Colonial

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Colonial – Investor Day PERFORMANCE *Ms. Carmina Ganyet Corporate Manager Director* 

**European Property** 

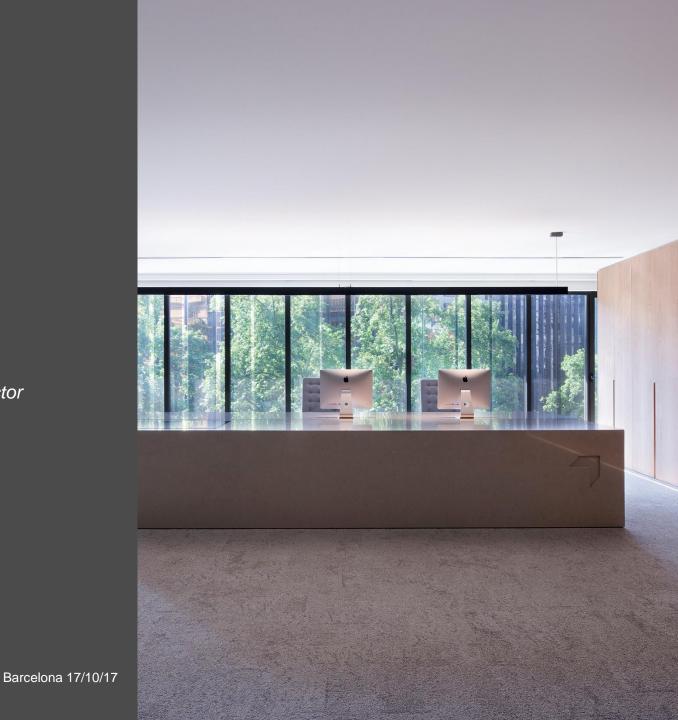
Investment Awards
WINNER 2017

EPRA SBPR GOLD

EPRA BPR GOLD

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IBEX<sub>35</sub>



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## Excellent financial results with healthy growth

- > Total Annual Shareholder Return + 21%
- > EPRA NAV of 8.07€/share: +11% in 6 months
- > Solid GRI growth: +3% EPRA like for like
- > Recurring EPS: +15%

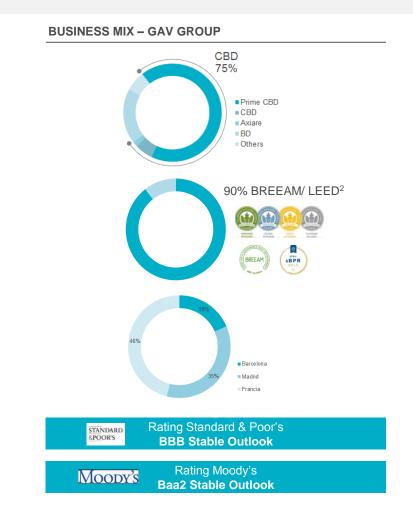
Return - € per share	1H 2017	YoY Var
TOTAL SHAREHOLDER RETURN		+21%
EPRA NAV per share	8.07	+19%
EPS Recurring <sup>1</sup>	0.101	+15%

Performance	1H 2017
EPRA Vacancy	4%
Release spread	+16%

Balance Sheet - €m	1H 2017
Group LTV	36%
Pro-forma Group LTV post IN/OUT disposal	34%

(1) Recurring EPS based on average NOSH

(2) Portfolio in operation

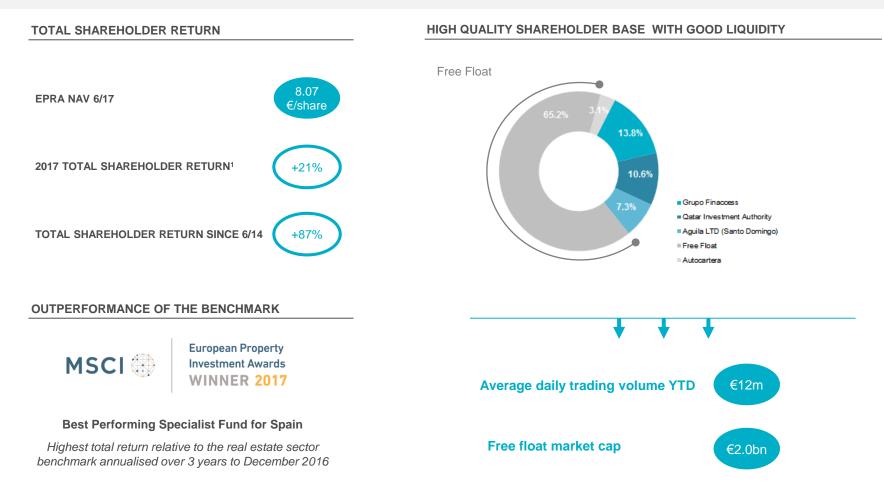




## 01 Financial Performance Superior Risk Adjusted Returns

### Colonial with solid delivery on returns

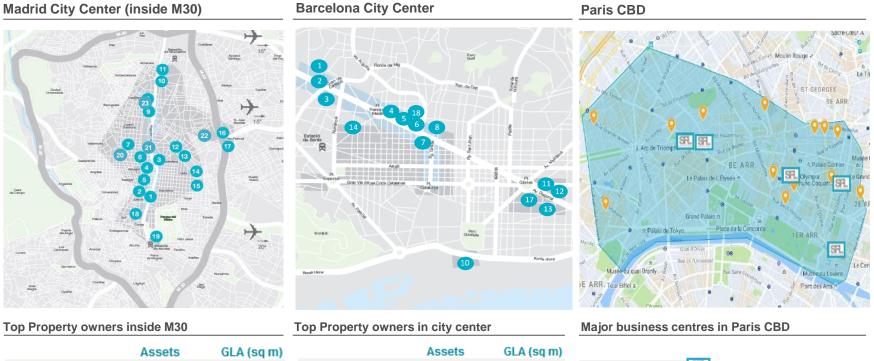
- > Superior total returns outperforming the benchmark
- > Close to +90% total shareholder return since recap of the Spanish sector
- > Strategy backed by long term oriented high quality shareholder base with solid liquidity and free float



## 02 Operational outperformance through prime positioning Unparalleled leadership in the city center

## Colonial as largest property owner in offices in the City Center of Madrid, Barcelona and Paris

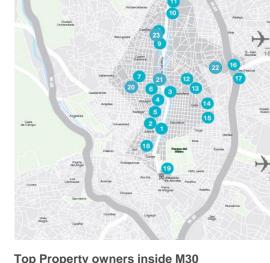
- > Strong market share increases negotiation power
- > Colonial best positioned to capture the rental cycle in its markets



	Assets	GLA (sq m)
Colonial	23	253,713
Peer 1	13	269,737
Peer 2	11	252,743
Peer 3	18	245,251
Peer 4	15	185,434
Peer 5	16	136,346

Colonial 186,127 16 127,274 Peer 1 8 28,418 Peer 2 4 Peer 3 15,351 1

Edouard VII	SFL	Opéra Victorie	
Washington Plaza	SFL	Solstys	
Capital 8	Concession of	Vendome Saint - Honoré	
Paris Trocadéro		PSA headquarters	
Louvre Saint - Honoré	SFL	Cézanne Saint - Honoré	SR.
Centorial		Le Madeleine	
Paris Bourse		Cambon Capucines	
#Cloud.Paris	SH.	Le Lafayette	
Paris Victorie		Eloite St Honoré	

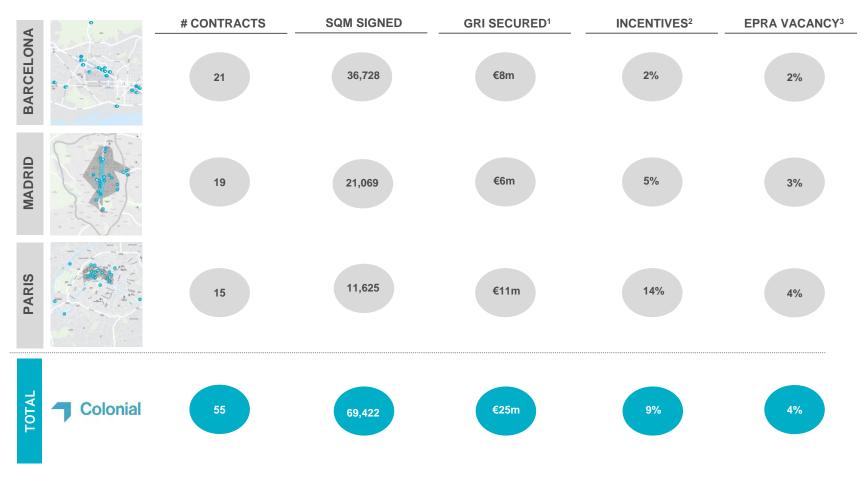




02 Operational outperformance through prime positioning Letting activity with strong momentum

## Prime positioning ensures strong letting performance

- > More than 69,000 sq m signed in 55 transactions
- > Incentives far below market average
- > Solid structure vacancy levels across all segments



(1) Annualized figures of signed contracts

(2) Incentive ratio = economic rents/ facial rents -1

(3) Financial vacancy calculated according to EPRA vacancy methodology

02 Operational outperformance through prime positioning Letting activity with strong momentum

## Prime positioning captures top tier clients paying maximum rents

- > High quality premises attract and retain top tier tenants
- > Colonial captures rental prices at the top of the market
- > Colonial portfolio as the reference for prime rents



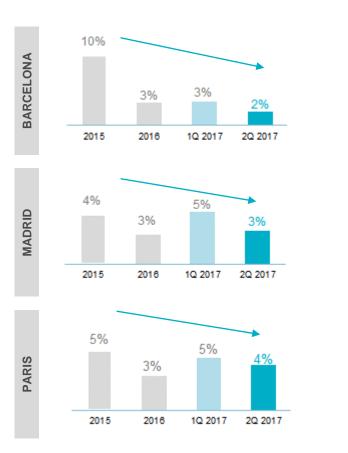
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02 Operational outperformance through prime positioning Healthy structural vacancy levels

### Colonial portfolio outperforming the market on occupancy

- > Colonial with solid structural vacancy levels in every city
- > Colonial vacancy clearly beats market average
- > Levels around 5% provide a solid base to capture rental growth

#### **EPRA VACANCY**



# Total Market 8% CBD Market 6% Colonia I Portfolio 11% Total Market 8% CBD Market Colonial Portfolio 7% Total Market 3% **CBD** Market Colonial 4% Portfolio



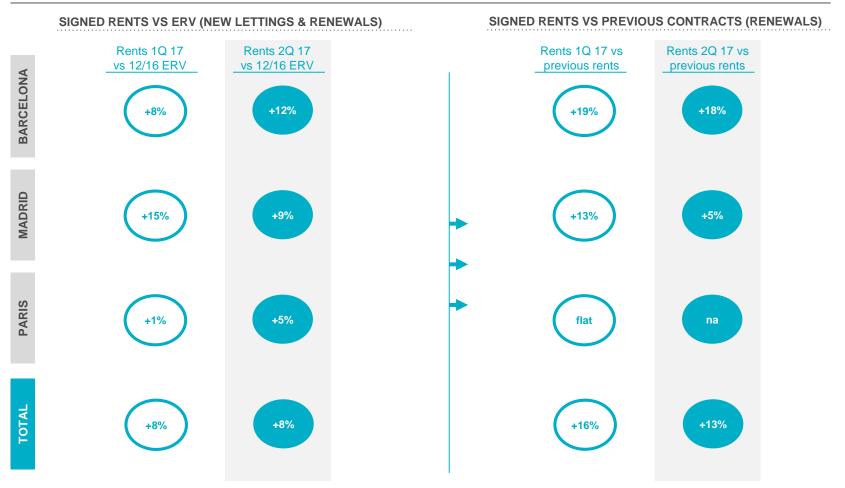
#### VACANCY COLONIAL VS. MARKET

**02 Operational outperformance through prime positioning** Strong delivery on rental price increases

## Colonial as leading market indicator for rental price recovery

- > Solid consolidation of rental price increases
- > Rents above 12/16 ERV in every city
- > Highly positive release spreads

### SOLID INCREASE IN RENTAL PRICES





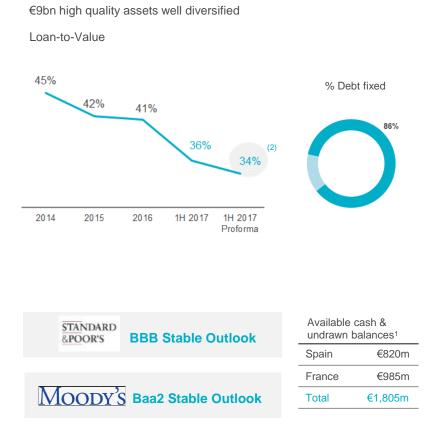
## 03 Financial discipline and value creation Capital Structure & Share Buy-Back Programme



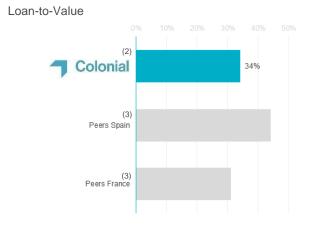
## A high quality collateral underpinned with a solid financial structure

- > An unparalleled high quality collateral diversified in three cities
- > A strong credit profile with high flexibility
- > Solid LTV levels compared to peers

#### A FIRST CLASS COLATERAL WITH ...



### ... A SOLID CAPITAL STRUCTURE



#### SHARE BUYBACK PROGRAMME

- 1. Objective of the program:
  - Corporate purposes e.g. treasury stock as currency for potential asset acquisitions
  - Other uses of corporate interest approved by the Board of Directors
- 2. Maximum Amount and shares assigned to the program:
  - Maximum amount: €100m / 12mm of shares
  - Stake: 3.0%
- 3. Timing: 6 months

## 04 Commitment to highest standards in Reporting & Corporate Social Responsibility Solid Leadership in Financial Reporting



### Highest standards in Financial Reporting

- > Colonial maintains maximum standards in Financial Reporting for the third year in a row
- > First mover in the Spanish landscape



## **04 Commitment to highest standards in Reporting & Corporate Social Responsibility** Strong commitment to highest Sustainability standards



### Solid Leadership in Sustainability Reporting

- > Colonial maintains maximum standards in Sustainability Reporting for second year in a row
- > Leading company Spanish REIT on Sustainability



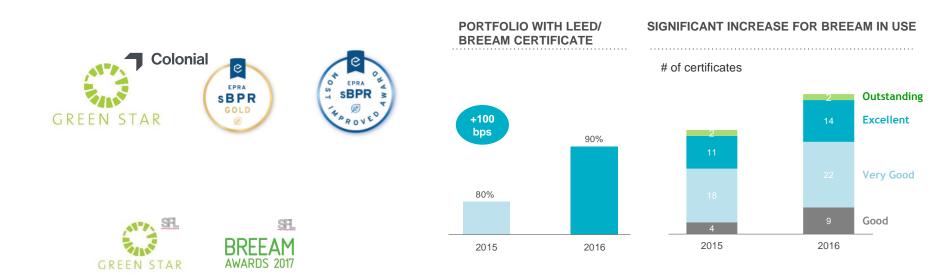
04 Commitment to highest standards in Reporting & Corporate Social Responsibility Strong commitment to highest Sustainability standards



### Sustainability and energy efficiency: a "must" for prime product

- > Clear leadership in the sector
- > Relevant competitive advantage in a selective market

#### SIGNIFICANT YoY PROGRESS







### **COLONIAL – SUSTAINABLE LONG TERM RETURNS**



- > Strong operational momentum in all segments
- > A healthy structural vacancy beating the market
- > Leading market indicator for rental price increases
- > Superior risk adjusted returns

В A solid capital structure that enhances flexibility



Commitment to highest standards in Capital Market Reporting



Corporate Social Responsibility an important element in the Group's Strategy

Colonial



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