

**CORPORATE PRESENTATION March 2018** 



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## **Content**





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  - Rental
  - Property Development
  - Project Management and Construction
- 2. Sector Evolution
- 3. Financial Results
- 4. Strategy
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#### 1. What is Insur?



Strongly committed to the highest standards of Corporate Management, Quality and Environmental Protection





Real Estate Group founded in 1945



First **listed on the stock market in 1984**. On the continuous market of the Spanish Stock Exchange since 2015

**Management** team with extensive **experience** 



2

Operating in *prime areas* of Seville, Western Andalusia, Malaga and Madrid

More than 150 employees







Two main lines of business: **Development and Property.** 

Two secondary lines of business servicing the main lines:

Construction & Project Management.

Group **assets** valued as of 31/12/17 at: €424M (CBRE)



**Overcoming the cycle's recessionary phase** without debt relief or assets assigned in lieu of payment thanks to financial prudence LTV<40%



More than 70 years meeting obligations to suppliers without debt restructuring, debt relief or assets assigned in lieu of payment.



Stability against cyclical nature of the industry thanks to Rental business



LTV (DFN/GAV) <40% . 23% Unencumbered assets.

## Rental business. Investment breakdown

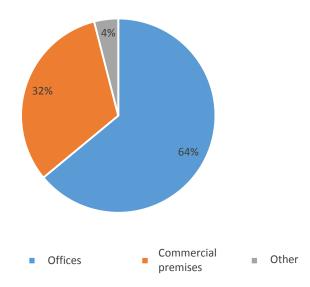


#### Portfolio of 118,240 sqm of offices and commercial premises and more than 2,500 parking spaces

# Geographic distribution by sqm ground area

■ Sevilla ■ Málaga ■ Córdoba ■ Huelva ■ Madrid

#### Distribution according to typology



In 2016 Grupo Insur acquired through IDS Madrid Manzanares, S.A., a 50% investee company together with two private investors, a 14,000 sqm plot where it will build a 28,000 sqm Business Park with a Gross Leasable Area distributed in two state-of-the-art buildings.

#### **Significant buildings**



Edificio Insur (Seville) 17,885 sqm



Edificio Buenos Aires (Seville) 33,648 sqm



Edificio Insur Cartuja (Seville) 8,126 sqm



Edificio Centris II (Tomares) 8,917 sqm



Edificio Insur Huelva (Huelva) 8,880 sgm



C.C. El Mirador (Seville) 6,932 sqm 5

## **Rental business. Prime area locations**





## Rental business. Sound and increasingly diversified customer base **Sinsur**



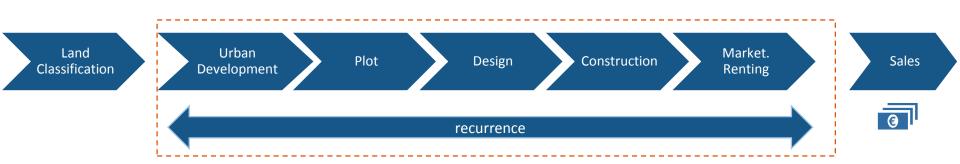


## **Rental business**



- ✓ Leasing of tertiary assets that represent **70% GAV\*** of the Group (€297.2M\*) with **capital gains** on book value of **€161.3 M\***
- **✓ Prime** areas
- ✓ An activity that allows it to:
  - ✓ **Reduce the impact of cycles** in the real estate sector
  - ✓ Absorb financial costs and part of the structural costs
  - √ Generate recurring liquidity

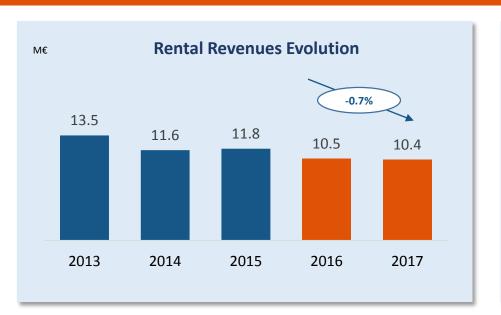
Insur promotes its own business assets, so it incorporates a greater part of the value generated in all phases

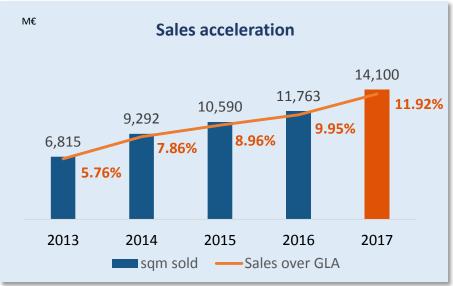


\*Figures to 1S, 2017

## Rental activity. Occupancy rate recovery







GAV of the assets aimed both at rental and own use amounts to 297,2M€ (CBRE valuation at 31/12/17). These assets present 161,3M€ of unrealized capital gains

118,240 sqm office and commercial premises portfolio and more than 2,500 parking spots

- The efforts made within the rental activity are becoming to bear fruit. The **occupancy rate has increase** to **76%** in 2017 from **67%** in December 2016
- Remarkable sales boost: 14,100 sqm commercialized within 2017
- Despite these progresses, the **revenue figure** is still lower than the one of 2016, mainly because the Junta de Andalucía vacated 12,080 sqm in May 2016, and also, due to the lead time in the accrual of the new rents while the spaces are adapted

## Real Estate Development. Ongoing developments and land portfolio





#### **Ongoing Developments**

#### 1.963 ongoing units

- 132 housing units completed of which 101 are pending to be sold and 31 to be delivered.
- 28 ongoing developments (15 in West Andalucía, 9 in Málaga and Costa del Sol and 4 in Madrid) totaling 1,670 units:
  - 381 housing units underway directly by Insur with a development potential of 47,540 sqm.
  - 1,289 housing units underway through JVs (with Insur holding a 50% share), with a development potential of 188,770 sqm.
- 161 housing units under management and construction (delegated development) for Altamira Real Estate that will be delivered within the next months.
- Development of a Business Park in Madrid Rio covering 28,159 sqm above ground level (2 office buildings each covering approximately 14,000 sqm).

В

#### **Land Portfolio**

#### 2,652 units

- Lots acquired in the period 2014-2017:
  - 95,000 sqm of buildable plots for residential use, 880 units
  - 30,000 sgm of buildable plots for hotel use.
  - 26,000 sqm of buildable plots for tertiary use.
  - Long-term purchase options on 12 plots with a building potential of 208,148 sqm (1,772 housing units).

Ongoing Developments



Land Portfolio

**TOTAL OF 4,615 UNITS** 

## Real Estate development business. Some developments in detail



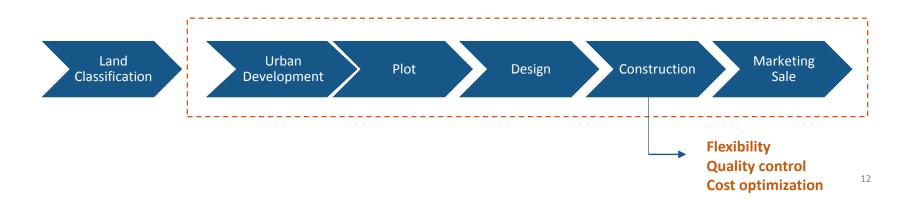


## **Real Estate development business**



- ✓ Higher margins than those on the rental activity
- ✓ Operating in areas in which we have **extensive knowledge and expertise** as it is a sector with local characteristics. **Western Andalusia (mainly Seville), Malaga, Costa del Sol and Madrid**
- ✓ Mid-high end segment housing mainly in areas with proven demand
- ✓ **Investment in the bottom part of the cycle** (better prices) to be able to have housing available in the upper part of the same
- ✓ Maintenance of volumes matched to property activity
- ✓ Acting **alone or in JVs** when also leading the entire development process, as an industrial partner through comprehensive management contracts, marketing and construction, assuming all the inherent functions of the activity of the same.

Insur is vertically integrated so that it can capture all the added value of the process since the land classification of the development phase



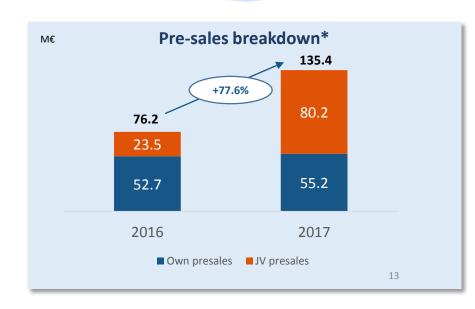
## Real Estate Development. Activity boost shown in presales figure







- Real Estate development keeps growing at a faster pace
- Total accumulated presales at the end of 2017 amount to 135.4 M€, a 77.6% higher than in 2016
- 203 units were delivered in 2017 versus 147 houses delivered in 2016
- The Group currently has 1,963 houses under development of which 797 are under construction and 468 are already sold



<sup>\*</sup>It includes JVs development pre-sales as they are managed by Grupo Insur

## **Construction and Project Management**



#### **25.6 M€ CONSTRUCTION REVENUES** Increase of 371.8%

#### 2.5 M€ PROJECT MANAGEMENT REVENUES Increase of 71.8%

Main projects managed currently		
IDS MADRID MANZANARES S.A. Partners: Private investors (50%)	<ul> <li>Insur Madrid Río – Business Park (28,159 sqm divided between 2 buildings)</li> </ul>	UNDER CONSTRUCTION
DESARROLLOS METROPOLITANOS DEL SUR S.L.  Partner: ANIDA (Grupo BBVA): 50%	<ul> <li>Selecta Entrenúcleos (Sevilla), 2,337 homes</li> <li>Alminar II (Marbella), 44 homes</li> <li>Selecta Conil (Conil de la Frontera), 73 homes</li> </ul>	<ul> <li>UNDER CONSTRUCTION (272 HOMES):</li> <li>Alminar II: 44 homes</li> <li>Selecta Rodas: 54 homes</li> <li>Selecta Arquímedes: 116 homes</li> <li>Selecta Atenas: 58 homes</li> <li>MARKETING STAGE (73 HOMES):</li> <li>Selecta Conil: 73 homes</li> </ul>
IDS RESIDENCIAL LOS MONTEROS S.A. Partners: Private investors (50%)	<ul><li>Los Monteros (Marbella)</li><li>312 homes</li></ul>	MARKETING STAGE:  Elements I: 53 homes  WORKS STARTING IN 2018
IDS PALMERA RESIDENCIAL S.A. Partners: Private investors (50%)	<ul><li>Pineda Parque (Sevilla)</li><li>170 homes</li></ul>	UNDER CONSTRUCTION: ■ 1st phase: 102 homes
IDS BOADILLA GARDEN RESIDENCIAL S.A.  Partners: Private investors (50%)	<ul> <li>Boadilla Garden (Boadilla del Monte, Madrid), 74 homes</li> <li>Boadilla Essences (Boadilla del Monte, Madrid), 48 homes</li> </ul>	<ul> <li>UNDER CONSTRUCTION:</li> <li>Boadilla Garden: 74 homes</li> <li>PROJECT STAGE:</li> <li>Boadilla Essences I: 32 homes</li> <li>Boadilla Essences II: 16 homes</li> </ul>
Delegated Development from Altamira Real Estate	<ul><li>Residencial Santa Bárbara (Sevilla)</li><li>161 homes</li></ul>	TO BE DELIVERED

## 2. Sector evolution





#### **Macro environment**



Last year statistics confirm that the recovery of the real estate cycle in Spain is a reality



Housing prices keep increasing, BBVA Research estimates that 2017 will close with a 2.5% increase



**Mortgage volumes have increased** by 14.7% in the ten first months of the year compared to the same period of the previous year



Housing purchases grew by 14.6% in 2017



**Development activity is recovering**. BBVA Research estimates that the number of approvals of new construction will grow by 24% in 2017



The **consumer confidence** index is hitting its 15 years high



The **number of homes** is growing faster than the population

## 3. Financial results





## **Executive Summary. 2017 Results**

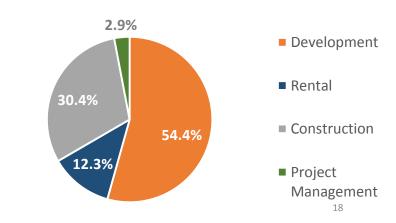


M€	2017	2016	Variation
Revenues	84.6	57.3	+47.5%
Real Estate Development	46.0	40.0	+15.2%
Rental	10.4	10.5	-0.7%
Construction	25.6	5.4	+371.8%
Project Management	2.5	1.4	+71.8%
EBITDA	13.6	14.5	-5.9%
ADJUSTED EBITDA	12.1	12.0	+0.1%
OPERATING PROFIT	11.0	11.0	+0.2%
PBT	5.7	5.2	+9.7%
NET PROFIT	4.2	3.9	+6.7%
DDE CALES (Dool Estato			
PRE-SALES (Real Estate Development)	135.4	76.2	+77.6%
OCCUPANCY RATE (Rental)	76%	67%	



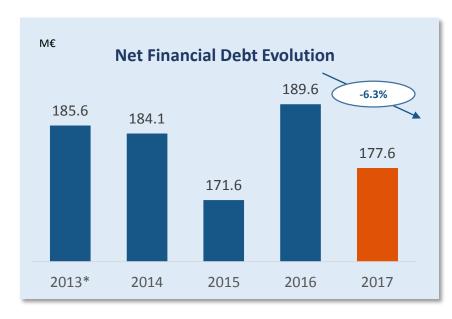
- Net profit affected by the strong investment in growth of the development activity - personnel expenses (+21.3%) and other operating costs (+29,2%) - and the higher contribution of construction, with smaller margin
- Excellent presales evolution
- Occupancy rate improves

#### Revenues by business line



## **Net Financial Debt**





<sup>\*</sup> Hacienda la Cartuja & Innovación en Desarrollos Urbanos del Sur (currently Insur Promoción Integral) reclassified their net financial debt by equity method in order to make it comparable to 2014,2015 and 2016

In order to diversify its financial sources, the Group issued a debt program (MARF) on July 2017 with a maximum outstanding balance of 20 M€. The issues of the program done within the year have been placed at 3 and 6 months and with interest rates of 1.25% and 1.5% respectively

#### **Financial Debt Evolution**

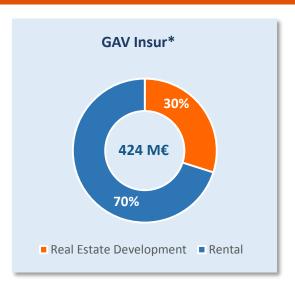
	2017	2016	Var %
Long term Financial Debt	167.0 M€	183.5 M€	-9.0%
Short term Financial Debt	33.8 M€	20.9 M€	+61.7%
Total Financial Debt	200.7 M€	204.4 M€	-1.8%



## **GAV, NAV & LTV**



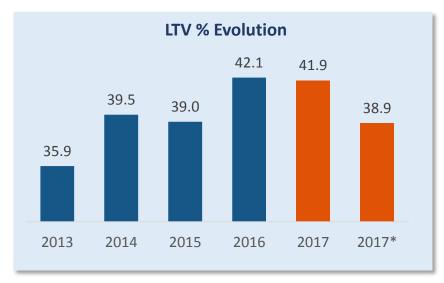
\* At December 2017 CBRE valuation according to RICS standard







\* Adding 77.1 M€ to the GAV from subsidiaries which consolidate by equity method and 17.6 M of their associated net financial debt



\* Adding 77.1 M€ to the GAV from subsidiaries which consolidate by equity method and 17.6 M€ of their associated net financial debt

## 4. Insur on the stock exchange





## **Share Price evolution**



#### Share Price evolution 01/01/17 to 31/12/17

## In 2017 the share Price grew by 29%, closing at 10.19 €/share which implies a market cap of 172,943,121€ at 31st December 2017



Dec 17	Market Cap	NAV	Discount vs NAV	Adjusted NAV *	Discount vs adjusted NAV
	172.9 M€	246.5 M€	29.8%	306.0 M€	43.5%

## 5. Strategy





## 5. Strategy



#### **Property Development**

- 1. Investment primarily in **finalist land**
- Development of projects in markets with extensive knowledge
- Development of projects in areas with proven demand (first residence in provincial capitals and metropolitan areas)
- 4. Vertical Integration
- **5. Debt matched** against the rental activity
- **6. Risk diversification** by sharing projects with partner financial investors

#### **Construction and Management**

- Additional income generation by managing and building real estate projects developed through JVs
- Provision of these services also to financial entities (Example: Delegate promotion)



#### Rental

- Development of assets from the activity of promotion
- 2. New investments located in Madrid

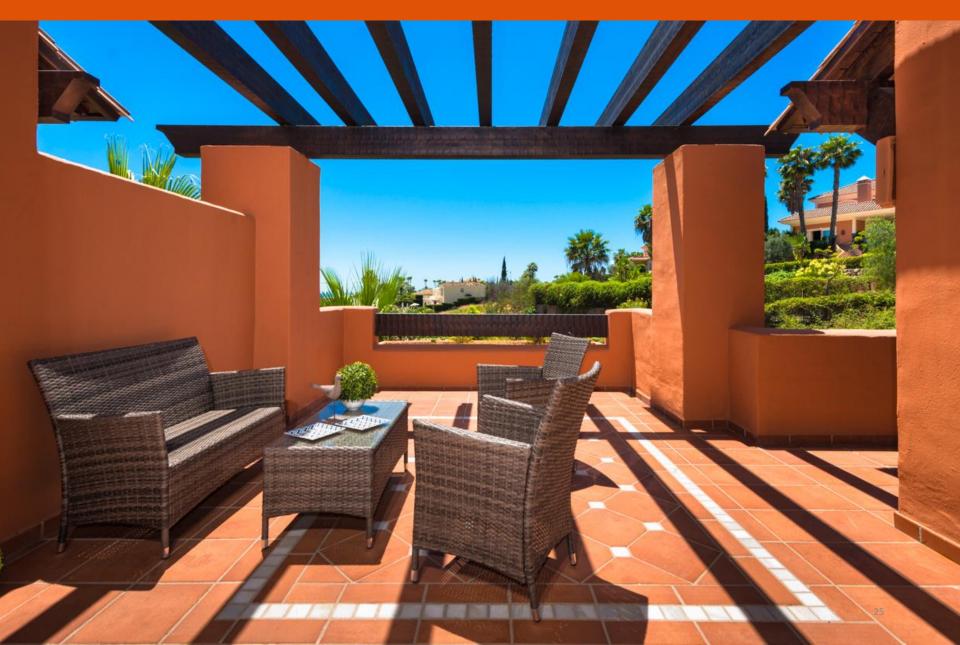
#### **Financial Structure**

- Maintenance of a reduced debt (LTV<40%)</li>
- 2. Diversification of financial sources



## **ANNEXES**





## **History**



Sept. 1945 1946 1960-1980 March. 1984 1997-2000 2004 2007 2008-2010 2012 2014 - 2015 2016 **FUTURE** 

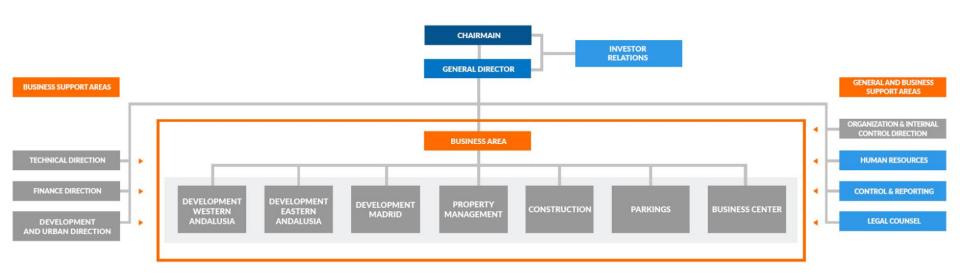
- Foundation.
- Acquisition of plots of land in Avda. República Argentina, Seville.
- · Start of Rental activities.
- · Starts listing on the Madrid Stock Exchange.
- Geographic expansion.
- · JV with Local Savings Banks.
- Expansion in the Costa del Sol.
- Accelerated development in the rental business.
- ISO 9001.
- Receives the "Company of the Year" Award (Antares).
- Expansion in Madrid
- Diversification of activities.
- Receives the Award to the "Company with the best track record in Andalusia" (ABC and Banco Sabadell).
- Transformation of the financial model:
- Incorporation in the general segment of the Continuous Market (Madrid Stock Exchange)
- Joint Venture with Anida Operaciones Singulares, S.A.U. (BBVA Group).
- Approval of the Strategic Plan 2016 2020
- Realization of Company Strategy
- Increased human capital.
- Reinforcement of geographic diversification through purchasing land in different areas where Insur Group operates.
- Debt issuance program (MARF)
- Corporate restructuring

## ORGANISATIONAL STRUCTURE AND HUMAN TEAM



- Matrix structure organised along business lines and units and auxiliary and support areas.
- Well-sized staff, with more than 150 employees at present and a significant increase since 2014 due to the relaunching of the promotion activity.
- Low staff turnover.

#### Functional organizational chart of the Insur Group



## **MANAGEMENT TEAM**





Ricardo Pumar López Chairman Board member since 2001 and Chairman of the Management Board since 2005.

Graduated in Law and Business Administration (ICADE) and Senior Management Programme (Instituto San Telmo).

He has 20 years experience in Business Administration and Civil Law.



Francisco Pumar López General Director He joined Insur in 1999

Graduated in Law (Universidad de Sevilla) and MBA (ESADE)

He started his career with Insur as Director of the Development and Urbanism department, and later Deputy General Director, becoming General Director in 2010.



Domingo González Gómez Financial Director He joined Insur in 2002

Graduated in Business Administration and Management (Universidad de Sevilla), Accounts Auditor and MBA (Instituto San Telmo).

He had previously developed his professional career in internal and external auditing. He joined Insur as head of investment companies and controller. Since 2007, he is CFO



Zacarías Zulategui Represa Director in Development for West Andalucia. He joined Insur in 2009

Graduated in Law (Universidad de Sevill), MBA (ESADE), Real Estate Company Management Course (IESE) and Course in Urban Planning (IFE).

He previously worked as Director of Development in various real estate companies.



Rafael Torres Claros
Director in Development for
East Andalucia.

He joined Insur in 2010

Industrial Engineer (universidad de Malaga) and Senior Management Programme (Instituto San Telmo). He previously worked as Director of Real Estate Projects in national building companies.



Enrique Ayala Martínez
Director of Development in
Madrid

He joined Insur in 2007

Graduated in Law and Business Sciences (ICADE) and MBA (IESE)

He was previously Head of Expansion and Development in the central area of Spain in an international shopping centre company.

## **MANAGEMENT TEAM**





Lola Cánovas García Property Management Director She joined Insur in 1994

Diploma in Business Sciences (Escuela Universitaria de Estudios Empresariales de Murcia) and Diploma in Business Management (Instituto San Telmo).

She has developed her entire professional career at Insur, initially in the commercial department, as Director of Quality, and since 2010 as Director of Property Management.



Pedro Candáu Bejarano Construction Director He joined Insur in 1997

Technical Architect (Universidad de Sevilla), Real Estate Management Programme (CEU) and Business Administration Programme (Instituto San Telmo).

Since he joined the company, he has held various positions - director of projects, construction manager and since 2011, Construction Director.



José Luis Jiménez Mavillard Technical Director He joined Insur in 2015

Technical Architect and Building Engineer (Universidad de Sevilla).

He had previously been group manager and technical director in national and international building and development companies. He started his professional career at Insur as Technical Manager of West Andalucia, and was nominated Technical Director of the group in 2017.



Alejandro Fernández de la Peña Director of Business and Car parks He joined Insur in 2007

Industrial Engineer (universidad de Malaga) and Business Management and Administration Programme (Instituto San Telmo).

He had previously developed his professional career in the Municipal and Services Company of Malaga. He joined Insur as Director of Car parks and since 2016, he is also Manager of the Business Centre.



José Antonio Carrillo Almagro Director of Development and Town Planning He joined Insur in 2005

Graduated in Business Administration and Management (Universidad de Sevilla) and Senior Course of Expert in Construction Law (Instituto de Estudios Cajasol).

He started his professional career at Insur as Senior in the Development and Town Planning department, and was appointed Director of this department in 2010.



Irene Ávila Núñez
Director of Organization and
Internal Control

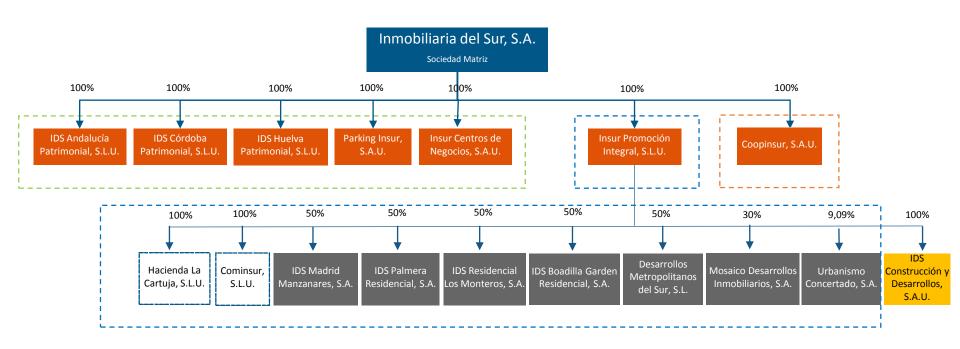
She joined Insur in 2015.

Industrial Engineer, specialty of Industrial Organization (University of Seville). Project Management Professional, PMP®.

She previously worked as Organization Manager in a construction and installation company for 10 years.

## **CORPORATE STRUCTURE**





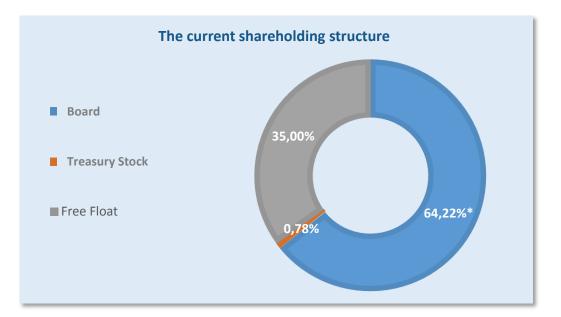
Rental Activity
Property Development
Construction
No active
Joint Ventures

## **CORPORATE GOVERNANCE**



#### Board of Directors with a strong commitment to the highest standards of corporate governance

- The **Board** of Directors represents a **37.41% stake in the capital of Insur**. Much of this participation is in the hands of the **Pumar Family**, which pledges a significant part of its heritage.
- Involvement of the Board of Directors in the investment and disinvestment decision-making.
- Follow-up regarding the development of the business is to the highest ethical standards.
- Highest standards of corporate governance.
- Shareholder and institutional stability allow a business strategy with a long-term vocation.



\*This figure includes the shares owned by the Board, as well as those owned by significant shareholders and not significant shareholders that nominate the appointment of dominical directors. Without having into account these shares, the free float will amount to 49.02%

## **BOARD OF DIRECTORS**





Prudencio Hoyos-Limón Pumar

Augusto Sequeiros Pumar

**Gregorio Arranz Pumar** 

Andrés Fernández Romero

José Manuel Pumar López

Salvador Granell Balén

Inversiones Agrícolas, Industriales y Comerciales, S.L. (Fernando Pumar López)

Increcisa, S.L. (Ignacio Ybarra Osborne)

Inverfasur, S.L. (Antonio Román Lozano)

Bon Natura, S.A. (Luis Alarcón de Francisco)

#### Chairman

Ricardo Pumar López (Executive)

















## Vice-Chairman

Menezpla, S.L. (Esteban Jiménez Planas) (Proprietary)

#### **Independent Directors**

Cayetano Benavent Blanquet Jorge Segura Rodríguez José Luis Galán González

**Audit Committee** 

**Strategy and Investment** Committee

Appointments and Remuneration Committee

## **RENTAL BUSINESS**



## **INVESTMENT BREAKDOWN**

Building	City	Main use	SQM above ground
EDIFICIO REPÚBLICA ARGENTINA, 25	Sevilla	Offices and commercial premises	19.876
EDIFICIO INSUR	Sevilla	Offices and commercial premises	17.885
EDIFICIO REPÚBLICA ARGENTINA, 23	Sevilla	Offices and commercial premises	7.968
EDIFICIO REPÚBLICA ARGENTINA, 21	Sevilla	Offices and commercial premises	5.804
EDIFICIO CENTRIS II	Tomares	Offices and commercial premises	8.917
EDIFICIO INSUR HUELVA	Huelva	Offices and commercial premises	8.880
EDIFICIO INSUR CARTUJA	Sevilla	Offices and commercial premises	8.126
EDIFICIO CAPITOLIO	Sevilla	Offices and commercial premises	4.925
AVDA.REP.ARGENTINA, 27-29-31	Sevilla	Offices and commercial premises	1.248
EDIFICIO SUECIA	Sevilla	Offices and commercial premises	3.125
EDIFICIO IDS ANDALUCÍA	Sevilla	Offices and commercial premises	3.255
EDIFICIO IDS CÓRDOBA	Córdoba	Offices and commercial premises	2.766
EDIFICIO IDS HUELVA	Huelva	Offices and commercial premises	2.188
EDIFICIO MENARA	Sevilla	Offices and commercial premises	2.704
MARKET CENTER	Marbella	Offices and commercial premises	861
CAPITAN HAYA 24-25	Madrid	Offices and commercial premises	521
C.COMERCIAL EL MIRADOR S.JUSTA	Sevilla	Commercial premises	6.932
Los Remedios	Sevilla	Commercial premises	2.068
JOAQUÍN TURINA	Madrid	Commercial premises	1.312
CLUB SOCIAL LOS NARANJOS DE MARBELLA	Marbella	Commercial premises	739
Parque Guadaira	Sevilla	Commercial premises	463
Edificio Trento	Sevilla	Commercial premises	976
Edificio Acueducto	Córdoba	Commercial premises	883
MIRAFLORES	Sevilla	Commercial premises	1.522
OTROS		Offices and commercial premises	4.296
			118.240
Building	City	Main use	SQM above ground
AVDA.REP.ARGENTINA, 31	Sevilla	Offices and commercial premises	1.304
AVDA.REP.ARGENTINA, 48	Sevilla	Commercial premises	175
AVDA.REP.ARGENTINA, 50	Sevilla	Commercial premises	175
AVDA.REP.ARGENTINA, 52	Sevilla	Commercial premises	121

1.775

# Real Estate Development Own projects



Figures as of January 2018

#### PROJECTS UNDER CONSTRUCTION

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Jardines de Arco Norte 3*	Dos Hermanas (Sevilla)	3,140	27	5.1	2018	20
Edificio Galileo*	Mairena del Aljarafe (Sevilla)	5,390	42	8.1	2018	29
La Reserva - El Rompido*	Cartaya (Huelva)	6,582	66	14.8	2018	41
Moscatelares*	San Sebastián de los Reyes (Madrid)	5,847	38	15.9	2018/19	36
Plaza del Teatro*	Málaga	7,032	57	28.6	2019	29
Jardines de Santa Ana III*	Dos Hermanas (Sevilla)	4,862	35	8.2	2019	7
Conde de Zamora*	Córdoba	10,296	81	20.6	2019	18
		43,149	346	101.3		180 (48.92%)

#### PROJECTS UNDER DEVELOPMENT

Development		Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery
Altos del Retiro 2nd phase	Málaga		4,391	35	7	2019
			4,391	35	7	

TOTAL	47,540	381	108.3	180 (48.92%)

<sup>\*</sup> On marketing stage

# Real Estate Development Projects in JV



\* On marketing stage Figures as of January 2018

#### JVS PROJECTS UNDER CONSTRUCTION

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Selecta Rodas *	Dos Hermanas (Sevilla)	7,560	54	12.3	2018	51
Alminar II*	Marbella (Málaga)	8,074	44	21.5	2018	23
Pineda Parque 1st phase*	Sevilla	17,767	102	36.3	2018/19	38
Selecta Arquímedes*	Dos Hermanas (Sevilla)	13,201	116	20.8	2018/19	54
Boadilla Garden*	Boadilla del Monte (Madrid)	13,868	74	36.1	2019-2020	50
Selecta Atenas*	Dos Hermanas (Sevilla)	8,560	61	14.8	2019	16
		69,030	451	142		232

#### **PROJECTS STARTING CONSTRUCTION IN 2018**

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery	Units sold
Elements Phase I*	Marbella (Málaga)	6,656	53	18.0	2019/20	14
Selecta Conil*	Conil de la Frontera (Cádiz)	8,131	73	17.0	2019/20	30
Selecta Olimpia	Dos Hermanas (Sevilla)	3,934	20	6.1	2020	
Selecta Hermes	Dos Hermanas (Sevilla)	13,761	116	21.4	2021/22	
Boadilla Essences I	Boadilla del Monte (Madrid)	6,480	32	17.6	2019/20	
Boadilla Essences II	Boadilla del Monte (Madrid)	3,240	16	8.8	2019/20	
Elements Fase II	Marbella (Málaga)	8,118	66	21.1	2019/20	
QuintEssence I	Marbella (Málaga)	10,282	45	13.6	2019/20	
		60,602	421	124		44

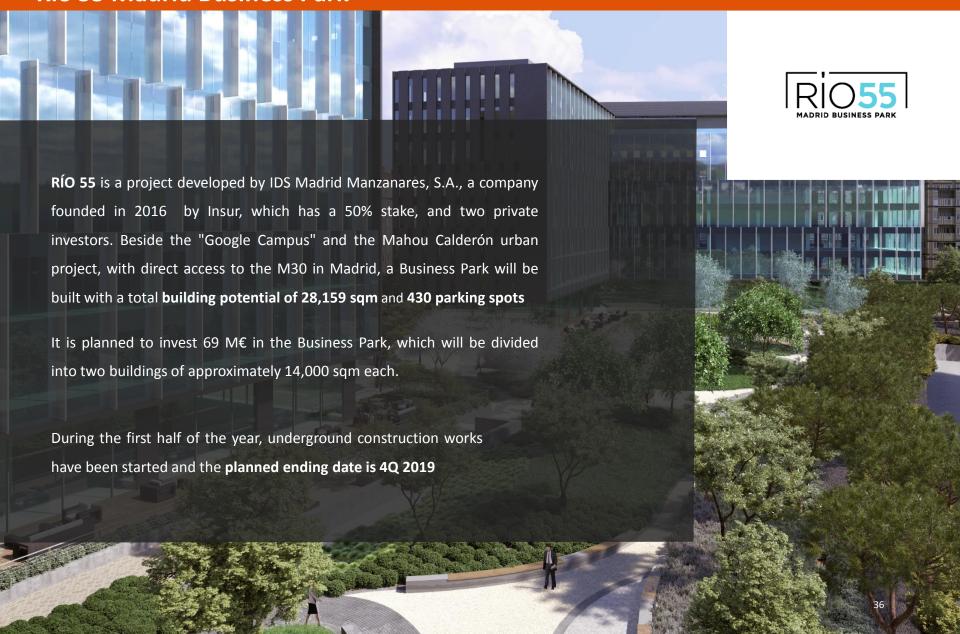
#### PROJECTS UNDER DEVELOPMENT

Development	Location	Building potential	No. of homes	Volume of sales (M€)	Planned delivery
Pineda Parque 2nd phase	Sevilla	8,249	68	24.7	2020
BA-3	Dos Hermanas (Sevilla)	10,499	93	16.5	2020/21
BA-2	Dos Hermanas (Sevilla)	12,032	108	19.7	2022/23
Elements Fase III	Marbella (Málaga)	4,324	34	9.4	2020
QuintEssence II	Marbella (Málaga)	11,791	53	14.7	2020/21
QuintEssence III	Marbella (Málaga)	12,243	61	15.7	2021
		59,138	417	101	

TOTAL JVS PROJECTS 188,770 1,289 366.1

# **Development-Rental activity Río 55 Madrid Business Park**





## READY TO GROW WITH PROFITABILITY

