# JP Morgan TV Broadcasting CEO Conference

London, July 10th 2007





This presentation might contain or imply future expectations on the evolution of Company operations, which are subject to risks, uncertainties, market conditions and other drivers different from the ones shown herein. Additional information on Sogecable's development is available at <a href="https://www.sogecable.com">www.sogecable.com</a>. However, there is no guarantee that the conclusions based on expectations and estimates will be fulfilled in the future. Our results may differ significantly from the estimates based on data inferred in this presentation.

#### Strong position, ready for the future



Leadership in the pay-TV market



Growing relevance as FTA player

Sogecable

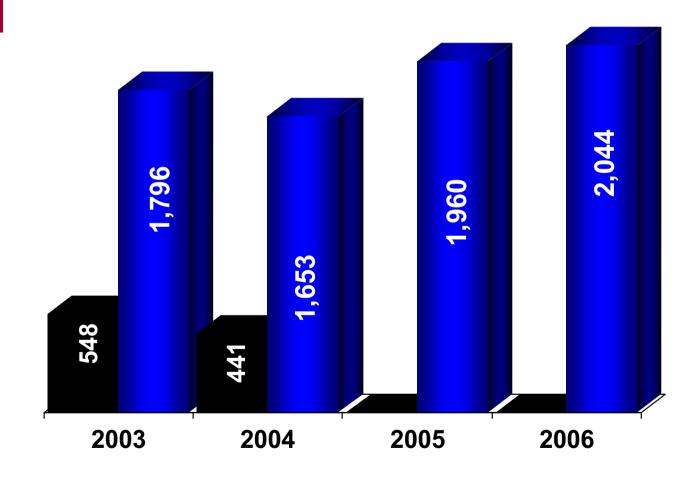
Present & future

Business model evolving to anticipate market trends



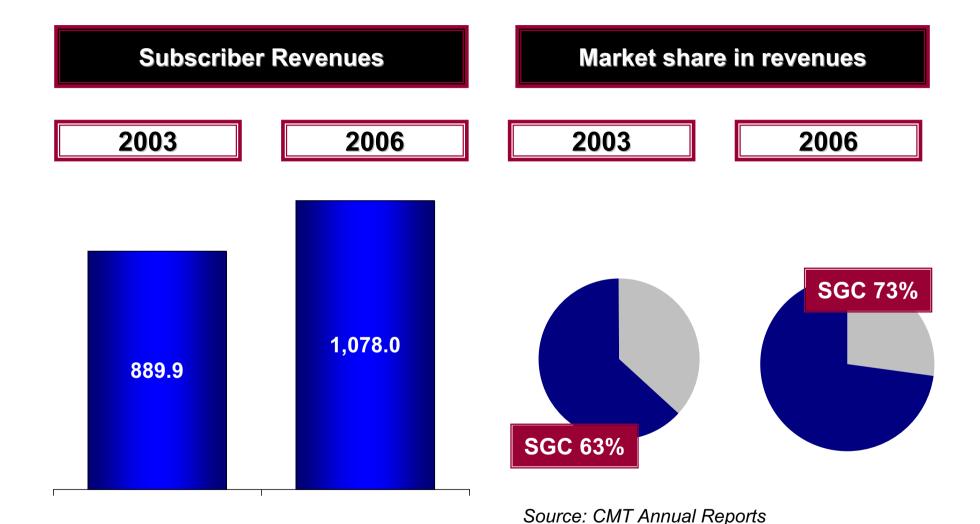
## **DIGITAL+** Yearly subscriber evolution

#### **Subscribers** (in thousands)





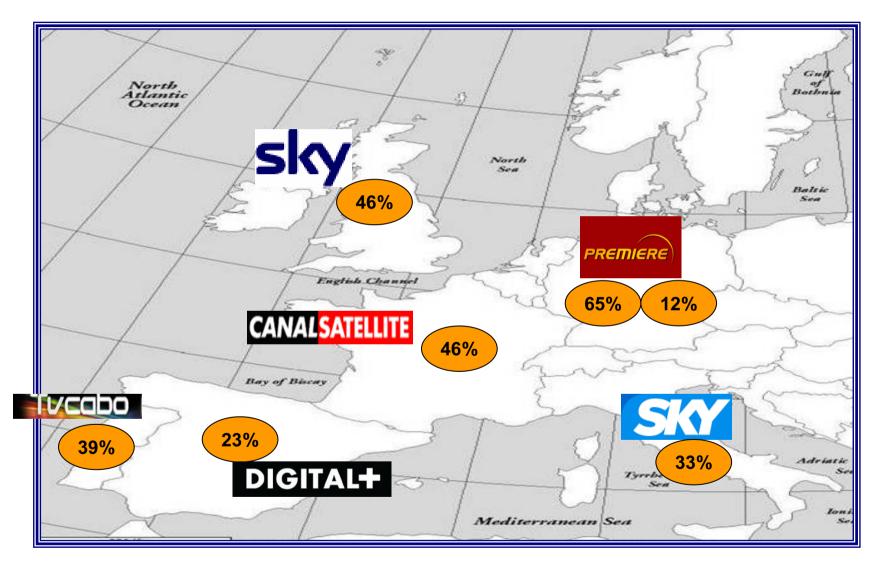
### **DIGITAL+** Growing trends & Undisputable leadership



(Million euros)

(Subscriber revenues as % of total market figures)

## **DIGITAL+** Penetration rates below European peers



Pay-TV penetration rates by country. (Germany (not) including cable fees)

Source: JP Morgan European Satellite Pay TV, Nov 2006

### **DIGITAL+** A wide commercial offer for all tastes

#### **Current subscription choice**

#### Subscriber base breakdown



- CANAL+
- € 19.95

CANAL+ DIGITAL

- € 25.95
- Basic tier
- Canal+ tier
- Digital+ tier



CANAL+



CANAL+





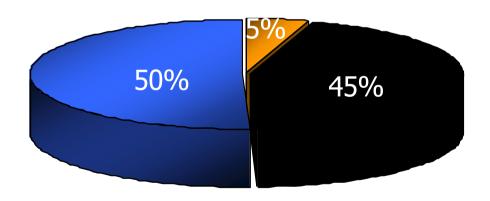












### **DIGITAL+** Leader in content

















































































**EuroNews** 















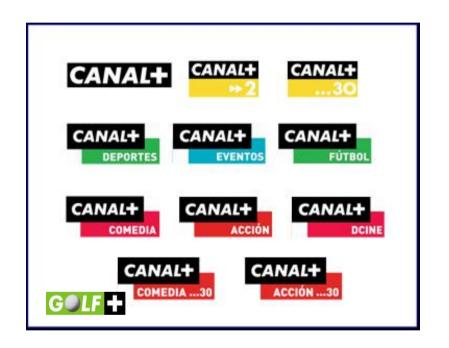








### **DIGITAL+** Premium exclusive rights



Exclusive La Liga coverage

**Exclusive Champions League coverage** 

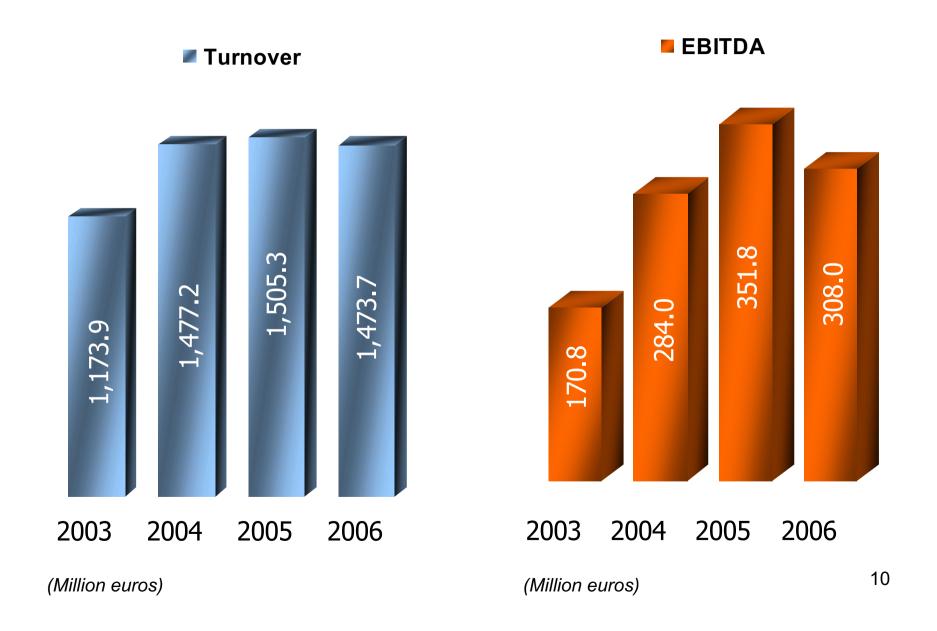
Widest sport choice

Exclusive US studios film premières

Series & documentaries



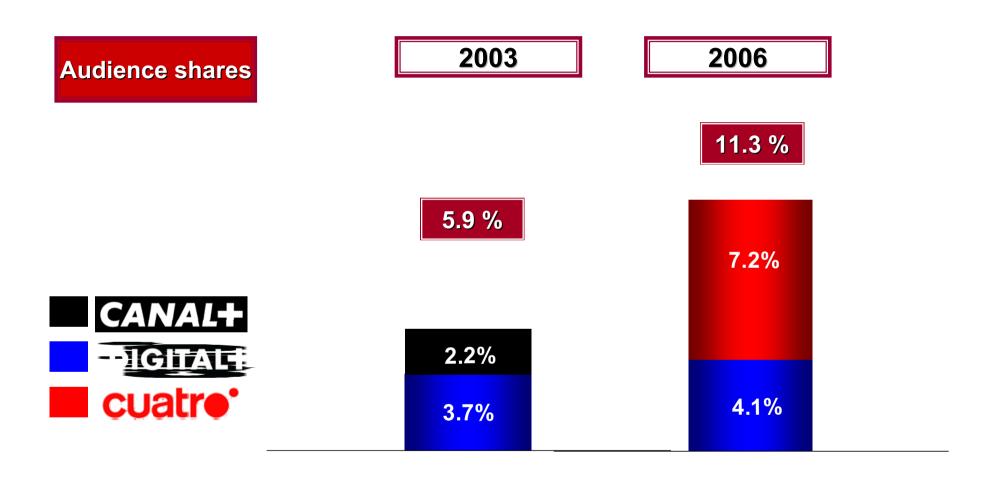
### **DIGITAL+** Pay-TV financial evolution



# cuatro\*



#### **cuatre** Growing relevance in audience...



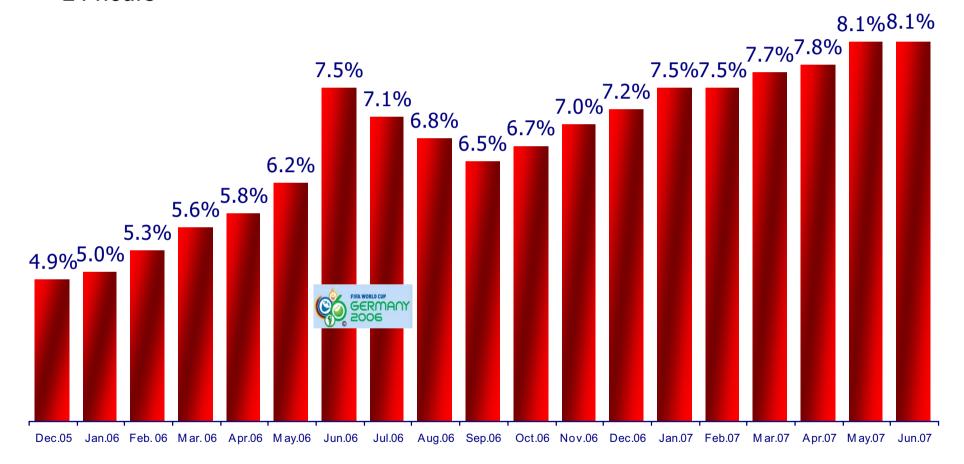
(Audience shares in December of the given year)

Source: TNS Sofres 12



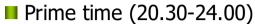
#### **cuatro** Steady audience growth

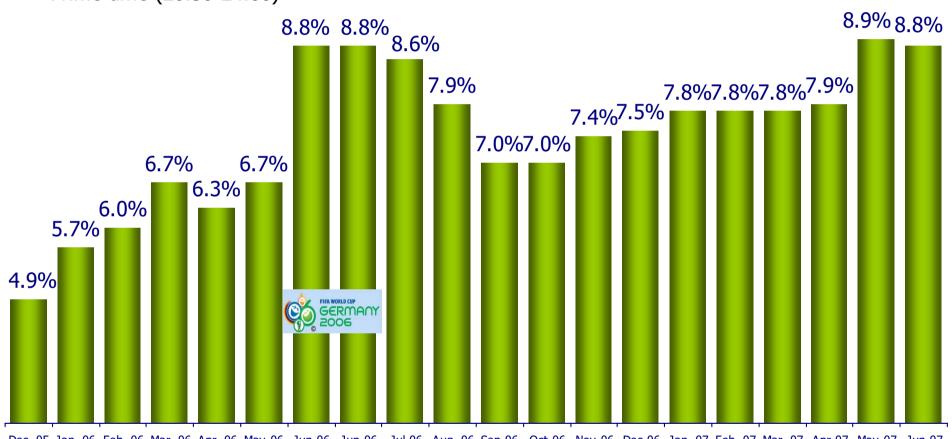
#### 24 hours





#### **cuatro** Steady audience growth



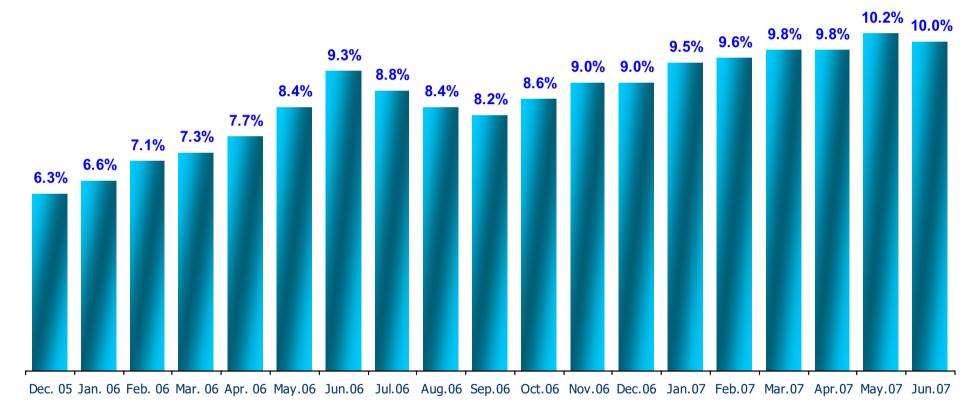


Dec. 05 Jan. 06 Feb. 06 Mar. 06 Apr. 06 May.06 Jun.06 Jun.06 Jul.06 Aug. 06 Sep.06 Oct.06 Nov.06 Dec.06 Jan. 07 Feb. 07 Mar. 07 Apr.07 May.07 Jun.07



#### Commercial targets evolution

#### Commercial target

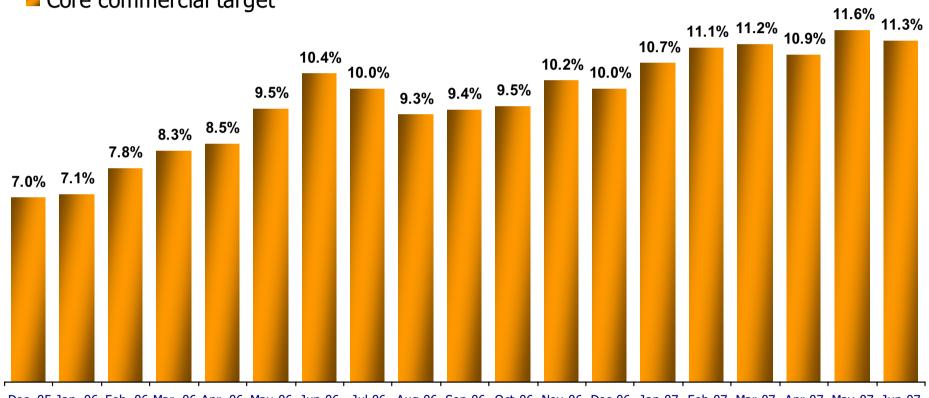


(Individuals 16-54, all classes ex-lowest, living in towns over 10,000).



#### Commercial targets evolution



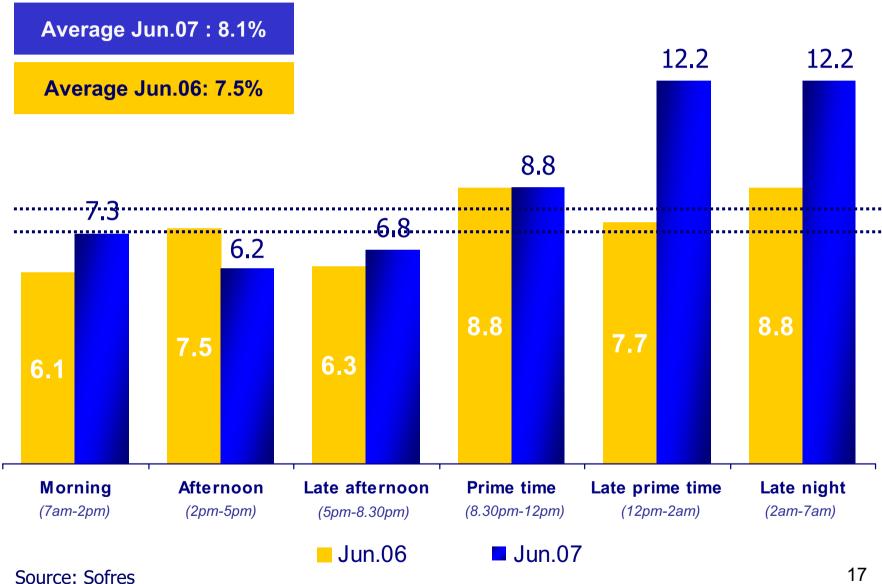


Dec. 05 Jan. 06 Feb. 06 Mar. 06 Apr. 06 May.06 Jun.06 Jul.06 Aug.06 Sep.06 Oct.06 Nov.06 Dec.06 Jan.07 Feb.07 Mar.07 Apr.07 May.07 Jun.07

(Individuals 16-44, all classes ex-lowest, living in towns over 50,000).

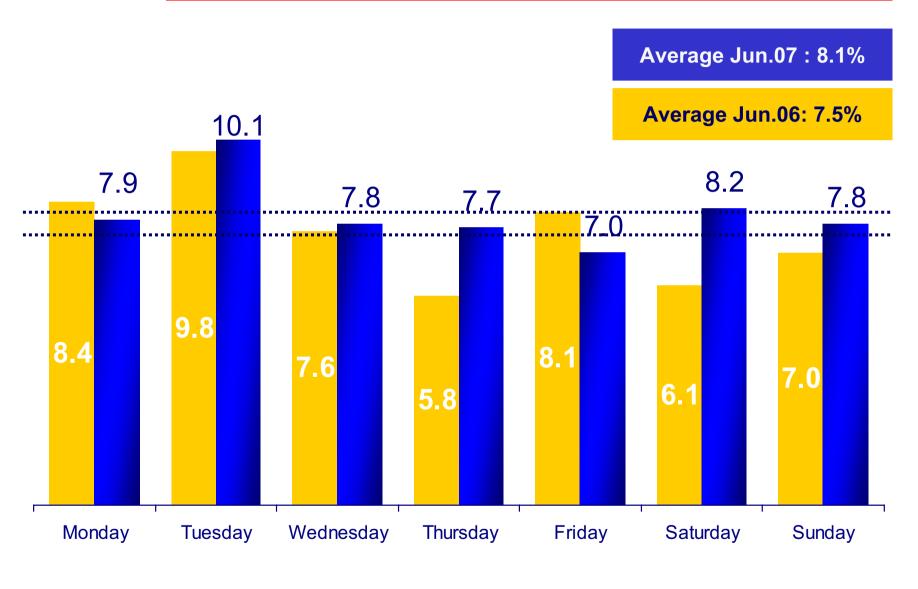


#### **CUatro** Day-time audience allowing weekly top rates





#### **cuatro** Steady distribution through the week



Source: Sofres

**Jun.06** 

■ Jun.07



#### Day-time programmes

Monday

Tuesday

Wednesday

Thursday

Friday

Mornings



las mañanas de cuatro

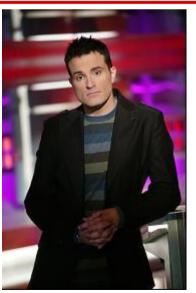


Weekends















#### Successful prime time

Monday

Tuesday

Wednesday

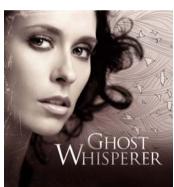
Thursday

Friday













#### Weekends







### ...and in advertising revenues

**Total advertising revenues** 

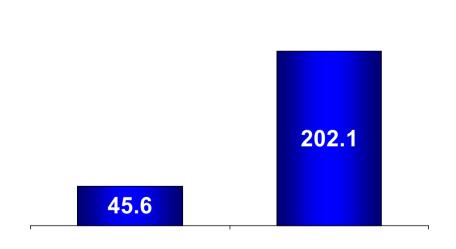
**Market share in revenues** 

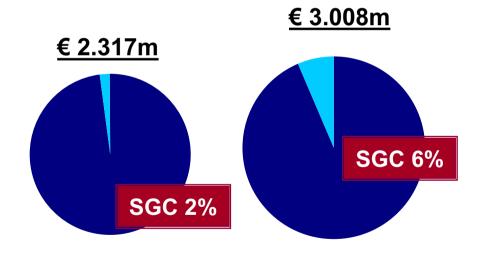
2003

2006

2003

2006





(Million euros)

(Advertising revenues as % of the market)

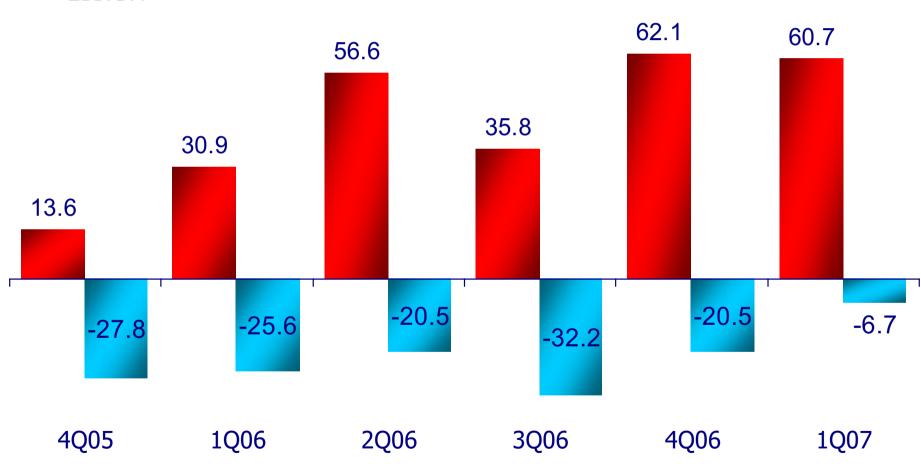
Source market size: Infoadex



#### Quarterly evolution



#### EBITDA



#### Consolidated financial evolution



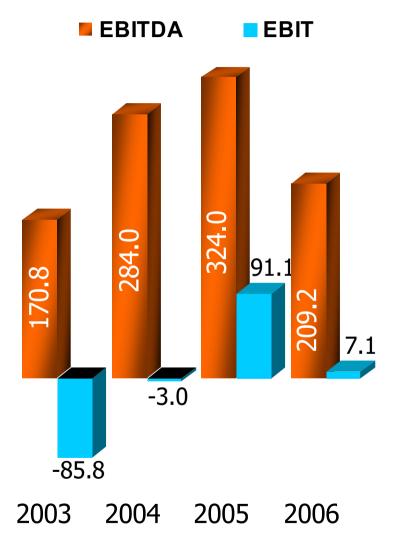


Breakdown by activity (Turnover)							
	2003	2004	2005	2006			
-)IGITAL-	1,173.9	1,477.2	1,505.3	1,473.7			
cuatre*	-	-	13.6	185.4			

(All pay-TV data included as D+)

(Million euros)

#### Consolidated financial evolution



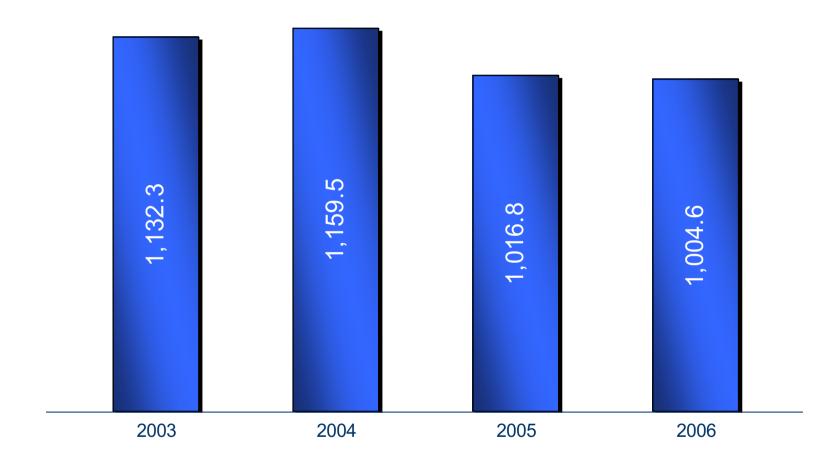
Breakdown by activity (EBITDA)							
	2003	2004	2005	2006			
IGITAL-	170.8	284.0	351.8	308.0			
cuatre*	-	-	-27.8	-98.8			

Breakdown by activity (EBIT)							
	2003	2004	2005	2006			
IGITAL-	-85.8	-3.0	119.7	110.0			
cuatre*	-	-	-28.6	-102.9			

(All pay-TV data included as D+)

(Million euros)

#### Net bank debt evolution



(Million euros)

#### Challenges for the future

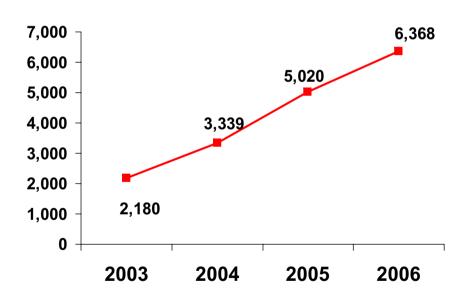
Broadband convergence with pay-TV

New technology in pay-TV

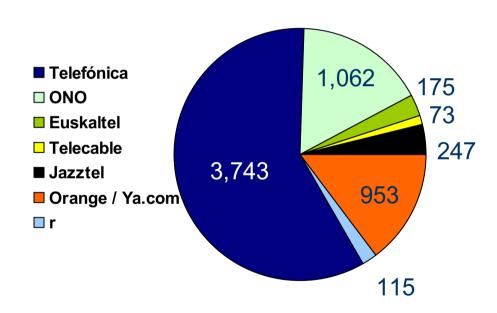
FTA audience shares fragmentation

#### Pay-TV & broadband cooperation

## **Evolution of broadband** market in Spain



## Broadband market distribution by operator



(Thousands of customers)

Source: CMT annual report & Sogecable estimates

(Thousands of customers as of December 2006)

Source: Company data and Sogecable estimates

#### Sogecable Sogecable & Telefónica agreement

- Nationwide joint Triple Play service to be launched on November 30th 2007
- •Trio+ to combine Duo (ADSL+voice) from TEF & satellite pay-TV DIGITAL+



- •Satellite to enhance triple play coverage.
- Separate billing, installation & customer management services.
- Marketing initiatives on both current subscriber bases agreed.
- •**Trio+** to be offered through both commercial networks.
- Combined content acquisition agreement to bring synergies for both parties.
- •Four-years non-exclusive deal. Further collaboration between parts or others allowed.

#### Sogecable Opportunities from technological evolution

#### Improving customer experience

#### **New PVR: iPlus**



ARPU & retention rates improvements

- New TV experience for subscriber
- Personalized offer

#### **HDTV**

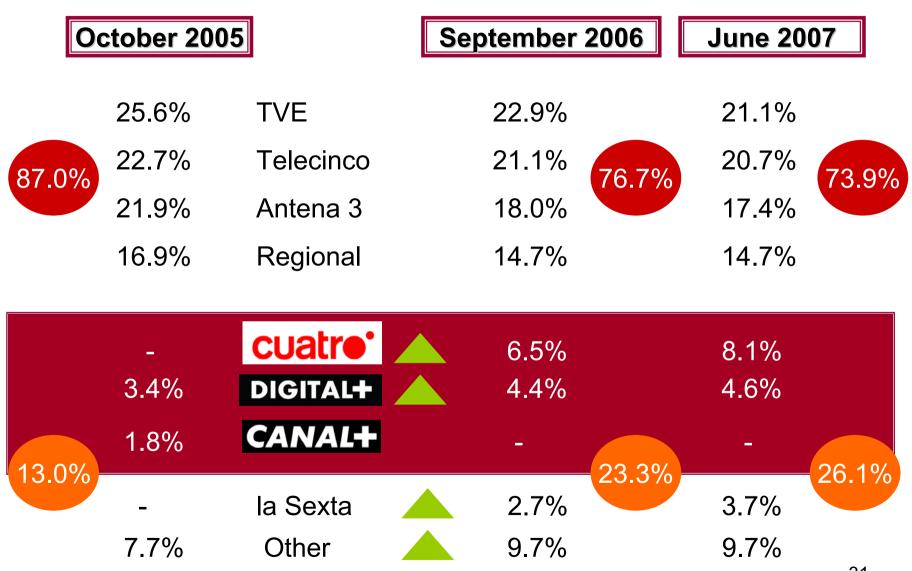
- Higher quality in image & sound
- Linked to TV sets evolution

D+ mobile



- Your TV at any time
- Loyalty improvement
- Maximization of content use

#### Increasing audience fragmentation in FTA market



Source: TNS Sofres

#### Conclusions

Important margin improvement for both activities starting in 2007

Significant deleverage & cash-flow generation from 2007

Undisputable position for rights acquisition and distribution

Technology to bring further business opportunities

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