# **Endesa 1H 2017 Results**

26/07/2017



# Agenda

1. Highlights and key financial figures

2. Endesa's performance in 1H 2017 market context

3. Financial results

4. Final remarks

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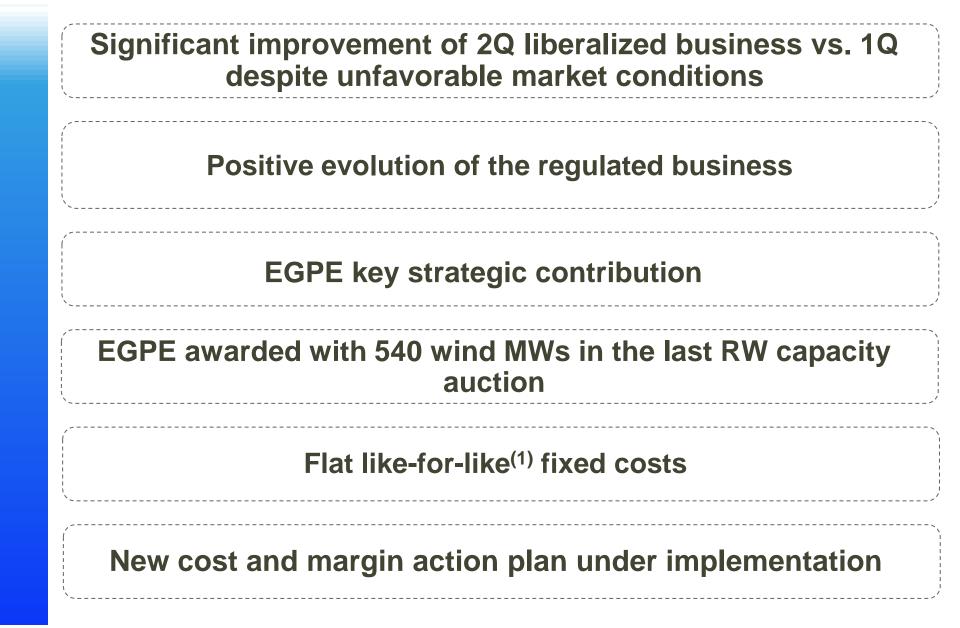
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# **Highlights**



# **Key financial figures**



€M	1H 2017	1H 2016	Change	Like-for-like
EBITDA	1,605	1,866	-14%	-19% <sup>(1)</sup>
Net attributable income	653	796	-18%	-27% <sup>(2)</sup>
Cash flow from operations (CFO)	675	1,470	-54%	
	30.06.2017	31.12.20	)16	Change
Net financial debt	<i>5,614</i> <sup>(3)</sup>	4,93	8	+14%

<sup>2</sup>Q 17 Results improvement vs. 1Q 17 (~+30% at EBITDA)

- 1H 16 exceptional good performance still affects EBITDA and Net Income comparison
- Lower cash flow mainly due to the expected normalization of regulatory working capital

 <sup>(3)</sup> Gross financial debt (€6,074 M) - Cash and cash equivalents (€451 M)
 - Derivatives recognized as financial assets (€9 M)

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2. Endesa's performance in 1H 2017 market context

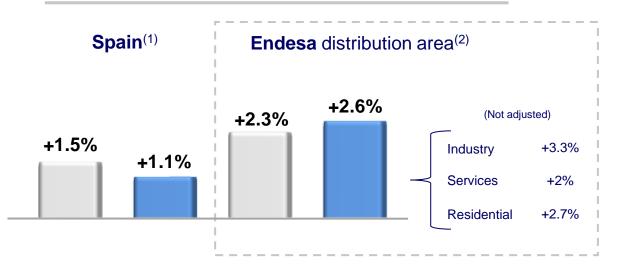
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## Market context in 1H 2017







Demand increases driven by industry and residential segments

Adjusted for weather and working days

#### **Electricity wholesale prices**

#### Average pool prices Spain (€/MWh)



- Remarkable pool price increase due to the exceptional market conditions (mainly) in 1Q 2017
  - 1H 2016 exceptional low pool price
  - 1H 2017 extremely poor hydro conditions leading to > 65% increase in system thermal gap

2) Mainland. Source: Endesa's own estimates

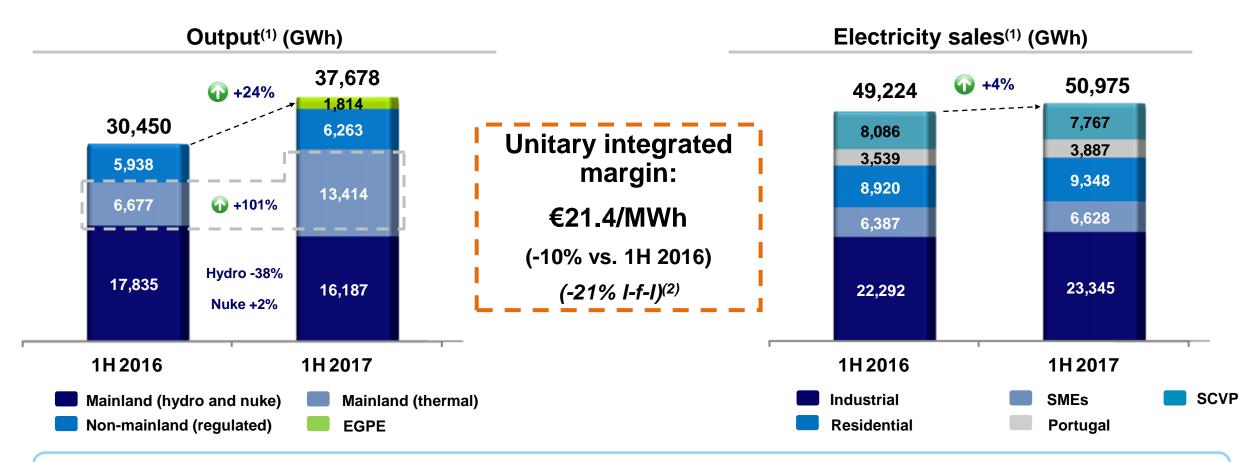
Not adjusted

<sup>)</sup> Mainland. Source: REE

## **Endesa's performance in 1H 2017 market context**



**Energy management** 



 Noticeable improvement of 2Q integrated margin helped by the action plan put in place and the gradual normalization of market conditions

Energy at power plant busbars

## **Endesa's performance in 1H 2017 market context**



#### Renewables auctions

#### **✓** May 2017 RW capacity auction:

- Capacity auction closed at maximum discount to standard values
- 3,000 MW were awarded, mostly wind (2,979 MW)
- Endesa was awarded with 540 MW of wind:
  - €600 M of estimated capex
  - Energy output: ~1,750 GWh/year
  - Capacity to come on stream before Dec. 2019
  - Attractive expected IRR and perfect strategic fit

#### ✓ New RW capacity auction:

- To be held today, 26<sup>th</sup> July
- Up to 3,000 MW of capacity to be awarded. Limited to wind and photovoltaic technologies
- Maximum discount to standard values increased vs.
   May auction

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## **Financial results**

€M	1H 2017	1H 2016	Change	Like-f-like
Revenues	10,004	9,203	9%	
Gross Margin	2,624	2,836	-7%	
EBITDA	1,605	1,866	-14%	-19% <sup>(1)</sup>
EBIT	901	1,190	-24%	
Net Financial Results	(59)	(101)	<b>-42%</b>	
Share of profit from associates	10	(38)	n/a	
Income tax	(190)	(245)	-22%	
Net attributable income	653	796	-18%	<b>-27%</b> <sup>(2)</sup>
Net Capex	<b>288</b> (3)	322	-11%	

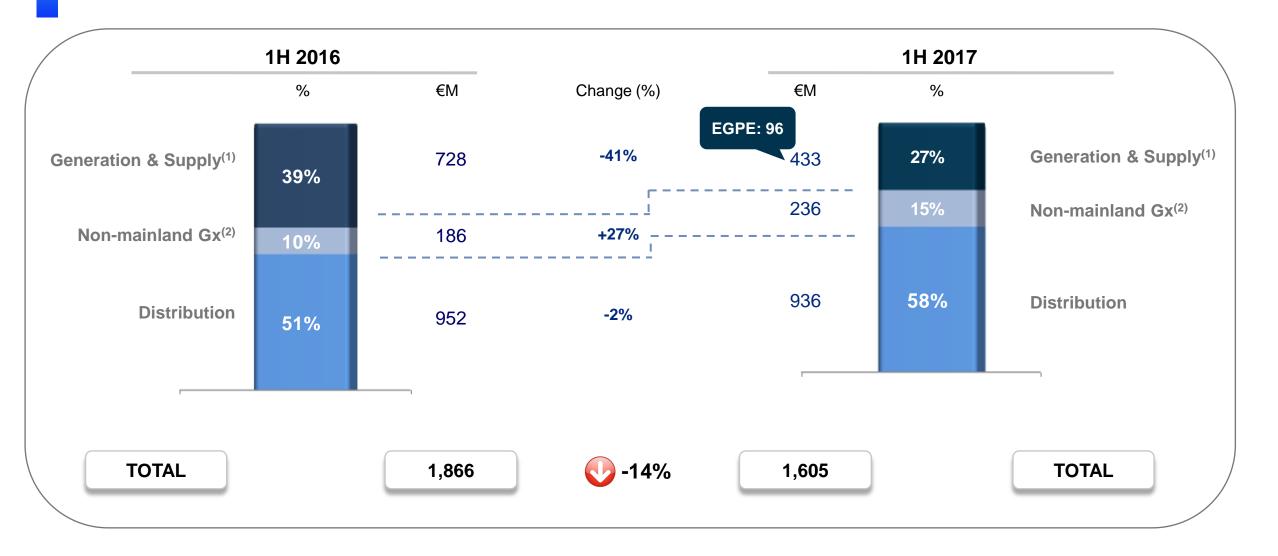
#### **EBITDA** evolution:

- (-) Liberalized electricity business impacted by challenging market conditions
- (-) Liberalized gas business impacted by MtM&Others effect and ordinary margin deterioration
- (+) EGPE contribution
- (+) Previous years' positive settlements in non mainland Generation

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## 1H 2017 EBITDA breakdown



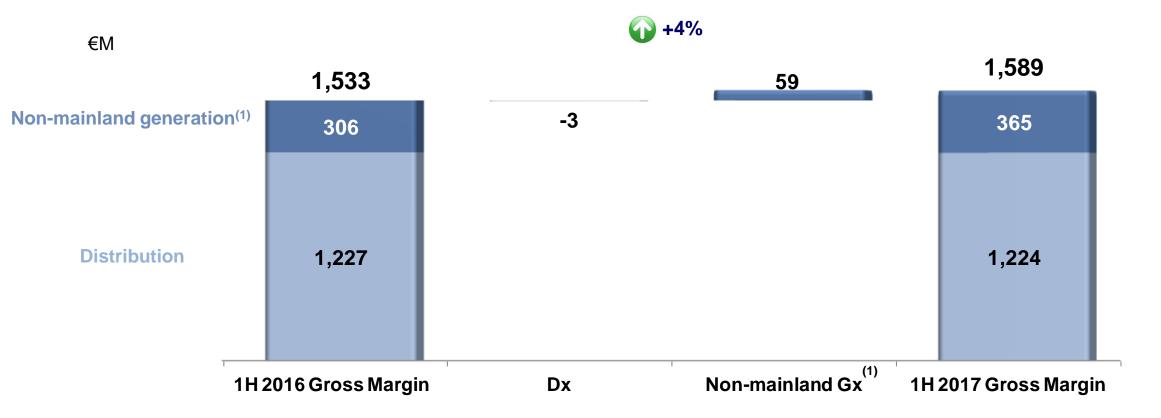


<sup>1)</sup> Generation & Supply business EBITDA figure includes EGPE, Corporate Structure, Services and Adjustments and does not include Non-mainland generation

Non-mainland generation EBITDA figure includes Canary and Balearic Islands, Ceuta and Melilla

# Regulated business Gross margin evolution



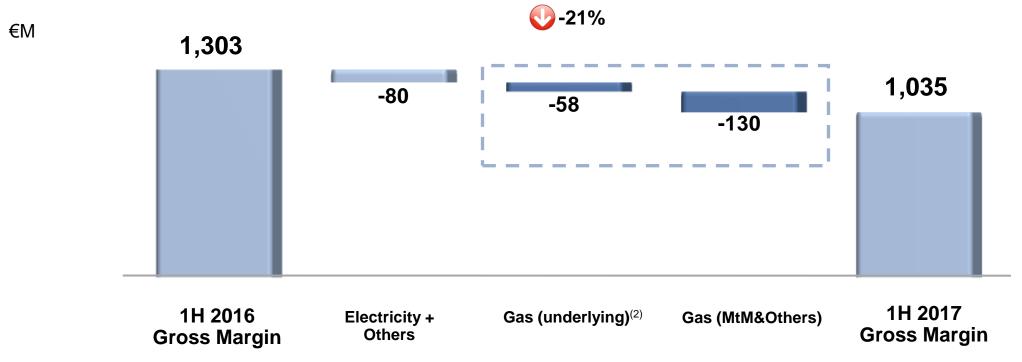


 Stable regulated gross margin with non-mainland Gx benefitting from previous years' positive settlements

## Liberalized business(1)



Gross margin evolution



- Lower integrated unitary margin in the liberalized electricity business (with slight increase in sales volumes)

- Favorable ruling on Catalonian nuclear tax in 1H 2016 (-€63 M)
- **↑** EGPE contribution (€132 M)

#### Tough market conditions in both electricity and gas

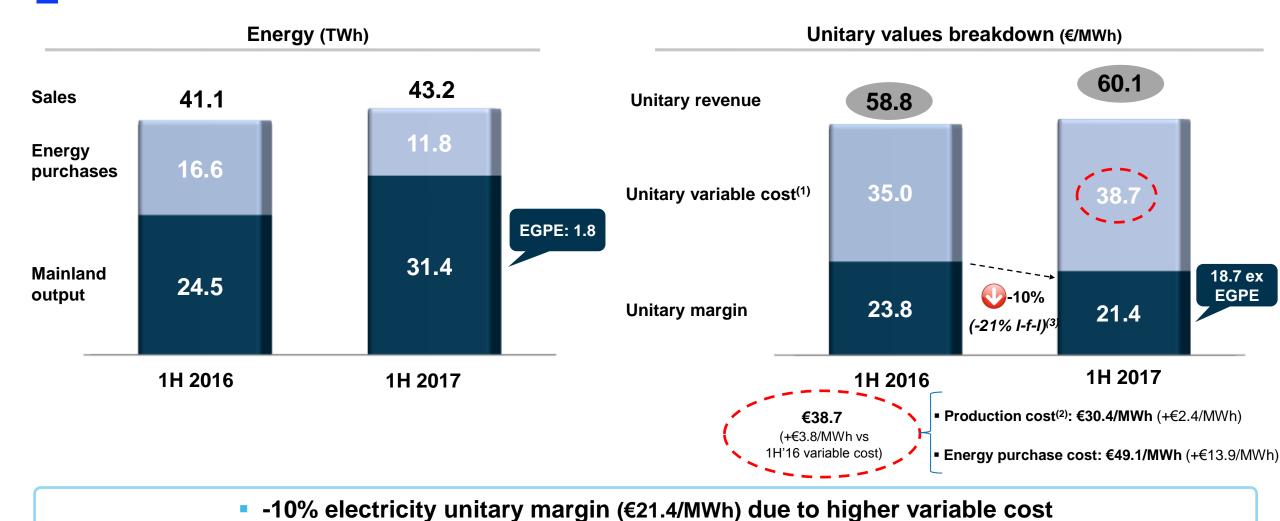
<sup>(1)</sup> Liberalized business Gross Margin figure includes Generation and Supply business, EGPE, Corporate Structure, Services and Adjustments and does not include Non-mainland generation

<sup>2)</sup> Gas business gross margin relates to that obtained in the gas supply activity

## Liberalized business

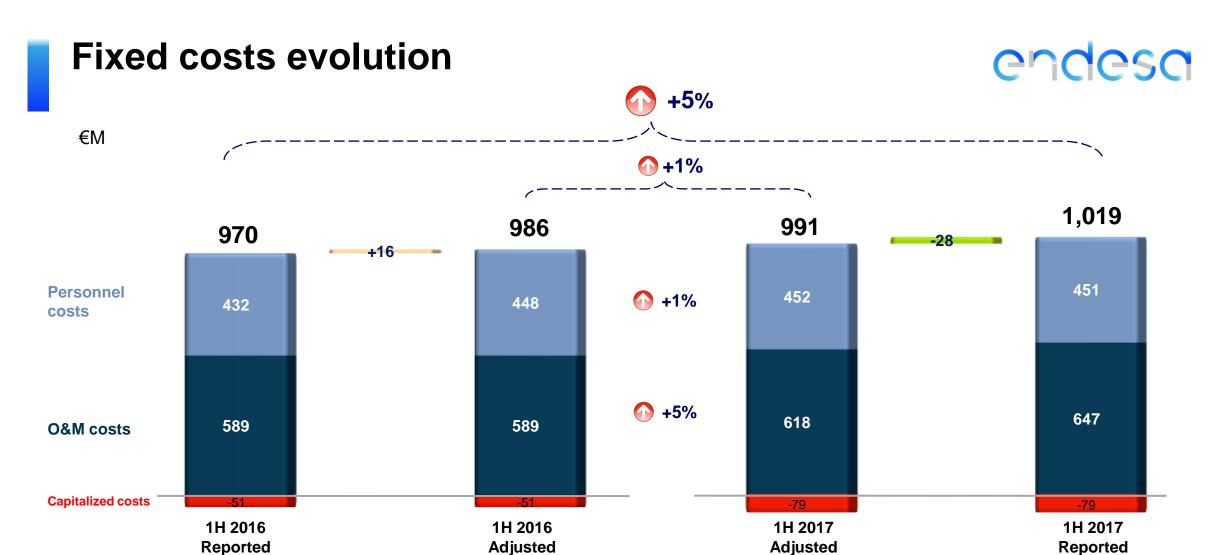
1H 2017 energy management





<sup>1)</sup> Production cost + energy purchase costs + ancillary services

<sup>(3)</sup> Net of EGPE contribution in 1H 2017

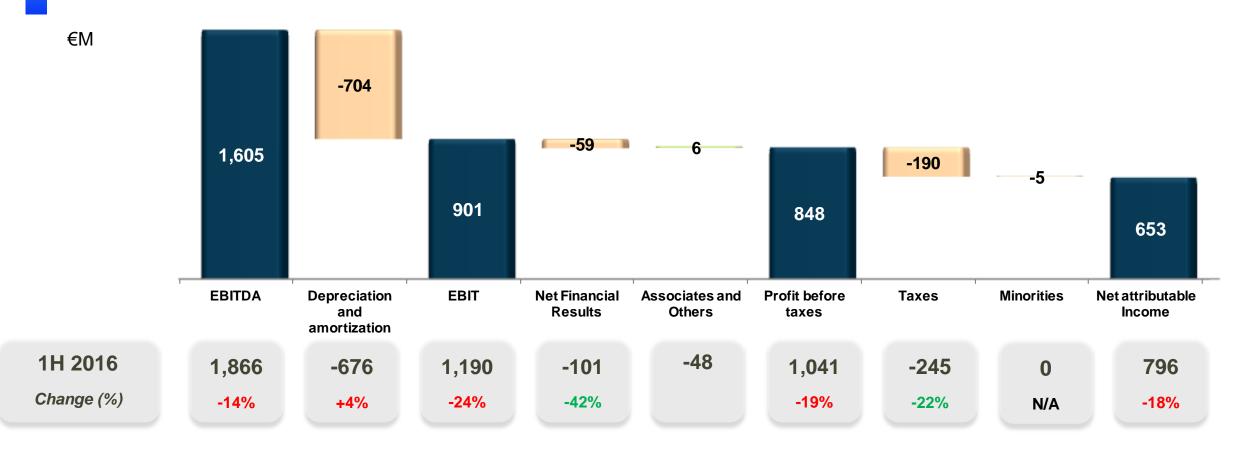


#### Like-for-like<sup>(1)</sup> fixed costs remained flat

<sup>(1)</sup> Includes pension plans obligations provision update (€13 M in 1H 2017 and €8 M in 1H 2016), infringement proceedings provision (€5 M in 1H 2017 and -€8M in 1H 2016); EGPE perimeter [-€7 M of personnel and -€29 M of O&M costs]

## From EBITDA to Net Income



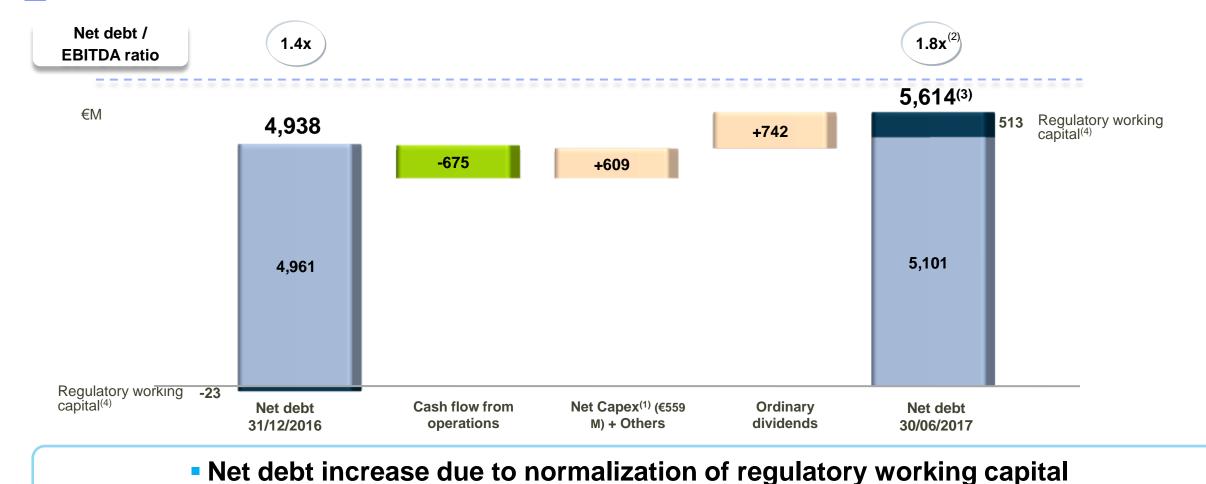


- (-) D&A increase due to EGPE consolidation (€54 M) partially offset by (+) hydro and renewables life extension (€38 M)
- (+) Net financial expenses decrease due to financial provisions update (+€63 M change)
- (+) Associates positively impacted by 40% EGPE write-down in 1H 2016 (-€72 M)

# Net financial debt analysis

Net financial debt evolution





Healthy financial leverage and strong liquidity position

(1) Cash based (Net Capex)

(3) Gross financial debt (€6,074 M) - Cash and cash equivalents (€451 M) - Derivatives recognized as financial assets (€9 M)
 (4) Mainland and non-mainland deficit

(2) Last 12 month EBITDA

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#### **ENDESA's contribution to UN Sustainable Development Goals**



Main actions developed in 1H 2017





7 CLEAN ENERGY

> € 1,000 Million to transform the future of energy: Digitalization and energy solutions

Electricity access to all vulnerable customers

Strong positioning in the last renewable auction in Spain

540 MW awarded to ENDESA (20% of auction)

~ € 600 MM expected investment



New Business Line to accelerate the energy transformation



Social Innovation to tackle fuel poverty

**225** Agreements signed with Local Authorities

**Training on Energy Efficiency Awareness** 

Partnerships to find new disruptive solutions

Endesa included in the FTSE4Good Index for its first time

# Implementation of a new cost and margin action plan



#### **Identified actions**

#### Costs

- ✓ Staff and support functions: BPO, reorganization, office space optimization...
- ✓ Supply: Plan to reduce Cost to Serve and Cost to Acquire through digitalization, process simplification and optimization...

#### **Margins**

- ✓ Retail: B2B and B2C customer base value management
- ✓ Integrated margin: Adoption of upgraded tools for gas and power integrated management

New action plan already contributing to improve 2017 results with full impact in the next years

# Final remarks

Significant improvement of 2Q liberalized business vs. 1Q despite unfavorable market conditions

Positive evolution of the regulated business

Progressing with the EGPE strategic growth plan

L-f-I<sup>(1)</sup> fixed costs contention as a result of the efficiency plans

2017 targets supported by additional action plan and expected normalization of results

A floor for 2017 gross DPS of €1.32/share is guaranteed

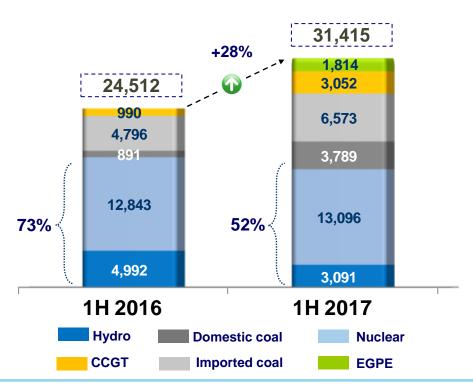
# Appendix Endesa 1H 2017 Results

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# Installed capacity and output



#### Mainland output<sup>(1)</sup> (GWh)



- 101% thermal output increase
- Hydro and nuclear represented 52% <sup>(3)</sup> of total output (vs. 73% in 1H 2016)

#### Total output (GWh)

GWh 1H 2017			
(and chg. vs. 1H 2016)	Total Output (1)		
Total	37,679	24%	
Hydro	3,091	-38%	
Nuclear	13,096	2%	
Coal	11,634	77%	
Natural gas	4,692	65%	
Oil-gas	3,352	5%	
Renewables	1,814	n/a	

#### **Total installed capacity (GW)**

GW at 30 June 2017			
(and chg. vs. 31 Dic. 2016)	Total Installed capacity (2)		
Total	22.7	0%	
Hydro	4.7	0%	
Nuclear	3.3	0%	
Coal	5.2	0%	
Natural gas	5.4	0%	
Oil-gas	2.4	0%	
Renewables	1.7	0%	

<sup>(1)</sup> Output at power plant bus bars (Gross output minus self-consumption)

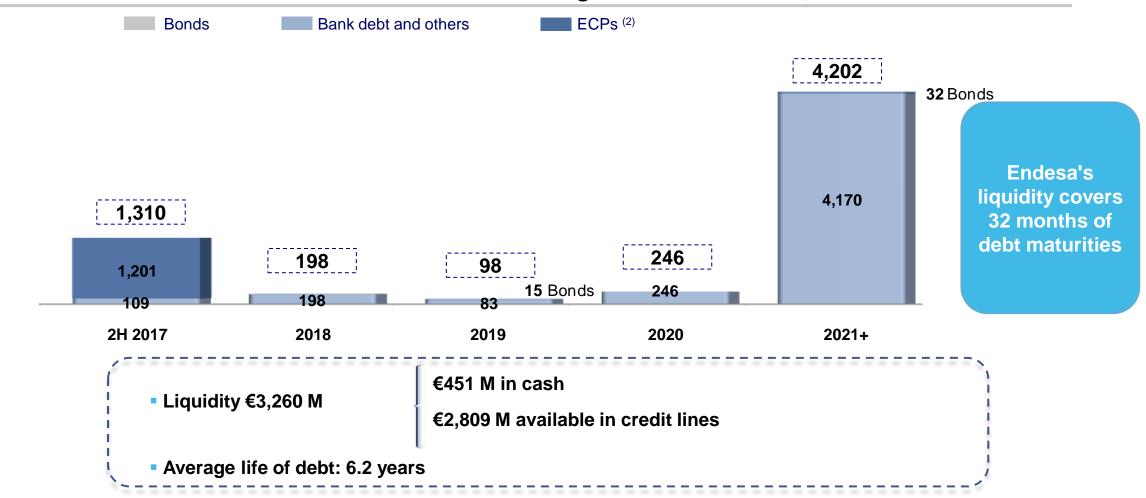
<sup>(2)</sup> Net Capacity

<sup>(3)</sup> Includes EGPE output

# Endesa: financial debt maturity calendar



#### Gross balance of maturities outstanding at 30 June 2017: €6,074 M<sup>(1)</sup>

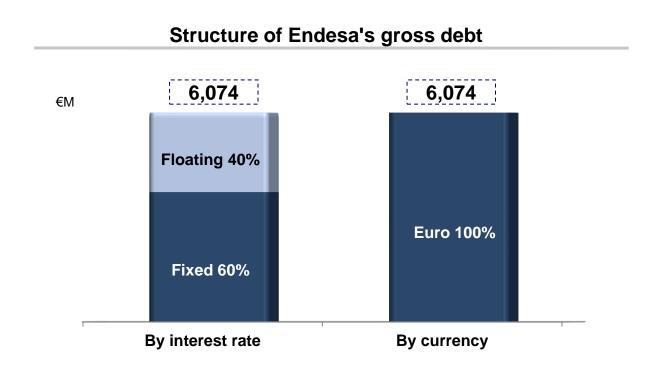


<sup>(1)</sup> This gross balance includes the outstanding amounts of debt (€6,054 M) and the mark-to-market of derivatives or fair value debt as they do not involve any cash payment (it amounted to €20 M as of 30.06.2017) (2) Notes issued are backed by long-term credit lines and are renewed on a regular basis.

## **Gross financial debt structure**



as of June 30th 2017



Average cost of debt 2.3%

# Glossary of terms (I/II)



Item	Calculation	Reference note (#) of Consolidated Management Report
Average cost of debt (%)	(Cost of gross financial debt) / gross average financial debt: €(69 x 2) M / €5,910 M = 2.3%	4.1
Average life of debt (number of years)	(Principal x number of days of term) / (Principal in force at the end of the period x number of days of the period): $37,279 / 6,053 = 6.2$ years	4.1
Cash flow from operations (€M)	Net cash provided by operating activities (€675 M)	4.2
Debt maturities coverage (months)	Maturity period (months) for vegetative debt that could be covered with the liquidity available: 32 months	N/A
EBITDA (€M)	Revenues (€10,004M) - Purchases and Services (€7,380M) + Work performed by the entity and capitalized (€79M) - Personnel expenses (€451M) - Other fixed operating expenses (€647M) = €1,605 M	1.2
EBIT (€M)	EBITDA (€1,605M) - Depreciation and amortization (€704M) = €901 M	1.2
Fixed costs / Opex (€M)	Personnel expenses (€451M) + Other fixed operating expenses (€647M) - Work performed by the entity and capitalized (€79M) = €1,019 M	1.2.2
Gross margin (€M)	Revenues (€10,004M) – Purchases and Services (€7,380M) = €2,624 M	1.2.2
Leverage (times)	Net financial debt (€5,614M) /EBITDA (€ 1,566 from 2H 2016 + €1,605M from 1H 2017) = 1.8x	N/A
Net Capex (€M)	Gross tangible (€309 M) and intangible (€41 M) Capex - assets from clients' contributions and subsidies (€62 M)	4.3

# Glossary of terms (II/II)



ltem	Calculation	Reference note (#) of Consolidated Management Report
Net financial debt (€M)	Long and short term financial debt (€4,748M + €1,326M) - Cash and cash equivalents (€451M) - Derivatives recognized as financial assets (€9M) = €5,614 M	4.1
Net financial results (€M)	Financial Revenues (€34M) - Financial Expenses (€94M) + Foreign Exchanges (€1M) = -€59 M	1.2.3
Regulatory working capital (€M)	Part of the working capital that is specifically related to the balances of CNMC settlements = €513 M	4.2
Revenues (€M)	Sales (€9,792M) + Other operating revenues (€202M) = €10,004 M	1.2.1
Unitary revenue (€/MWh)	Revenues obtained from i) selling electricity in the liberalized market in Spain and Portugal; ii) generation' ancillary services and capacity payments and iii) renewable generation incentives. All of the above divided by physical electric sales in the liberalized market in Spain and Portugal (€2.597 M / 43,2 TWh = €60,1/MWh)	n/a
Unitary variable cost (€/MWh)	i) fuel and CO₂ costs in ordinary regime in mainland Spain and Portugal; ii) taxes related to mainland Gx; iii) purchase energy cost to meet electricity sales in the liberalized market in Iberia; iv) ancillary services and other commercial costs related to retail sales in liberalized market in Iberia. All the above divided by physical electric sales in the liberalized market in Iberia (€456 M / 11,8 TWh = €38,7 /MWh)	n/a
Production cost (€/MWh)	i) fuel and CO₂ costs in ordinary regime in mainland Spain and Portugal; ii) taxes related to mainland generation. All of them divided by mainland Spain and Portugal generation (€955 M / 31,4 TWh = €30,4 /MWh)	n/a
Energy purchase cost (€/MWh)	Energy cost related to energy purchases to meet electricity sales in the liberalized market in Iberia divided by energy purchases (€579 M / 11,8 TWh = €49,1 /MWh)	n/a
Unitary integrated margin (€/MWh)	Unitary revenue - Unitary variable cost (€60,1 /MWh – €38,7 /MWh = €20,4 /MWh)	n/a

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This document contains certain "forward-looking" statements regarding anticipated financial and operating results and statistics and other future events. These statements are not guarantees of future performance and they are subject to material risks, uncertainties, changes and other factors that may be beyond ENDESA's control or may be difficult to predict.

Forward-looking statements include, but are not limited to, information regarding: estimated future earnings; anticipated changes in generation and market share; expected changes in demand for gas and gas sourcing; management strategy and goals; estimated cost reductions; tariffs and pricing structure; estimated capital expenditures; estimated asset disposals; estimated changes in capacity and capacity mix; repowering of capacity and macroeconomic conditions. The main assumptions on which these expectations and targets are related to the regulatory framework, exchange rates, commodities, counterparties, divestments, increases in production and installed capacity in markets where ENDESA operates, increases in demand in these markets, allocation of production amongst different technologies, increases in costs associated with higher activity that do not exceed certain limits, electricity prices not below certain levels, the cost of CCGT plants, and the availability and cost of the gas, coal, fuel oil and emission rights necessary to run our business at the desired levels.

In these statements, ENDESA avails itself of the protection provided by the Private Securities Litigation Reform Act of 1995 of the United States of America with respect to forward-looking statements.

The following important factors, in addition to those discussed elsewhere in this document, could cause financial and operating results and statistics to differ materially from those expressed in our forward-looking statements:

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