their management.
- c) The mechanisms for monitoring non-financial risk, including those related to ethical and business conduct aspects.
- d) The channels of communication, participation and dialogue with stakeholders.
- e) Responsible communication practices that avoid the manipulation of information and protect integrity and honour.

**Compliant**  Partially compliant  Explain

**56. Directors' remuneration is sufficient to attract and retain directors with the desired profile and to reward the dedication, qualifications and responsibility that the post demands, but not so high as to compromise the independence of judgement of non-executive directors.**

Compliant  **Explain**

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, the remuneration of directors is predetermined by the public regulations, which take precedence over the regulations governing corporate enterprises. Therefore the Company cannot modify this remuneration in order to adapt it to the requirements of this recommendation.

**57. Variable remuneration linked to the company's performance and personal performance, as well as remuneration in the form of shares, options or rights over shares or instruments referenced to the value of the share, and long-term savings systems such as pension plans, retirement schemes or other social welfare systems, are limited to executive directors.**

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**The delivery of shares as remuneration to non-executive directors may be contemplated when it is conditional upon them holding such shares until they cease to be directors. The foregoing shall not apply to shares that the director needs to dispose of, if any, in order to meet the costs related to their acquisition.**

Compliant  Partially compliant  **Explain**

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

The remuneration of executive directors, including variable remuneration, is predetermined by the public regulations, which take precedence over the regulations governing corporate enterprises. Therefore the Company cannot modify this remuneration in order to adapt it to the requirements of this recommendation.

**58. In the case of variable remuneration, the remuneration policies incorporate the precise technical limits and safeguards to ensure that such remuneration reflects the professional performance of the beneficiaries and not merely the general progress of the markets or the company's sector of activity or other similar circumstances.**

**And, in particular, the variable components of remuneration:**

- a) Are linked to performance criteria that are predetermined and measurable and that these criteria take into account the risk assumed in order to achieve an outcome.**
- b) Promote the sustainability of the company and include non-financial criteria that are appropriate for long-term value creation, such as compliance with the company's internal rules and procedures and its policies for risk control and management.**
- c) Are set on the basis of a balance between the fulfilment of short, medium and long-term objectives, allowing performance to be remunerated for ongoing achievement over a sufficient period of time to observe its contribution to sustainable value creation, so that the elements of performance measurement do not revolve solely around one-off, occasional or extraordinary events.**

Compliant  Partially compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, the remuneration of directors, which does not include variable remuneration for non-executive directors, is predetermined by these public regulations, which take precedence over the regulations governing corporate enterprises. Therefore the Company cannot modify this remuneration in order to adapt it to the requirements of this recommendation.

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**59. The payment of variable components of remuneration is subject to sufficient verification that the performance or other conditions set forth above have been effectively met. The entities shall include, in the annual report on directors' remuneration, the criteria regarding the time required and methods for such verification depending on the nature and characteristics of each variable component.**

**Additionally, the entities consider the establishment of a malus clause based on the deferral, for a sufficient period of time, of the payment of a part of the variable components that implies their total or partial loss in the event of an event occurring prior to the time of payment that makes it advisable to do so.**

Compliant  Partially compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, the remuneration of directors, which only includes variable remuneration for executive directors, is predetermined by these public regulations, which take precedence over the regulations governing corporate enterprises. Therefore the Company cannot modify the conditions of payment of this remuneration in order to adapt it to the requirements of this recommendation.

**60. The remuneration related to the company's results take into account the possible qualifications that appear in the external auditor's report and reduce these results.**

Compliant  Partially compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, the remuneration of directors is predetermined by public regulations, which take precedence over the regulations governing corporate enterprises, and the company is therefore unable to take into account any qualifications stated in the external auditor's report on remuneration related to the company's results when these qualifications reduce the results.

**61. A relevant percentage of the variable remuneration of executive directors is linked to the delivery of shares or financial instruments referenced to their value.**

Compliant  Partially compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

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Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, the remuneration of directors, which only includes variable remuneration for executive directors, is predetermined by public regulations, which take precedence over the regulations governing corporate enterprises, which does not envisage that a relevant percentage of the variable remuneration of executive directors is linked to the delivery of shares or financial instruments referenced to their value.

**62. Once the shares, options or financial instruments corresponding to the remuneration systems have been allocated, executive directors cannot transfer ownership or exercise them until at least three years have elapsed.**

**An exception is made in the case where the director maintains, at the time of the transfer or exercise, a net economic exposure to share price variation of a market value equivalent to an amount of at least twice their annual fixed remuneration through the ownership of shares, options or other financial instruments.**

**The foregoing shall not apply to shares that the director needs to dispose of in order to meet the costs related to their acquisition or, subject to the favourable opinion of the appointments and remuneration committee, to deal with extraordinary situations that require it.**

Compliant  Partially compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Therefore, the remuneration of directors is predetermined by public regulations, which take precedence over the regulations governing corporate enterprises, which does not envisage that a relevant percentage of the variable remuneration of executive directors is linked to the delivery of shares or financial instruments referenced to their value. Therefore, the Company does not have the capacity to comply with this recommendation.

**63. Contractual agreements include a clause allowing the company to claim reimbursement of variable components of remuneration where payment has not been in line with performance conditions or where they have been paid on the basis of data subsequently found to be inaccurate.**

Compliant  Partially compliant  **Explain**  Not applicable

Aena S.M.E., S.A. is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

Specifically, in matters of remuneration, Aena S.M.E., S.A. is subject to the public remuneration policy, contained mainly in Royal Decree-Act 3/2012, of 10 February, on urgent measures for the reform of the labour market regarding the remuneration of top-level management and directors of the public sector, and its implementing regulations, particularly Royal Decree 451/2012, of 5 March, the Published Order of the Minister of Finance and Public Administrations, dated 8 January 2013, the Published Order Of the Minister of Finance dated 30 July 2025 and the Published Order Of the Minister of Finance dated 1 October 2025.

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	<b>Degree of monitoring of the corporate governance recommendations</b>	Other information of interest	

As a consequence of the foregoing, both the remuneration of directors and the contractual clauses related thereto are predetermined by these public regulations, which take precedence over the regulations governing corporate enterprises, and the company does not have the capacity to adapt to the content of this recommendation.

**64. Payments for termination or expiry of the contract do not exceed an amount equivalent to two years of the total annual remuneration and are not paid until the company has been able to verify that the director has complied with the criteria or conditions established for their receipt.**

**For the purposes of this recommendation, contractual termination or expiry payments shall include any payments whose accrual or payment obligation arises as a result of or in connection with the termination of the director's contractual relationship with the company, including amounts not previously vested in long-term savings schemes and amounts paid under post-contractual non-competition agreements.**

**Compliant**

Partially compliant

Explain

Not applicable

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## H OTHER INFORMATION OF INTEREST

**1. If there are any relevant aspects of corporate governance in the company or group entities that have not been included in the other sections of this report, but which it is necessary to include in order to provide more complete and reasoned information on the governance structure and practices at the company or its group, briefly describe them.**

**2. This section may also include any other information, clarification or nuance related to the previous sections of the report to the extent that they are relevant and not reiterative.**

**Specifically, indicate whether the company is subject to corporate governance legislation other than Spanish law and, if so, include the information that it is obliged to provide and that differs from that required in this report.**

**3. The company may also indicate whether it has voluntarily adhered to other international, sectoral or other codes of ethical principles or best practices. Where appropriate, the code concerned and the date of adherence shall be identified. In particular, it shall mention whether it has adhered to the Code of Good Tax Practices of 20 July 2010.**

At its meeting held on 21 February 2017, the Board of Directors of Aena agreed that the Company would adhere to the Code of Good Tax Practices drawn up by the Spanish Tax Agency and the Large Companies Forum. This adhesion was communicated to the Tax Agency on 11 April 2017. The purpose of this Code is to strengthen transparency and cooperation in the Company's tax practice, as well as increase legal certainty in the interpretation of the tax regulations. The Board of Directors' Agreement of 31 October 2023 confirms Aena's willingness to participate in the Good Tax Practices for Companies, Institutions and Public Entities Forum. In accordance with the provisions of sections 1 and 2 of the Code of Good Tax Practices and section III of the Corporate Tax Policy, the Company reports that it has complied with the contents of said Code since the moment of its approval.

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**This annual corporate governance report has been approved by the Board of Directors of the Company, at its meeting held on 24 February 2026.**

**Indicate whether any directors voted against or abstained from voting on the approval of this report.**

Yes  No

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## APPENDIX

### Position held by the Board Member Mr. Amancio López Seijas in Group Companies Hoteles Turísticos Unidos, S.A. on 2025

COMPANY	COUNTRY	POSITION
129 Front Hotel LLC	USA	Manager
315 LOUISE HOTEL, SARL	Bélgica	Administrador único
ACACIA LIMA, SA	Portugal	Administrador único
ACTEON SIGLO XXI SA	España	Administrador único
ADIRA HOTELS, SL	España	Administrador único
ADRAN 1786 HOTELS, SL	España	Administrador único
Agave Hotel SA de CV	México	Administrador único
AGER HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
AGORA CCS, SL	España	Administrador único
AION PROPERTIES, SL	España	Administrador único
ALAIN HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
ALBUS HOTELS, SL	España	Administrador único
ALDA PROPERTIES, SL	España	Administrador único
Alegro Hotel SL	España	Administrador único
ALFONSO VIII PROPERTIES, SL	España	Administrador único
ALIQUIS HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
ALMENA PROPERTIES, SL	España	Administrador único
AMANIRA PROPERTIES LDA	Portugal	Gerente
AMATISTA HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Ambar Properties, SL	España	Administrador único
Amella Hotels SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Ancon Hotels	Panamá	Director / Presidente
Andalus Irving SL	España	Administrador único
Andromeda Hotels Italia SRL	Italia	Administrador
Andromeda Hotels SL	España	Administrador único
Angoris Properties, SL	España	Administrador único
ANTARES HOTELS SL	España	Administrador único
April Hotels, S.A.	Panamá	Director / Presidente
ARES HOTELS SL	España	Administrador
Argón Hotel SL	España	Administrador único
Ariesec Hotels, SL (en liquidación)	Ecuador	Presidente
Arlea Hotels SL	España	Administrador único
Armata Properties, SL	España	Administrador único
ASPA, SA	España	Administrador único
Aster Properties, SL	España	Administrador único
ASTRANIA HOTELS, SL	España	Administrador único
ASURA HOTELS, SL	España	Administrador único
ATLANTERRA PROPERTIES SL	E	Administrador único
Atris Properties, SL	España	Administrador único
AUREA SRL	Italia	Administrador
Auriga Hotels Colombia, SAS	Colombia	Representante Legal
Auriga Hotels SL	España	Administrador único
Aurora Properties, SRL	Italia	Administrador único
Ayman Hotels, SARL	Marruecos	Gerente
Balan Hotels, SL	España	Administrador único
Balti Hotels, SL	España	Administrador único
Barbera Parc SL	España	Administrador único
Barcino Hotel Betriebs GmbH	Austria	Gerente
BASAN PROPERTIES, SL	España	Administrador único
BCN MONUMENTAL PROPERTIES, SL	España	Administrador único
Begónia Lilás, S.A.	Portugal	Administrador único
BELARI HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
BELESAR PROPERTIES SL	España	Administrador único
Belgium Value Added I, S.A.	Bélgica	Administrador único
BELVEDERE PROPERTIES, SRL	Italia	Administrador Único
Bemus Hotels, SL	España	Administrador único
BERADAR HOTELS, SL	España	Administrador único
Berilo Hotels, SL	España	Administrador único
BESEIT PROPERTIES SL	España	Administrador único
BETMA HOTELS, SL	España	Administrador único
Betria Hotels, SL	España	Administrador único
BIMA HOTELS, SL	España	Administrador único
BLAIR HOTELS, SL	España	Administrador único
Blantour Hoteles SL	España	Administrador único
BM MERRIMAC HOTEL LLC	USA	President

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
BOLMIR HOTELS, SL	España	Administrador único
Boran Hotels, SL	España	Administrador único
Borealis Hotels SL	España	Administrador único
BORISO HOTELS, SL	España	Administrador único
BOXER MERRIMAC PROPERTIES LLC	USA	Sole Manager
BRAIDE MANAGEMENT, SL	España	Administrador único
BRETAL PROPERTIES, SL	España	Administrador único
Brisanto Hotels, Lda	Portugal	Gerente
Briza Hotels, SL	España	Administrador único
Bulsara Hotels, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
C.B EXPLOTACIÓN EDIFICIO EUROHOTEL LA CORUÑA	España	Presidente
Caelum Hotels, SL	España	Administrador único
Campo Ramiro, SL	España	Administrador único
CARINA HOTELS ITALIA SRL	Italia	Administrador
Carina Hotels SL	España	Administrador único
Casa de Lincora, SA	España	Administrador único
CASA GRANDE DE SOTO SL	España	Administrador único
CASARDAVIA PROPERTIES SL	España	Administrador único
Cassiopea Hotels, SL	España	Administrador único
Castillo Hotels KFT	Hungria	Administrador
CEKAN 2007 SL	España	Administrador único
Cerio Properties, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Cesio Hotels, SL	España	Administrador único
CH MIRCEA VODA 21 HOTEL, SRL	Rumania	Administrador
Chacó Hotels KFT	Hungria	Administrador
Charros Group, S.A.	Argentina	Director
Cinara Properties, SL	España	Administrador único
CIRENE HOTELS SL	España	Rte. Legal de EHC, SL, Adm. Único
CITADEL SL	España	Administrador único
Ciudad Ecuestre, SL	España	Administrador único
Clarelo Hotels, SL	España	Administrador único
Claridge Hotel, S.A.	Argentina	Consejero
Cleon Hotels, SL	España	Administrador único
Coltan Hotels, SL	España	Rte. Legal de EHC, SL, Adm. Único
Copal Hotel SA de CV	México	Administrador único
Coral Jasmim LDA	Portugal	Gerente
CORBAN HOTELS, SL	España	Administrador único
Coris Properties, SL	España	Administrador único
CORIUM ENTREPRISES, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Corvus Properties, SL	España	Administrador único
Cristal Palace Gestión Hotelera	España	Administrador único
Crocel Hotels, SL	España	Administrador único
CYDONIA HOTELS ITALIA SRL	Italia	Administrador
Cygnus Hotels, SL	España	Administrador único
DA PONTE PROPERTIES SL	España	Administrador único
Dahab Properties, SL	España	Administrador único
DALIA HOTEL, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Danke Hotels, SL	España	Administrador único
DARA HOTELS SL	España	Administrador único
DAUGAVA HOTELS SIA	Letonia	Administrador único
DEA HOTELS SL	España	Administrador solidario
Dellington Properties LLC	USA	Sole Manager
Delphos Hotels SL	España	Administrador único
Diana Hotelera S.A.	España	Consejero Delegado
DOBARCO INVESTMENTS, S.L	España	Administrador mancomunado
DREXAS HOTELS, SL	España	Administrador único
DUMIA PROPERTIES SL	España	Administrador único
EASYSLEEP HOTELS, LDA	Portugal	Gerente
Ebano Properties, SL	España	Administrador único
EHC Corporate and Managed Services	España	Administrador único
EHC Loyalty, SL	España	Rte. Legal de EHC SL, Adm. Único
EIDOS PROPERTIES, SL	España	Administrador único
Elna Hotels, SL	España	Administrador único
Elster Hotels GmbH	Alemania	Administrador único
Elysia Hotels, SRL	Italia	Administrador único

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
Eneas Hotels SL	España	Administrador único
Enton Properties, SL	España	Administrador único
Eos Properties, SL	España	Administrador único
EPSILON HOTELS SL	España	Administrador único
Eridan Hotels, SL	España	Administrador único
Eril Hotels, SL	España	Administrador único
Erise Hotels, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
ESCOLA INFANTIL BICOS E CONTOS, SL	España	Administrador único
ESPAEX HOTELS, SL	España	Administrador único
Euro Columbus, SL	España	Administrador único
Eurohotel S.R.L.	Italia	Administrador
Euroincoming, S.A.	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Eurostars Bonanova, SL	España	Administrador único
Eurostars Grand Hotel Roma SRL	Italia	Administrador
EUROSTARS HOTEL COMPANY, SL	España	Administrador único
Eurostars Paseo de Gracia SL	España	Administrador único
EUROSTARS PORTUGAL LTDA	Portugal	Gerente
Exe Hotels, SL	España	Administrador único
Explotadora Ciudad de la Coruña, SL	España	Administrador único
Explotadora Ciudad Judicial, SL	España	Administrador único
Explotadora Concorde SA	Argentina	Consejero
Explotadora de Hostelería 1990, SL	España	Administrador único
Explotadora Hostelería Ciudadela, SL	España	Administrador único
Explotadora Hotelera Toledana, SL	España	Administrador único
Explotadora Madrid Tower, SL	España	Administrador único
Explotadora Mundial	Argentina	Consejero
Explotadora Regina SL	España	Administrador único
Extramundi Xestion, SL	España	Administrador Único
Falcon Property SA	Argentina	Consejero
Familia Hotels, SA	España	Rte. Legal de Hoteles Turísticos Unidos, SA, Adm. Único
FEBO HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
FEREA HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
FERVEL HOTELS, SL	España	Administrador único
Flavus Hotels, SL	España	Administrador único
Fleur Hotels, S.A.S.	Francia	Presidente
Fonteduro SA	España	Administrador único
FREYA HOTELS, SL	España	Administrador único
Front Property Hotel Corp	USA	Manager
Gacamar, SA	España	Administrador único
Galena Hotels Colombia, SAS	Colombia	Representante Legal
Galena Hotels SL	España	Administrador único
Gastro Bar Experience, SL	España	Administrador único
GAUDIUM HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
GESEUR HOTELS, SL	España	Administrador único
GHT ELEGANCE doo	Serbia	Director
Gilios Properties, SL	España	Administrador único
Golden Mile Hotels, LLC	USA	Manager
Gostos Tranquilos - Actividades Hoteleiras, Unipessoal Lda	Portugal	Gerente
Gran Hotel Adriano SL	España	Administrador único
Gran Hotel Almenar SL	España	Administrador único
Gran Hotel La Toja, SL	España	Administrador único
Grand Hotel MONTGOMERY, SPRL	Bélgica	Gerente
Granval Hotel, SL	España	Administrador único
Grupo La Toja Hoteles, SL	España	Administrador único
GV MADRID PROPERTIES, SL	España	Administrador único
H.Suites San Marino S.A.C.V	México	Administrador único
H24 RESERVATION SERVICES, SL	España	Administrador único
Henry VIII Hotels Ltd.	Reino Unido	Manager
Hospitality Holdings Netherlands BV	Países Bajos	Director
Hospitality Venture Capital, SL	España	Administrador único
Hostel Tarraco, SL	España	Administrador único
Hotel Alcobendas SL	España	Administrador único
Hotel Amorce, SL	España	Administrador único
HOTEL AMUDARIA, SL	España	Administrador único
HOTEL APAMEA, SL	España	Administrador único

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
HOTEL ARAN BAQUEIRA, SL	España	Administrador único
HOTEL ASTUR CENTRO, SL	España	Administrador único
HOTEL ASTUR VIA PLATA, SL	España	Administrador único
Hotel Barberà Moli SL	España	Administrador único
HOTEL BERIUM IMAGEN, SL	España	Administrador único
HOTEL BURGOS BONIFAZ, SL	España	Administrador único
HOTEL BURGOS CID, SL	España	Administrador único
Hotel Casa Palacio Sagasta, SL	España	Administrador único
Hotel Cataratas S.A.	Argentina	Consejero
HOTEL CERTIS SEVILLA, SL	España	Administrador único
Hotel Ciudad de Leon, SL	España	Administrador único
HOTEL CIUDAD RODRIGO SL	España	Administrador único
Hotel Convento Agustinos, SL	España	Administrador único
Hotel Coruña Cuatro Caminos, SL	España	Administrador único
HOTEL DASTEN PORTALS, SL	España	Administrador único
HOTEL DC CIUDAD REAL, SL	España	Administrador único
Hotel de La Fleche d'Or, SAS	Francia	Presidente
Hotel Deliza, SL	España	Administrador único
HOTEL DUQUE DA TERCEIRA, LDA	Portugal	Administrador
HOTEL ESPINHO PRAIA, LDA	Portugal	Administrador
Hotel Fincity, SARL	Marruecos	Gérant
HOTEL FIRIAL, SL	España	Administrador único
Hotel GV 56 Madrid, SL	España	Administrador único
HOTEL HEROE DE SOSTOA 17, SL	España	Administrador único
HOTEL INDAIL, SL	España	Administrador único
Hotel Isla Cartuja SL	España	Administrador único
HOTEL JEREZ CASTELLAR, SL	España	Administrador único
HOTEL KAMIROS, SL	España	Administrador único
HOTEL KENNEDY S.A. COMERC. INMOBIL. FINANC.	Argentina	Consejero
Hotel La Isleta Canarias, SL	España	Administrador único
Hotel LHW Gmbh	Austria	Managing Director
Hotel Logroño Centro, SL	España	Administrador único
HOTEL LOGROÑO CORREOS, SL	España	Administrador único
HOTEL LUCENTUM ALICANTE, SL	España	Administrador único
HOTEL MARBELLA PALOMERAS, SL	España	Administrador único
HOTEL OVIEDO BUENAVISTA, SL	España	Administrador único
HOTEL PALACIO DE LA TINTA, SL	España	Administrador único
HOTEL PALACIO DE SOBER, SL	España	Administrador único
HOTEL PALACIO MARQUES DE ARIZON SL	España	Administrador único
HOTEL PLANINA SOFIA, LTD	Bulgaria	Administrador
Hotel Plaza Delicias SL	España	Administrador único
Hotel Ramblas Boqueria SL	España	Administrador único
HOTEL SABIKA GRANADA, SL	España	Administrador único
HOTEL SAN ANTON GRANADA, SL	España	Administrador único
Hotel San Clodio SL	España	Administrador único
HOTEL SANLUCAR ARIZON, SL	España	Administrador único
Hotel Santa Luzia Guimaraes, Lda	Portugal	Administrador
HOTEL SDC PEREGRINUS, SL	España	Administrador único
Hotel Solucar	España	Administrador único
HOTEL TANAU BAQUEIRA, SL	España	Administrador único
Hotel Tartesos, SA	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
HOTEL TERRASSA DON CANDIDO, SA	España	Administrador único
HOTEL VIA ARGENTUM SILLEDA, SL	España	Administrador
Hotel Via Roma SL	España	Administrador único
HOTEL VIGO VIA NORTE, SL	España	Administrador único
Hotel Zarzuela Park, SL	España	Administrador único
HOTEL ZIZUR, SL	España	Administrador único
Hotelera la Fortuna, SA de CV	México	Administrador único
Hoteles Azalea SL	España	Administrador único
Hoteles Turísticos Unidos, SA	España	Consejero
Hotels Gestion Cz SRO	República Checa	Administrador
Hotusa Berlin GmbH	Alemania	Administrador
Hotusa Germany GmbH	Alemania	Administrador
Hotusa Gestión Hotelera, SL	España	Administrador único
Hotusa Group Deutschland GmbH	Alemania	Administrador

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
Hotusa Group Hospitality Holdings Inc.	USA	Manager
Hotusa Hellas Touristiki Monoprosopi, S.R.L.	Grecia	Administrador
Hotusa Hotel am Arnulfpark GmbH&CoKG	Alemania	Administrador
Hotusa International Group, SA	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Hotusa Inversiones Hoteleras, SL	España	Administrador único
Hotusa Munich S42 GMBH	Alemania	Administrador
Hotusa Praga SRO	República Checa	Administrador
Hotusa S.A.Argentina	Argentina	Directorio
Hotusa Ventures, SL	España	Administrador único
HRL HOTELES SA	Argentina	Consejero
HUNNIA HOTELS KFT	Hungria	Administrador
Hydra Hotels Italia, SRL	Italia	Administrador
Hydra Hotels SL	España	Administrador único
IGM WEB SL	España	Administrador único
Indira Hotels, SL	España	Administrador único
Inversora Cataratas S.A.	Argentina	Consejero
Janeva Properties, SL	España	Administrador único
Jaspe Hotels, SL	España	Administrador único
Joia do Rio, Ltda	Portugal	Gerente
Kalium Properties, SL	España	Administrador único
KALMAN 19, KFT	Hungria	Administrador único
KARAN HOTELS, SL	España	Administrador único
KD 2006 Ingatlankezelő KFT	Hungria	Administrador
Kentia Hotels, SL	España	Administrador único
Keros Properties, SL	España	Administrador único
Key Hospitality Partners SL	España	Administrador único
KEYTEL FRANCE SRL	Francia	Gerente
Keytel Italia SRL	Italia	Administrador
Keytel Portugal, LDA	Portugal	Gerente
KEYTEL, SA	España	Administrador único
Kiara Hotels SL	España	Administrador único
Kozma Properties, SL	España	Administrador único
La Toja, SA	España	Administrador único
LACERTA HOTELS SL	España	Administrador único
Landscape Park Hotel Rotterdam BV	Países Bajos	Director
LANIER HOTELS, SL	España	Administrador único
LANZA HOTELS, SL	España	Administrador único
Las Iniciativas Hosteleras, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Lastana Hotels, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
LAVANDA HOTELI d.o.o.	Croacia	Administradores solidarios
LAVER HOTELS SL	España	Administrador único
LEDA HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
LEDICIA HOTELS SL	España	Administrador único
Letargo, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
LEVHO HOTEL, d.o.o.	Eslovenia	Director
Lince Hoteles, S.L	España	Administrador único
Lírio-do-Vale-do-Douro, S.A.	Portugal	Administrador único
LITUS HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
LOSEI HOTELS, SL	España	Administrador único
LUCANA 137 HOTEL ITALIA SRL	Italia	Administrador único
LUCANA HOTELS, SL	España	Administrador único
Lucida Hotels, SL	España	Administrador único
Lyra Hotels, SL	España	Administrador único
MACAEL PROPERTIES, SL	España	Administrador único
Magnolia do Alto, S.A.	Portugal	Administrador único
Magongo, S.A.	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Mahalta Hotels, SL	España	Administrador único
MaHi 110 Hotelbetriebs GmbH	Austria	Gerente
Malva Hotels, SL	España	Administrador único
MARAGDA HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
MARMARA HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
MARUCA HOTELS, SL	España	Administrador único
Masies Alella Properties, SL	España	Administrador único
MAXIPARK HOTEL GmbH	Alemania	Administrador
Mediterranea SRL	Italia	Administrador

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
Risk Management and control systems	ICFR	Degree of monitoring of the corporate governance recommendations	<b>Other information of interest</b>	

## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
Melina Hotels, SL	España	Administrador único
Mensa Hotels, SL	España	Administrador único
Miami Beach Hotels	USA	Manager
Miami Southern Hotels, Inc	USA	Manager
Miami WH Hotel, LLC	USA	Manager
MIKLOSIC 3 HOTEL d.o.o.	Eslovenia	Director
MILAROS HOTELS, SL	España	Administrador único
Mيروس PROPERTIES, SL	España	Administrador único
Mirta Properties, SL	España	Administrador único
MISELA HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Molsa Hotels, SL	España	Administrador único
MONTALBERO HOTELS SRL	Italia	Administrador único
MORGEN STERN HOTEL FIGUEIRA LDA	Portugal	Administrador único
MOSTEIRO SAN SALVADOR DE ASMA SL	España	Administrador único
Muchohotel,SL	España	Administrador único
Myland S.A	Argentina	Directorio
Nacar Properties, SL	España	Administrador único
NADIR HOTELS, SL	España	Administrador único
Najma Californie Hotel, SARL	Marruecos	Gerente
Namorar O Tejo - Actividades Hoteleiras, Unipessoal Lda (a. 474)	Portugal	Gerente
Naturhotel Catalunya, SL	España	Administrador único
NATUR-HOTEL SPA ALLARIZ, SA	España	Administradores solidarios
NAZIONALE 46 S.R.L.	Italia	Administrador
Neira Hotels, SL	España	Administrador único
Neon Properties, SL	España	Administrador único
NORIS PROPERTIES SL	España	Administrador único
Nubian Properties, SL	España	Administrador único
Nubizofo Holding, SL	España	Administrador único
Numa Hotels, SL	España	Administrador único
OBELO HOTELS SL	España	Administrador único
ODER PROPERTIES, SL	España	Administrador único
Oleo Properties, SL	España	Administrador único
Olhar Repousado - Actividades Hoteleiras, SA	Portugal	Administrador único
ONIX HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
ONON PROPERTIES, SL	España	Administrador único
OPALO HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Operadora Hotelera Michelangelo, SA de CV	México	Administrador único
Operadora Hotelera Zona Rosa, SA de CV	México	Administrador único
Operadora Unitsblau, SA de CV	México	Administrador único
Opportunity & Investment Collector, LLC	USA	Manager
Oricua Hotels SA de CV	México	Administrador único
Orion Hotels Italia SRL	Italia	Administrador
ORLIENA HOTELS, SL	España	Administrador único
Orsa SRL	Italia	Administrador único
Palace Promotions Hotel, SL	España	Administrador único
PALAZZO HOTELS, KFT	Hungría	Administrador único
Pamina Properties, SL	España	Administrador único
Panotel SAS	Francia	Presidente
PARANA HOTELS, SL	España	Administrador único
Partenope Hotels Italia SRL	Italia	Administrador
PAZO SAN JOSE DE VISTA ALEGRE SL	España	Administrador
PAZO TORRE DE MOREDA, SL	España	Administrador
Perfeito Diamante, S.A.	Portugal	Administrador único
Petra Hotels, SL	España	Administrador único
Pico do Fogo, S.A.	Portugal	Administrador único
PLASENCIA HOTELES, SL	España	Administrador único
PLÉYADE HOTELS SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Prior Hotels, SL	España	Administrador único
Proeirenes SL	España	Administrador único
Profides Win Way, SL	España	Administrador único
Punta Europa Hoteles SL	España	Administrador único
PUNTO PROPERTIES, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Queen Hotel doo	Montenegro	Representante Legal
Quimeral Hoteles SL	España	Administrador único
Quindio Hotels Colombia, SAS	Colombia	Representante Legal

Block C ACGR	Structure of the property	General Shareholders' Meeting	Structure of the company's management	Related-party transactions and intragroup transactions
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## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
RE VIAM GALAICAS SL	España	Administrador
RED BRICK HOTEL LTD	Reino Unido	Manager
RED BRICK HOTEL OPERATOR, LTD	Reino Unido	Manager
REGIA HOTELS SL	España	Administrador único
REIVIC HOTELS, SL	España	Administrador único
Requinte Ejecutivo - Actividades Hoteleiras, SA	Portugal	Administrador único
Reshotel Continental SL	España	Administrador único
Restel Colombia, S.A.S.	Colombia	Representante Legal
Restel ITALY, S.R.L.	Italia	Administrador
Restel, SA	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
RestelHotels Mexico SA de CV	México	Administrador único
REVAL PROPERTIES, SL	España	Administrador único
Ricade, S.A.	Argentina	Consejero
RIGEL HOTELS, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Riviera XPU-HA, SA de CV	México	Administrador único
RIXEN, SRL	República Dominicana	Gerente
Rodas Hotels, SL	España	Administrador único
Roomleader, SL	España	Administrador único
Rosa do Alto, S.A.	Portugal	Administrador único
Rosarios & Cia S.A.	Argentina	Consejero
Sacte Properties, SL	España	Administrador único
Safira do Douro, S.A.	Portugal	Administrador único
Sagra Hotels SL	España	Administrador único
SAMAT HOTELS SL	España	Administrador único
SARLATU PROPERTIES SL	España	Administrador único
SCI GMC MESSAGERIES	Francia	Gerente
Seiene Hotels, SL	España	Administrador
Señorial Hoteles, SL	España	Administrador único
SERENARA HOTEIS LDA	Portugal	Gerente
Serra Luminosa LDA	Portugal	Gerente
Sigma Properties, SL	España	Administrador único
Sirio Properties, SL	España	Administrador único
Sociedade Hoteleira da Rua Castilho, Unipessoal Lda	Portugal	Gerente
Sociedade Hotelera Da Rua Do Rosario, Unipessoal Lda	Portugal	Gerente
Solder Properties, SL	España	Administrador único
SOLE Y STELLE LTDA	Portugal	Gerente
SOLENZA HOTEIS LDA	Portugal	Gerente
SOLTAN PROPERTIES, SL	España	Administrador único
SOROA HOTELS, SL	España	Administrador único
SPRING OASIS SPA & CONVENTION CENTER doo	Serbia	Director
Talio Hotels SL	España	Administrador único
Tamarind SRO	República Checa	Administrador
Tames Properties, SL	España	Administrador único
TANAU BAQUEIRA PROPERTIES, SL	España	Administrador único
Tandem Apartments Properties 1, SL	España	Administrador único
Tandem Apartments, SL	España	Administrador único
Tarso Properties, SL	España	Administrador único
TEIX HOTELS, SL	Andorra	Administrador único
Tenorio Hotels, S.A.	Los Yoses Av 10 C	Presidente
Térez Hotels KFT	Hungría	Administrador
TERON HOTELS SL	España	Administrador único
Terration SL	España	Administrador único
THE RED BRICK HOTEL OPERATOR LTD	Reino Unido	Manager
Tilo Hotels, SL	España	Administrador único
TIVORA HOTELS, SL	España	Administrador único
Tolima Hotels Colombia, SAS	Colombia	Representante Legal
Tourism ContractSale, SL	España	Administrador único
Tucuman 313 S.A.	Argentina	Directorio
Tulipa do Alto, S.A.	Portugal	Administrador único
TURINA HOTELS, SL	España	Administrador único
Ukutaba CZ SRO	República Checa	Administrador
Urien Properties, SL	España	Administrador único
VANCAS HOTEL, d.o.o.	Eslovenia	Director
VENICE VALUE ADDED SRL	Italia	Administrador
VENTO DA SERRA LDA	Portugal	Gerente

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## Positions in Companies 2025

COMPANY	COUNTRY	POSITION
Verse Properties, SL	España	Administrador único
Versos do Tempo, Lda	Portugal	Administrador
Verto MPC Holding, SA de CV	México	Administrador único
Vicelo Hotels, SL	España	Administrador único
Volcom Properties, SL	España	Administrador único
VOLUPTA HOTELS ITALIA, SRL	Italia	Administrador
WASHINGTON IRVING HOTELS, SL	España	Administrador único
WDC Dellington Hotel, Inc	USA	President
WH MIAMI PROPERTIES, LLC	USA	Manager
WI GRANADA PROPERTIES, SL	España	Administrador único
World Trade Center Hotel SL	España	Administrador único
World Turizm Anonim Sirketi	Turquia	Administrador
Wysh Travel, SL	España	Rte. Legal de Cesio Hotels, SL, Adm. Único
Zafir Hotels, SL	España	Administrador único
ZAICA PROPERTIES, SL	España	Administrador único
Zaina Hotels, SARL	Marruecos	Gerente
ZARALUNA HOTELS, SL	España	Administrador único
ZENON GLOBAL PROPERTIES SL	España	Administrador único
ZENON GROUP HOSPITALITY INC	USA	Manager
Zerkhajeb Hotel, SARL	Marruecos	Gerente
ZOE HOTELS, SL	España	Administrador único



# AENA S.M.E., S.A. and its subsidiaries

Independent Reasonable Assurance Report on the  
System of Internal Control over Financial Reporting



KPMG Asesores, S.L.U.  
Paseo de la Castellana, 259C  
28046 Madrid

## **Independent Reasonable Assurance Report on the Internal Control over Financial Reporting**

To the directors of Aena, S.M.E., S.A.

Further to your request, and in accordance with our engagement letter dated 27 November 2025, we have examined the information concerning the Internal Control over Financial Reporting (ICOFR) system of Aena, S.M.E., S.A. (Parent company) and subsidiaries (the Aena consolidated Group or the Group) described in note F of the accompanying Annual Corporate Governance Report at 31 December 2025. This system is based on the criteria established in the Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission.

An entity's ICOFR is designed to provide reasonable assurance that its annual financial reporting complies with the applicable financial reporting framework. It includes policies and procedures that (i) pertain to the existence and maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and assets of the Group; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of the Group's consolidated annual accounts in accordance with the applicable financial reporting framework; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposal of the Group's assets that could have a material effect on the consolidated annual accounts. In this respect it should be borne in mind that, irrespective of the quality of the design and operation of the internal control system adopted in relation to annual financial reporting, the system may only provide reasonable, but not absolute assurance in.

### **Directors' and management's responsibilities**

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The Board of Directors of the Parent and Senior Management of the Group are responsible for adopting appropriate measures to reasonably ensure the implementation, maintenance and oversight of an adequate ICOFR system, evaluating its effectiveness and developing improvements to that system, and defining the content of and preparing the accompanying information concerning the ICOFR system.



## **Our Responsibility**

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Our responsibility is to express an opinion on the effectiveness of the Group's ICOFR system based on our examination.

We conducted our examination in accordance with ISAE 3000 (Revised) (International Standard on Assurance Engagements 3000: Assurance Engagements other than Audits or Reviews of Historical Financial Information), issued by the International Auditing and Assurance Standards Board (IAASB) of the International Federation of Accountants (IFAC) for the issue of reasonable assurance reports. This standard requires that we plan and perform our work to obtain reasonable assurance about whether the Group maintains, in all material respects, effective ICOFR. Our work included obtaining an understanding of the Group's ICOFR system, testing and evaluating the design and operating effectiveness of that system, and performing such other procedures as were considered necessary in the circumstances. We consider that our assessment provides a reasonable basis for our opinion.

Our firm applies the NIGC 1 (International Standard on Quality Control 1) and in accordance with it maintains a comprehensive quality control system that includes documented policies and procedures in relation to compliance with ethical requirements, professional standards and legal requirements and applicable regulations.

We have complied with the independence and other ethical requirements of the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior.

## **Inherent Limitations**

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Due to the limitations inherent in any internal control system, there is always a possibility that the ICOFR system may not prevent or detect misstatements or irregularities that may arise as a result of errors of judgement, human error, fraud or misconduct. Moreover, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

## **Conclusion**

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In our opinion, the Group maintains, in all material respects, effective ICOFR at 31 December 2025, in accordance with the criteria established in the Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission. Furthermore, the disclosures contained in the information concerning the ICOFR system included in note F of the Group's Annual Corporate Governance Report at 31 December 2025 have been prepared, in all material respects, in accordance with the requirements set forth in article 540 of the Revised Spanish Companies Act and in Spanish National Securities Market Commission (CNMV) Circular 5/2013 of 12 June 2013 and subsequent amendments, the most recent being Circular 3/2021 of 28 September 2021 with respect to the description of the ICOFR system in Annual Corporate Governance Reports..



## **Other Matters**

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Our examination does not constitute a financial statement audit nor is it subject to the regulatory framework governing statutory audits of accounts in Spain. Therefore, this report does not contain an audit opinion on the financial statements as defined in such regulations. However, on 24 February 2026 KPMG Auditores S.L. issued the audit report on the Group's consolidated annual accounts for the 2025 financial year, in accordance with the applicable audit regulations in Spain, in which we expressed a favorable opinion.

KPMG Asesores, S.L.U.

(Signed on the original in Spanish)

Yolanda Pérez Pérez

24 February 2026