# H1 2018 Results presentation

26<sup>th</sup> July 2018

# **ALANTRA**

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1. Executive Summary

### I. H1 2018 Financial Statements

#### Revenue growth in both the Investment Banking and Asset Management divisions

- Net revenues reached €70.2 Mn in the first half of 2018, which implies an increase of 19.6% vs. H1 2017
- The IB division grew by 22.1%
- The AM division continues its growth both in management fees (+9.1%) and performance fees (+31.2%). The €7.6Mn of performance fees are related to the divestment process of QMC II

#### Expenses continue to grow due to the incorporation of new teams and activities

- The increase in expenses to €53.0 Mn (+26.8%) is due to (i) the incorporation of new teams and (ii) senior hiring's in existing businesses
- 51% of the increase in fixed personnel expenses is related to the integration of Alantra UK team and 19% to the growth plan in the US and the continuous expansion plan in Europe (establishment of Austria & CEE, Belgium and Equities in Italy)

# H1 net profit reaches €13.8 Mn (-16.8%), composed of €9.1 Mn corresponding to the fee business and €4.7 Mn to the investment portfolio

- The decrease in net profit from the fee business is due to (i) the increase in expenses related to the incorporation of new teams, (ii) the slow start of the year in some countries in the IB division and (iii) the temporary deterioration of trade receivables
- Net profit from the investment portfolio has mainly arisen from the sale of some portfolio assets

#### The Group maintains its strong balance sheet as of 30th June 2018

- €199.1 Mn of shareholder's equity attributable to the parent
- €97.0 Mn of cash and cash equivalents, having paid €13.8 Mn as shareholders' remuneration in 2018 YTD



# II. Alantra makes further progress in the achievement of its strategic targets

1. Executive summary

#### Investment Banking Highlights H1 2018

#### **Investment Banking Activity**

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During 2018 YTD<sup>1</sup>, Alantra has advised **75 high quality transactions** with a well balanced mix in terms of products and sectors

The average fee per transaction amounts to €905K, representing a 32% increase compared to 1H 2017

Strong H1 2018 for N+1 Singer, having raised £550Mn of capital for their clients, taking the total equity raised since 2013 to £3.3Bn

#### Integration of Switzerland, France & Italy CF teams



On July 25<sup>th</sup>, Alantra's shareholders have approved a capital increase via contribution in kind, whereby the Swiss, French and Italian partners will contribute their stakes in the local entities for shares of Alantra Partners

A total of 1,458,852 shares will be issued, resulting in a dilution of 3.78% for current shareholders

#### **Acquisition of Portfolio Solutions Group**



Alantra has acquired the **UK based KPMG's global loan portfolio advisory business** to create the **European leader** in banking portfolio advisory

The combined team will be present in 6 countries, with more than 70 professionals including 6 partners

#### Asset Management Highlights H1 2018

#### i. Strong growth in AUM's



As of 30<sup>th</sup> June 2018, total AUM's reached €4,398 Mn, representing a €420 Mn increase vs Dec 2017 (+10.6%)

■ EQMC AUM's increased by 34.3% (+€228Mn), reaching c.€900Mn (inc. €164Mn of secured commitments)

#### ii. Strong investment and divestment activity



**Private Equity:** 5 acquisitions by PEF III, having invested 47% of the fund so far

**Real Estate**: 3 new investments (€75Mn)

**Private Debt:** 1 investment (Royo) and 1 divestment (Labiana) **Active Funds:** relevant progress in the divestment of QMC II and

investment of QMC III

#### iii. New funds launched



Alteralia II (Private debt): started its fundraising process, having already €110Mn of secured commitments

QMC III (Active fund): the fund has an evergreen structure and is currently in fund raising/investment phase, with €78Mn of AUM's so far

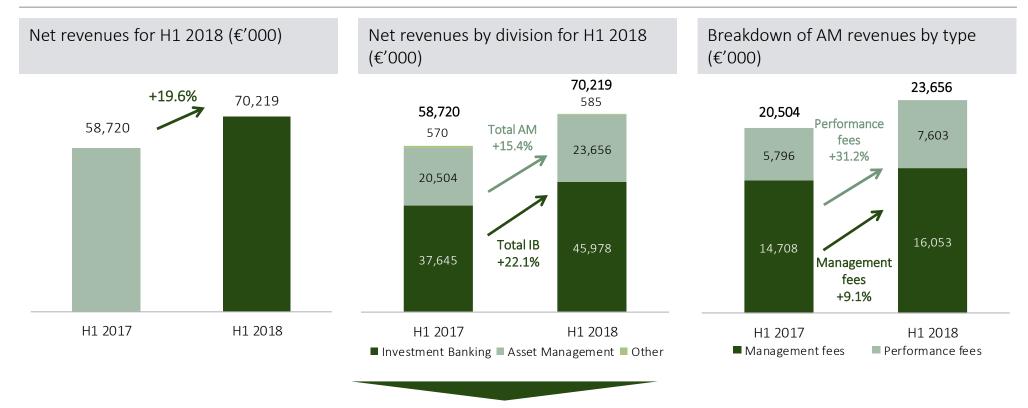
#### iv. Excellent performance



The divestment process of QMC II fund has generated €7.6Mn of performance fees for the Group

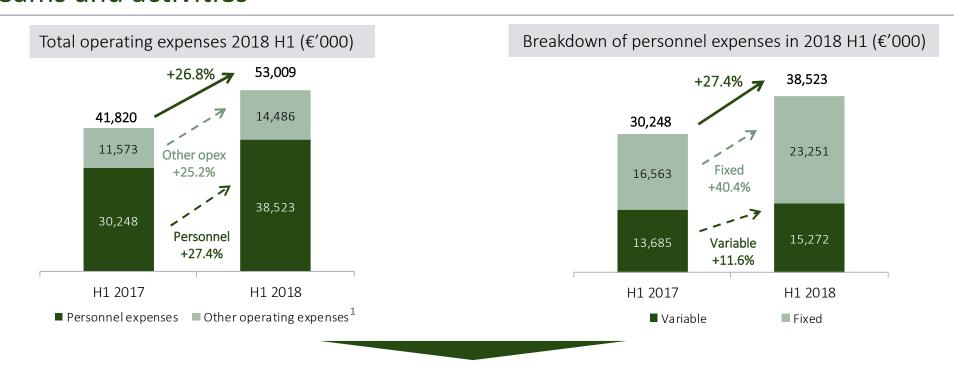
**Private Equity:** awarded with the **Best M&A Deal of the year** by the Spanish VC & PE Association for the sale of Berlys to Ardian

# I. Revenue growth in both the Investment Banking and Asset Management divisions



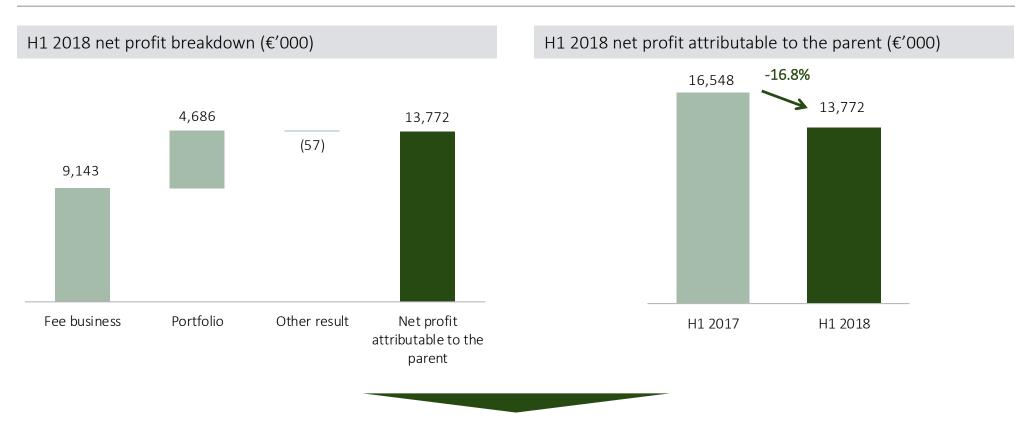
- Net revenues reached €70.2 Mn in the first half of 2018, which implies an increase of 19.6% vs. H1 2017
  - The IB division grew by 22.1%
  - The AM division continues its growth both in management fees (+9.1%) and performance fees (+31.2%). The €7.6Mn of performance fees are related to the divestment process of QMC II
- Organic growth represented 49% of the revenue growth, while 51% was generated by the incorporation of new businesses
  - 69% of the Investment Banking revenue growth is related to the integration of Alantra UK team

# II. Expenses continue to grow due to the incorporation of new teams and activities



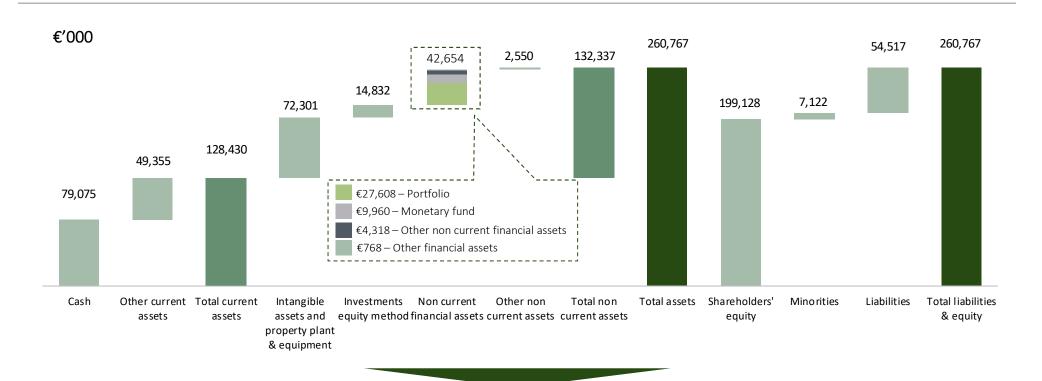
- The Group's total operating expenses have grown by 26.8% in H1 2018 versus H1 2017
- Personnel expenses have increased by 27.4%, mainly due to the increase of fixed personnel expenses
  - The increase in personnel expenses is related to: (i) new teams and senior hires that joined during the year and (ii) a higher variable retribution, which in H1 is very linked to the positive evolution of the AM business
  - 51% of the increase in fixed personnel expenses is related to the integration of Alantra UK team and 19% to the growth plan in the US and the continuous expansion plan in Europe (establishment of Austria & CEE, Belgium and Equities in Italy)
- Other opex has increased by 25.2%, of which 69% is related to the integration of Alantra UK (with offices in London, Birmingham and Nottingham) and 21% to the growth plan in the US and the continuous expansion plan in Europe

### III. H1 net profit reaches €13.8 Mn (-16.8%)



- The net profit of the Alantra Group reached €13.8 Mn in H1 2018, which implies a decrease of 16.8% vs. the same period in 2017
  - The decrease in net profit from the fee business is due to (i) the increase in expenses related to the incorporation of new teams, (ii) the slow start of the year in some countries in the IB division and (iii) the temporary deterioration of trade receivables
- The net profit of the Group is composed of €9.1 Mn corresponding to the fee business, €4.7 Mn corresponding to the investment portfolio and (€57 K) to other result (mainly exchange rate differences)
  - Net profit from the investment portfolio has mainly arisen from the sale of some portfolio assets

# IV. The Group maintains its strong balance sheet as of 30<sup>th</sup> June 2018



- €199.1 Mn of shareholder's equity attributable to the parent
- €97.0 Mn of cash and cash equivalents<sup>1</sup>, having paid €13.8 Mn as shareholders remuneration in 2018 YTD
- Non current financial assets include a portfolio of investments in products managed by the group valued at €27.6 Mn
  - There has been an increase of €10.0Mn in the portfolio since December 2017, due to the investments in the group's managed funds as they are being invested

3. Activity highlights in Investment Banking

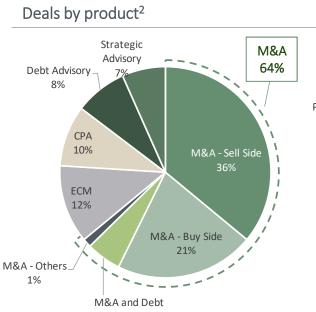
3.1 Activity in the Investment Banking division

## I. Well balanced deal volume across advisory products and sectors investment

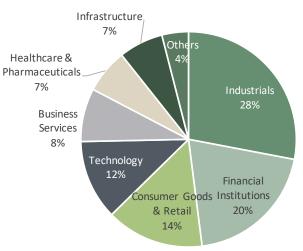
3. Activity highlights in Banking

3.1 Activity in the Investment Banking division

### 75 deals advised 2018 YTD<sup>1</sup> (-1% vs. H1 2017)



Deals by sector



Analysis by fee size

+32% increase €905к (vs. H1 2017) Avg. fee size (deals advised 2018YTD)

N+1 SINGER H1 2018 highlights

Strong H1 2018 for N+1 Singer<sup>3</sup>, having raised £550Mn of capital for their clients, taking the total equity raised since 2013 to £3.3Bn

Relevant transactions

- Sole Financial Adviser and Bookrunner at the £202Mn IPO of Hipgnosis Songs Fund, the largest Fund IPO on the LSE for 2018 to date
- Joint Bookrunner to PRS Reit in connection with the Placing of £250m to create a large scale portfolio of newly-built, high quality homes

Private and Confidential

- Announced deals as of 25th July 2018
- CPA refers to Corporate Portfolio Advisory and ECM refers to Equity Capital Markets
- The activity of capital markets of Alantra is carried out in the UK through N+1 Singer, where Alantra holds a stake of 27%

ALANTRA

3. Activity highlights in Investment Banking

3.1 Activity in the Investment Banking division



Distressed Banking

to RE assets)



Chemicals



Energy



Distressed Banking



Alantra advises Portobello Capital on the sale of its portfolio company Multiasistencia to Allianz Partners

Insurance market



N+1 Singer<sup>1</sup> has acted as Sole Financial Adviser and Bookrunner at the £202Mn IPO of Hipgnosis Songs Fund Limitedon the Specialist Fund Segment of the Main Market

Technology



**Industrial Machinery** 

Private and Confidential



Automotive



Packaging Materials



Industrials



Aerospace & Defence



Alantra advises SLR Consulting a leading global environment and advisory consultancy on its investment from Charterhouse Capital Partners, providing an exit for minority investor 3i

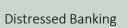
**Professional Services** 

## II. H1 2018 Transaction Highlights (ii)

3.1 Activity in the Investment Banking division

3. Activity highlights in Investment Banking











#### Transport Infrastructure



#### Distressed Banking

and 10 years of new entries.



Alantra has advised Deutsche Beteiligungs AG and its portfolio company Duagon on the acquisition of MEN from HQ Equita.

#### Manufacturing



Packaging Materials



Alantra advised Spectris plc, UK listed manufacturer of measuring instruments and controls, on the acquisition of Concept Life Sciences (an Equistone portfolio company)

Speciality Materials



Alantra advised Trigo SA on the acquisition of Lumbee Enterprises. Trigo is backed by leading French private equity Ardian

**Business Services** 



IT Services



Alantra has advised Lolea, a Spanish premium sangria company, on the signing and execution agreement to sell 100% of its shares to Zamora Company

Beverages



Alantra advised Residalya (French Top #10 nursing home group with 35 homes and 2,650 beds) on Sale & Lease-back to Icade Santé of a €189M portfolio of 14 properties representing 1,300 beds

Nursing Homes



**Building Materials** 

3.2 Integrations

### I. Contribution to the Group

3.2 Integrations

3. Activity highlights in Investment Banking

### Alantra Switzerland



#### **Market Recognition**

2017 M&A Financial advisor of the year - Mergermarket

#### Solid client base

 Advising quoted companies on top quality deals (Syngenta, Kuoni, Actelion)

#### Quality and profitability

- High quality senior bankers actively contributing to the upgrading project
- Recurrent profit contribution to Alantra's P&L



35 deals
Advised since 2014

13 deals Closed in 2017

77% M&A

Over total deals closed since 2014



9 prof.



3 MD's



M&A + Strat. adv

## France

Alantra

### 9

#### **Market Recognition**

2018 M&A Financial advisor of the year – PE Magazine (smidcaps category)

#### Solid client base

 Advisor to Tier 1 PE's, such as Ardian, Bridgepoint or Argos Soditic

#### Cross-office deal makers:

 The team has closed 7 cross-office deals so far

#### Entrepreneurial spirit:

 Promoting Alantra's growth having incorporated 3 MD's / Directors in the last year and launching new products (debt advisory)



43 deals

21 deals Closed in 2017

91% M&A
Over total deals closed since 2015



20 prof.



**5** MD's



M&A + Debt adv.

### Alantra Italy



#### **Market Recognition**

 Partners have a very high penetration within Italian mid market companies

#### Team players

 Italy has been involved in 25% of the cross border deal flow

#### **Profitability**

 Stable and recurrently profitable business from inception

#### Promoters of Alantra's growth

Recently launched Italian ECM business



44 deals Advised since 2013

13 deals Closed in 2017

89% м&а

Over total deals closed since 2013



 $11^2$  prof.



 $4^2$ MD's



M&A + ECM

1) Excluding the team that was integrated through the acquisition of CW Downer

2) Excluding ECM Italian team

### II. Overview

#### 3.2 Integrations

#### The Transaction

- On July 25<sup>th</sup>, Alantra's shareholders have approved a capital increase via contribution in kind, whereby the Swiss, French and
  Italian Alantra partners will contribute a stake in their correspondent Alantra subsidiaries for an aggregate amount of 1,458,852
  shares of Alantra Partners of a nominal value of 3 euro each and with a share premium of approximately 12.15 euro each
- The economic effective date is 1<sup>st</sup> January 2018
- As part of the roll up the partners have agreed to be subject to a 6 year lock-up period and leaver clauses to protect shareholders value

Shareholding and main terms of the transaction Shareholding to be exchanged (%)

# Partners receiving shares





(remaining 20% to be exchanged after 3 years for €1.5Mn)



+ warehouse with 67,540 shares





5 partners







<sup>1)</sup> The Swiss Partners grant to Alantra an usufruct right on the Alantra Exchanged Shares, including all dividends or other distributions, during the years 2018, 2019 and 2020. In exchange, Alantra grants to the Swiss Founding Partners an usufruct right on all Alantra Swiss Shares, including all dividends or other distributions during the same period

### III. Impact on shareholding

3.2 Integrations

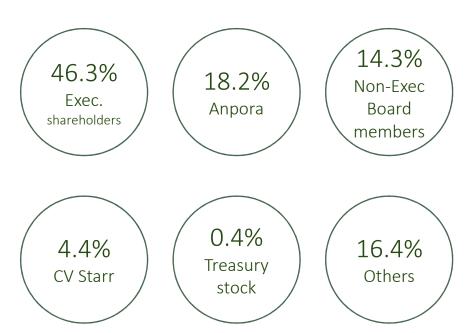
#### Impact on shareholding

- Current shares outstanding Alantra37,172,552
- Shares to be issued for integrations 1,458,852
- Outstanding shares post capital increase

38,631,404

3.78% dilution

#### Shareholding post-integration



3.3 Alantra CPA International

3. Activity Investment Banking

3.3 Alantra CPA International

Alantra has acquired the Portfolio Solutions Group business from KPMG UK, which advises financial institutions and investors in developing and implementing strategies for managing their asset portfolios

### Portfolio Solutions Group



**Professionals** 



**Partners** 



MD's & Directors



100+ **Transactions** (since 2014)



€180Bn+ Volume transacted (since 2014)



€16Bn+ FV<sup>1</sup> of current **Mandates** 

### ... to create the European leader in banking portfolio advisory

3.3 Alantra CPA International

#### KPIs – combined business

180+ Transactions advised since 2014 € 240 Bn Volume transacted since 2014 Across 30 Different countries

With specialized teams in 6 countries, Alantra CPA International will become the leading portfolio advisory unit in Europe







### II. Track record of the combined team

#### 3.3 Alantra CPA International

3. Activity highlights in Investment Banking



on the sale of REO's to
Cerberus (the largest RE
divestment in its history,
reducing almost all its exposure
to RE assets)

Face Value: € 7 Bn



up to € 3.0 Bn portfolio of NPLs

Face Value: € 2.6 Bn



on the sale of part of its real estate developer's portfolio

Face Value: € 800 Mn









Advisor to the Deposit
Guarantee Fund of Ukraine
on upgrading organizational
capacities and procedures in
asset valuation and disposal
Face Value: € 13 Bn







Adviser to Cerberus on the acquisition of a servicing agreement for the entire REOs exposure of Bankia. Portfolio value of € 5.1 Bn. and 10 years of new entries Face Value: € 5 Bn



Alantra advised Elliott
Advisors (UK) Limited on the
secondary sale of a Mixed
Debt Portfolio to Cabot
Face Value €1.35Bn



Advisor to the special liquidators to IBRC on the sale of mixed asset class PL & NPL portfolios in Ireland and across Europe Face Value: € 22 Bn

2018





Advisor to a major Greek bank on the sale of credit cards, consumer and SME loans portfolio

Face Value: € 800 Mn

2016



#### **Project Felicity**

Advisor to a major private equity fund on the acquisition of an NPL mixed asset class portfolio in Turkey

> Face Value: TRY 39 Bn (c. €6.8 Bn)

2014





Adviser to a Spanish bank on the sale of the biggest European mortgage loan portfolio

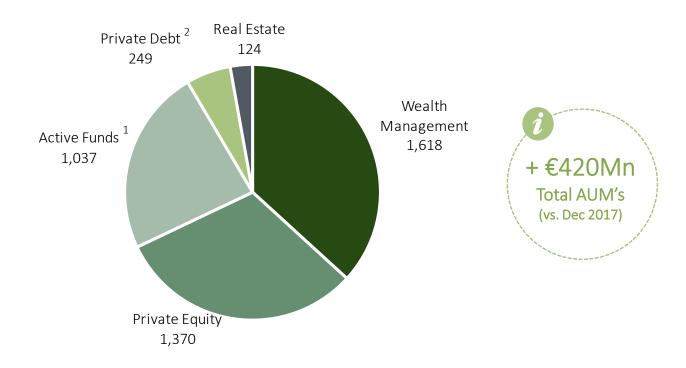
Valor nominal: € 6.500 Mn

Private and Confidential

4. Activity highlights in Asset Management

## I. Assets under Management as of 30th June 2018

#### Total Assets under Management (€Mn)



Total Assets under Management: €4,398 Mn (+€420 Mn vs Dec 2017)

Total fee-earning AUM: €3,235 Mn (+€43 Mn vs Dec 2017)

<sup>2)</sup> Includes €110Mn of secured commitments for Alteralia II

### II. Strong activity and performance of our AM products (i)

1

#### **Private Equity**

Activity 2018YTD: five successful investments by Alantra PEF III, having invested 47% of the fund until now in six portfolio companies



Acquisition of a majority stake in Spanish telecom company **Grupo Ingenium Tecnología**. The firm is a holding company focused on infrastructure development and network services in Landline and Mobile Telephony

Entry date: July 2018



Acquisition of 65% of the Spanish company Unión Martín, one of the national leaders in the production and marketing of seafood, with a strong specialization in cephalopods, flatfish and scale fish

Entry date: Apr 2018



Acquisition of **Hiperbaric** together with the management team and a group of local coinventors. Hiperbaric is an engineering company focused on **High Pressure Processing** ("HPP") equipment for the **food industry** 

Entry date: Apr 2018



Acquisition of a minority stake in the frozen bakery company Monbake (a merger between Berlys and Bellsola)

Entry date: Feb 2018



Acquisition of **Portuguese** company **ROQ**, leading manufacturer of machinery and equipment for the **textile printing and packaging industries** 

Entry date: Feb 2018

Best Large Market Deal of the year
For the sale of Berlys (Panasa)



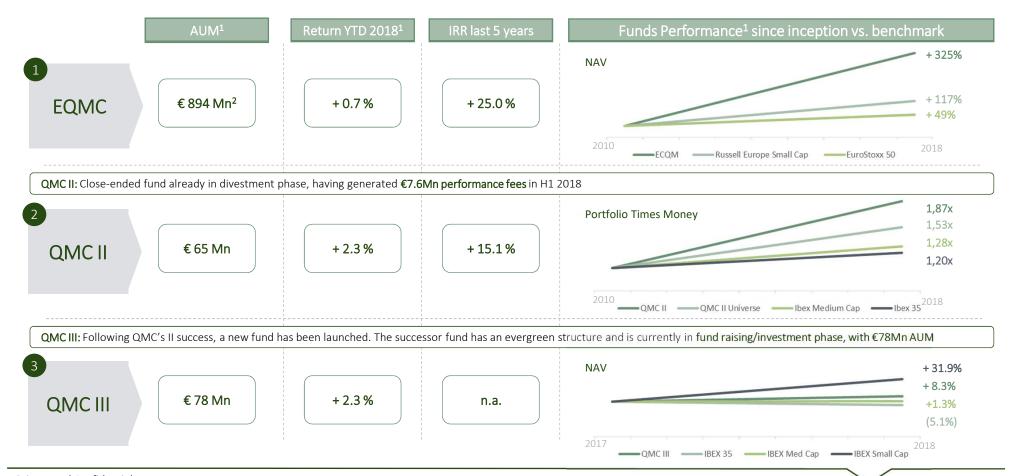
Alantra was awarded with the Best M&A Deal of the year by the Spanish Venture Capital & Private Equity Association for the sale of Berlys to Ardian, multiplying the investment by 3.3x

### II. Strong activity and performance of our AM products (ii)

2 Active Funds

As of 30<sup>th</sup> June 2018, AUM's in active funds reached €1,037 Mn, representing a +26.3% increase versus 31<sup>st</sup> December 2017 (+€216Mn)

■ During the last 3 months, AUM's increased by 23.5% (adding €197Mn of new AUM's)



Private and Confidential

- 1) As of 30<sup>th</sup> June 2018
- 2) Includes €164Mn of secured commitments
- 3) Spanish Small Cap Universe includes 57 Spanish and Portuguese companies with average market cap between €100 Mn €1.500 Mn during the investment period (universe of potential investment companies for QMC II)



### II. Strong activity and performance of our AM products (iii)

Private Debt Real Estate

**72%** of the fund invested and **11 investments** executed, out of which 3 have been fully repaid

Activity during H1 2018:

Investment



Investment in the leading company in the sector of bathroom furniture, to finance the acquisition of shower tray manufacturer Fiora

Divestment



#### 12% IRR

Spanish provider of integrated outsourcing services for the human and veterinary pharmaceutical industries

Alteralia II, Alantra's second private debt fund, started its **fundraising** process, having already €110Mn of secured commitments for its 1<sup>st</sup> closing

• The Target is to raise € 150 Mn with an objective gross IRR of Euribor +8%



The European Investment Fund has chosen to invest in Alteralia II, its first commitment in a senior debt fund in Iberia (€22Mn)



After investing in Alantra's first debt fund, **Cofides** has committed €30Mn of capital to invest in Alteralia II

#### 3 new acquisitions in 2018:



Hotel Denia La Sella Golf Resort & SPA

AUM: € 39 Mn



Madrid Offices (2 office buildings)

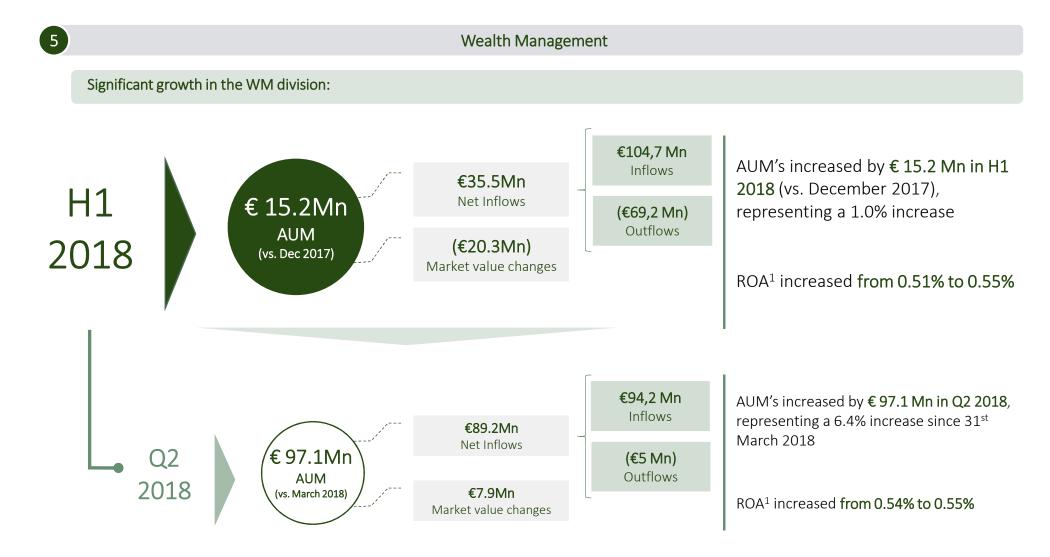
AUM: € 30 Mn



Residential Denia

AUM: € 6 Mn

### II. Strong activity and performance of our AM products (iv)



## 5. Annex

### I. Consolidated income statement for H1 2018

€ Thousand	30/06/2018	30/06/2017	% Difference		
Net income					
Investment banking	45,978	37,645	22.1%		
Asset Management	23,656	20,504	15.4%		
Management Fees	16,053	14,708	9.1%		
Success Fees	7,603	5,796	31.2%		
Others	585	570	2.6%		
TOTAL Net income	70,219	58,720	19.6%		
Other income	1	3	-		
Personnel Expenses	(38,523)	(30,248)	27.4%		
Fixed cost	(23,251)	(16,563)	40.4%		
Variable cost	(15,272)	(13,685)	11.6%		
Other operating expenses	(13,956)	(11,222)	24.4%		
Amortisation	(528)	(351)	50.4%		
Impairment	(2)	-	-		
TOTAL Operating Expenses	(53,009)	(41,820)	26.8%		
Operating Profit (Loss)	17,211	16,902	1.8%		
Finance income (expense) attributable to Portfolio	1,975	4,329	(54.4%)		
Other finance income (expense)	(3,688)	53	(7055.8%)		
Net Finance Income (expense)	(1,713)	4,382	(139.1%)		
Result of companies registered by the equity method	1,264	1,648	(23.3%)		
Non-controlling Interests	(1,204)	(1,552)	(22.4%)		
Income Tax	(1,786)	(4,832)	(63.0%)		
NET PROFIT ATTRIBUTABLE TO THE PARENT	13,772	16,548	(16.8%)		
NET PROFIT DERIVED FROM FEE BUSINESS	9,143	13,809	(33.8%)		
NET PROFIT DERIVED FROM PORTFOLIO	4,686	3,247	44.3%		
ORDINARY NET PROFIT	13,829	17,056	(18.9%)		
Basic	0.37	0.47	(20.5%)		
Diluted	0.37	0.47	(20.5%)		

## II. Consolidated H1 2018 income statement by segment

<b>€</b> Thousand	Investmer	nt Banking	Asset Ma	nagement	Struc	ture	Port	folio	Re	est	Consolida	tion adjust.	Total for	Total for
	30/06/2018	30/06/2017	30/06/2018	30/06/2017	30/06/2018	30/06/2017	30/06/2018	30/06/2017	30/06/2018	30/06/2017	30/06/2018	30/06/2017	Group	Group
Revenue	45,978	37,645	23,656	20,504	585	570	-	-	-	-	-	-	70,219	58,720
Ordinary income among segments	462	474	846	747	2,339	2,336	-	-	-	-	(3,647)	(3,557)	-	-
Other operating income		-			-	-	-	-	1.00	3.27	-	-	1	3
Personnel expenses	(25,810)	(18,476)	(10,571)	(9,529)	(1,937)	(1,934)	(205)	(309)	-	-	-	-	(38,523)	(30,248)
Other operating expenses	(8,865)	(6,891)	(2,121)	(1,183)	(2,970)	(3,148)	-		-	-	-	-	(13,956)	(11,222)
Other operating expenses among segments	(1,253)	(1,050)	(2,373)	(2,507)	(21)		-	-	-	-	3,647	3,557	-	-
Depreciation and amortisation	(234)	(96)	(171)	(161)	(123)	(94)	-	-	-	-			(528)	(351)
Impairment losses and gains (losses) on disposal of non-current assets	(2)	-	-		-	-	-	-	-	-	-	-	- 2.00	
Other income (expenses)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating profit (loss)	10,276	11,608	9,266	7,870	(2,127)	(2,270)	(205)	(309)	1.00	3.27	-	-	17,211	16,902
Finance income	_		-	_	-	_	469	106	33	90	_	-	502	196
Finance income among segments	-	_	-	-	-	-	-	-	276	558	(276)	(558)	-	-
Finance cost	-	-	-	-	-	-	-	-	(53)	(34)	- '	- '	(53)	(34)
Finance cost among segments	-	-	-	-	-	-	-	-	(276)	(558)	276	558	- '	- '
Changes in fair value of financial segments	-	-	-	-	-	-	- 189.46		, ,	- 1	-	-	(189)	
Exchanges differences	-	-			-	-	-	-	(57)	(735)	-	-	(57)	(735)
Impairment losses and gains (losses) on disposal of financial instruments	(3,611)	734			-	-	1,695	4,224	, ,	(3)	-	-	(1,916)	4,955
Net finance income (expenses)	(3,611)	734			-	-	1,975	4,329	(77)	(681)	-	-	(1,713)	4,382
Share of profit (loss) of comapnies accounted for using the equity method	1,086	1,635	178	13	-	-	-	-	-	-	-	-	1,264	1,648
Profit (loss) before tax	7,751	13,977	9,444	7,883	(2,127)	(2,270)	1,770	4,020	(76)	(678)	-	-	16,762	22,933
Income tax	(3,188)	(2,738)	(2,304)	(2,107)	575	616	3,112	(773)	19	170	-	-	(1,786)	(4,832)
Consolidated profit (loss) for the period	4,563	11,239	7,140	5,776	(1,552)	(1,654)	4,882	3,247	(57)	(508)	-	-	14,976	18,100
Net profit (loss) attributable Non-controlling interests	3,962 601	9,783 1,456	6,733 407	5,680 96	(1,552)	(1,654)	4,686 196	3,247	(57)	(508)	-	-	13,772 1,204	16,548 1,552

### III. Consolidated balance sheet as of 30<sup>th</sup> June 2018

#### **ASSETS** LIABILITIES AND EQUITY 30/06/2018 31/03/2018 € Thousand **NON-CURRENT ASSETS** 132,337 129,193 2.4% 68,041 Intangible assets 68,793 1.1% Property, plant & equipment 3,508 3,359 4.4% Investments accounted for by the equity method 14,832 15,722 (5.7%)Non current financial assets 42,654 39,301 8.5% Deferred tax assets 2,550 2,770 (7.9%)Other non current assets **CURRENT ASSETS** 128,430 131,943 (2.7%)Available for sale financial assets Trade and other receivables 39,821 26,895 48.1% Trade receivables 44.0% 36,997 25,697 Other receivables 1,133 830 36.5% Current tax assets 1,691 368 359.5% Current financial assets 8,411 8,113 3.7% Other current assets 1,123 (31.7%)1,645 Cash and cash equivalents 79,075 95,290 (17.0%)

260,767

261,136

(0.1%)

TOTAL LIABILITIES AND EQUITY

€ Thousand	30/06/2018	31/03/2018	%
EQUITY	206,250	208,880	(1.3%)
SHAREHOLDERS EQUITY	201,794	206,713	(2.4%)
Capital	111,518	111,518	0.0%
Share premium	94,138	94,138	0.0%
Reserves	(10,426)	14,666	(171.1%)
Treasury shares	(1,138)	(1,138)	0.0%
Net profit attributable to the parent	13,772	4,077	237.8%
Interim dividend	(6,070)	(16,548)	(63.3%)
VALUATION ADJUSTMENTS	(2,666)	(3,899)	(31.6%)
<b>EQUITY ATTRIB. TO EQ. HOLD. OF THE PARENT</b>	199,128	202,814	-1.8%
NON-CONTROLLING INTERESTS	7,122	6,066	17.4%
NON-CURRENT LIABILITIES	14,163	13,996	1.2%
Financial liabilities	11,103	10,662	4.1%
Liabilities with credit institutions	2,398	2,292	4.6%
Other liabilities	8,705	8,370	4.0%
Non current provisions	997	937	6.4%
Deferred tax liabilities	2,063	2,021	2.1%
Other non current liabilities	-	376	(100.0%)
CURRENT LIABILITIES	40,354	38,260	5.5%
Financial liabilities	2,901	2,866	1.2%
Trade and other payables	37,144	34,067	9.0%
Suppliers	3,821	7,164	(46.7%)
Other payables	29,580	21,298	38.9%
Current tax liabilities	3,743	5,605	(33.2%)
Other current liabilities	309	1,327	(76.7%)

260,767

**TOTAL ASSETS** 

(0.1%)

261.136

### IV. Consolidated Cash flow statement for H1 2018

€ Thousands	6/30/2018	6/30/2017
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES (I)	(274)	11.437
Profit (loss) before tax	16.762	22.932
Adjustments to profit (loss):	2.077	(4.604)
- Depreciation and amortisation	528	351
- Other adjustments to profit (loss) (net)	1.549	(4.955)
Changes in working capital	(18.475)	(12.491)
Other cash flows from (used in) operating activities	(638)	5.600
- Income tax receipts (payments)	(638)	5.600
- Other cash received from (paid on) operating activities	-	-
CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES (II)	(11.291)	3.536
Payments for investments	(11.467)	(1.612)
- Property and equipment, intangible assets and investment property	(770)	(526)
- Other financial assets	(9.979)	(1.006)
- Other assets	(11)	-
Proceeds from disposals	176	5.148
- Other financial assets	176	5.148
CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES (III)	(13.768)	(21.088)
Proceeds from (payments for) equity instruments	-	-
Proceeds from (payments for) financial liabilities	-	-
Dividends paid and payments on other equity instruments	(13.768)	(21.088)
- Dividends	(13.768)	(21.088)
EFFECT OF CHANGES IN EXCHANGE RATES (IV)		
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS (I+II+III+IV)	(25.333)	(6.115)
Cash and cash equivalents, opening balance (31 <sup>th</sup> December)	104.408	101.612
Cash and cash equivalents, closing balance	79.075	95.497

### V. Glossary (i)

#### **Identified business segments**

"Business Segments" refer to each operating segment or component identified and classified as such by Alantra that (a) engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the group); (b) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance; and (c) for which discrete financial information is available.

"Investment Banking". The identified Alantra business segment which (in keeping with the definition provided in the Prospectus filed with the CNMV on 28 July 2015 in conjunction with the application to have the new shares issued as a result of the Merger admitted to trading, hereinafter, the "Prospectus") provides financial advisory services to companies or entities on corporate transactions (corporate finance and M&A) and equity research and brokerage services to institutional investors.

"Asset Management". The identified Alantra business segment which, in accordance with the information provided in the Prospectus, consists of the management of and provision of advice in relation to various classes of assets for institutional investors, high net worth individuals/family offices and other professional investors through specialist investment funds or customer investment portfolios.

"Corporate". The identified Alantra business segment which encompasses the universe of revenues and expenses corresponding to Alantra's governance and development structure (corporate governance, strategic management, corporate and business development and corporate services such accounting and financial reporting, risk management and control, human resource management and legal services, among others) and which, either because they relate to the Group parent - as a listed entity - or the management of the Group as a whole, are not directly attributable to the Investment Banking, Asset Management or Portfolio segments. The Corporate segment also includes the invoicing of services related to Alantra Group companies that are associates, i.e., not fully consolidated. In light of Alantra's ongoing growth at both the corporate and business levels, the significance of the services encompassed by the Corporate area justifies its classification as an independent segment.

"Portfolio". The identified Alantra business segment which is defined, in keeping with that stated in the Prospectus, as the activity consisting of the pursuit of capital gains by taking ownership interests in companies, funds or investment vehicles managed by the Alantra Group's asset management teams and subsequently selling those interests. The current portfolio originated in two ways: (i) the universe of companies invested in by the Company in its former capacity - prior to the Merger - as a private equity firm and which at the date of the Merger had not yet been disposed of or sold; and (ii) Alantra's investments in vehicles managed or advised on by the Group.

"Other". It is defined, by default, as the host of items that do not correspond to any of the business segments (i.e., that are not part of either the Investment Banking, Asset Management, Corporate or Portfolio segments).

### V. Glossary (i)

"Fee Business" is defined as the group or aggregate of the Investment Banking, Asset Management and Corporate segments which, as a whole, are referred to as the service provision businesses, whether those services be financial advisory or management, whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs. The following is specifically carved out of the Fee Business: losses or gains deriving from the Group parent's investments in the companies that perform the aforementioned activities (such as, for example, gains unlocked on the sale of investments in companies or businesses, goodwill impairment charges or foreign currency gains or losses); those losses or gains are included under segment termed Other.

■ The decision to allocate 100% of the activity encompassed by the Corporate segment to the Fee Business reflects the fact that the vast majority of the time and/or investment of the resources included under Corporate are devoted to managing the growth and complexity emanating from the Investment Banking and Asset Management segments. This concept is all the more relevant as it underpins several of the alternative performance measures (APMs) used.

"Recurring Business". The group or aggregate of segments comprising the Fee Business (Investment Banking, Asset Management, Corporate) plus the Portfolio segment.

#### Alternative performance measures

"Alternative performance measures" or "APMs" A measure of the past or future financial performance, financial situation or cash flows of a company other than the financial measures defined or described in the applicable financial reporting framework.

"Fee Business Net Profit". The profit generated from the provision of advisory or management services under the umbrella of the Fee Businesses (i.e., that corresponding to the Investment Banking, Asset Management and Corporate segments), whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs.

- Fee Business Net Profit is calculated as the sum of profit attributable to owners of the parent corresponding to the above three segments.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Fee Business Net Profit attributable to owners of the parent in the Company's public financial disclosures.

"Portfolio Net Profit". The profit deriving from the investment in and subsequent disposal of shareholdings in companies, funds or other investment vehicles managed by the Alantra Group.

- Portfolio Net Profit is equal to the profit attributable to owners of the parent corresponding to the Portfolio segment.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Portfolio Net Profit attributable to owners of the parent in the Company's public financial disclosures.



### V. Glossary (iii)

"Recurring Net Profit". The profit derived from the Group's recurring or ordinary activities, i.e., that generated by the Investment Banking, Asset Management and Portfolio segments.

- Recurring Net Profit is the sum of Fee Business Net Profit and Portfolio Net Profit.
- Recurring Net Profit is an important indicator, in relation to net profit (or profit attributable to owners of the parent), insofar as it helps users assess what part of the Group's bottom line is attributable to the recurring businesses and not extraordinary accounting entries.

"Financial Leverage". This metric is defined as the aggregate borrowings provided to the Group by banks, credit institutions and similar entities to fund its business operations. This measure excludes amounts due to employees, suppliers, companies within its scope of consolidation or their shareholders. It also excludes obligations to banks, credit institutions or similar entities when these obligations are specifically secured by assets in the same amount.

- Financial Leverage is calculated as the sum of balance sheet items grouped under "Bank borrowings" that meet the criteria defined in this APM. Hence the 2,398 thousand euros registered in the liabilities of the consolidated balance sheet as of 30<sup>th</sup> June 2018 are excluded.
- Financial Leverage is a meaningful indicator of changes in the Group's consolidated balance sheet.

"Payout". This metric is defined as the percentage of profits the Company pays out to its shareholders.

- It is calculated as the ratio between the total per-share sum distributed by the Company to its shareholders in respect of a given reporting period (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the diluted earnings per share generated during that same period.
- The payout indicates the extent to which shareholder remuneration is financed from profit for the year (or for the reporting period in question).

"Dividend Yield". The return earned by the Company's shareholders by means of the dividends they receive.

- The Dividend Yield is calculated as the ratio between the total per-share sum distributed by the Company to its shareholders in respect of a given reporting period (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the share price as of a given date (which date shall be that referenced when the AMP is disclosed).
- Shareholders earn a return in two ways: gains in the price of the shares they hold and the remuneration they receive in the form of distributed dividends, reserves or share premium accounts. The Dividend Yield is the APM or benchmark indicator for the latter source of shareholder returns.

### VI. Disclaimer

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