

# Sale of Landscape





26th October 2006

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# Sale of Landscape - Rationale



Created in 1998 to diversity investment and boost mortgage production

BS Group Mortgages/Total Loans 29.5% 51.6%

- Positive momentum of real estate cycle
- Reinforces capital position of the group
- Consistent with ongoing non-core business divestment policy



# Sale of Landscape - Financial Highlights

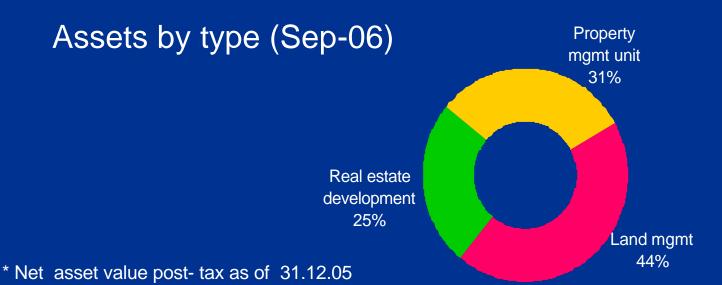


Total Consideration €9	93 m
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Net Capital Gains €624 m

Impact on Core Capital + 114 bp

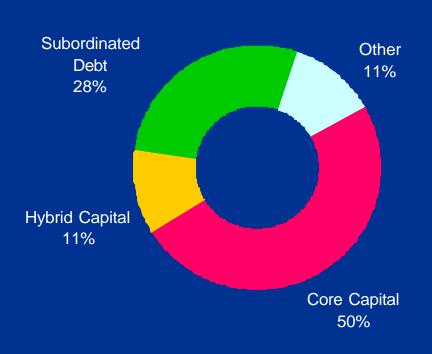
Net Asset Value (NNAV\*) €575 m



# Sale of Landscape - Impact on Capital

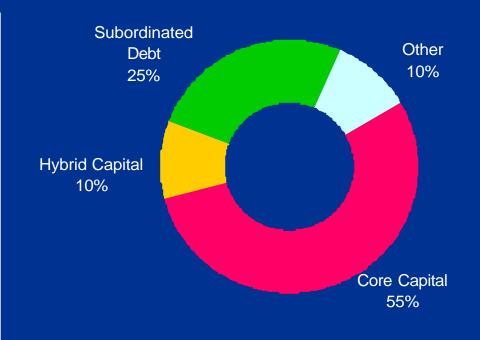


### **Capital Structure Sep-06**



Core Capital 5.3%Tier I Capital 6.6%Total Capital 10.8%

### **Proforma excluding Landscape**



Core Capital 6.5%Tier I Capital 7.7%Total Capital 11.9%

# Sale of Landscape - Use of Proceeds



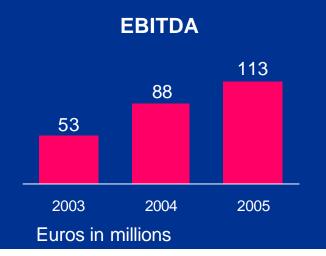
The proceeds from the sale of
Landscape will be utilised to support
the strong levels of organic growth of
the group in both commercial and
SME banking

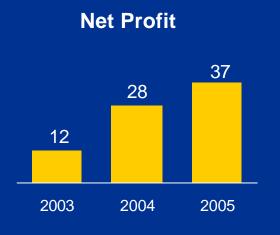
# **Landscape - Main Financial Highlights**



	Dec-03	Dec-04	Dec-05	% Var. 04-05	% Var. 03-05
EBITDA	53.2	88.3	113.2	28%	113%
Net profit	11.7	28.3	36.8	30%	214%
Shareholders' equity	99.3	127.6	164.4	29%	66%
Financial Debt	851.3	999.7	1,176.8	18%	38%
Real estate assets	1,019.7	1,168.3	1,416.2	21%	39%
Gross asset value	1,315.9	1,517.1	1,929.6	27%	47%
Unrealised capital gains	0.3	0.3	0.5	47%	73%
NAV pre-tax	425.0	517.0	740.3	43%	74%
NAV post-tax	329.4	402.2	575.4	43%	75%
Finacial debt/ Gross asset value	0.65	0.66	0.61	-7%	-6%

### **Growth evolution**



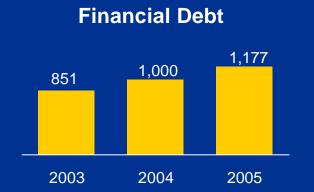




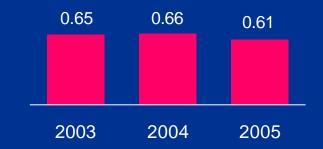
# **Landscape - Main Financial Highlights**



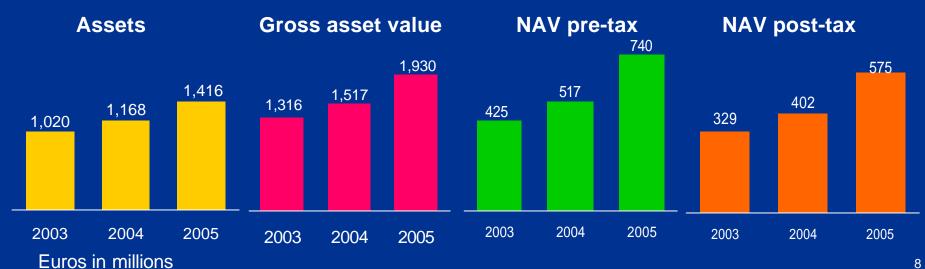
#### **Debt evolution**



#### Financial Debt / Gross asset value



#### **Assets evolution and value creation**



### **Landscape - Business Model**

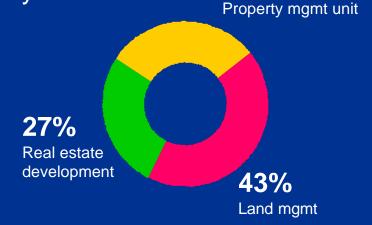


30%

Real estate company with a proprietary business model

Our 3 activities cover the entire real estate cycle:

- Land management unit
- Real estate development unit
- Property management unit



#### Mission

- Sustained shareholder value creation from a real estate perspective
- Consolidation as a developer of reference in the domestic market
- Contribute to BS banking business (mortgage subrogation)

### **Landscape - Land Management Unit**

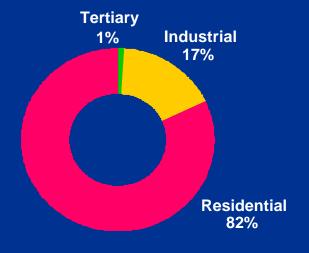


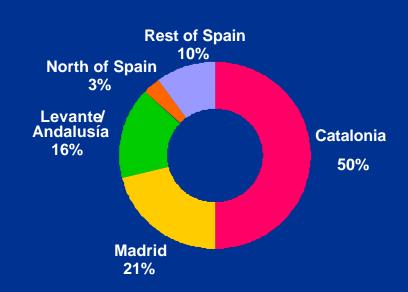
Land acquisition to develop into urban area. The main destination for this land being development of real estate projects.

Key figures 2005

- Assets €613m
- Gross asset value €894m
- 52 Projects underway 1,7 million sqm building land

### Total assets by use and location





# **Landscape - Real Estate Development Unit**

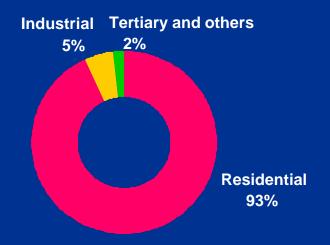


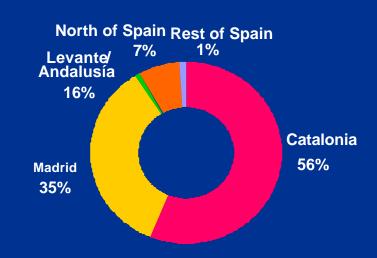
Development of real estate projects through Landscape's subsidiaries and 16 highly rated development partners
Focus on residential property (1st residence) and industrial in main Spanish cities

Key figures 2005 (relates to Landscape's stake):

- Assets €382m
- Gross asset value €521m
- 45 projects underway 320,000 sqm building land

### Total assets by use and location





# Landscape - Property Unit



Acquisition, letting, management and sale of property in excellent locations, mainly in Barcelona, Madrid and surrounding areas

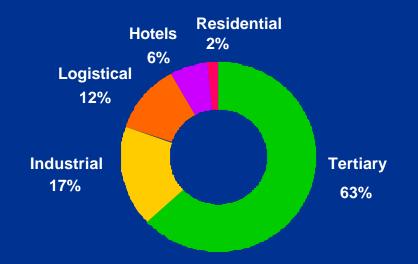
Key figures 2005:

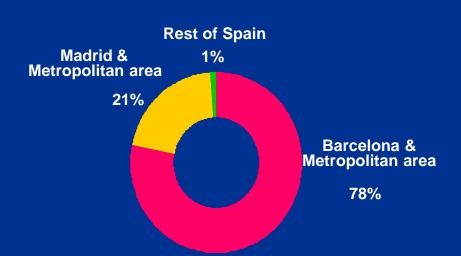
• Assets	€421m	
Gross asset value	€514m	

• 33 Buildings being rented 305,000 sqm for letting 230,000 sqm for letting

8 Projects underway

### Total assets by use and location





# **Landscape - Operational Area**



- Catalonia 60%
- Madrid Community 25%
- Levante / Balearic Islands 3%
- Andalusia 4%
- North of Spain 3%
- Rest of Spain 5%

