# Bankla

# Annual results presentation 2017

> 29 January 2018

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2 2017 RESULTS

3 ASSET QUALITY AND RISK MANAGEMENT

4 LIQUIDITY AND SOLVENCY

5 CONCLUSIONS

#### END OF BANKIA'S **RESTRUCTURING PLAN...**

...MAKING PROGRESS IN THE **PRIVATIZATION PROCESS**...

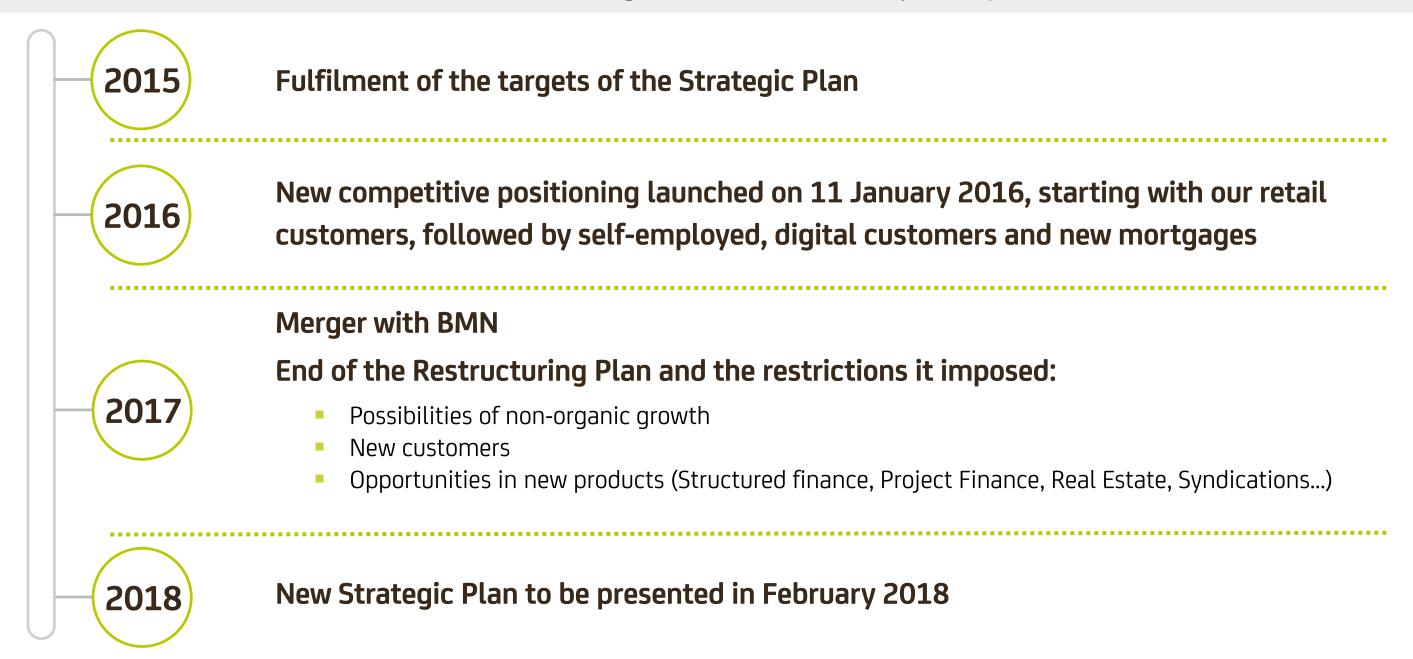
...HAVING COMPLETED THE **MERGER WITH BMN**...



SUPPORTED BY STRONG COMMERCIAL DYNAMICS AND SOLID FUNDAMENTALS

#### End of the Restructuring Plan

#### Restructuring Plan successfully completed



#### Sale of stake holding

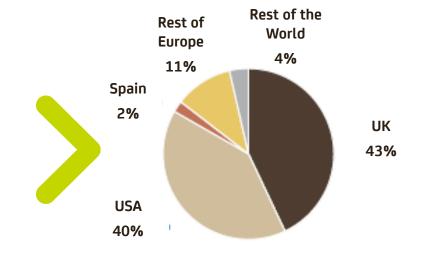
#### Privatization by the FROB of a 7% stake in Bankia

#### DETAILS AND STRUCTURE OF THE TRANSACTION

# shares sold	201,553,250
% stake in Bankia	7%
Price per share	€4.06
Total amount	€ 818.3mn
% discount o/ previous day's closing price	-2.71%
Demand	2.3x
% FROB post transaction (pre-exchange BMN)	60.63%

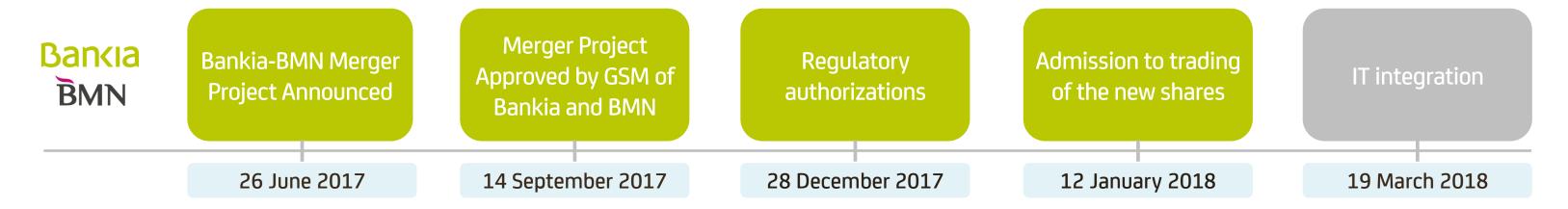
- Sale by the FROB of a 7% stake in Bankia for a total amount of €818mn
- Oversubscription of 2,3x
- The transaction follows the previous privatization of a 7.5% stake in 2014





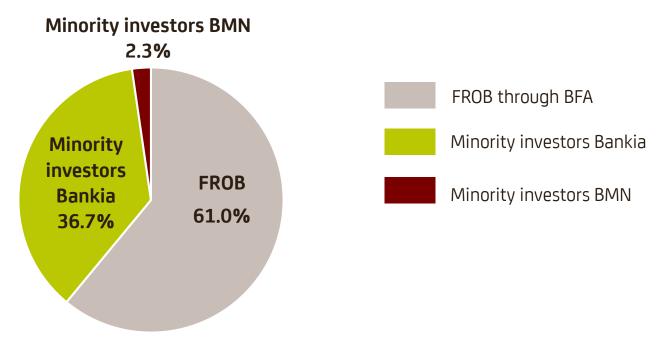
Merger with BMN

#### Merger process with BMN completed according to plan



- BMN's implied valuation: €825mn (P/BV: 0.4X)
- BMN shareholders received 6.7% of the new Bankia
- FROB holds a 61.0% stake in the resulting entity

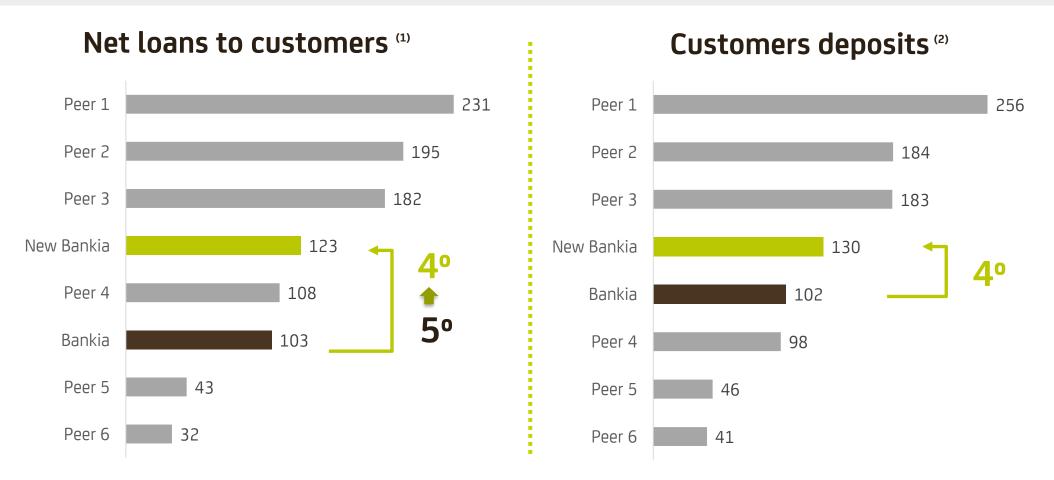
#### Bankia shareholder base post-merger

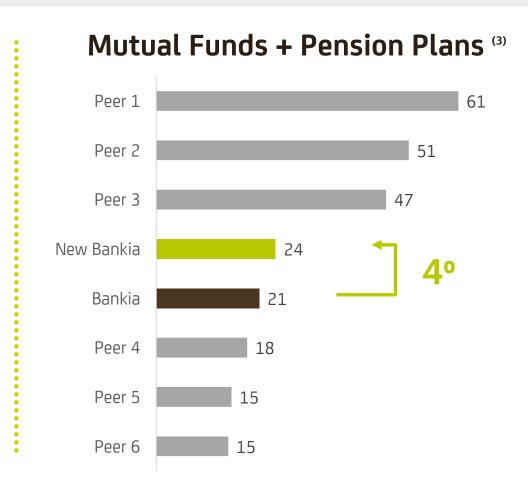




#### Merger with BMN

#### The transaction reinforces our position in the domestic market in the key magnitudes for the sector





#### Peers data as of Sep 17; Bankia and BMN data as of Dec 17

(1) Peers include: BBVA Spain, Caixabank, Ibercaja, Kutxabank, Sabadell y Santander Spain.

The resulting entity consolidates the fourth position in the Spanish financial sector

<sup>(2)</sup> Peers include: BBVA Spain, Caixabank, Kutxabank, Sabadell, Santander Spain y Unicaja.

<sup>(3)</sup> Peers include BBVA Spain, Caixabank, Ibercaja, Kutxabank, Sabadell y Santander Spain. Pension Plans data only include individual plans.

#### **End of the Restructuring Plan...**



#### With strong commercial dynamics

- ✓ Gaining market share in Consumer finance, Mutual Funds or Pension Plans
- ✓ Improvement in the customers evaluation of Bankia



# With a significant improvement in the level of non-productive assets

- ✓ Reduction of €11bn (-49%) in non-productive assets (NPAs) since 2013
- ✓ Fulfilling our commitments to divest legacy assets and equity investments



# With a proven capacity to generate capital organically

- √ 635bps of CET1 Fully Loaded capital generated since 2013
- √ €1,160mn of accumulated dividends

#### ...and the beginning of a new stage

#### End of the Restructuring Plan I Commercial performance

#### Transformation of our business driven by the launch of the new positioning

CONSUMER CREDIT

+32.7%

4.79% vs 3.61% DEC 17 vs DEC 13

CREDIT CARDS

+27.7%

7.00% vs 5.48% DEC 17 vs DEC 13 MUTUAL FUNDS

+22.4%

5.80% vs 4.74% DEC 17 vs DEC 13

PENSION PLANS

+16.3%

6.34% vs 5.45% SEP 17 vs DEC 13

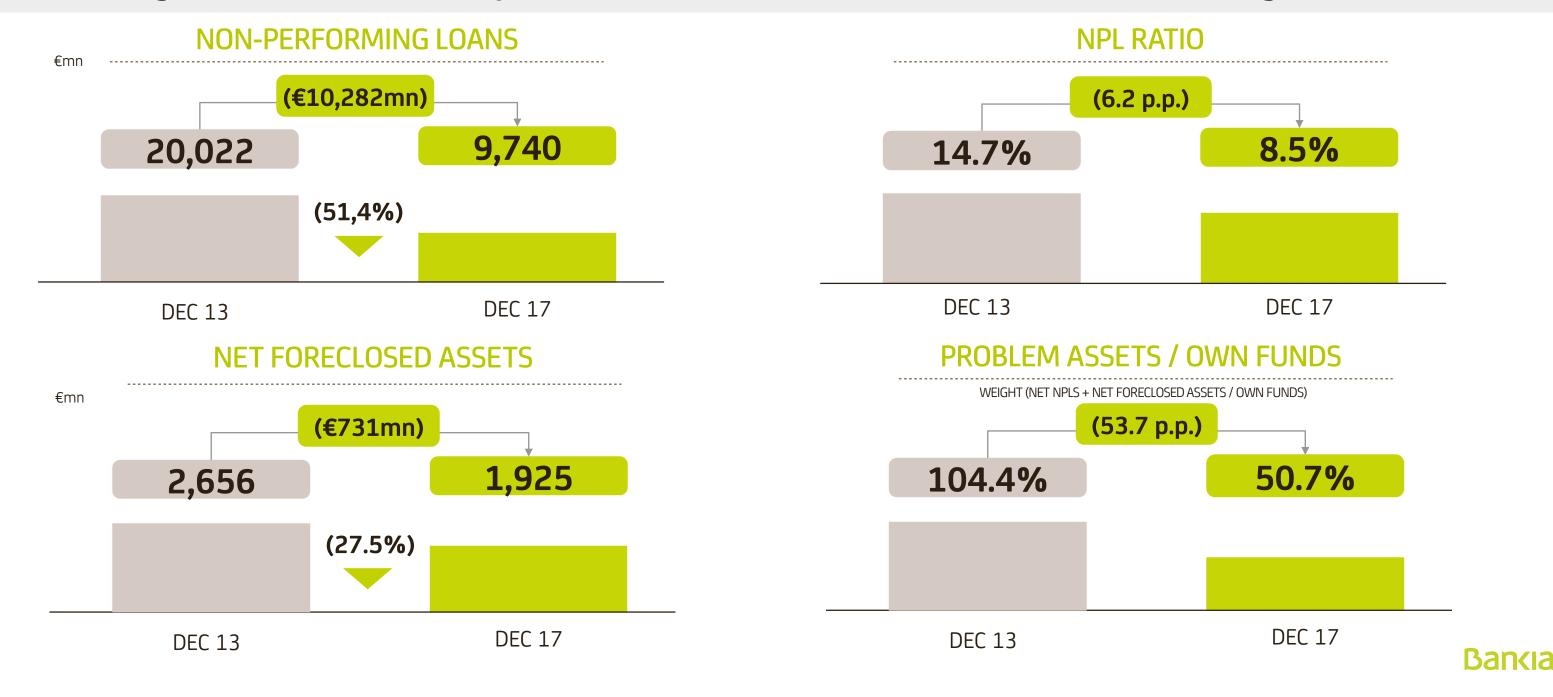


Significant increase in our market shares in key products

Latest market shares available. Source: BoS / Inverco

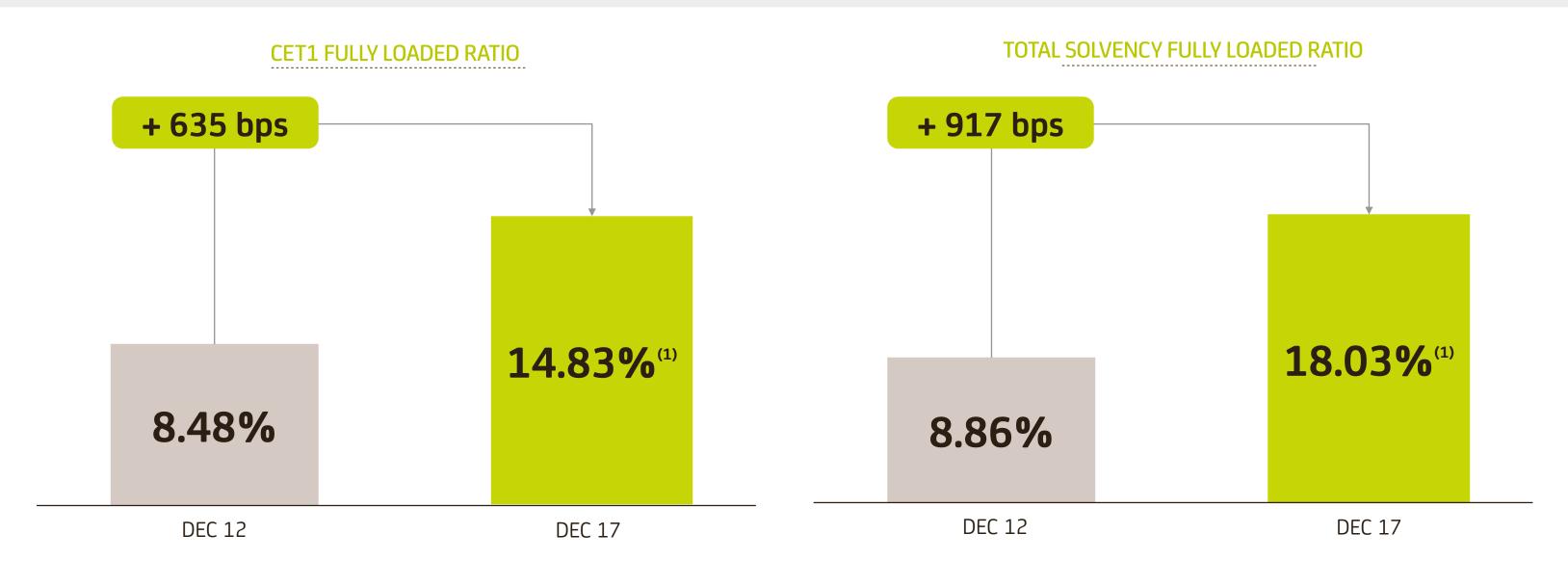
#### End of the Restructuring Plan I Asset quality performance

#### Significant reduction of problem assets since the start of the Restructuring Plan



#### End of the Restructuring Plan I Capital generation

#### More than doubling Total Solvency since the start of the Restructuring Plan



Solvency ratios include the profit attributable to the Group and discount the regulatory adjustment for the planned dividend. Ratios do not include unrealized gains on the AFS sovereign portfolio.



<sup>(1)</sup> Capital ratios not taking into account the impact of the merger with BMN, integration costs and IFRS 9

#### Commercial positioning | Customer satisfaction

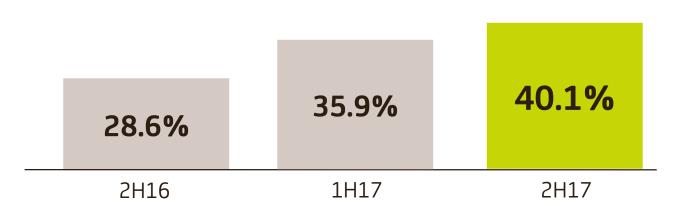
#### Customer satisfaction levels at record high levels



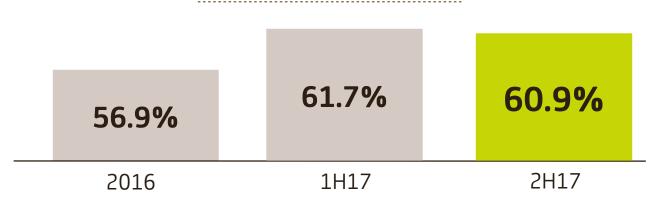
#### MYSTERY SHOPPING I BANKIA VS. SECTOR



#### NET PROMOTER SCORE - BRANCHES



#### NET PROMOTER SCORE – CONNECT WITH YOUR EXPERT



Source: Bankia

NPS: net promoter score, measuring customers' willingness to recommend, calculated as % promoter-customers minus % detractor-customers. On a scale of 0 to 10, promoters give a score of 9 or 10, while detractors give a score between 0 and 6.



#### Commercial positioning I Commercial activity

#### Strong commercial momentum thanks to the new positioning



#### **NEW CUSTOMERS**

Net new customers

+158,000

Dec 17 vs Dec 16



# DIRECT INCOME DEPOSITS

+107,000

Dec 17 vs Dec 16



#### **CARDS**

Net new credit cards

+210,000

Dec 17 vs Dec 16



# STOCK OF POINT OF SALE TERMINALS

Customers with POS terminals

+14.9%

Dec 17 vs Dec 16



#### **CARDS TURNOVER**

In retail outlets

+12.8%

2017 vs 2016



# POINT OF SALE TERMINAL TURNOVER

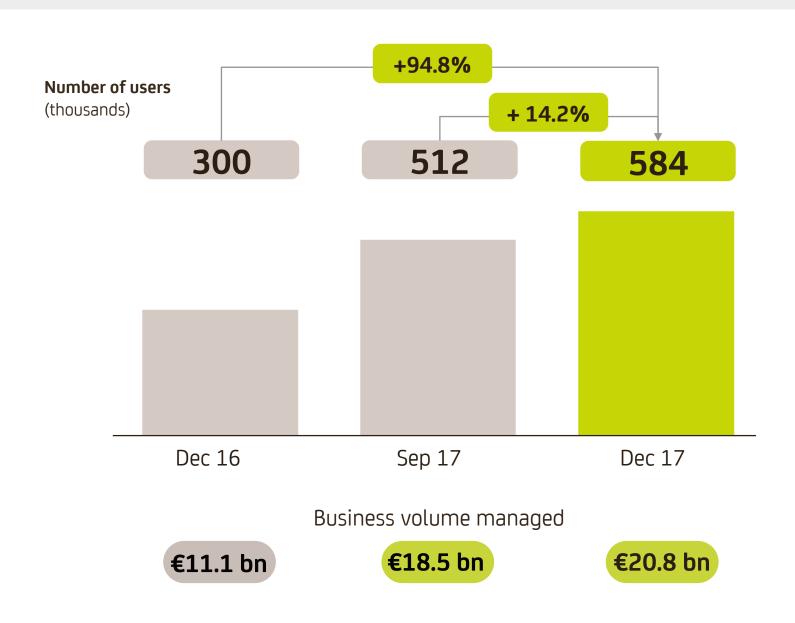
Total turnover

+22.4%

2017 vs 2016

#### Commercial positioning | Multichannel distribution

#### Number of Connect with your Expert customers approximately doubled in twelve months











Multichannel customers as % of total customers

**40.5%** vs. 37.6% in Dec 16

Mobile banking customers as % of total customers

**20.6%** vs. 17.0% in Dec 16

Digital sales as % of Bankia's total sales

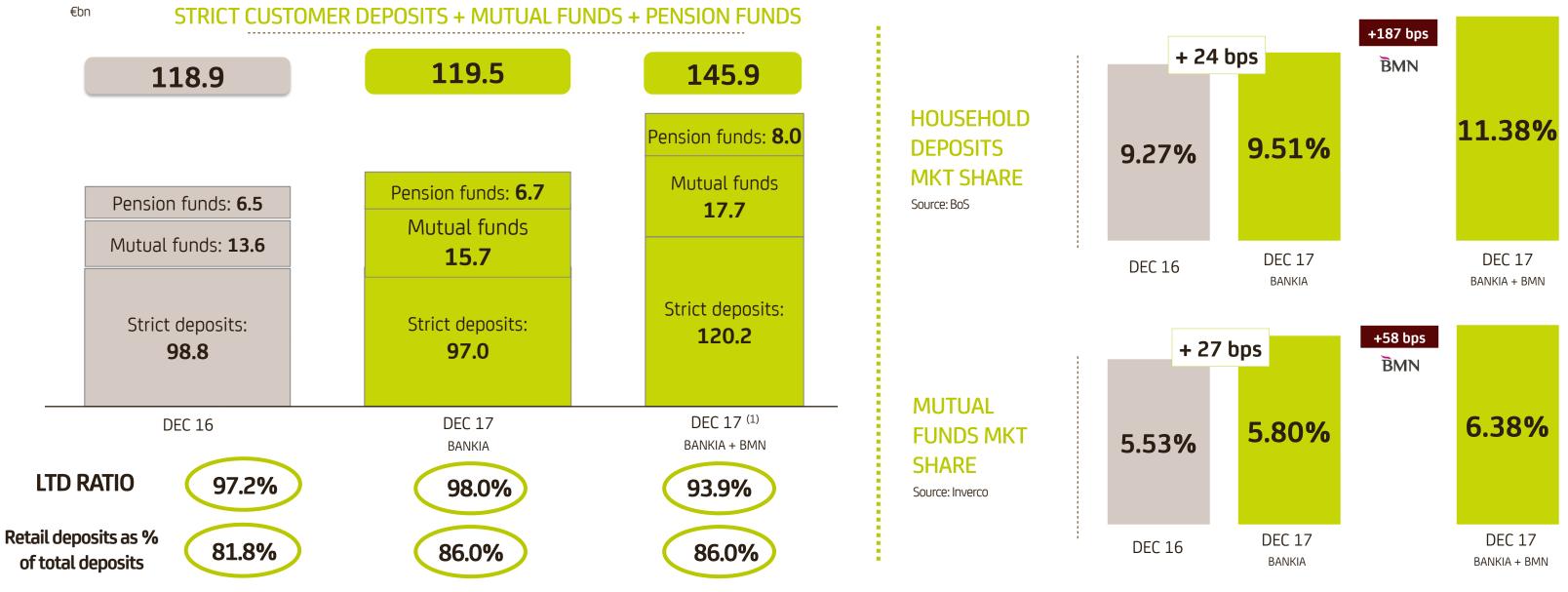
**13.4%** vs. 10.4% in Dec 16

"Cuenta On" accounts opened in the year 230,000



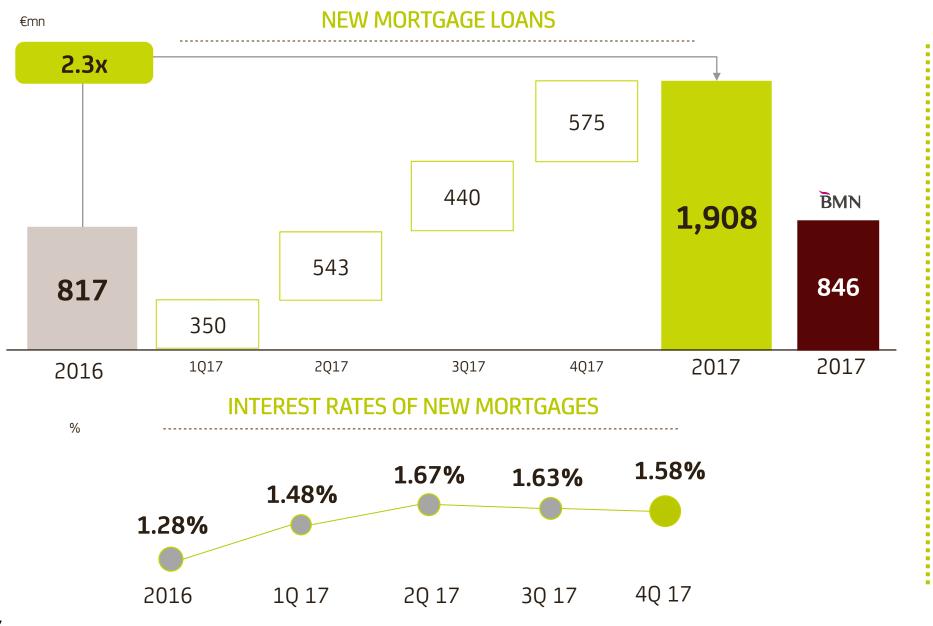
#### Commercial positioning | Customer funds and new production

#### More than €2.0 bn in mutual fund new investments during the year



#### Commercial positioning | Credit performance and new lending: mortgages

#### New mortgage originations show significant growth in the year



#### 2.3x new mortgages

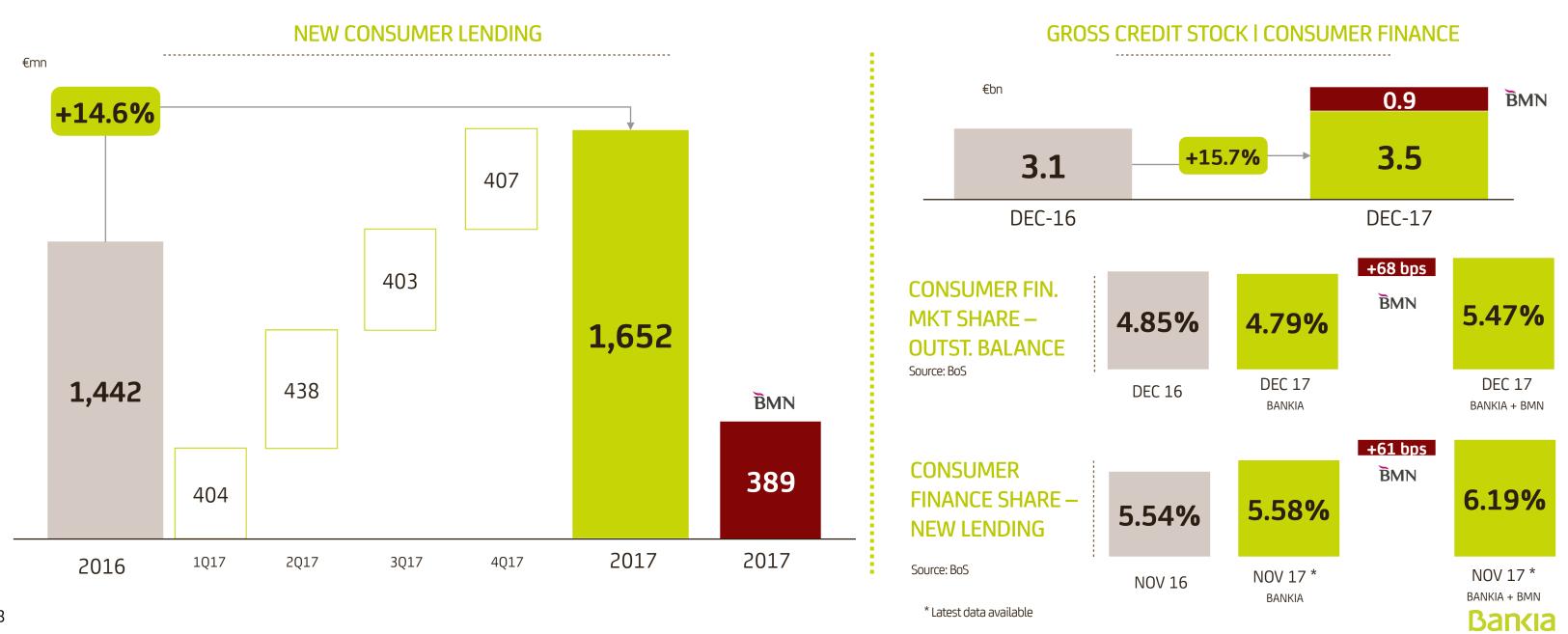
**46% of new mortgages** in 4Q17 are fixed-rate

LTV of 65% in new mortgages

**40%** of new mortgages are for new customers

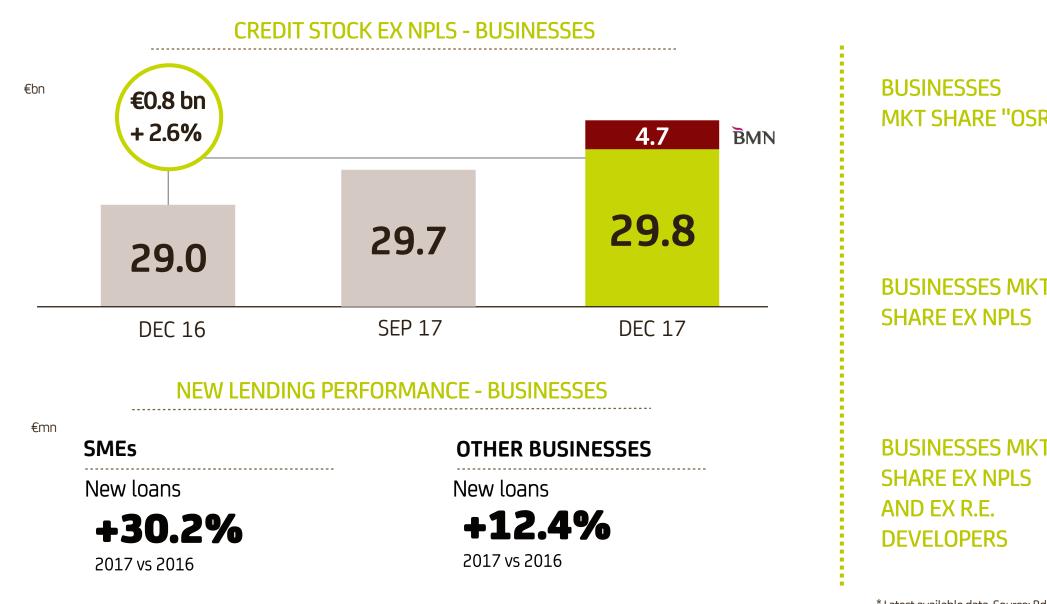
### Commercial positioning | Credit performance and new lending: consumer finance

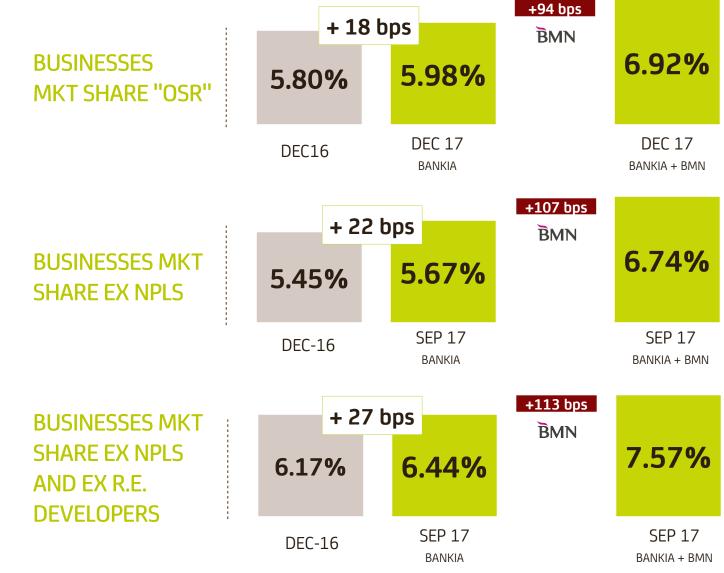
#### New lending to the consumer finance segment up 14.6% compared to last year



### Commercial positioning | Credit performance and new lending: businesses

#### Stock of businesses loans (excl. NPLs) up €0.8 bn in 2017





\* Latest available data. Source: BdE



# Profitability and efficiency | Bankia Group income statement

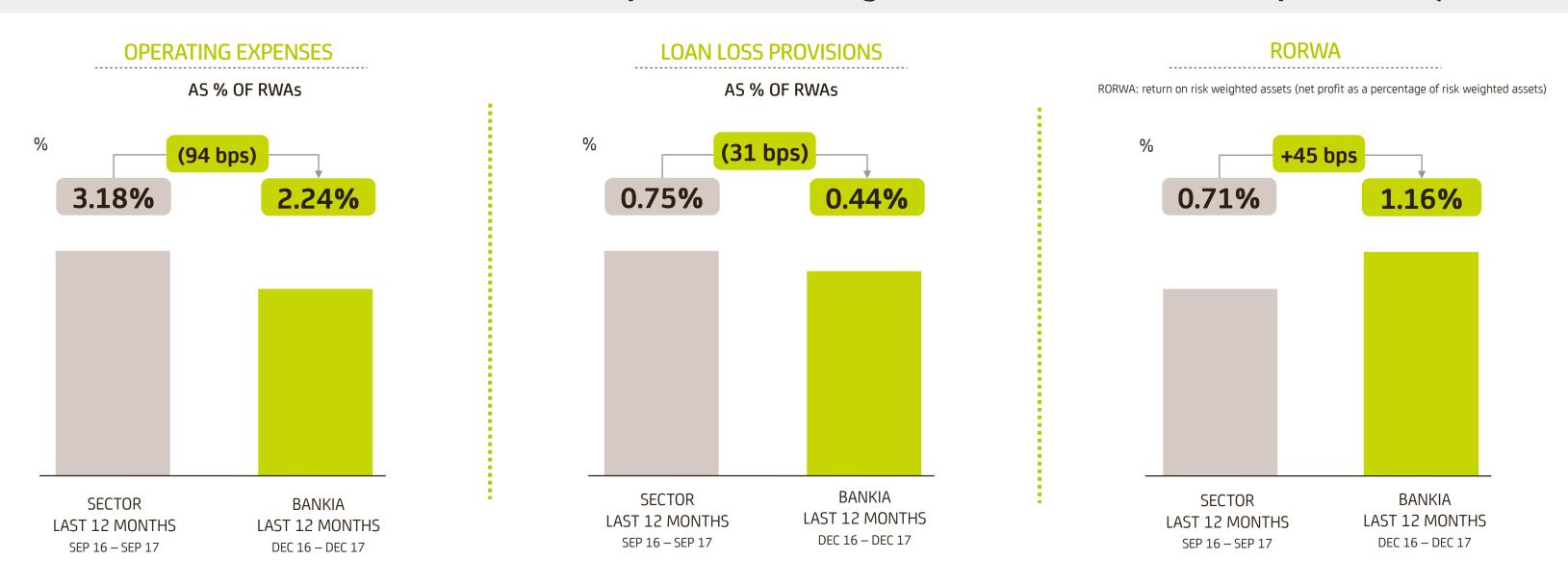
		Bankia	Bankia +	Bankia + BMN <sup>(1)</sup>			
€mn	2016	2017	Diff. %	2017	<b>Diff %</b> vs. 2016		
Net interest income	2,148	1,943	-9.6%	1,968	-8.4%		
Fee and commission income	824	850	+3.2%	864	+4.9%		
Other revenue	194	234	+20.0%	232	+19.2%		
Gross income	3,166	3,027	-4.4%	3,064	-3.2%		
Operating expenses	(1,548)	(1,550)	+0.1%	(1,581)	+2.2%		
Pre-provision profit	1,619	1,477	-8.8%	1,483	-8.4%		
Provisioning for credit and foreclosed assets	(494)	(448)	-9.4%	(451)	-8.7%		
Taxes, minority interests and other items	(320)	(213)	-33.3%	(216)	-32.6%		
Recurring attributable profit	804	816	+1.4%	816	+1.5%		
Integration costs (2)	-	-	-	(312)	-		
Reported attributable profit	804	816	+1.4%	505	-37.3%		

<sup>(1)</sup> Reported income statement, which includes BMN's contribution to the results for month of December

<sup>(2)</sup> Integration costs after the merger with BMN

#### Profitability and efficiency I Value generation levers

#### We continue to maintain the competitive advantages that allow us to increase profitability

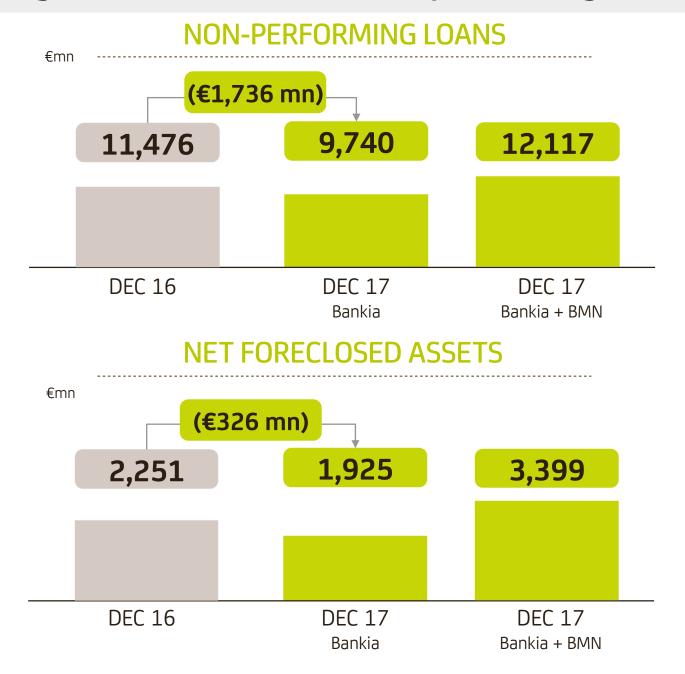


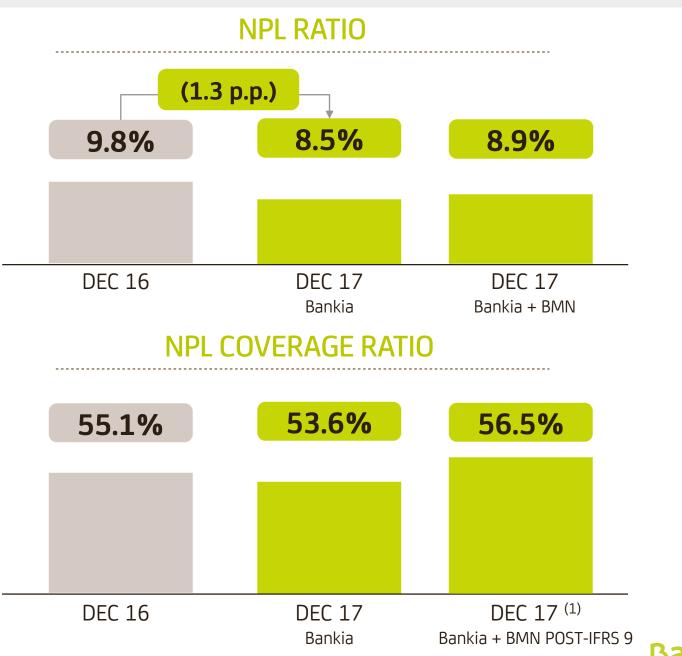
Sector includes: BBVA Spain, Caixabank, Sabadell, Bankinter and Santander Spain. BBVA Spain and Santander Spain include real estate business.



#### Asset quality I Main metrics

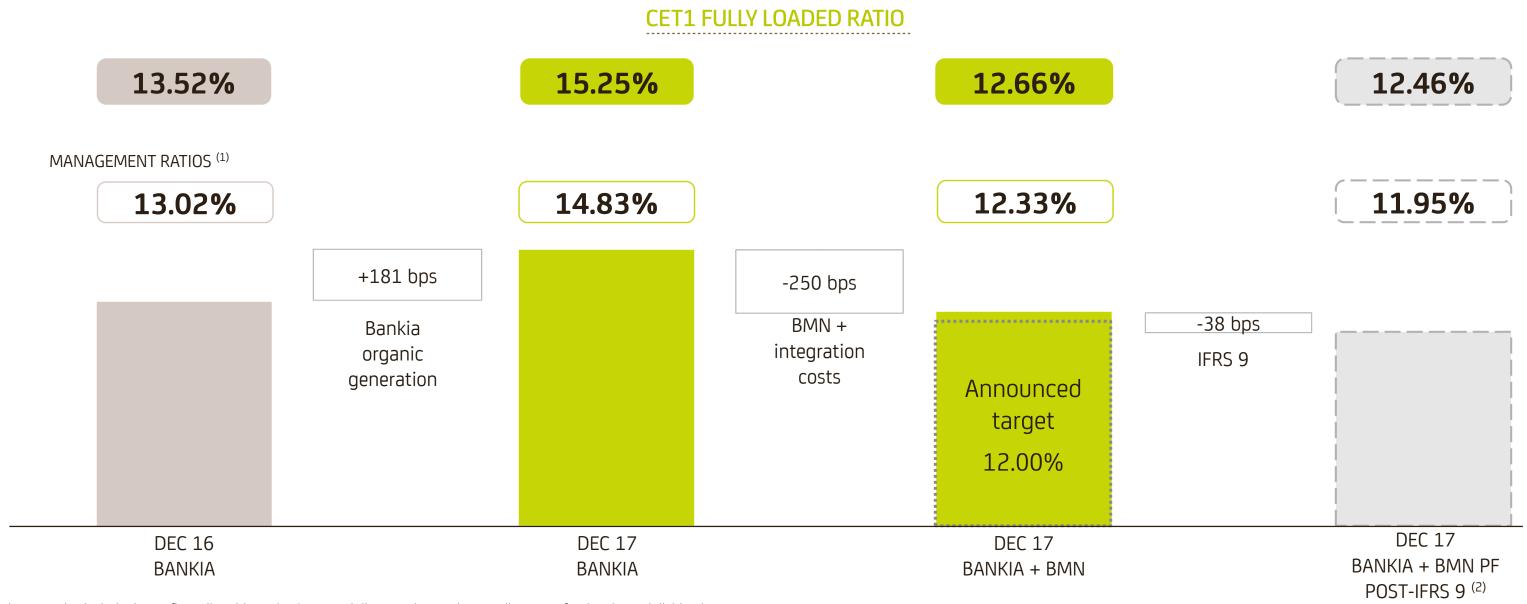
#### Significant reduction in non-performing loans and the NPL ratio, not including BMN's contribution

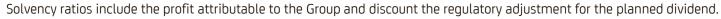




### Capital generation | Capital levels

#### Capital levels above target level after merger with BMN



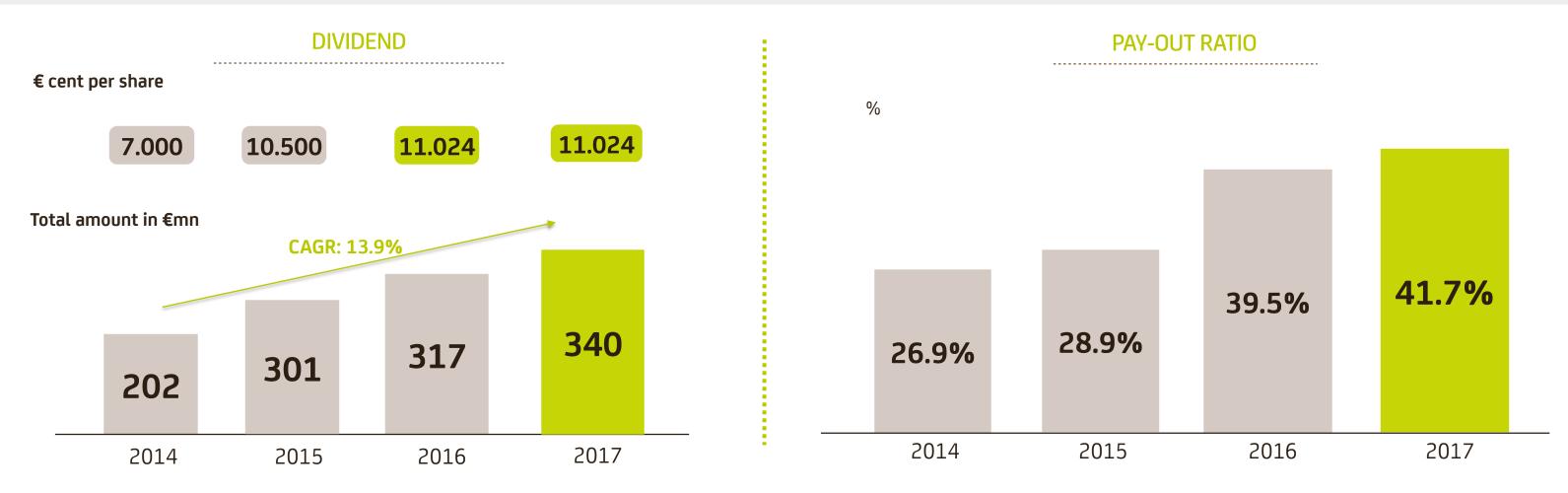


<sup>(1)</sup> Ratios do not include unrealized gains on the AFS sovereign portfolio.(2) Include: credit provisions and portfolio reclassification.



#### Dividend distribution

#### We have maintained the same dividend per share as last year



Dividends per share in 2014, 2015 and 2016 taking the effect of the reverse split into account  $\frac{1}{2}$ 

Pay-out ratio for 2017 calculated based on recurring profit (€816mn)

> **€1,160mn of accumulated dividends** since 2014



#### 2017 Highlights

#### BMN merger completed meeting the announced objectives...

Efficient use of capital

Without affecting asset quality

Maintaining a comfortable capital level

**Transaction** announcement

Dividend per share: 11.024 cents

Coverage ratio: 55%

> CET1 FL: 12%

December 2017

Dividend per share: 11.024 cents

Coverage ratio: 56.5%

> CET1 FL: 12.3%





... and with a 16% EPS growth target in 2020

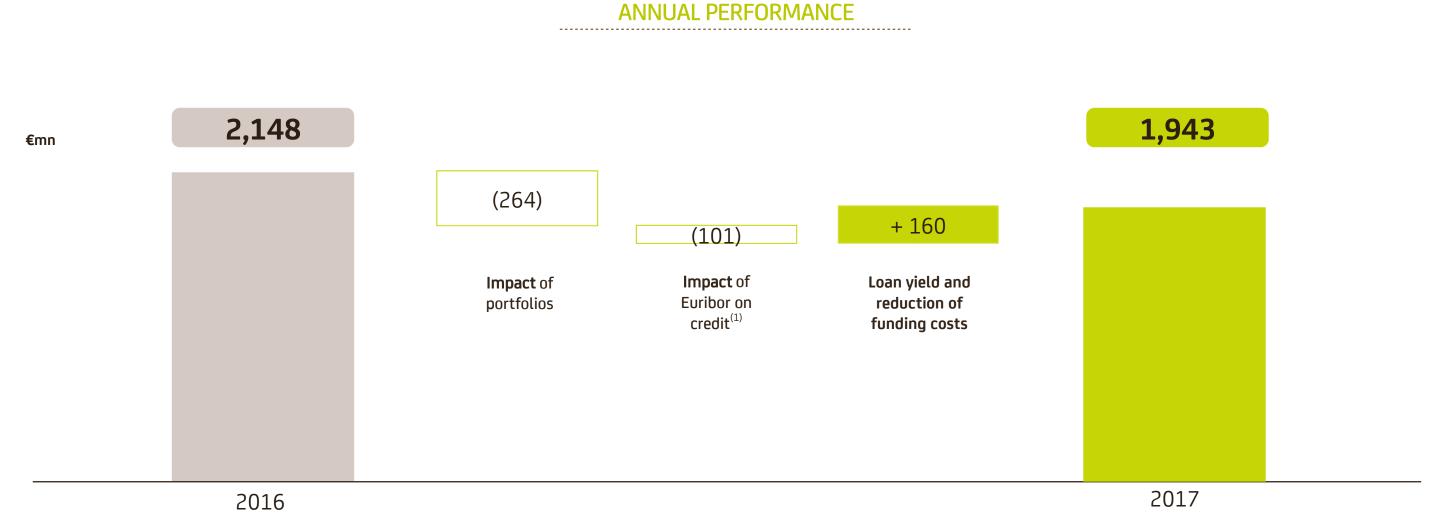
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# Income statement – Bankia Group

€mn	1Q17	2Q17	3Q17	4Q17	<b>Diff %</b> 4Q vs 3Q	2016	2017	Diff. %
Net interest income	504	491	472	476	0.9%	2,148	1,943	(9.6%)
Fee and commission income	207	218	210	214	1.9%	824	850	3.2%
Trading income	161	101	51	55	6.0%	241	368	52.6%
Other revenue	14	(48)	17	(117)		(47)	(134)	
Gross income	886	762	751	628	(16.3%)	3,166	3,027	(4.4%)
Operating expenses	(386)	(378)	(387)	(399)	3.0%	(1,548)	(1,550)	0.1%
Pre-provision profit	500	384	364	230	(36.9%)	1,619	1,477	(8.8%)
Provisions for loans	(108)	(73)	(75)	(50)	(33.6%)	(226)	(306)	35.2%
Provisions for foreclosed assets	(39)	(18)	(21)	(63)		(268)	(142)	(47.0%)
Taxes, minority interests and other items	(49)	(82)	(42)	(40)	(6.0%)	(321)	(213)	(33.6%)
Profit attributable to the Group	304	210	225	77	(66.0%)	804	816	1.4%

Bankia Group data without the effect of consolidation of BMN

#### Net interest income

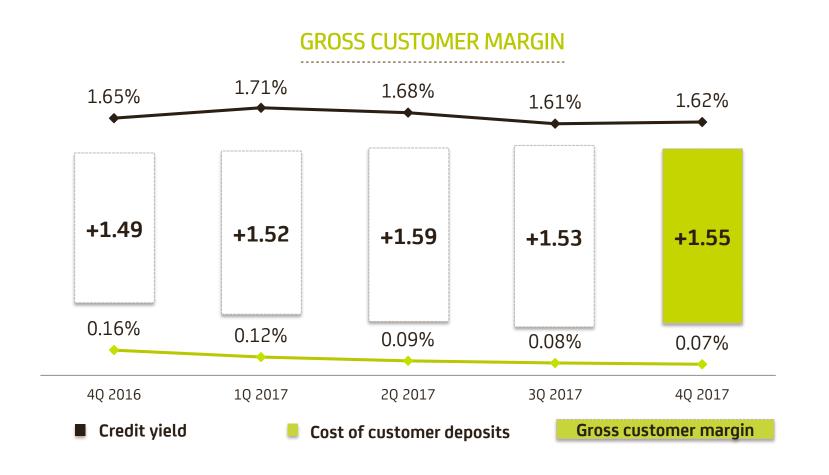


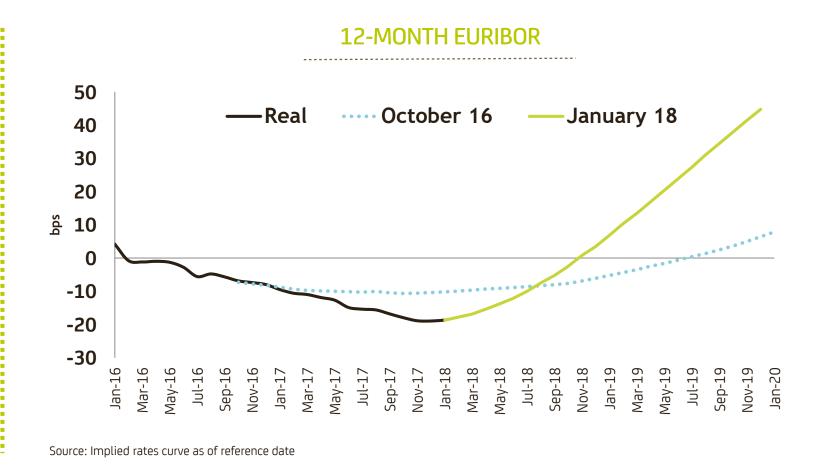
(1) Includes estimated impact on the yield curve in mortgages, businesses and public sector.

> The euribor effect and the return from the bond portfolio continue to adversely affect net interest income

#### Net interest income

#### Slight upturn in customer margin, with the euribor performing worse than expected



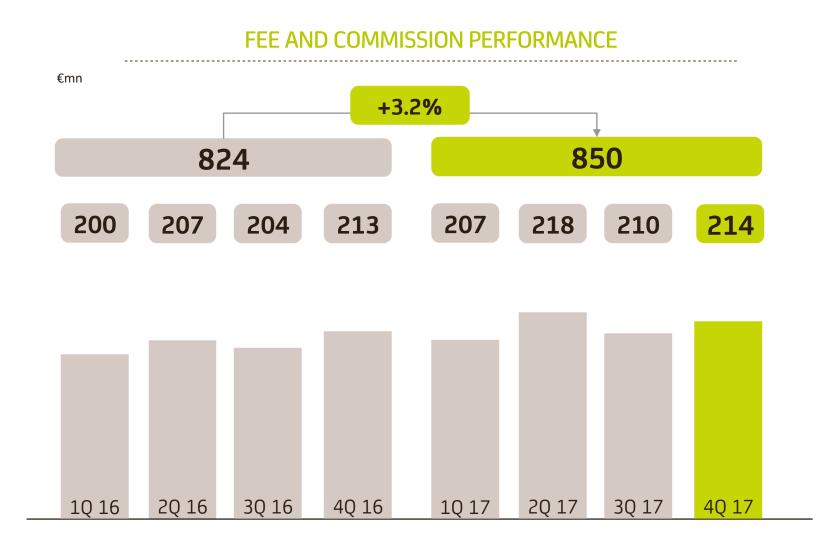


The average interest rate on new loans is 2.6%

The interest rate on the back book of deposits in Bankia is 0.18% and the front book rate is 0.05%

#### Fees and commissions

#### Positive performance of fee and commission income, backed by the push of the new positioning

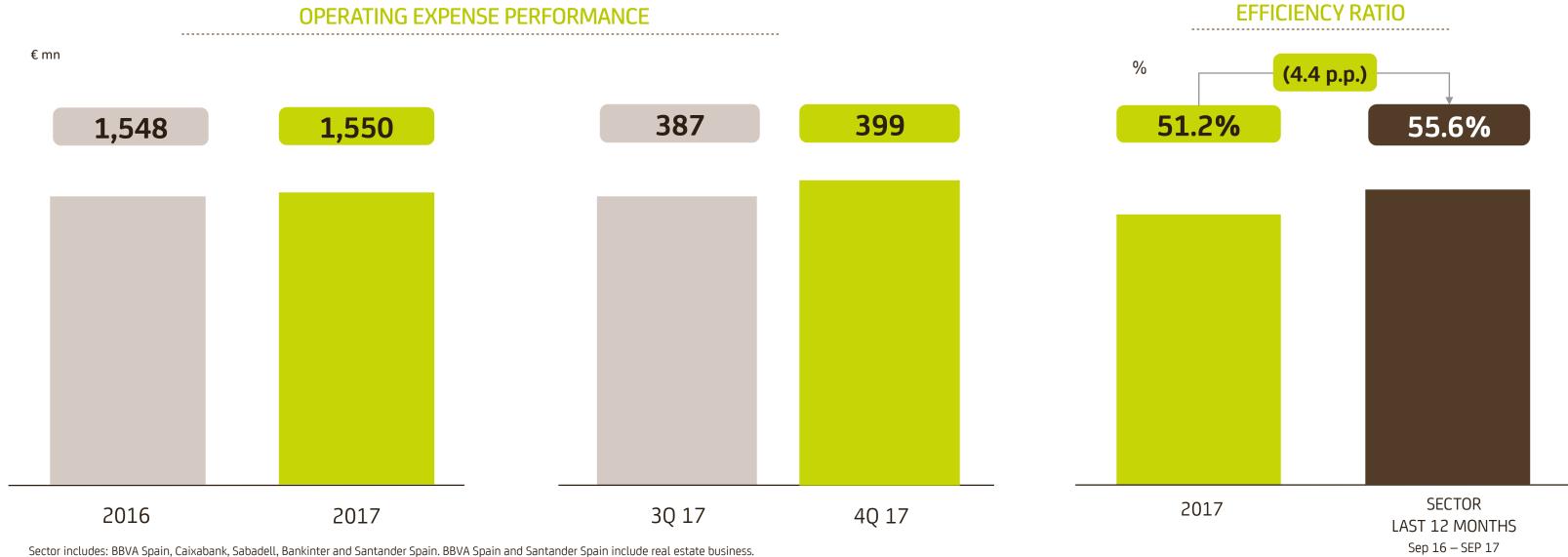


#### **BREAKDOWN OF FEES AND COMMISSIONS**

EIIII			
	2016	2017	Diff %
Assets under management	334	353	+5.6%
Payment services	229	241	+5.3%
Origination	145	158	+9.0%
Management of NPLs, write-offs and other	139	130	(6.3%)
Administration	54	46	(14.9%)
Fee and commission income	901	928	+3.0%
Fee and commission expense	(77)	(78)	(0.9%)
NET FEE AND COMMISSION INCOME	824	850	+3.2%
NET FEE AND COMMISSION INCOME AS % OF RWAS	1.07%	1.22%	+0.15 p.p.

### Operating expenses

#### Expenses remain stable over the year

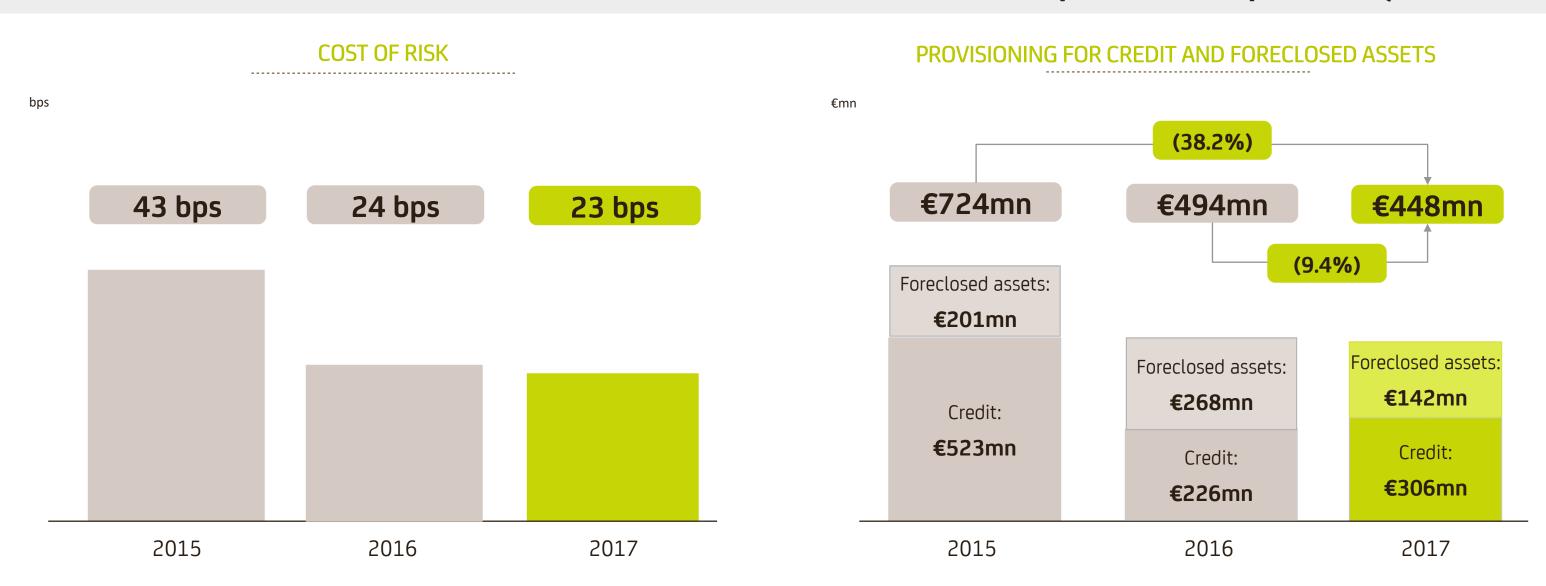




#### Cost of risk

32

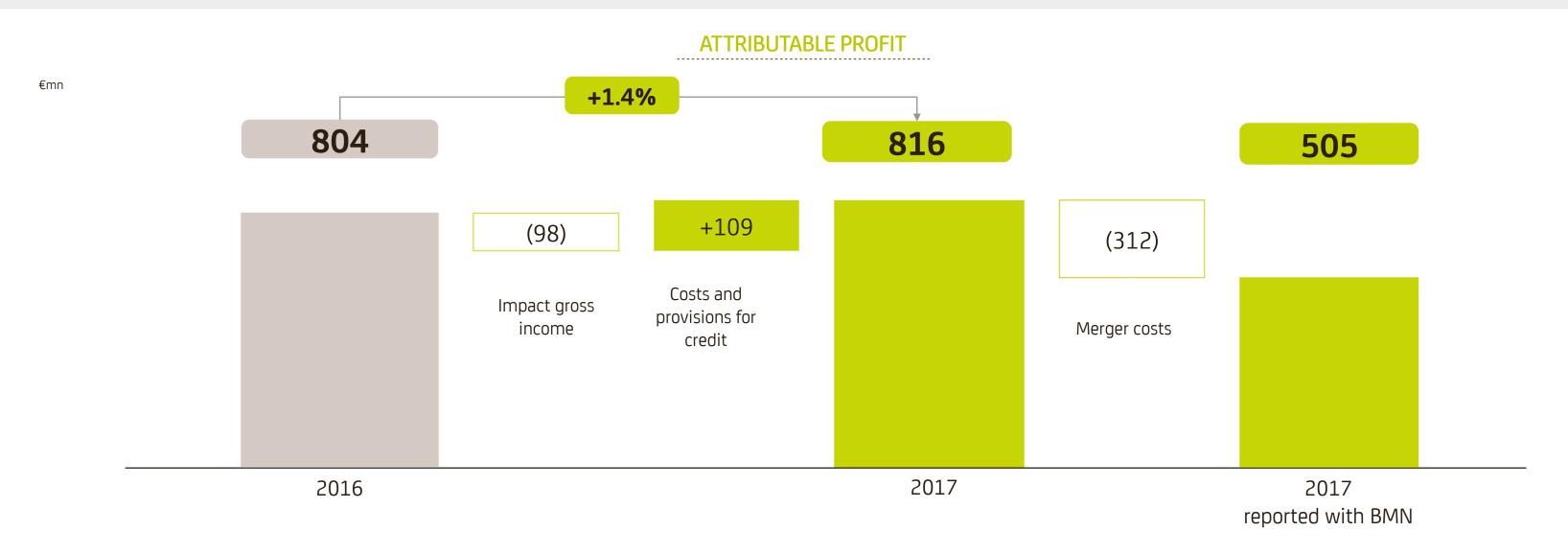
#### Provisions for credit and foreclosed assets are down 9.4% compared to the previous year



Cost of risk 2017: 23 bps

#### Attributable profit

#### We have maintained the levels of attributable profit compared to the previous year

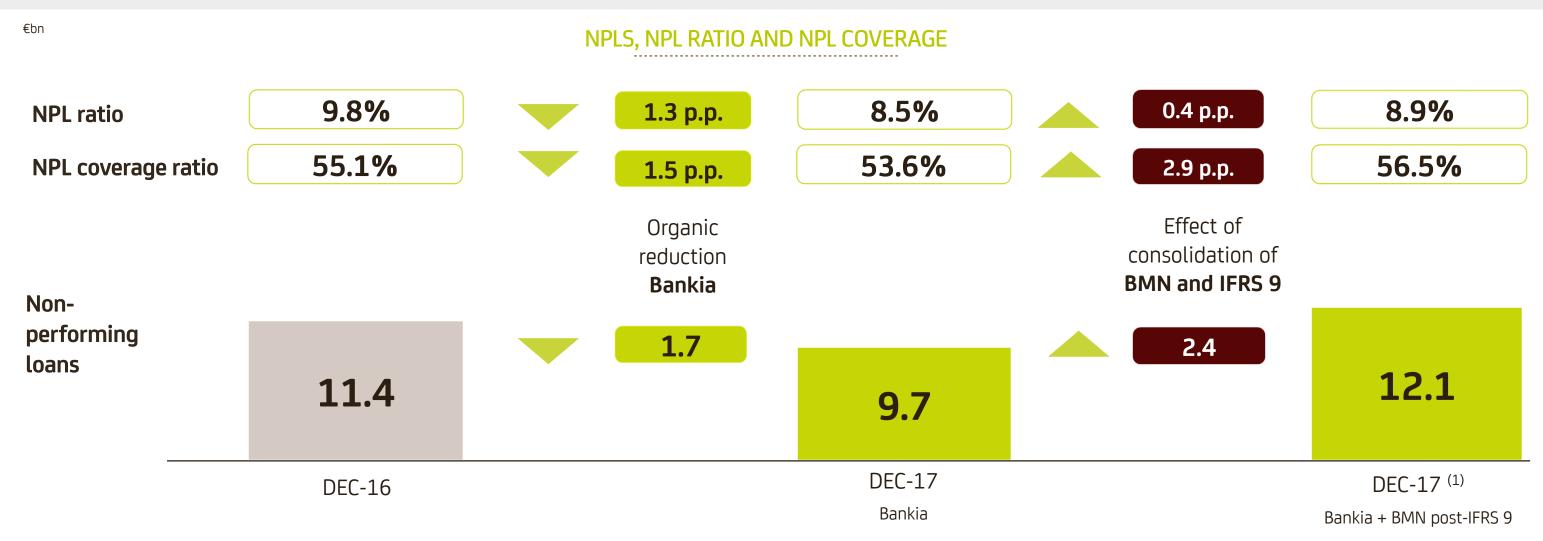


The costs and the provisions offset the upper part of the income statement

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# Asset quality and risk management Credit quality

#### NPL coverage at 56.5% after the merger with BMN



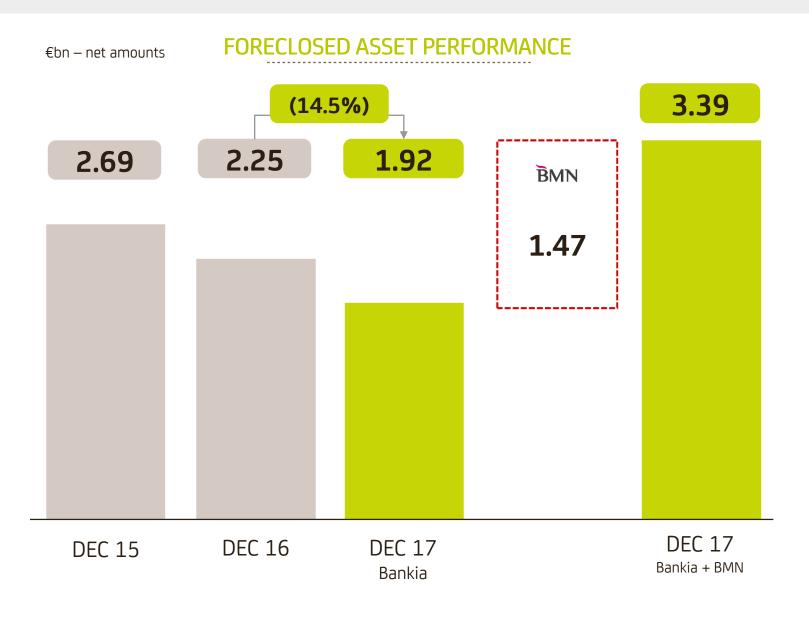
(1) Coverage ratio including provisions for IFRS 9. If provisions for IFRS9 were excluded coverage would stand at 50.8%

Without the consolidation of BMN, non-performing loans in Bankia are down €1.7bn year-on-year, bringing the NPL ratio down to 8.5%

#### Asset quality and risk management

#### Foreclosed assets

#### Stock of foreclosed assets reduces 14.5% year-on-year in organic terms in Bankia



- Sales of foreclosed assets totaling €457mn in 2017.
- Assets sold during the year represent 20.2% of the total stock of foreclosed assets at the start of the year.
- 73% of total foreclosed assets consist of completed homes. (vs. 53% sector average)

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# Liquidity

#### Liquidity metrics performance Bankia BMN

LTD ratio 93.9% Commercial gap

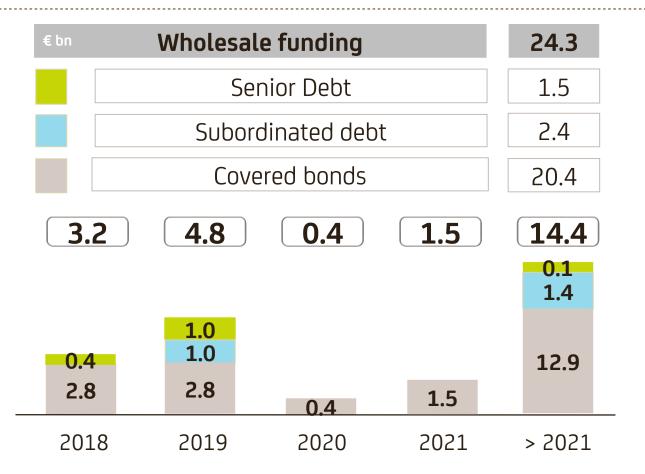
Liquid assets

(€0.5bn)

€31.4bn

Dec 2017 Dec 2017 Dec 2017

#### **SCHEDULE OF TOTAL MATURITIES DEC 17**



#### Rating performance

Bankia

Bankia BMN

**Dec 16** 

**Dec 17** 

S&P Global Ratings

BB+

BBB-

Positive outlook

Positive outlook

**Fitch**Ratings

**BBB-**

Stable outlook

BBB-

Stable outlook



BBB (HIGH) Stable outlook

BBB (HIGH)

Stable outlook



Issues

#### Year of intense activity in the markets

#### **ISSUANCES COMPLETED**

#### **SUBORDINATED DEBT (TIER 2)**

Volume (€mn)

€500mn

Oversubscribed (# times)

>10x

Coupon

3.375%

Impact on capital

+ 66 bps at Total Capital level (Basel III FL)

#### **CONVERTIBLE BONDS (AT1)**

Volume (€mn)

€750mn

Oversubscribed (# times)

3.3x

Coupon

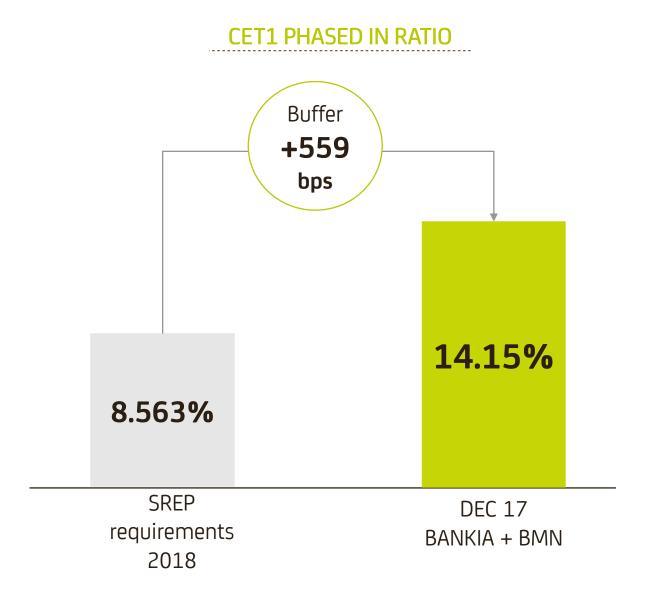
6.00%

Impact on capital

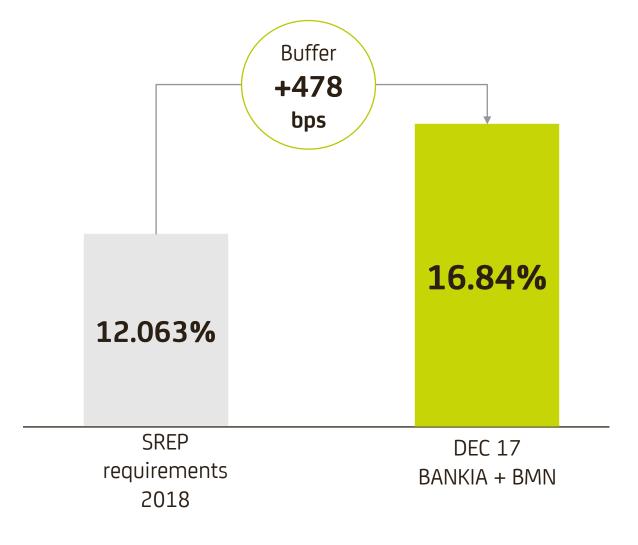
+ 100 bps at Total Capital level (Basel III FL)

# Capital ratios — Phased In

#### Ample capital buffers above the regulatory minimum

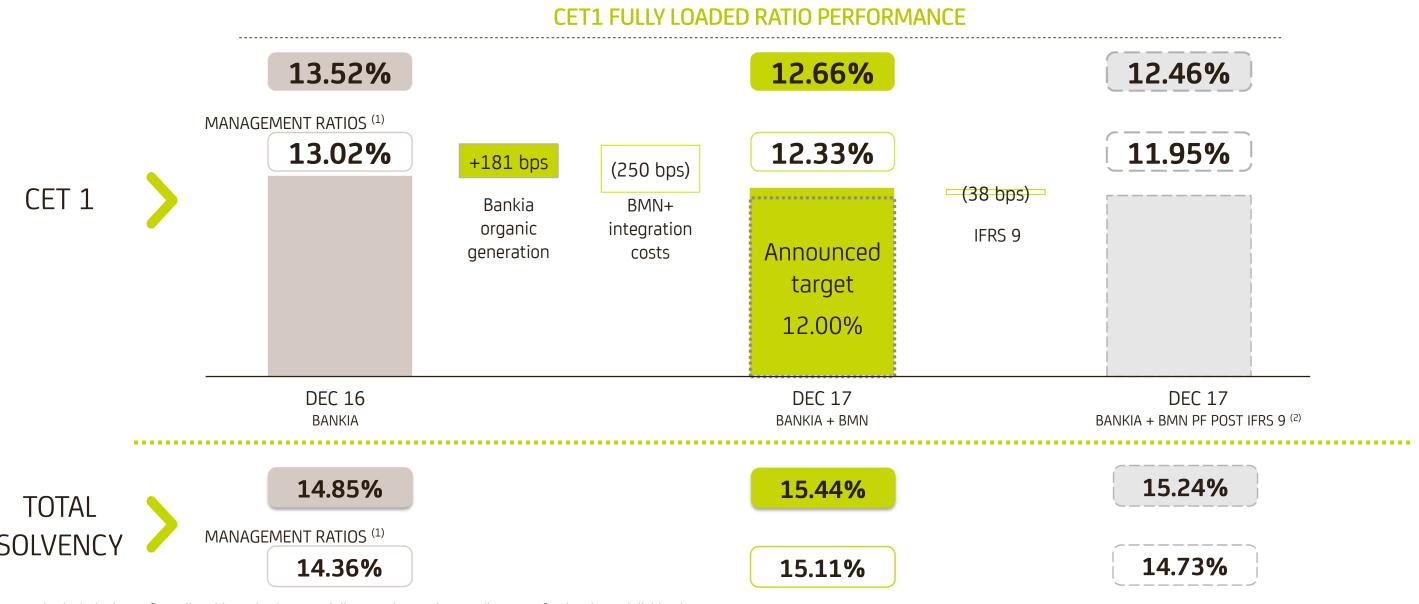


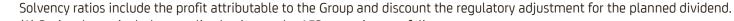
#### TOTAL SOLVENCY PHASED IN RATIO



# Capital ratios – Fully Loaded ratio performance

#### CET 1 FL ratio above announced target of 12%





<sup>(1)</sup> Ratios do not include unrealized gains on the AFS sovereign portfolio.



<sup>(2)</sup> Include: credit provisions and portfolio reclassification.

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#### Conclusions

#### WE HAVE COMPLETED THE RESTRUCTURING PLAN...

With a new commercial positioning which has allowed us to increase our market shares and to improve the quality and the evaluation of our service...

...maintaining the advantage in efficiency and cost of risk...

...undertaking the merger with BMN without the need to access the market and maintaining the dividend

...WELL POSITIONED TO TACKLE THE 2018-2020 STRATEGIC PLAN



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