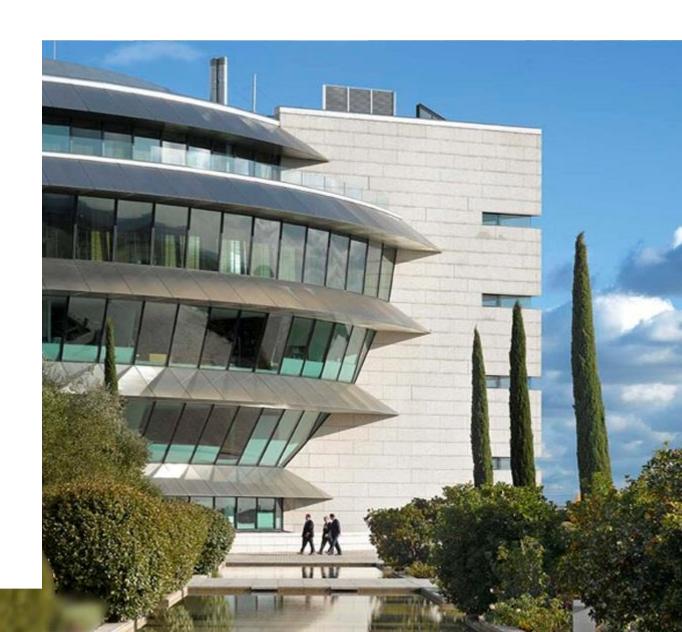
Q1'19 Earnings Presentation

Here to help you prosper





Important Information

Non-IFRS and alternative performance measures

In addition to the financial information prepared in accordance with International Financial Reporting Standards ("IFRS"), this presentation contains certain financial measures that constitute alternative performance measures ("APMs") as defined in the Guidelines on Alternative Performance Measures issued by the European Securities and Markets Authority (ESMA) on 5 October 2015 (ESMA/2015/1415en) and other non-IFRS measures ("Non-IFRS Measures"). The financial measures contained in this presentation that qualify as APMs and non-IFRS measures have been calculated using the financial information from Santander Group but are not defined or detailed in the applicable financial reporting framework and have neither been audited nor reviewed by our auditors. We use these APMs and non-IFRS measures when planning, monitoring and evaluating our performance. We consider these APMs and non-IFRS measures to be useful metrics for management and investors to facilitate operating performance comparisons from period to period. While we believe that these APMs and non-IFRS measures are useful in evaluating our business, this information should be considered as supplemental in nature and is not meant as a substitute of IFRS measures. In addition, other companies, including companies in our industry, may calculate or use such measures differently, which reduces their usefulness as comparative measures. For further details of the APMs and non-IFRS Measures used, including its definition or a reconciliation between any applicable management indicators and the financial data presented in the consolidated financial statements prepared under IFRS, please see Q1 2019 Financial Report, published as Relevant Fact on 30 April 2019 and 2018 Annual Financial Report, published as Relevant Fact on 28 February 2019. These documents are available on Santander's website (www.santander.com).

The businesses included in each of our geographic segments and the accounting principles under which their results are presented here may differ from the included businesses and local applicable accounting principles of our public subsidiaries in such geographies. Accordingly, the results of operations and trends shown for our geographic segments may differ materially from those of such subsidiaries

Forward-looking statements

Santander cautions that this presentation contains statements that constitute "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by words such as "expect", "anticipate", "should", "intend", "probability", "risk", "VaR", "RoRWA", "TNAV", "target", "goal", "objective", "estimate", "future" and similar expressions. These forward-looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance and our shareholder remuneration policy. While these forward-looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. The following important factors, in addition to those discussed elsewhere in this presentation, could affect our future results and could cause outcomes to differ materially from those anticipated in any forward-looking statement: (1) general economic or industry conditions in areas in which we have significant business activities or investments, including a worsening of the economic environment, increasing in the volatility of the capital markets, inflation or deflation, and changes in demographics, consumer spending, investment or saving habits; (2) exposure to various types of market risks, principally including interest rate risk, foreign exchange rate risk, equity price risk and risks associated with the replacement of benchmark indices; (3) potential losses associated with prepayment of our loan and investment portfolio, declines in the value of collateral securing our loan portfolio, and counterparty risk; (4) political stability in Spain, the UK, other European countries, Latin America and the US (5) changes in laws, regulations or taxes, including changes in regulatory capital and liquidity requirements, including as a result of the UK exiting the European Union and increased regulation in light of the global financial crisis; (6) our ability to integrate successfully our acquisitions and the challenges inherent in diverting management's focus and resources from other strategic opportunities and from operational matters while we integrate these acquisitions; and (7) changes in our ability to access liquidity and funding on acceptable terms, including as a result of changes in our credit spreads or a downgrade in our credit ratings or those of our more significant subsidiaries. Numerous factors could affect the future results of Santander and could result in those results deviating materially from those anticipated in the forward-looking statements. Other unknown or unpredictable factors could cause actual results to differ materially from those in the forward-looking statements.

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Historical performance is not indicative of future results

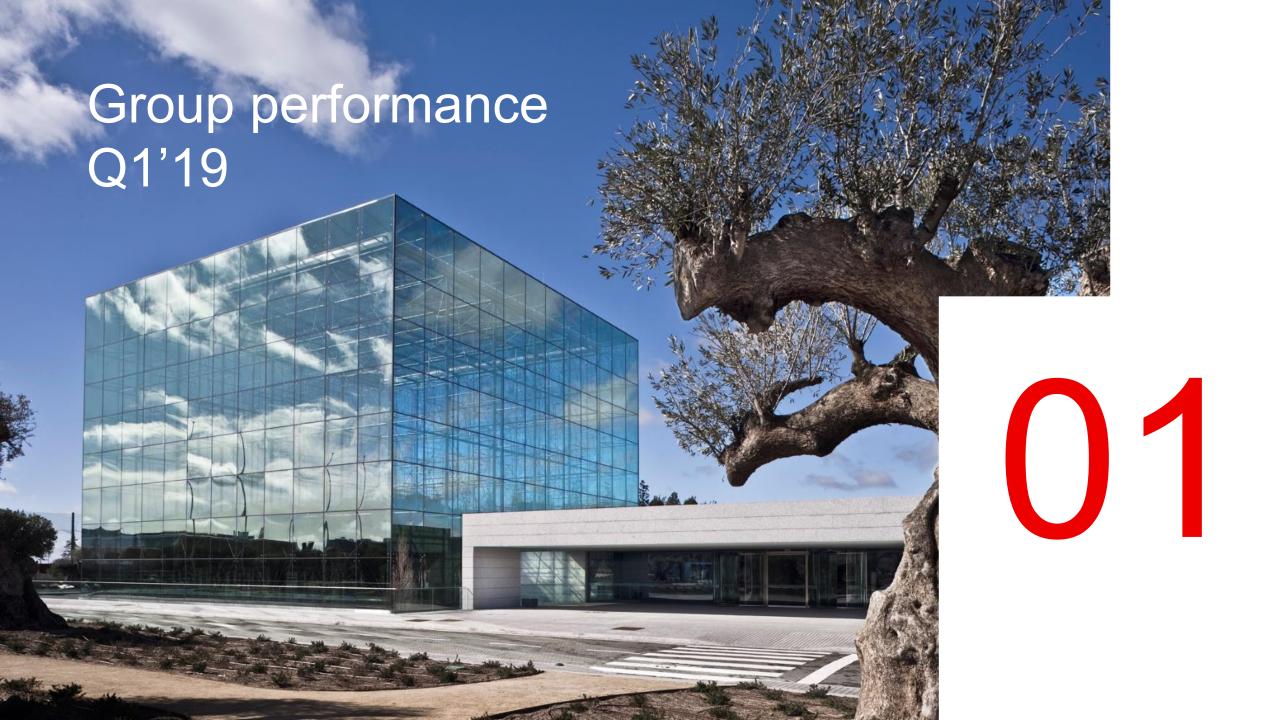
Statements as to historical performance or financial accretion are not intended to mean that future performance, share price or future earnings (including earnings per share) for any period will necessarily match or exceed those of any prior period. Nothing in this presentation should be construed as a profit forecast.



Index

- 1. Group performance Q1'19
- 2. Business areas performance Q1'19
- 3. Concluding remarks
- 4. Appendix
- 5. Glossary





Q1'19 Highlights

Commercial transformation

- Our loyal and digital customer base continues to grow
- Volumes expanded QoQ and YoY in loans, deposits and mutual funds

Results

- Q1'19 attributable profit: EUR **1,840 mn**, impacted by EUR -108 mn¹ of net capital gains and provisions
- Underlying profit: EUR 1,948 mn supported by higher customer revenue, cost control and lower provisions
- Results affected by market environment, accounting impacts and high inflation adjustment in Argentina

Profitability and solvency

- ▶ High profitability: **11.3**% underlying RoTE
- Strong organic capital generation in Q1'19: +20 bps
- ▶ CET1² Mar-19: **11.25**% absorbing -29 bps of accounting and regulatory effects

Outlook

- We announced our mid-term targets and strategy at the Santander Investor Day
- ▶ 2019 macroeconomic environment of lower for longer interest rates, Brexit uncertainties



Q1'19 Highlights

YoY changes







Customers

Loyal: +10%

Digital: +24%

Results

Customer revenue: +4%

Underlying att. profit: -2%

Solvency

CET1²: 11.25% (+25 bps)

TNAVps: 4.30 (+4%)

Volumes

Loans: +4%

Customer funds: +5%

Profitability ratios¹

RoTE: 11.3%

RoRWA: 1.56%

Credit quality

NPL: 3.62% (-40 bps)

Cost of credit: 0.97% (-7 bps)

Our successful commercial and digital transformation plans are reflected in a larger customer base and increased loyal and digital penetration

Active

Loyal

Digital

68.5 mn (+8%)
Active customers

20.2 mn (+10%)
Loyal customers

33.9 mn (+24%)
Digital customers

+2.2 mn active customers

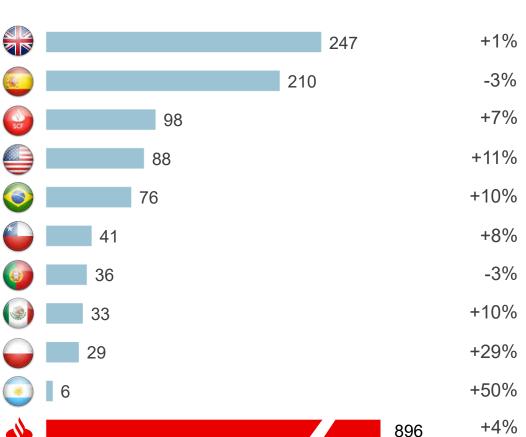
30% loyal / active customers

+1.8 mn digital customers

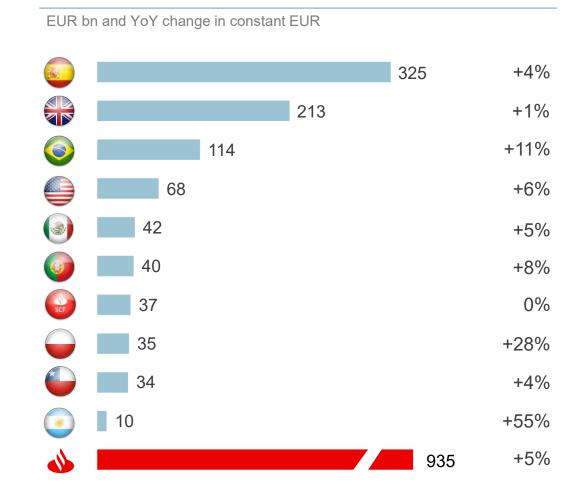
General widespread YoY increase in loans and customer funds, boosted by developing markets

Loans and advances to customers





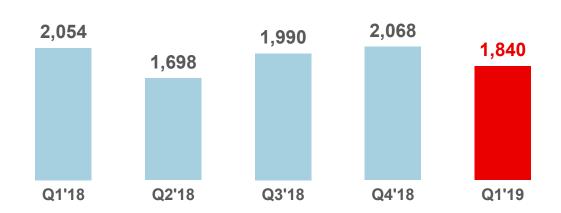
Customer funds



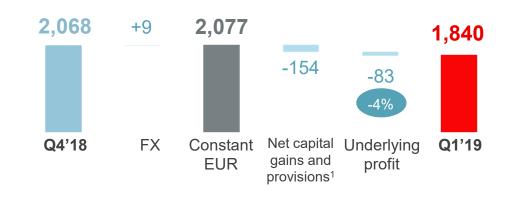


Q1'19 results impacted by one-offs, negative effects from the market environment, accounting impacts and the high inflation adjustment in Argentina

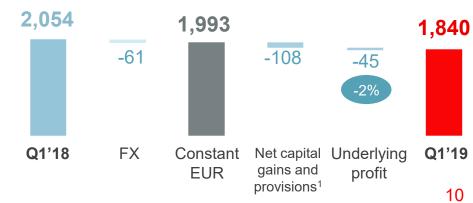
Attributable profit (EUR million)



Q1'19 vs Q4'18 (EUR million)



Q1'19 vs Q1'18 (EUR million)





Q1'19 P&L YoY performance

change vs Q1'18

			Constant EUR	
EUR million	Q1'19	% EUR	Amount	%
Net interest income	8,682	+3	+375	+5
Net fee income	2,931	-1	+76	+3
Gains on fin. trans. and other	472	-36	-264	-36
Total income	12,085	-1	+187	+2
Operating expenses	-5,758	0	-101	+2
Net operating income	6,327	-1	+85	+1
Loan-loss provisions	-2,172	-5	+85	-4
Other results	-471	+13	-71	+18
PBT	3,684	0	+99	(+3)
Tax	-1,326	+4	-87	+7
Minority interests	-410	+15	-57	+16
Underlying profit	1,948	-5	-45	-2
Net capital gains and provisions	-108	_	-108	_
Attributable profit	1,840	-10	-153	-8

Higher customer revenue due to increased business volumes and spread management

Lower market revenues and higher cost of FX hedging

Cost control with an individualised and targeted cost management across the board

Good credit quality evolution, with better cost of credit and NPL ratio

Prisma sale¹ (EUR 150 mn), real estate disposal² (EUR -180 mn) and restructuring costs in the UK and Poland (EUR -78 mn)



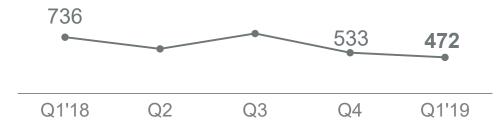
Revenue YoY growth driven by stronger customer activity. QoQ drop due to non-business related impacts



Net fee income



Other revenue¹

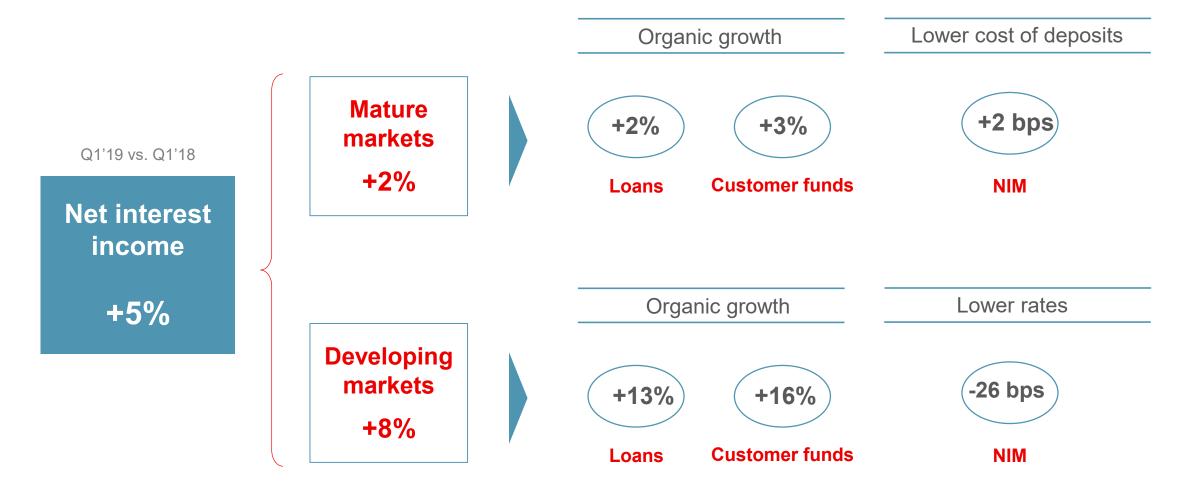




- QoQ decrease as Q4'18 was favoured by TDR² reclassification in the US and Q1'19 was impacted by IFRS 16
- **♦ YoY increase in the majority of our main markets**
- QoQ improvement boosted by SCF, the US and Mexico
- Brazil lower QoQ due to insurance seasonality in Q4
- Q1'19 affected by markets environment and lower ALCO sales
- Q1'19 FX hedging costs of EUR 60 mn
- → Very low weight as a percentage of total income (<4%)
 </p>



Higher NII due to increased business volumes and wider spreads in mature markets





Higher net fee income YoY driven by Retail Banking. SCIB and WM affected by markets

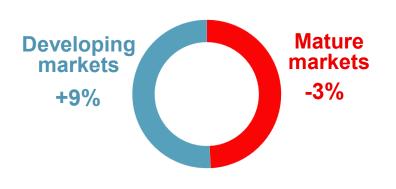
Loyal customers



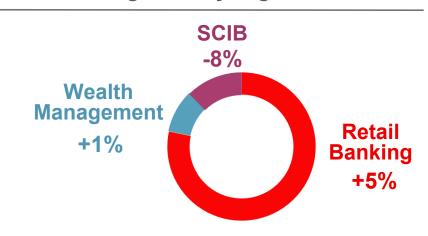
Activity growth¹



Net fee income growth by market¹



Net fee income growth by segment¹





Cost management reflects integration synergies, maintaining a best-in-class cost-to-income, whilst enhancing customer experience

Cost evolution

Q1'19 vs. Q1'18, %	Nominal	In real terms ¹	
	-5.7	-7.4	
(-1.1	-2.0	
	0.0	-1.8	
	15.4 ²	13.8 ²	
	1.2	-1.1	
	-2.7	-5.0	
	3.1	-0.9	
	9.9	5.3	
	1.0	-1.6	
	81.3	40.9	
C.C.	-1.3	-3.1	

Targeted cost management by geographies:

♦ Better operational leverage in the US

Costs under control in the units where we are investing to update distribution capacity, such as in Mexico



Costs in real terms



Cost-to-income

Continued credit quality improvement on a YoY and QoQ basis





YoY cost of credit ratio improved, maintaining low levels in Q1'19

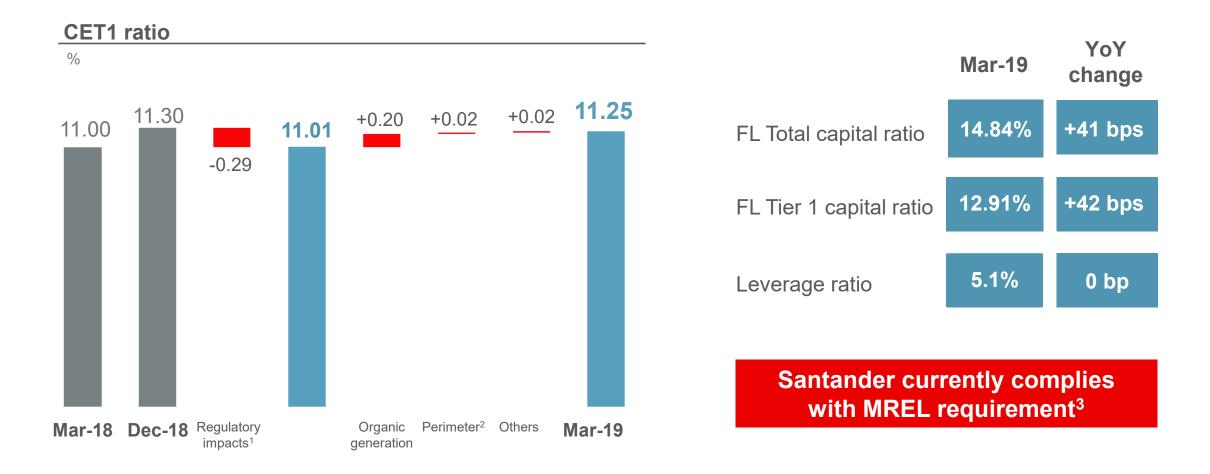


NPL ratio fell YoY in most units



High level of allowances to total loans: strong first line of defense

Strong organic capital generation in Q1 (+20 bps). CET1 ratio impacted by accounting and regulatory effects (mainly IFRS 16 and TRIM)



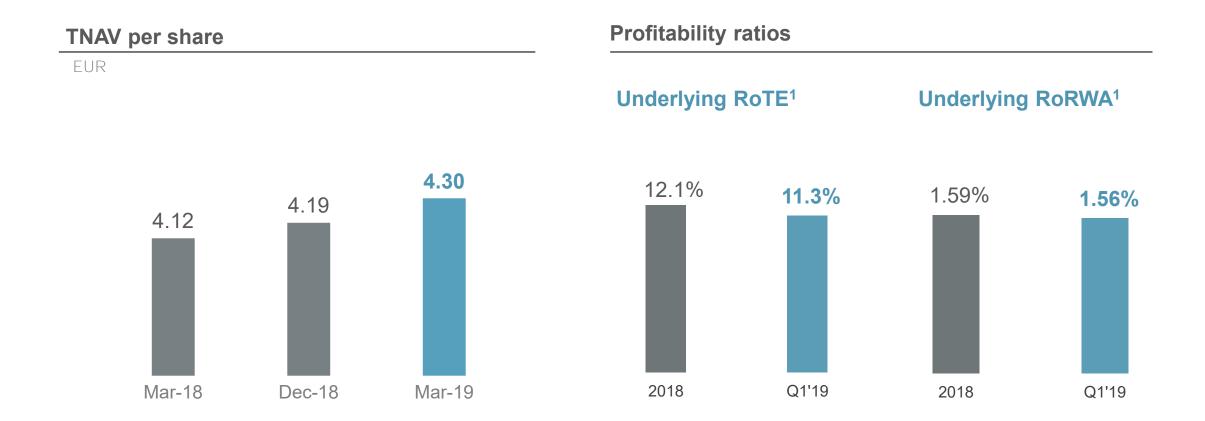


⁽¹⁾ IFRS 16: -19 bps; IFRS 9 phased-in: -3 bps; models in Spain (-2 bps) and TRIM (-5 bps)

⁽²⁾ Mainly Prisma (+2 bps)

⁽³⁾ Parent bank Preliminary data

Creating shareholder value whilst maintaining high profitability





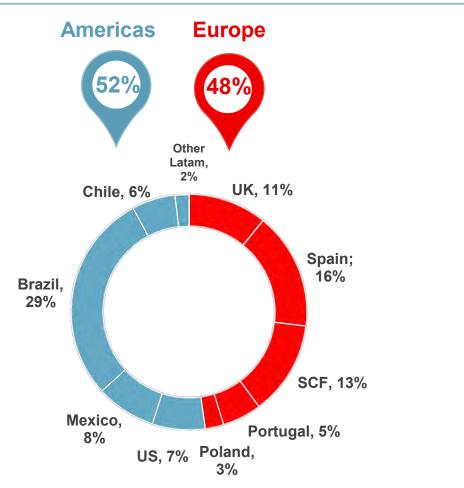
(1) Statutory RoTE 2018 11.7% and Q1'19 11.2%. Statutory RoRWA 2018 1.55% and Q1'19 1.54%

(excluding non-recurring results), to which is added non-recurring results without annualising them.



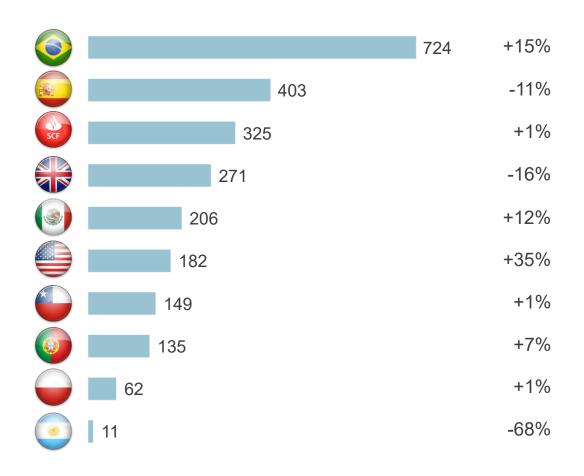
Increased weight of the Americas in Group profit

Q1'19 Underlying attributable profit¹



Q1'19 Underlying attributable profit in core markets

EUR mn and % change vs. Q1'18 in constant euros







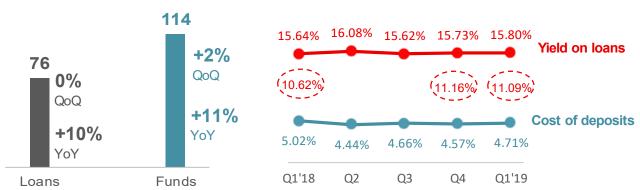
Brazil: YoY double-digit profit growth, higher RoTE (21%) and better customer service and satisfaction. QoQ revenue impacted by seasonality, IFRS 16 and market related income

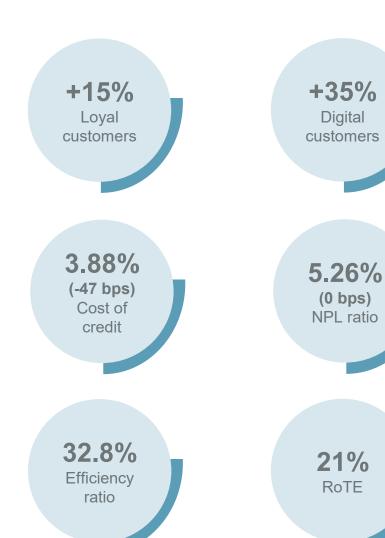
P&L*	Q1'19	% Q4'18	% Q1'18
NII	2,459	-2.1	6.2
Net fee income	931	-1.3	8.4
Total income	3,411	-1.1	6.2
Operating expenses	-1,119	-7.4	3.1
LLPs	-710	-3.8	-7.3
PBT	1,414	8.7	16.3
Attributable profit	724	7.7	14.8

^(*) EUR mn and % change in constant euros

ACTIVITY

Volumes in EUR bn and % change in constant euros







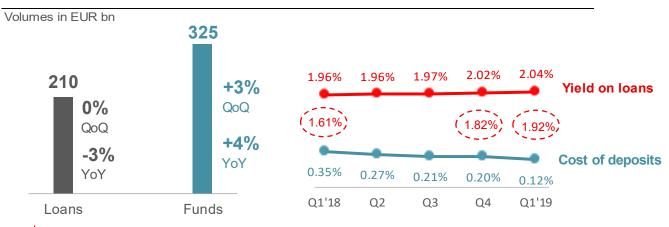


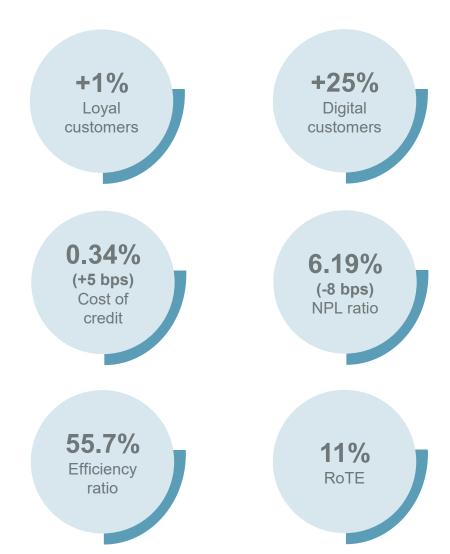
Spain: revenue affected by lower ALCO sales, market related revenues and IFRS 16. Cost improvement reflects integration synergies. Stable credit quality

P&L*	Q1'19	% Q4'1 8	% Q1'18
NII	1,098	-4.5	6.0
Net fee income	614	-3.0	-8.7
Total income	1,938	3.1	-6.1
Operating expenses	-1,079	-2.8	-5.7
LLPs	-218	69.2	5.3
PBT	544	-4.8	-10.5
Attributable profit	403	-6.7	-11.4

^(*) EUR mn Note: Q4'18 DGF contribution of EUR 226 mn

ACTIVITY







SCF: leadership in Europe with best-in-class profitability (RoRWA: 2.3%) and efficiency. Historically low NPL ratio and cost of credit

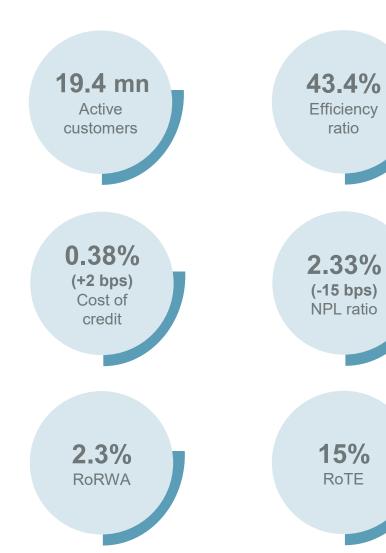
P&L*	Q1'19	% Q4'18	% Q1'18
NII	941	0.0	3.3
Net fee income	214	13.4	-0.1
Total income	1,167	-1.5	2.8
Operating expenses	-507	2.8	0.0
LLPs	-122	158.1	1.6
PBT	562	17.4	5.5
Attributable profit	325	10.2	1.1

^(*) EUR mn and % change in constant euros

ACTIVITY

Volumes in EUR bn and % change in constant euros









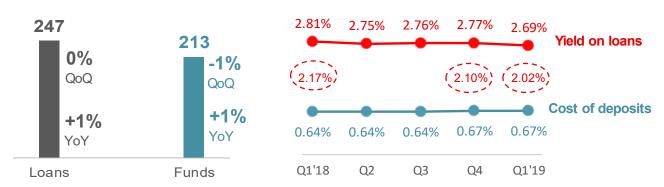
UK: underlying results reflect competitive pressure on revenue, the current uncertain environment and higher technology and projects costs. Non-recurring restructuring charges in Q1'19

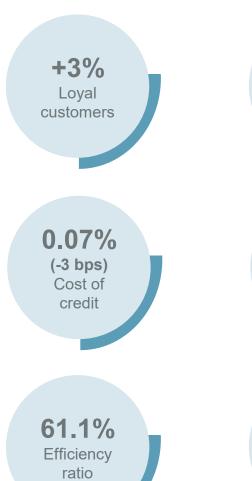
P&L*	Q1'19	% Q4'18	% Q1'18
NII	1,001	-4.7	-4.2
Net fee income	243	-7.0	-0.9
Total income	1,280	-5.4	-6.3
Operating expenses	-783	4.3	1.2
LLPs	-64	41.1	-5.0
PBT	380	-5.1	-17.8
Underlying att. profit	271	-6.7	-16.3
Net capital gains and provisions ¹	-66		
Attributable profit	205	-29.6	-36.8

^(*) EUR mn and % change in constant euro(s) Restructuring costs after tax

ACTIVITY

Volumes in EUR bn and % change in constant euros







+8%

Digital

customers

1.14%

(-3 bps)

NPL ratio



Other units: larger customer base, higher profits and better credit quality

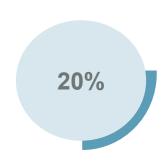


Continued to strengthen our distribution model, reflected in an increase in customer base, volumes and profitability

Double-digit profit growth due to higher customer revenue and lower cost of credit



Attributable profit



RoTE

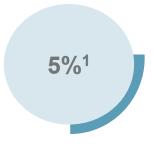


Very positive quarter for Santander US, with strong business and profit growth

SBNA increased volumes with higher NIM. SC USA maintained high RoTE (18%1)

Double QoQ profit, as Q4'18 was affected by seasonal factors. NII and LLPs comparison impacted by reclassification of TDRs, mainly QoQ







Business volumes grew at a faster pace in core products

Profit up driven by **cost control and improved credit quality**. NII affected by flat inflation (UF)



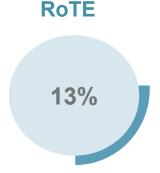


Other units: larger customer base and integration processes

Strong new lending, widespread market share gains

Profit growth thanks to ALCO sales, lower costs due to integration synergies and LLPs release (strong improvement in NPL ratio: -252 bps YoY)





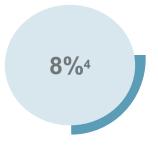


YoY volume growth across all key products boosted by DBP integration

QoQ volumes affected by liquidity and cost of deposits management

PBT increase QoQ and YoY absorbing higher BFG¹ and Banking Tax







Profit hit by high inflation adjustments² and increased provisions

The partial sale of our stake in Prisma generated a capital gain of EUR 150 mn







Note: % change YoY in constant euros. Underlying RoTE

1) Bank Guarantee Fund

(2) Total impact EUR -53 mn (monetary adjustment EUR -38 mn; use of fixing exchange rates instead of average rates EUR -15 mn)

(3) Underlying attributable profit

(4) Adjusted RoTE for 11.30% CET1, 14%

Corporate Centre

P&L*	Q1'19	Q1'18
NII	-284	-224
Gains/Losses on FT	-79	12
Operating expenses	-119	-121
Provisions and other income	-46	-79
Tax and minority interests	35	6
Underlying att. profit	-514	-421
Net capital gains and provisions	-180	0
Attributable profit	-694	-421

Greater loss in NII due to higher stock of issuances and IFRS 16 impact

Higher FX hedging cost reflected in results from financial transactions

Operating expenses reflect two impacts: on one hand, streamlining and simplification measures and, on the other hand, investment in global projects for the Group's digital transformation

Real estate disposal¹ in Q1'19

(*) EUR mn





Main takeaways for the short-term

Q1'19 summary

- In an challenging market, we have increased our customer base and volumes
- Solid underlying trends in the income statement: YoY growth in customer revenue, cost control and lower LLPs
- Strong organic capital generation and TNAVps increase
- 11.3% underlying RoTE affected by market weakness and accounting impacts

Short-term view

- In a scenario of lower economic growth, all our core markets are projected to grow (except Argentina until 2020).
 In Santander's footprint, 1.9% GDP¹ growth in 2019
- In an environment with mixed trends in volumes, we expect to grow in revenue supported by higher volumes (mainly in the Americas) and larger customer base (active, loyal and digital customers)
- We expect controlled costs, capturing synergies and efficiencies, and a cost of credit which should remain at low levels
- We aim to gain market share, improve our profitability and strengthen our capital management
- We have announced two operations, in line with our strategy of improving our profitability and deploying capital to countries with the highest growth & profitability and to capital light businesses



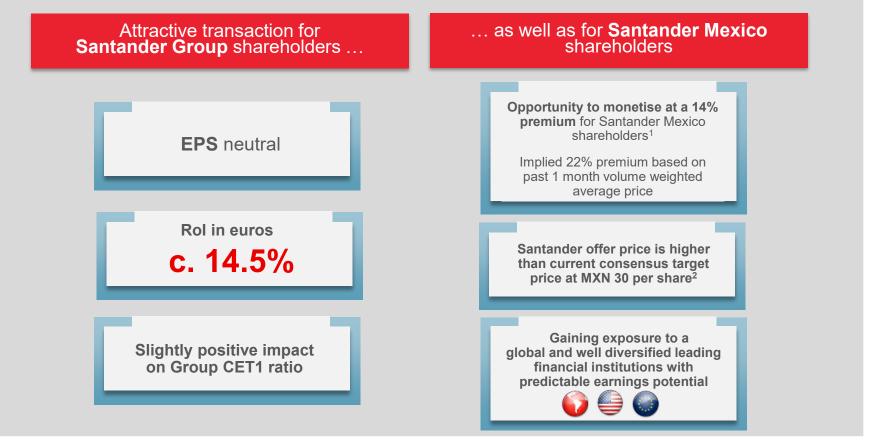
Voluntary offer to acquire all shares of Banco Santander Mexico not already held by the Santander Group (c. 25% of Santander Mexico's share capital)

Rationale of the transaction

Transaction is consistent with Santander Group strategy

Mexico has attractive fundamentals

Santander: a leading bank in Mexico that remains a key component of Santander's growth history in LatAm



Increase our presence in high growth markets



Crédit Agricole and Santander to join¹ forces and create a major global player in custody and asset servicing

Rationale of the transaction

Transaction is consistent with Santander Group strategy

Geographical and product range complementarity improving the offering to customers

Build a Top 2 player in Europe by profit, while remaining a regional player in LatAm The new entity will have



EUR 3.3 trillion in assets under custody EUR 1.8 trillion in assets under administration

The transaction would combine² two strong custody and asset servicing players to form a truly global player with enhanced growth prospects



The combined entity is present in Spain, France, Germany, the UK, Belgium, Ireland, Italy, Luxembourg, the Netherlands, Switzerland, Brazil, Mexico, Colombia, Canada and Hong Kong

The enlarged group would be better placed to capture growth in high potential markets (Latin America and Asia)

The new entity will improve revenue diversification, providing scope for savings and cost reductions

Santander Group's financial impact³



One-off positive impact of c.+€700mn⁴ in P&L

Slightly accretive in ordinary earnings per share

Capital generation of 3 bps in CET1 ratio



- (1) Signed a Memorandum of Understanding. The signing of the final agreements between Crédit Agricole S.A. and Santander requires prior consultation with the relevant works councils
- (2) Crédit Agricole S.A. and Santander would hold 69.5% and 30.5% respectively of the combined entity that will keep the name CACEIS
- (3) Estimated data and under condition that the transaction is carried out
- (4) The Group expects to apply the referred capital gain to extraordinary charges and provisions

We are making progress towards our medium-term goals:

Medium-term goals

We are confident our strategy will drive further loyal customers growth while increasing EPS and TNAV per share















Appendix

Other countries results

Global business results

Liquidity

NPL and coverage ratios and cost of credit

Quarterly income statements





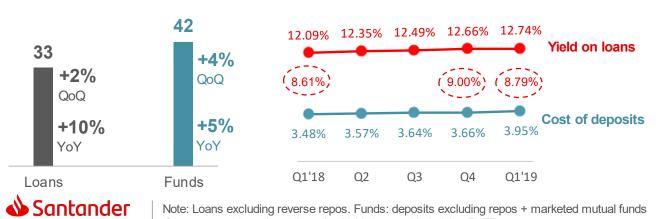
Mexico: continued to increase customer base, volumes and profitability. Double-digit profit growth due to higher customer revenue and lower cost of credit

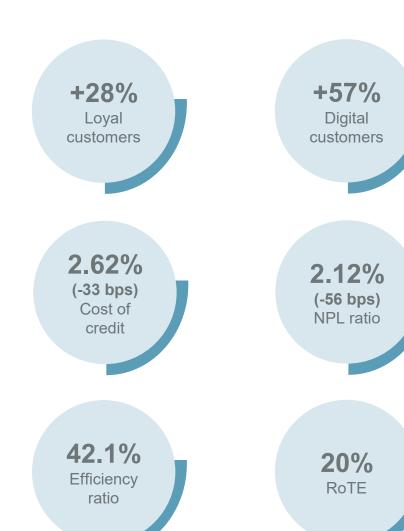
P&L*	Q1'19	% Q4'18	% Q1'18
NII	766	0.8	11.8
Net fee income	204	8.7	3.3
Total income	939	1.0	6.9
Operating expenses	-395	1.3	9.9
LLPs	-193	-13.2	-8.6
PBT	345	3.2	13.6
Attributable profit	206	-3.2	12.0

^(*) EUR mn and % change in constant euros

ACTIVITY

Volumes in EUR bn and % change in constant euros







USA: very positive quarter for Santander US, with strong business and profit growth. NII and LLP comparison impacted by reclassification of TDRs, mainly QoQ

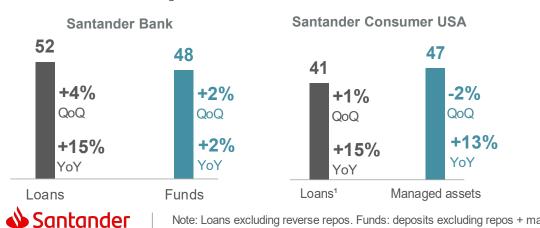
Q1'19	% Q4'18	% Q1'18
1,407	-10.2 (-1%	6.5 (+3%)
234	7.4	1.0
1,815	-8.5 (-1%	6.2 (+4%)
-774	-3.1	-2.7
-611	-36.4 (-249	-2.5 (-9%)
371	124.1	42.3
182	102.5	34.7
	1,407 234 1,815 -774 -611 371	1,407 -10.2 (-19) 234 7.4 1,815 -8.5 (-19) -774 -3.1 -611 -36.4 (-249) 371 124.1

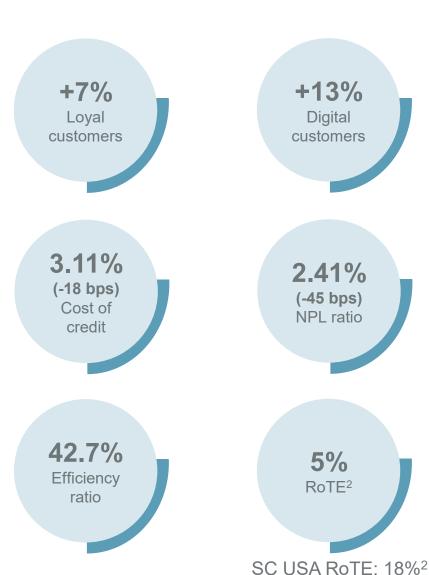
(*) EUR mn and % change in constant euros



ACTIVITY

Volumes in EUR bn and % change in constant euros







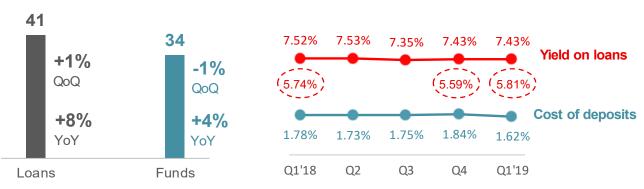
Chile: faster growth in core products. NII affected by flat inflation (UF). Better performance of costs and credit quality

P&L*	Q1'19	% Q4'18	% Q1'18
NII	440	-10.0	-8.0
Net fee income	103	5.5	-4.6
Total income	600	-5.9	-4.1
Operating expenses	-255	-3.6	1.0
LLPs	-102	-16.6	-13.7
PBT	280	-0.4	1.6
Attributable profit	149	-5.2	1.3

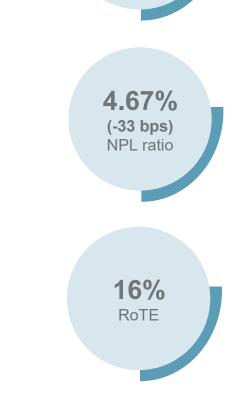
^(*) EUR mn and % change in constant euros

ACTIVITY

Volumes in EUR bn and % change in constant euros







+6%

Digital

customers



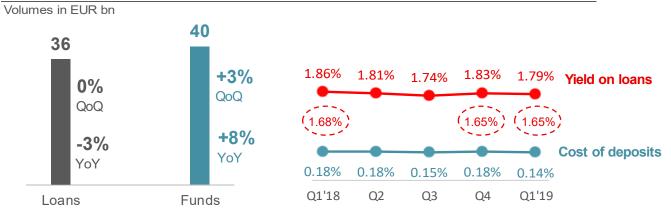


Portugal: Profit growth thanks to ALCO sales, lower costs due to integration synergies and LLP release (strong improvement in credit quality). Market share gains

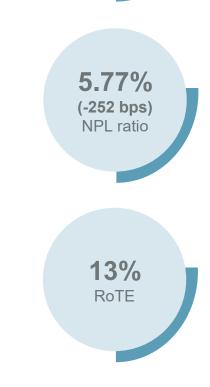
P&L*	Q1'19	% Q4'1 8	% Q1'18
NII	216	2.1	-2.7
Net fee income	98	2.3	0.3
Total income	357	7.1	4.8
Operating expenses	-157	-3.0	-1.1
LLPs	13		
PBT	194	-0.9	16.8
Attributable profit	135	-0.4	6.7

^(*) EUR mn

ACTIVITY







+16%

Digital

customers





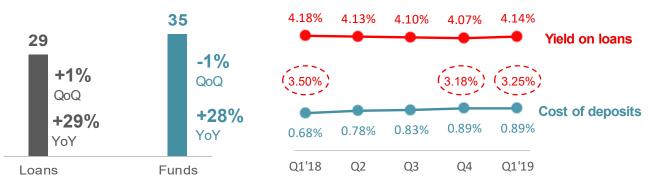
Poland: YoY volume growth boosted by DBP integration (QoQ affected by liquidity and cost of deposits management). PBT increase QoQ and YoY absorbing higher BFG¹ and Banking Tax¹

P&L*	Q1'19	% Q4'18	% Q1'18
NII	281	6.2	17.3
Net fee income	113	-1.0	4.0
Total income	377	-3.1	16.6
Operating expenses	-172	4.8	15.4
LLPs	-43	4.8	-2.9
PBT	128	4.1	9.6
Underlying att. profit	62	0.4	1.0
Net capital gains and provisions ²	-12		
Attributable profit	50	-53.0	-18.4

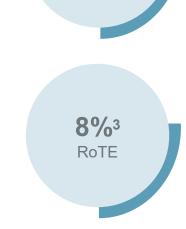
^(*) EUR mn and % change in constant euros (2) Restructuring costs in Q1'19 and DBP badwill in Q4'18

ACTIVITY

Volumes in EUR bn and % change in constant euros







+14%

Digital

customers

4.39%

(-38 bps)

NPL ratio



³⁹

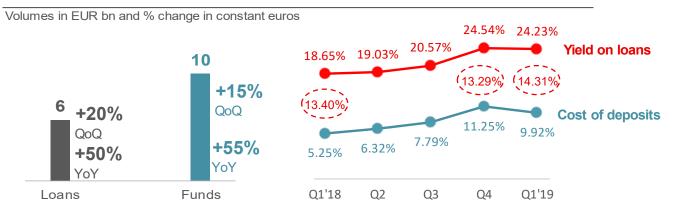


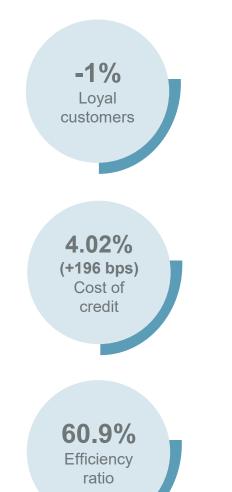
Argentina: Profit hit by high inflation adjustments and increased provisions. The partial disposal of our stake in Prisma generated a capital gain of EUR 150 mn

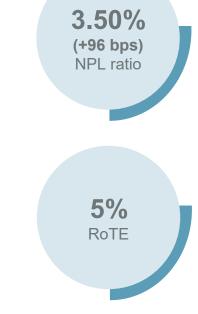
P&L*	Q1'19	% Q4'18	% Q1'18
NII	213	18.9	95.6
Net fee income	116	9.2	75.8
Total income	331	35.9	72.3
Operating expenses	-202	12.4	81.3
LLPs	-73	31.6	187.6
PBT	34		-27.2
Underlying att. profit	11		-67.9
Net capital gains and provisions ¹	150		
Attributable profit	161		

^(*) EUR mn and % change in constant euros (1) Capital gains due to the disposal of part of our stake in Prisma

ACTIVITY







+4%

Digital

customers

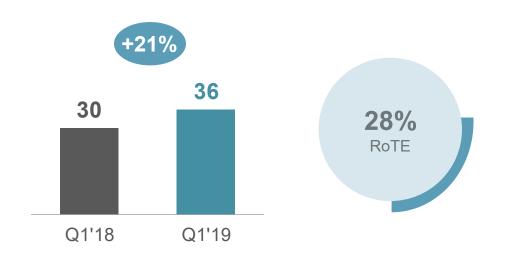


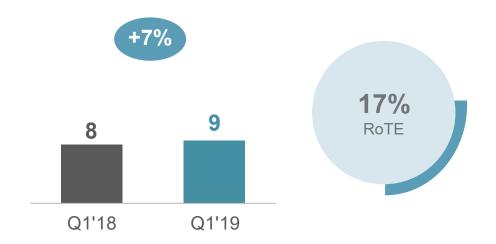
Other Latin American countries

Note: Underlying RoTE









Focusing on loyalty, transactions and target segments

Uruguay's profit driven by higher customer revenues, with improved C/I

Peru's higher revenue more than offset the cost and LLP increases



41

Appendix

Other countries results

Global business results

Liquidity

NPL and coverage ratios and cost of credit

Quarterly income statements



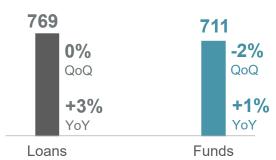
Retail Banking: Continued focus on customer loyalty and digital transformation. We continued to launch new products and services that cover the needs of our customers

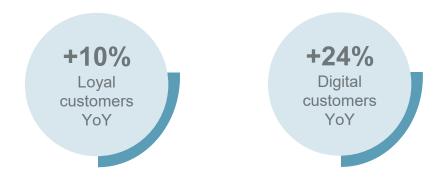
P&L*	Q1'19	% Q4'18	% Q1'18
NII	8,213	-3.2	3.9
Net fee income	2,303	0.9	4.9
Total income	10,768	-2.7	2.9
Operating expenses	-4,849	-1.9	1.4
LLPs	-2,136	-9.1	-0.1
PBT	3,409	7.5	5.8
Underlying att. profit	1,920	0.9	1.2
Net capital gains and provisions ¹	72	57.2	_
Attributable profit	1,991	2.2	5.0

^(*) EUR mn and % change in constant euros

ACTIVITY

EUR bn and % change in constant euros





Underlying attributable profit rose 1% YoY, driven by the good dynamics in customer revenue (+4%), with controlled costs and stable provisions

Of note were the performance of Latin America and the US



Corporate & Investment Banking: Profit remained stable YoY with good evolution of value-added businesses, offset by reduced activity in markets

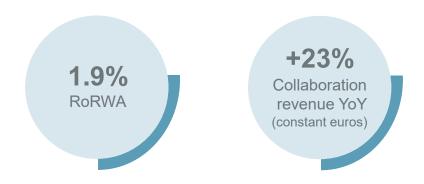
P&L*	Q1'19	% Q4'18	% Q1'18
NII	644	-6.3	20.9
Net fee income	362	-3.2	-8.4
Gains or losses on financ. trans.	233	46.9	-27.6
Total income	1,296	0.3	0.9
Operating expenses	-560	3.3	7.9
LLPs	-10	-83.4	-86.0
PBT	706	8.6	1.6
Attributable profit	457	9.2	-0.3

^(*) EUR mn and % change in constant euros

REVENUE

Constant FUR mn





Leading positions in Latin America and Europe, particularly in Export & Agency Finance and Structured Financing

Continued support to global customers in their capital issuances, with financing solutions and transactional services



Wealth Management: Continued to develop the strategic initiatives launched in our first year: development of Private Banking's global and digital platform and strengthening SAM's value proposition

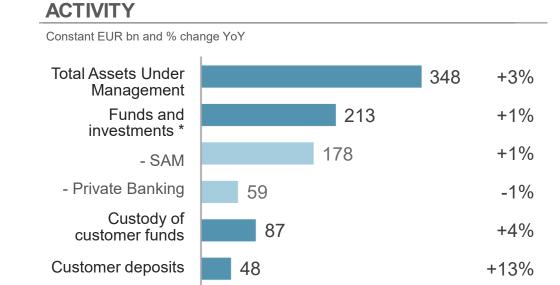
P&L*	Q1'19	% Q4'18	% Q1'18
NII	113	5.4	11.1
Net fee income	277	2.7	0.5
Total income	402	3.1	6.0
Operating expenses	-193	7.0	4.5
LLPs	7		_
PBT	213	3.1	12.8
Attributable profit	142	5.6	14.2

^(*) EUR mn and % change in constant euros









(*) Total adjusted for funds from private banking customers managed by SAM Note: Total assets marketed and/or managed in 2019 and 2018

Profit growth driven by increases in loans and recovery of AuM volumes in the last few months

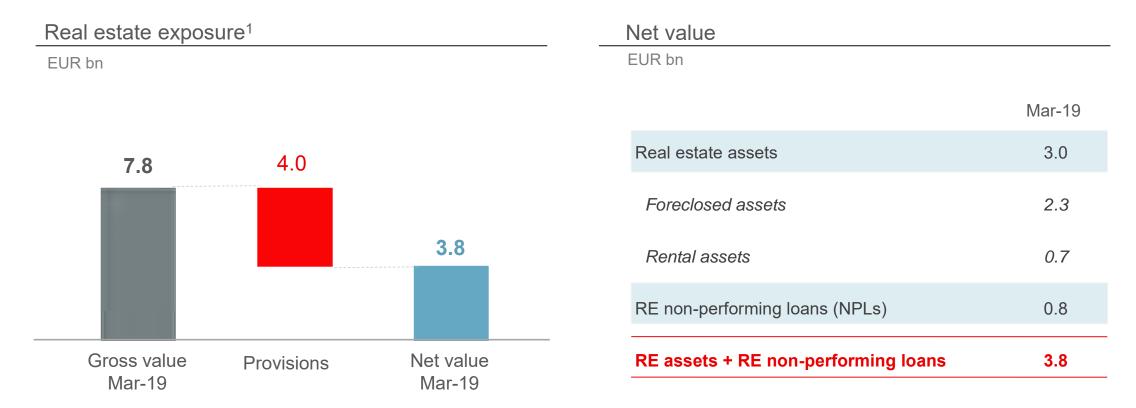
Customer loans

Insurance business, which generated EUR 348 million of total contribution to profit in the first quarter, will be added to this division during 2019



+17%

Real Estate Activity Spain: Management continued to be aimed at reducing these assets, particularly loans and foreclosed assets



Gross volume fell EUR 1.5 bn QoQ mainly due to the completion of the agreement reached in 2018 with a subsidiary of Cerberus Capital Management to sell a portfolio of residential properties

Loss of EUR 56 million in Q1'19 vs loss of EUR 65 million in Q1'18



(1) Real Estate Activity Spain

46

Appendix

Other countries results

Global business results

Liquidity

NPL and coverage ratios and cost of credit

Quarterly income statements



Solid liquidity ratios with funding plans designed to adequately manage balance sheet structure and cover debt maturities

|--|

Mar-19

Funding plan - issuances

Jan-Mar 19

Net loan-to-deposit ratio (LTD): 113%

Group issuances²

EUR 6.6bn (~EUR 1bn TLAC-eligible)

Deposits + M/LT funding / net loans: 113%

Main issuers

Parent bank, SCF and UK

Liquidity Coverage Ratio (LCR)¹: 150%

Main issuance currencies EUR, USD, GBP

Comfortable liquidity position (Group and subsidiaries)

Focus on managing our funding structure, following our decentralised liquidity and funding model

Appendix

Other countries results

Global business results

Liquidity

NPL and coverage ratios and cost of credit

Quarterly income statements



Coverage ratio by stage

	Exposure ¹	Cove	erage
EUR bn	Mar-19	Mar-19	Mar-18
Stage 1	870	0.5%	0.5%
Stage 2	54	9.1%	8.6%
Stage 3	36	42.4%	44.6%



50

NPL ratio

%

-	Mar-18	Jun-18	Sep-18	Dec-18	Mar-19
Continental Europe	5.81	5.68	5.57	5.25	5.17
Spain	6.27	6.24	6.23	6.19	6.19
Santander Consumer Finance	2.48	2.44	2.45	2.29	2.33
Poland	4.77	4.58	4.23	4.28	4.39
Portugal	8.29	7.55	7.43	5.94	5.77
United Kingdom	1.17	1.12	1.10	1.05	1.14
Latin America	4.43	4.40	4.33	4.34	4.28
Brazil	5.26	5.26	5.26	5.25	5.26
Mexico	2.68	2.58	2.41	2.43	2.12
Chile	5.00	4.86	4.78	4.66	4.67
Argentina	2.54	2.40	2.47	3.17	3.50
US	2.86	2.91	3.00	2.92	2.41
Operating Areas	4.04	3.94	3.87	3.71	3.60
Total Group	4.02	3.92	3.87	3.73	3.62



Coverage ratio

%

-	Mar-18	Jun-18	Sep-18	Dec-18	Mar-19
Continental Europe	56.8	55.2	54.4	52.2	52.1
Spain	51.1	49.0	47.7	45.0	44.1
Santander Consumer Finance	107.2	107.7	106.4	106.4	105.3
Poland	72.0	72.1	71.6	67.1	67.6
Portugal	53.9	52.7	53.4	50.5	50.7
United Kingdom	34.6	34.0	33.1	33.0	31.0
Latin America	98.4	96.8	97.1	97.3	97.7
Brazil	110.4	108.7	109.1	106.9	107.7
Mexico	113.5	116.1	120.5	119.7	130.1
Chile	61.0	60.0	59.6	60.6	59.7
Argentina	121.3	121.5	124.0	135.0	118.6
US	169.1	156.9	145.5	142.8	161.0
Operating Areas	69.7	68.3	67.6	67.1	67.3
Total Group	70.0	68.6	67.9	67.4	67.8



Non-performing loans and loan-loss allowances. March 2019

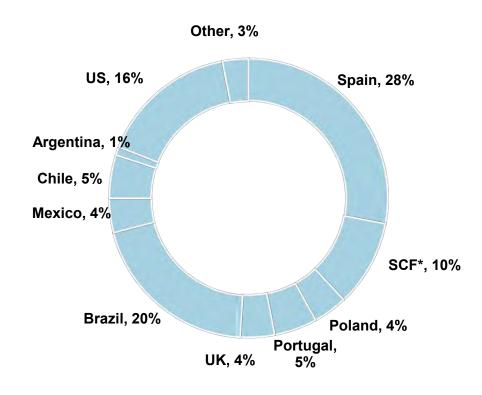
Non-performing loans

100%: EUR 35,590 million

Other, 5% US, 6% Argentina, 1% Chile, 6% Mexico, 2% Brazil, 13% Portugal, 6% Poland, 4%

Loan-loss allowances

100%: EUR 24,129 million



Cost of credit

%

-	Mar-18	Jun-18	Sep-18	Dec-18	Mar-19
Continental Europe	0.32	0.34	0.37	0.36	0.36
Spain	0.29	0.31	0.35	0.33	0.34
Santander Consumer Finance	0.36	0.37	0.40	0.38	0.38
Poland	0.69	0.71	0.69	0.65	0.61
Portugal	0.08	0.10	0.03	0.09	0.03
United Kingdom	0.10	0.10	0.08	0.07	0.07
Latin America	3.12	3.04	2.94	2.95	2.83
Brazil	4.35	4.30	4.17	4.06	3.88
Mexico	2.95	2.78	2.72	2.75	2.62
Chile	1.22	1.18	1.18	1.19	1.13
Argentina	2.06	2.47	2.92	3.45	4.02
US	3.29	3.02	3.00	3.27	3.11
Operating Areas	1.03	0.99	0.97	0.99	0.97
Total Group	1.04	0.99	0.98	1.00	0.97



Appendix

Other countries results

Global business results

Liquidity

NPL and coverage ratios and cost of credit

Quarterly income statements



Grupo Santander

EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	11,409	11,411	10,989	12,017	11,613
Total income	12,151	12,011	11,720	12,542	12,085
Operating expenses	(5,764)	(5,718)	(5,361)	(5,936)	(5,758)
Net operating income	6,387	6,293	6,359	6,606	6,327
Net loan-loss provisions	(2,282)	(2,015)	(2,121)	(2,455)	(2,172)
Other	(416)	(487)	(488)	(605)	(471)
Underlying profit before tax	3,689	3,791	3,750	3,546	3,684
Underlying consolidated profit	2,409	2,412	2,356	2,369	2,358
Underlying attributable profit	2,054	1,998	1,990	2,022	1,948
Net capital gains and provisions*	_	(300)	_	46	(108)
Attributable profit	2,054	1,698	1,990	2,068	1,840



Grupo Santander

Constant EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	11,162	11,368	11,571	11,917	11,613
Total income	11,898	11,950	12,354	12,450	12,085
Operating expenses	(5,657)	(5,686)	(5,642)	(5,845)	(5,758)
Net operating income	6,242	6,265	6,712	6,605	6,327
Net loan-loss provisions	(2,257)	(2,013)	(2,244)	(2,451)	(2,172)
Other	(400)	(473)	(524)	(602)	(471)
Underlying profit before tax	3,585	3,779	3,944	3,552	3,684
Underlying consolidated profit	2,346	2,406	2,481	2,382	2,358
Underlying attributable profit	1,993	1,986	2,107	2,031	1,948
Net capital gains and provisions*	_	(300)	_	46	(108)
Attributable profit	1,993	1,686	2,107	2,077	1,840



Spain EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,710	1,729	1,769	1,783	1,713
Total income	2,063	1,837	2,114	1,880	1,938
Operating expenses	(1,145)	(1,123)	(1,103)	(1,110)	(1,079)
Net operating income	918	714	1,012	770	858
Net loan-loss provisions	(207)	(196)	(197)	(129)	(218)
Other	(104)	(86)	(102)	(70)	(97)
Underlying profit before tax	608	432	713	571	544
Underlying consolidated profit	455	326	526	432	403
Underlying attributable profit	455	325	526	432	403
Net capital gains and provisions*	_	(280)			_
Attributable profit	455	45	526	432	403



in Q2'18 restructuring costs

Santander Consumer Finance

EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,130	1,116	1,143	1,132	1,155
Total income	1,140	1,126	1,157	1,187	1,167
Operating expenses	(509)	(507)	(475)	(494)	(507)
Net operating income	631	619	682	693	660
Net loan-loss provisions	(120)	(69)	(124)	(47)	(122)
Other	24	13	5	(166)	24
Underlying profit before tax	535	563	562	480	562
Underlying consolidated profit	388	412	405	358	403
Underlying attributable profit	323	346	332	296	325
Net capital gains and provisions		_	_	<u> </u>	_
Attributable profit	323	346	332	296	325
		·	·		



Santander Consumer Finance

Constant EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,125	1,112	1,141	1,130	1,155
Total income	1,136	1,122	1,154	1,186	1,167
Operating expenses	(507)	(506)	(474)	(494)	(507)
Net operating income	629	617	680	692	660
Net loan-loss provisions	(120)	(69)	(123)	(47)	(122)
Other	24	13	5	(166)	24
Underlying profit before tax	533	560	562	479	562
Underlying consolidated profit	387	410	405	357	403
Underlying attributable profit	321	344	331	295	325
Net capital gains and provisions					
Attributable profit	321	344	331	295	325



Poland EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	359	355	354	380	395
Total income	333	398	367	390	377
Operating expenses	(154)	(162)	(156)	(165)	(172)
Net operating income	179	236	211	225	205
Net loan-loss provisions	(46)	(41)	(33)	(41)	(43)
Other	(13)	(34)	(26)	(61)	(34)
Underlying profit before tax	120	161	151	123	128
Underlying consolidated profit	89	132	114	88	90
Underlying attributable profit	63	93	80	62	62
Net capital gains and provisions*				45	(12)
Attributable profit	63	93	80	107	50



Poland PLN million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,500	1,512	1,525	1,632	1,697
Total income	1,390	1,695	1,579	1,674	1,622
Operating expenses	(642)	(690)	(672)	(707)	(741)
Net operating income	748	1,005	907	967	881
Net loan-loss provisions	(191)	(175)	(143)	(177)	(186)
Other	(55)	(146)	(113)	(261)	(145)
Underlying profit before tax	502	684	651	528	550
Underlying consolidated profit	373	560	491	381	388
Underlying attributable profit	264	393	346	265	267
Net capital gains and provisions*		_	_	193	(51)
Attributable profit	264	393	346	458	215



Portugal EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	320	305	303	307	314
Total income	341	346	323	334	357
Operating expenses	(158)	(165)	(157)	(162)	(157)
Net operating income	183	182	166	172	201
Net loan-loss provisions	(8)	(0)	(11)	(12)	13
Other	(9)	(22)	13	36	(20)
Underlying profit before tax	166	159	167	196	194
Underlying consolidated profit	128	104	115	137	136
Underlying attributable profit	127	103	114	136	135
Net capital gains and provisions*	_	20	_	_	_
Attributable profit	127	123	114	136	135



United Kingdom

EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,274	1,304	1,291	1,290	1,244
Total income	1,349	1,373	1,367	1,332	1,280
Operating expenses	(764)	(763)	(730)	(738)	(783)
Net operating income	586	610	637	593	497
Net loan-loss provisions	(66)	(37)	(26)	(44)	(64)
Other	(62)	(47)	(62)	(155)	(53)
Underlying profit before tax	457	526	549	394	380
Underlying consolidated profit	326	380	391	291	276
Underlying attributable profit	320	372	385	286	271
Net capital gains and provisions*	_	_	_	_	(66)
Attributable profit	320	372	385	286	205



United Kingdom

GBP million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,125	1,142	1,152	1,144	1,085
Total income	1,192	1,203	1,220	1,181	1,117
Operating expenses	(675)	(669)	(651)	(655)	(683)
Net operating income	517	534	568	526	434
Net loan-loss provisions	(58)	(32)	(23)	(39)	(56)
Other	(55)	(41)	(56)	(137)	(46)
Underlying profit before tax	404	461	490	350	332
Underlying consolidated profit	288	333	348	258	241
Underlying attributable profit	282	326	343	254	237
Net capital gains and provisions*	<u>—</u>	_	_	_	(58)
Attributable profit	282	326	343	254	179



Brazil EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	3,403	3,296	3,153	3,404	3,390
Total income	3,445	3,323	3,180	3,396	3,411
Operating expenses	(1,165)	(1,095)	(1,031)	(1,191)	(1,119)
Net operating income	2,280	2,228	2,149	2,205	2,292
Net loan-loss provisions	(822)	(750)	(665)	(726)	(710)
Other	(154)	(170)	(174)	(198)	(167)
Underlying profit before tax	1,304	1,308	1,310	1,281	1,414
Underlying consolidated profit	761	730	698	752	820
Underlying attributable profit	677	647	619	663	724
Net capital gains and provisions	_	_	_	_	_
Attributable profit	677	647	619	663	724



Brazil BRL million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	13,568	14,121	14,451	14,779	14,496
Total income	13,737	14,241	14,579	14,747	14,587
Operating expenses	(4,644)	(4,697)	(4,736)	(5,169)	(4,786)
Net operating income	9,093	9,544	9,843	9,579	9,800
Net loan-loss provisions	(3,276)	(3,220)	(3,070)	(3,155)	(3,037)
Other	(615)	(727)	(793)	(859)	(716)
Underlying profit before tax	5,202	5,597	5,981	5,564	6,047
Underlying consolidated profit	3,034	3,127	3,200	3,264	3,508
Underlying attributable profit	2,699	2,772	2,837	2,877	3,098
Net capital gains and provisions	_	_	_	_	
Attributable profit	2,699	2,772	2,837	2,877	3,098



Mexico EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	836	841	927	915	970
Total income	831	868	931	897	939
Operating expenses	(340)	(363)	(384)	(376)	(395)
Net operating income	491	505	547	521	544
Net loan-loss provisions	(200)	(189)	(227)	(215)	(193)
Other	(3)	(12)	(5)	17	(6)
Underlying profit before tax	288	305	315	323	345
Underlying consolidated profit	225	238	250	262	268
Underlying attributable profit	175	184	195	206	206
Net capital gains and provisions		_	_	_	_
Attributable profit	175	184	195	206	206
	·			·	



Mexico MXN million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	19,257	19,435	20,475	20,671	21,158
Total income	19,143	20,058	20,546	20,264	20,471
Operating expenses	(7,832)	(8,381)	(8,467)	(8,497)	(8,612)
Net operating income	11,310	11,678	12,079	11,767	11,859
Net loan-loss provisions	(4,610)	(4,357)	(5,020)	(4,853)	(4,211)
Other	(72)	(272)	(115)	383	(120)
Underlying profit before tax	6,628	7,049	6,944	7,296	7,528
Underlying consolidated profit	5,181	5,511	5,516	5,918	5,834
Underlying attributable profit	4,021	4,259	4,306	4,652	4,502
Net capital gains and provisions	_	_	_	_	
Attributable profit	4,021	4,259	4,306	4,652	4,502



Chile EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	601	612	582	573	543
Total income	640	642	632	622	600
Operating expenses	(258)	(272)	(257)	(258)	(255)
Net operating income	382	370	375	364	345
Net loan-loss provisions	(121)	(115)	(117)	(120)	(102)
Other	22	32	19	31	37
Underlying profit before tax	282	287	276	275	280
Underlying consolidated profit	223	232	221	226	220
Underlying attributable profit	151	158	153	153	149
Net capital gains and provisions		_	_	_	_
Attributable profit	151	158	153	153	149



Chile CLP million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	444,260	453,403	449,145	444,368	411,449
Total income	473,564	475,595	486,844	482,500	454,162
Operating expenses	(190,863)	(201,511)	(198,000)	(199,964)	(192,782)
Net operating income	282,700	274,084	288,844	282,536	261,380
Net loan-loss provisions	(89,852)	(84,920)	(90,252)	(93,034)	(77,584)
Other	16,034	23,790	14,617	23,614	28,393
Underlying profit before tax	208,882	212,954	213,209	213,115	212,189
Underlying consolidated profit	164,822	171,559	170,114	175,302	166,410
Underlying attributable profit	111,380	116,945	117,586	118,954	112,816
Net capital gains and provisions	_	_	_	_	
Attributable profit	111,380	116,945	117,586	118,954	112,816



Argentina EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	343	367	(12)	518	329
Total income	377	430	(70)	472	331
Operating expenses	(218)	(207)	(0)	(323)	(202)
Net operating income	159	223	(70)	149	129
Net loan-loss provisions	(49)	(75)	(7)	(99)	(73)
Other	(17)	(41)	4	9	(22)
Underlying profit before tax	92	107	(73)	58	34
Underlying consolidated profit	67	72	(71)	17	11
Underlying attributable profit	66	71	(71)	17	11
Net capital gains and provisions*		<u> </u>	<u>—</u>		150
Attributable profit	66	71	(71)	17	161
	·	·			· · · · · · · · · · · · · · · · · · ·



Argentina ARS million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	8,293	10,046	12,292	13,530	15,602
Total income	9,117	11,729	11,492	11,557	15,704
Operating expenses	(5,278)	(5,707)	(7,693)	(8,516)	(9,570)
Net operating income	3,840	6,022	3,800	3,042	6,134
Net loan-loss provisions	(1,196)	(2,021)	(2,546)	(2,615)	(3,441)
Other	(411)	(1,077)	(849)	721	(1,067)
Underlying profit before tax	2,232	2,923	404	1,148	1,626
Underlying consolidated profit	1,610	1,961	(612)	104	519
Underlying attributable profit	1,599	1,946	(618)	112	513
Net capital gains and provisions*		_	_	_	7,112
Attributable profit	1,599	1,946	(618)	112	7,625



United States

EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,435	1,500	1,545	1,770	1,641
Total income	1,578	1,670	1,735	1,967	1,815
Operating expenses	(735)	(737)	(748)	(795)	(774)
Net operating income	843	932	987	1,172	1,040
Net loan-loss provisions	(579)	(445)	(649)	(945)	(611)
Other	(23)	(50)	(69)	(57)	(58)
Underlying profit before tax	241	437	269	170	371
Underlying consolidated profit	174	298	175	123	260
Underlying attributable profit	125	210	125	92	182
Net capital gains and provisions				_	_
Attributable profit	125	210	125	92	182
	•	•	•		



United States

USD million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	1,764	1,787	1,796	2,028	1,864
Total income	1,940	1,990	2,018	2,252	2,061
Operating expenses	(904)	(878)	(868)	(907)	(879)
Net operating income	1,036	1,112	1,149	1,345	1,181
Net loan-loss provisions	(712)	(528)	(758)	(1,092)	(694)
Other	(28)	(60)	(81)	(65)	(66)
Underlying profit before tax	296	524	310	188	422
Underlying consolidated profit	214	357	201	136	296
Underlying attributable profit	154	252	144	102	207
Net capital gains and provisions	_	_	_	—	_
Attributable profit	154	252	144	102	207



Corporate Centre

EUR million

	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19
NII + Net fee income	(233)	(241)	(265)	(277)	(295)
Total income	(227)	(250)	(257)	(295)	(384)
Operating expenses	(121)	(122)	(123)	(128)	(119)
Net operating income	(348)	(372)	(380)	(423)	(503)
Net loan-loss provisions	(37)	(30)	(28)	(21)	(9)
Other	(43)	(50)	(55)	47	(37)
Underlying profit before tax	(427)	(452)	(463)	(397)	(549)
Underlying consolidated profit	(421)	(474)	(456)	(368)	(513)
Underlying attributable profit	(421)	(475)	(456)	(369)	(514)
Net capital gains and provisions*	_	(40)	_	_	(180)
Attributable profit	(421)	(515)	(456)	(369)	(694)





Glossary - Acronyms

- AFS: Available for sale
- AuM: Assets under Management
- bn: Billion
- CET1: Common equity tier 1
- C&I: Commercial and Industrial
- CIB: Corporate & Investment Bank
- DGF: Deposit guarantee fund
- GDP: Gross domestic product
- FL: Fully-loaded
- FX: Foreign exchange
- EPS: Earning per share
- LTV: Loan to Value
- LLPs: Loan-loss provisions
- M/LT: Medium- and long-term
- mn: million
- MXN: Mexican Pesos
- n.a.: Not available
- NII: Net interest income
- NIM: Net interest margin
- n.m.: Not meaningful
- NPL: Non-performing loans
- PBT: Profit before tax

- P&L: Profit and loss
- PPP: Pre-provision profit
- QoQ: Quarter-on-Quarter
- RE: Real Estate
- Repos: Repurchase agreements
- ROF: Gains on financial transactions
- RoRWA: Return on risk-weighted assets
- RoTE: Return on tangible equity
- RWA: Risk-weighted assets
- SBNA: Santander Bank NA
- SCF: Santander Consumer Finance
- SC USA: Santander Consumer USA
- SME: Small and Medium Enterprises
- SRF: Single Resolution Fund
- ST: Short term
- SVR: Standard variable rate
- TDR: Troubled debt restructuring
- TLAC: Total loss absorbing capacity
- TNAV: Tangible net asset value
- UF: Unidad de fomento (Chile)
- YoY: Year-on-Year
- UK: United Kingdom
- **US**: United States



Glossary – definitions

PROFITABILITY AND EFFICIENCY

- RoTE: Return on tangible capital: Group attributable profit / average of: net equity (excluding minority interests) intangible assets (including goodwill)
- RoRWA: Return on risk-weighted assets: consolidated profit / average risk-weighted assets
- Efficiency: Operating expenses / gross income. Operating expenses defined as general administrative expenses + amortisations

CREDIT RISK

- NPL ratio: Non-performing loans and customer advances, customer guarantees and contingent liabilities / total risk. Total risk is defined as: normal and non-performing balances of customer loans and advances, customer guarantees and contingent liabilities
- NPL coverage ratio: Provisions to cover losses due to impairment of customer loans and advances, customer guarantees and contingent liabilities / non-performing balances of customer loans and advances, customer guarantees and contingent liabilities
- Cost of credit: Provisions to cover losses due to impairment of loans in the last 12 months / average customer loans and advances of the last 12 months

CAPITALISATION

Tangible net asset value per share – TNAV: Tangible stockholders' equity / number of shares (excluding treasury shares). Tangible stockholders' equity calculated as shareholders equity + accumulated other comprehensive income - intangible assets

Notes: 1) The averages for the RoTE and RoRWA denominators are calculated on the basis of 4 months from December to March.

- 2) For periods of less than a year, and in the event of non-recurring results existing, the profit used to calculate the Statutory RoTE is the annualised underlying attributable profit (excluding non-recurring results), to which are added non-recurring results without annualising them.
- 3) For periods of less than a year, and in the event of non-recurring results existing, the profit used to calculate the Statutory RoRWA is the annualised underlying consolidated result (excluding non-recurring results), to which is added non-recurring results without annualising them.
- 4) The risk-weighted assets included in the RoRWA denominator are calculated in accordance with the criteria defined by the Capital Requirements Regulation (CRR).



Thank You.

Our purpose is to help people and businesses prosper.

Our culture is based on believing that everything we do should be:

Simple Personal Fair





