Q1 2019 Earnings Results

May 14, 2019



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Financial and Operating Overview

Herein, figures presented above Operating Profit (other than non-recurring items and impairment charges) are shown excluding the impact of non-recurring items as well as the impact resulting from the application of IAS 29. Adjusted EBITDA refers to EBITDA¹ excluding all non-recurring items and not considering Argentine figures according to IAS 29 standards (inflation accounting).

In 2019 we have started to apply IFRS 16, breaking down its impact on our Income Statement on Rentals, D&A and Financial Expenses. For comparability purposes, we have provided the proforma impact of this accounting standard in 2018, as well as the Adjusted EBITDA metric prior to its application (i.e. comparable with that of 2018).

Additionally, we have started to report our Online business unit on a standalone basis within "Other Operations". As such, 2018 figures for Spain and Mexico, which included the Online result, will vary from prior earning releases.

- Q1 2019 Operating Revenue decreased by 6.7% to €357.7 mm, driven by significant growth in Mexico, Online and Spain being offset by a €42.0 mm decrease in Argentina due to the depreciation of Argentine Peso against the Euro.
- Q1 2019 Adjusted EBITDA reached €68.0 mm, above Q1 2018's €67.9 mm, driven by EBITDA increases in Mexico, Online and Spain (driven by capacity growth and continuous performance enhancements), as well as in other operations, being offset by the impact of the Argentine Peso devaluation and a new tax on Argentina's figures, and of the higher gaming taxes in Italy.
- Q1 2019 Adjusted EBITDA margin reached 19.0%, 1.3 percentage points above Q1 2018 thanks to the efficiencies delivered during 2018 and early 2019, that more than compensated tax increases and the loss of relative weight of our Argentine operation.
- In terms of Q1 2019 results post IFRS 16, Operating profit increased to €41.1 mm from €38.0 mm in Q1 2018 thanks to reduced non-recurring items.
- Inflation accounting resulted in the following impacts in Q1 2019:
 - (i) Negative impact of €3.2 mm on Operating Profit, broken down as follows:
 - a. impact on EBITDA of negative €1.0 mm;
 - b. impact on Other Opex below EBITDA of negative €2.2 mm;
 - (ii) Inflation adjustment as interest expense (€0.1 mm) and
 - (iii) Inflation adjustment as lower corporate income tax (€0.2 mm).

To enable comparability with our previously reported Adjusted EBITDA, the full amount under (a) is added back to EBITDA, together with non-recurring items.

- In Q1 2019, our net profit according to last year's accounting standards (i.e. prior to applying IAS 29 and IFRS 16) would have been positive at €2.0 mm. Application of the new accounting standard increases financial expenses and drives net profit to a loss of €0.5 mm, a loss of €3.6 mm considering inflation accounting in Argentina.
- Capex in Q1 2019 was €16.4 mm, 32.2% below Q1 2018, and included €15.6 mm of maintenance capex and €0.8 mm for growth projects. IFRS 16 related Capex resulted in a negative figure of €6.4 mm, mainly due to the discontinuation of certain leases.
- As of March 31, 2019, we had €75.7 mm in cash and equivalents and €153.5 mm in total liquidity (i.e. including availability under the SSRCF) vs €81.8 and €159.7 mm as of December 31, 2018.
- In terms of gaming capacity, the total number of slots increased 0.3% to 56,764 in Q1 2019 driven by growth in Mexico and Spain more than offsetting the reduction in Italy, Colombia, Panama and Argentina. In terms of venues, gaming halls were flat at 148, sports betting shops increased to 478 from 443 and bars decreased from 9,999 to 9,898 in Q1 2019.

¹ EBITDA, as defined by the Company, is operating profit (EBIT) plus depreciation and amortization, variation in provisions for trade transactions, gains / (losses) on asset disposals, and impairment charges.

Figures in EUR mm, except where noted otherwise	Quarter		
r igures in Eor IIIII, except where holed otherwise	Q1 2018		Var. %
Operating Revenue	383.3	357.7	(6.7%
Gaming & Other Taxes	(142.4)	(127.0)	10.8%
Personnel	(66.0)	(60.8)	7.8%
Rentals (Pre-IFRS 16)	(29.3)	(26.6)	9.2%
Capitalized Operating Leases	22.2	17.9	(19.4%
Rentals	(7.1)	(8.7)	(22.2%
Cost of Goods Sold	(12.1)	(12.8)	(5.2%
Other	(65.6)	(62.4)	4.8%
Operating Expenses (excl. D&A)	(293.3)	(271.8)	7.3%
Depreciation & Amortization (Pre-IFRS 16)	(27.1)	(31.0)	(14.3%
Depreciation of Capitalized Operating Leases	(12.1)	(10.0)	17.4%
Depreciation & Amortization	(39.2)	(41.0)	(4.5%
Variation in Provisions for Trade Transactions ⁽¹⁾	(0.6)	(0.4)	31.8%
Gains / (Losses) on Asset Disposals ⁽²⁾	(0.4)	(0.4)	3.4%
Impairment Charges	0.0	0.0	n.a
Non-Recurring Items	(11.9)	(3.0)	74.4%
Operating Profit (Pre-Inflation Accounting)	38.0	41.1	8.2%
Inflation Adjustment on Operating Expenses ^(3,4)	0.0	(3.2)	n.a
Operating Profit (Post-Inflation Accounting)	38.0	37.9	(0.2%
Interest Expense (Pre-IFRS 16)	(17.5)	(18.0)	(2.6%
Financial Expenses from Capitalized Operating Leases	(13.6)	(10.9)	19.9%
Interest Expense	(31.1)	(28.9)	7.2%
Interest Expense	1.0	0.6	(39.5%
Gains / (Losses) from Financial Investments	0.0	(0.2)	(39.5 %) n.a
Gains / (Losses) from Exchange Rate Variations	3.9	(0.2)	n.a
Inflation Adjustment ⁽⁵⁾	0.0	(2.3)	n.a
Earnings before Corporate Income Taxes	11.8	(0.1) 6.5	(45.2%
Provision for Corporate Income Taxes ⁽⁶⁾ (including IFRS 16)	(13.3)	(8.5)	36.0%
Inflation Adjustment on $CIT^{(7)}$	0.0	0.2	n.a
Minority Interests in Subsidiary (Income) / Loss	(1.0)	(1.6)	(62.3%
Equity in Affiliate Income / (Loss)	(0.2)	(0.1)	40.5%
Net Income / (Loss)	(0.2)	(3.6)	(32.1%
	(2.7)	(0.0)	(32.17
EBITDA	20.0	27.0	(0.00/
EBIT (Operating Profit)	38.0	37.9	(0.2%
(+) Impairment Charges	(0.0)	0.0	n.a
(+) (Gains) / Losses on Asset Disposals	0.4	0.4	(3.4%
(+) Variation in Provisions for Trade Transactions	0.6	0.4	(31.8%
(+) Depreciation & Amortization	39.2	41.0	4.5%
(+) Inflation Adjustment on Other Opex ⁽⁴⁾	0.0	2.2	n.a
EBITDA	78.2	81.9	4.8%
EBITDA Margin	20.4%	22.9%	2.5 p.p.
Adjusted EDITDA			
Adjusted EBITDA		85.9	(4.6%
Adjusted EBITDA (Post-IFRS 16)	90.1		
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases	(22.2)	(17.9)	
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases Adjusted EBITDA	(22.2) 67.9	(17.9) 68.0	0.2%
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases Adjusted EBITDA Adjusted EBITDA Margin	(22.2)	(17.9)	0.2%
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases Adjusted EBITDA	(22.2) 67.9	(17.9) 68.0	0.2%
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases Adjusted EBITDA Adjusted EBITDA Margin	(22.2) 67.9	(17.9) 68.0	0.2% 1.3 p.p.
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases Adjusted EBITDA Adjusted EBITDA Margin Adjusted EBITDA (Post-IFRS 16) EBITDA (+) Non-Recurring Items	(22.2) 67.9 17.7%	(17.9) 68.0 19.0%	1.3 р.р. 4.8%
Adjusted EBITDA (Post-IFRS 16) (-) Capitalized Operating Leases Adjusted EBITDA Adjusted EBITDA Margin Adjusted EBITDA (Post-IFRS 16) EBITDA	(22.2) 67.9 17.7% 78.2	(17.9) 68.0 19.0% 81.9	19.4% 0.2% 1.3 p.p. 4.8% (74.4%) n.a (4.6%

Consolidated Income Statement



¹ Figures reflect change in provisions on advances to site owners in connection with contracts to install our machines in their establishments.

 ² Figures primarily reflect disposal of gaming machines;
 ³ Figure reflects, following IAS 29, the net impact on revenues and costs above EBITDA from applying Argentinean inflation to the end of the reporting period on the accrued items and ARS/EUR exchange rate as of March 31, 2019.

⁴ Figure reflects, following IAS 29, the net impact on costs above Operating Profit from applying Argentinean inflation to the end of the reporting period on the accrued items and ARS/EUR exchange rate as of March 31, 2019, excluding impact on items above EBITDA. ⁵ Figure includes the impact from applying end of period inflation on fixed assets.

⁶ Figure reflects Provision for CIT after applying IFRS 16 accounting standard.

⁷ Figure includes the impact of inflation accounting on corporate income tax in Argentina.

- **Operating Revenue** decreased by €25.6 mm or 6.7% to €357.7 mm in Q1 2019, due to the decrease in revenues in Argentina (€42.0 mm) as a result of the Argentine peso devaluation, partially offset by growth in Mexico (€7.1 mm), Online (€6.1 mm) and Spain (€3.7 mm).
- **Operating Expenses** (excluding depreciation and amortization) decreased by €21.5 mm or 7.3% to €271.8 mm, primarily due to a decrease in costs in Argentina of €29.1 mm associated to the Argentine peso devaluation.
- Adjusted EBITDA increased €0.1 mm to €68.0 mm in Q1 2019, as a result of EBITDA growth in Mexico, Online and Spain, partially offset by the evolution of Argentina (driven by FX) and Italy (as a result of capacity reductions and increased taxes).
- Adjusted EBITDA (Post-IFRS 16) reached €85.9 mm, thanks to the reduction in leases of €17.9 mm as a result of the new criteria applied for capitalization of assets.
- Non-Recurring Items in Q1 2019 were €3.0 mm, significantly below the €11.9 mm in Q1 2018.
- Inflation Adjustment in Q1 2019 represents a loss of €1.0 mm (impact on EBITDA). At the net income level, the impact is a net loss of €3.1 mm.
- **Operating Profit** increased to €41.1 mm in Q1 2019, €3.1 mm (prior to considering inflation accounting for Argentina). This positive evolution reflects a reduction of non-recurring items together with a positive evolution of operating profit in most markets that offset the decrease in Argentina derived of the devaluation of its currency.
- Interest Expense (including financial expenses from capitalized operating leases) decreased by €2.2 mm to €28.9 mm. Interest income decreased by €0.4 mm to €0.6 mm.
- Losses on Exchange Rate Variations reached €2.9 mm in Q1 2019 versus gains of €3.9 mm in Q1 2018, driven by the appreciation of the US dollar.
- Provision for **Corporate Income Tax (including IFRS 16)** decreased by €4.8 mm to €8.5 mm in Q1 2019, primarily due to the devaluation of the Argentine Peso.
- Minority Interest represents a loss of €1.6 mm in Q1 2019.
- As a result of the aforementioned results, the **Net Loss** in Q1 2019 was €3.6 mm, compared to a Net Loss of €2.7 mm in Q1 2018.

Revenue and Adjusted EBITDA¹

Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var. %
Operating Revenue			
Argentina	122.7	80.7	(34.2%)
Mexico	76.4	83.5	9.3%
Panama	21.8	19.1	(12.3%)
Uruguay	16.7	18.8	12.4%
Colombia	5.9	5.5	(7.3%)
Sub-Total - Latin America	243.6	207.7	(14.7%)
Italy	85.4	86.5	1.3%
Spain	44.9	48.6	8.2%
Sub-Total - Europe	130.3	135.1	3.7%
Online	8.8	14.9	69.3%
Total	382.7	357.7	(6.5%)
Adjusted EBITDA			
Argentina	29.2	16.8	(42.6%)
Mexico	21.6	29.7	37.7%
Panama	3.6	2.9	(17.0%)
Uruguay	3.8	4.9	28.9%
Colombia	0.5	1.4	n.a.
Sub-Total - Latin America	58.7	55.7	(5.1%)
Italy	6.2	4.7	(23.9%)
Spain	7.7	9.6	25.3%
Sub-Total - Europe	13.9	14.3	3.1%
Corporate	(3.2)	(3.2)	(0.5%)
Online	(1.5)	1.2	n.a.
Total	67.9	68.0	0.2%

Earnings per Share

Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var. %
Earnings per Share			
Net Income / (Loss) (EUR mm)	(2.7)	(3.6)	(32.1%)
Average Shares Issued & Outstanding ⁽²⁾ (mm):			
Basic	119	118	(0%)
Earnings per Share (EUR):			
Basic	(0.02)	(0.03)	(32.3%)





¹ Figures exclude Brazilian Operating Revenue of €0.6 mm in Q1 2018. Brazilian Adjusted EBITDA of €(0.1) mm in Q1 2018 included under Corporate. ² Figure excludes treasury shares.

Revenue and Adjusted EBITDA at Constant Currency¹

Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var. %
Operating Revenue			
Argentina	122.7	148.1	20.6%
Mexico	76.4	79.0	3.4%
Panama	21.8	17.6	(19.0%)
Uruguay	16.7	20.0	19.7%
Colombia	5.9	5.6	(6.2%)
Sub-Total - Latin America	243.6	270.3	11.0%
Italy	85.4	86.5	1.3%
Spain	44.9	48.6	8.2%
Sub-Total - Europe	130.3	135.1	3.7%
Online	8.8	14.9	69.3%
Total	382.7	420.3	9.8%
Adjusted EBITDA			
Argentina	29.2	30.8	5.3%
Mexico	21.6	28.1	30.2%
Panama	3.6	2.7	(23.9%)
Uruguay	3.8	5.1	35.8%
Colombia	0.5	1.5	n.a.
Sub-Total - Latin America	58.7	68.2	16.2%
Italy	6.2	4.7	(23.9%)
Spain	7.7	9.6	25.3%
Sub-Total - Europe	13.9	14.3	3.1%
Corporate	(3.2)	(3.2)	(0.5%)
Online	(1.5)	1.2	n.a.
Total	67.9	80.5	18.7%



¹ Figures exclude Brazilian Operating Revenue of €0.6 mm in Q1 2018. Brazilian Adjusted EBITDA of €(0.1) mm in Q1 2018 included under Corporate.

Operating Expenses¹

	11969		
Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var.
Operating Revenue	383.3	357.7	(6.7%)
Gaming & Other Taxes	(142.4)	(127.0)	10.8%
Personnel	(66.0)	(60.8)	7.8%
Rentals	(7.1)	(8.7)	(22.2%)
Cost of Goods Sold	(12.1)	(12.8)	(5.2%)
Other	(65.6)	(62.4)	4.8%
Operating Expenses (excl. D&A)	(293.3)	(271.8)	7.3%
Gaming & Other Taxes			
Gaming Taxes	(117.7)	(105.6)	10.3%
Other Taxes	(24.7)	(21.3)	13.6%
Total	(142.4)	(127.0)	10.8%
Rentals			
Gaming Venues & Other	(2.1)	(2.1)	(0.5%)
Slots	(5.0)	(6.6)	(31.2%)
Total	(7.1)	(8.7)	(22.2%)
	()	(0.17)	(/)
Other (2)	((= -)	
Professional Fees ⁽²⁾	(7.0)	(5.6)	19.2%
Advertising and Marketing	(11.2)	(11.7)	(5.1%)
Utilities	(11.8)	(12.0)	(1.9%)
Repairs & Maintenance ⁽³⁾	(7.0)	(6.2)	11.5%
Insurance ⁽⁴⁾	(1.2)	(1.6)	(29.2%)
Travel	(1.0)	(1.0)	(0.1%)
Transportation ⁽⁵⁾	(0.7)	(0.7)	2.3%
Other Expenses	(25.7)	(23.6)	8.2%
Total	(65.6)	(62.4)	4.8%
As % of Operating Revenue (Var. in p.p.)			
Operating Revenue	100.0%	100.0%	-
Gaming & Other Taxes	37.1%	35.5%	(1.6)
Personnel	17.2%	1 - 001	(0.2)
	17.2%	17.0%	(0.2)
Rentals	17.2%	17.0% 2.4%	(0.2)
			• • •
Rentals	1.9%	2.4%	0.6
Rentals Cost of Goods Sold	1.9% 3.2%	2.4% 3.6%	0.6 0.4 0.4
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A)	1.9% 3.2% 17.1%	2.4% 3.6% 17.5%	0.6 0.4 0.4
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes	1.9% 3.2% 17.1%	2.4% 3.6% 17.5% 76.0%	0.6 0.4 0.4 (0.5)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes	1.9% 3.2% 17.1% 76.5% 30.7%	2.4% 3.6% 17.5% 76.0% 29.5%	0.6 0.4 0.4 (0.5) (1.2)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes	1.9% 3.2% 17.1% 76.5%	2.4% 3.6% 17.5% 76.0%	0.6 0.4 0.4 (0.5) (1.2) (0.5)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total	1.9% 3.2% 17.1% 76.5% 30.7% 6.4%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0%	0.6 0.4 0.4 (0.5) (1.2) (0.5)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5%	(1.2) (0.5) (1.6)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5%	(1.2) (0.5) (1.6)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5% 0.6% 1.8%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 1.6%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾ Advertising and Marketing	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9% 1.8% 2.9%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 1.6% 3.3%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2) 0.4
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾ Advertising and Marketing Utilities	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9% 1.8% 2.9% 3.1%	2.4% 3.6% 17.5% 76.0% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 1.6% 3.3% 3.3%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2) 0.4 0.3
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾ Advertising and Marketing Utilities Repairs & Maintenance ⁽³⁾	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9% 3.1% 1.8%	2.4% 3.6% 17.5% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 1.6% 3.3% 3.3% 1.7%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2) 0.4 0.3 (0.1)
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾ Advertising and Marketing Utilities Repairs & Maintenance ⁽³⁾ Insurance ⁽⁴⁾	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9% 3.1% 1.8% 0.3%	2.4% 3.6% 17.5% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 3.3% 3.3% 1.7% 0.4%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2) 0.4 0.3 (0.1) 0.1
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾ Advertising and Marketing Utilities Repairs & Maintenance ⁽³⁾ Insurance ⁽⁴⁾ Travel	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.8% 2.9% 3.1% 1.8% 0.3% 0.3%	2.4% 3.6% 17.5% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 3.3% 3.3% 1.7% 0.4% 0.3%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2) 0.4 0.3 (0.1) 0.1 0.0
Rentals Cost of Goods Sold Other Operating Expenses (excl. D&A) Gaming & Other Taxes Gaming Taxes Other Taxes Total Rentals Gaming Venues & Other Slots Total Other Professional Fees ⁽²⁾ Advertising and Marketing Utilities Repairs & Maintenance ⁽³⁾ Insurance ⁽⁴⁾	1.9% 3.2% 17.1% 76.5% 30.7% 6.4% 37.1% 0.5% 1.3% 1.9% 3.1% 1.8% 0.3%	2.4% 3.6% 17.5% 29.5% 6.0% 35.5% 0.6% 1.8% 2.4% 3.3% 3.3% 1.7% 0.4%	0.6 0.4 0.4 (0.5) (1.2) (0.5) (1.6) 0.0 0.5 0.6 (0.2) 0.4 0.3 (0.1) 0.1

¹ Figures exclude non-recurring items.

² Figures exclude payments to personnel via outsourcing agreements in Mexico which are re-classified as personnel expense.

³ Includes cleaning services and general supplies consumed.

⁴ Includes insurance (including surety bonds) premiums and letter of credit fees.

 $^{^{5}}$ Includes armored vehicles for route collections and other transportation costs.

Mexico

Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var. %
Operating Revenue	76.4	83.5	9.3%
Gaming & Other Taxes	(7.5)	(8.6)	(13.6%)
Personnel ⁽¹⁾	(13.7)	(12.6)	7.6%
Rentals (Pre-IFRS 16)	(15.3)	(14.2)	7.3%
Capitalized Operating Leases	11.0	8.5	(22.7%)
Rentals	(4.3)	(5.7)	(32.2%)
Cost of Goods Sold	(3.3)	(3.6)	(10.6%)
Other	(15.0)	(14.8)	1.6%
Operating Expenses (excl. D&A)	(43.8)	(45.3)	(3.4%)
Depreciation & Amortization (Pre-IFRS 16)	(9.3)	(12.9)	(38.4%)
Depreciation of Capitalized Operating Leases	(4.7)	(3.6)	23.4%
Depreciation & Amortization	(14.0)	(16.5)	(17.6%)
Variation in Provisions for Trade Transactions	0.0	0.0	n.a.
Gains / (Losses) on Asset Disposals ⁽²⁾	(0.0)	(0.0)	1.1%
Impairment Charges	0.0	0.0	n.a.
Non-Recurring Items	(1.2)	1.2	n.a.
Operating Profit	17.4	22.9	32.1%
EBITDA	31.4	39.4	25.6%
EBITDA Margin	41.1%	47.2%	6.1 p.p.
Adjusted EBITDA (Post-IFRS 16)	32.6	38.2	17.3%
Adjusted EBITDA (Post-IFRS 16) Margin	42.7%	45.8%	3.1 p.p.
Adjusted EBITDA	21.6	29.7	37.7%
Adjusted EBITDA Margin	28.3%	35.6%	7.3 p.p.
Economic Indicators			
Average Exchange Rate - EUR/MXN	23.05	21.81	(5.4%)
Average Inflation (YoY)	5.3%	4.1%	(1.2 p.p.)
Key Performance Indicators			
Avg. Installed Capacity (Slots)	19,841	21,881	10.3%
Gross Win per Slot per Day:			
EUR	35.7	34.0	(4.7%)
Local Currency	822	741	(9.8%)
•			. /

• **Operating Revenue** in Q1 2019 increased by €7.1 mm (9.3%) compared to Q1 2018 despite the more competitive environment, driven by growth of 10.3% in the average number of slots and the favorable FX trend (5.4% depreciation of Euro against the Mexican Peso).

In 2019 we are operating 4 additional halls versus Q1 2018, two re-openings, a greenfield and an acquisition as reported in Q4 2018.

- Operating Expenses (excluding D&A) increased 3.4% in Q1 2019 as a result of increases on gaming taxes and rentals (due to the application of IFRS 16) and the operation of the new halls, being partially offset by cost reductions in personnel.
- Adjusted EBITDA increased by 37.7% to €29.7 mm as a result of the positive revenue trend combined with limited growth on operating expenses, including the impact of the acquisition of machines in Q3 and Q4 2018. Adjusted EBITDA margin increased 7.3 percentage points to 35.6% versus 28.3% in Q1 2018.

¹ Includes personnel costs related to outsourced employees.

² Figures reflect primarily disposal of gaming machines.

Argentina

Figures in EUR mm, except where noted otherwise	Quarter		
	Q1 2018	Q1 2019	Var. %
Operating Revenue	122.7	80.7	(34.2%)
Gaming & Other Taxes	(57.4)	(36.7)	36.1%
Personnel	(18.4)	(13.9)	24.4%
Rentals (Pre-IFRS 16)	(3.2)	(2.4)	26.0%
Capitalized Operating Leases	1.9	1.5	(21.1%)
Rentals	(1.3)	(0.9)	33.0%
Cost of Goods Sold	(1.9)	(1.9)	(2.0%)
Other	(12.4)	(8.9)	28.1%
Operating Expenses (excl. D&A)	(91.6)	(62.5)	31.8%
Depreciation & Amortization (Pre-IFRS 16)	(1.8)	(1.4)	19.2%
Depreciation of Capitalized Operating Leases	(1.5)	(0.9)	40.0%
Depreciation & Amortization	(3.3)	(2.3)	28.7%
Variation in Provisions for Trade Transactions	0.0	0.0	n.a.
Gains / (Losses) on Asset Disposals ⁽¹⁾	(0.0)	0.0	n.a.
Impairment Charges	0.0	0.0	n.a.
Non-Recurring Items	(1.3)	(0.7)	44.7%
Operating Profit (Pre-Inflation Accounting)	26.6	15.2	(42.6%)
Inflation Adjustment on Operating Expenses ⁽²⁾	0.0	(3.2)	n.a.
Operating Profit (Post-Inflation Accounting)	26.6	12.0	(54.7%)
EBITDA	29.8	16.6	(44.4%)
EBITDA Margin	24.3%	20.6%	(3.7 p.p.)
Adjusted EBITDA (Post-IFRS 16)	31.1	18.3	(41.3%)
Adjusted EBITDA (Post-IFRS 16) Margin	25.4%	22.7%	(2.7 p.p.)
Adjusted EBITDA	29.2	16.8	(42.6%)
Adjusted EBITDA Margin	23.8%	20.8%	(3.0 p.p.)
Economic Indicators			
Average Exchange Rate - EUR/ARS	24.23	44.40	83.3%
Average Inflation (YoY)	25.4%	51.8%	26.4 p.p.
Key Performance Indicators			
Avg. Installed Capacity (Slots)	6,952	6,859	(1.3%)
Gross Win per Slot per Day:			
EUR	193.0	124.5	(35.5%)
Local Currency	4,671	5,523	18.2%
-			

- **Operating Revenue** in Q1 2019 decreased by €42.0 mm or 34.2% compared to Q1 2018, due to the significant devaluation of the Peso (83.3%). Gross win per slot per day in local currency grew 18.2% (19.3% including clients' withholdings), well below year on year average inflation of 51.8%³ and installed capacity decreased slightly. Revenues were also impacted by the new tax on prizes (3%) effective since February.
- Operating Expenses (excluding D&A) decreased by 31.8% driven by reductions across all cost items, including
 personnel, rentals and gaming taxes which benefitted from the FX trend. The effective gaming tax (as a
 percentage of revenue) decreased 1.3 percentage points to 45.5% as operational systems have been
 progressively changed during 2018 to withhold cash-in tax from our clients deposits.
- Adjusted EBITDA decreased by 42.6% to €16.8 mm, compared to €29.2 mm in Q1 2018 as a result of the devaluation of the Argentine Peso and the introduction of the tax on prizes, partially offset by efficiencies implemented in the year. The Adjusted EBITDA margin was 20.8% in Q1 2019, 3.0 percentage points below that of Q1 2018, due to the aforementioned reduction in costs being lower than the decline in revenue.

¹ Figures reflect primarily the disposal of gaming machines.

² Figure reflects, following IAS 29, the net impact on revenues and costs from applying Argentinean inflation to the end of the period on the accrued items and ARS/EUR exchange rate as of March 31, 2019.

³ Codere estimate based on INDEC's (Instituto Nacional de Estadísticas y Censos de la República Argentina) CPI data for the Province of Buenos Aires.

Spain

Figures in EUR mm, except where noted otherwise	Q1 2018	Quarter Q1 2019	Var. %
Operating Revenue	44.9	48.6	8.2%
Gaming & Other Taxes	(14.7)	(16.2)	(10.3%)
Personnel	(10.8)	(10.7)	0.6%
Rentals (Pre-IFRS 16)	(2.1)	(2.1)	(2.7%)
Capitalized Operating Leases	1.7	1.7	-
Rentals	(0.4)	(0.4)	(14.6%)
Cost of Goods Sold	(3.0)	(1.2)	60.7%
Other	(6.7)	(8.8)	(31.7%)
Operating Expenses (excl. D&A)	(35.6)	(37.3)	(5.0%)
Depreciation & Amortization (Pre-IFRS 16)	(6.9)	(6.6)	4.2%
Depreciation of Capitalized Operating Leases	(1.3)	(1.4)	(7.7%)
Depreciation & Amortization	(8.2)	(8.0)	2.3%
Variation in Provisions for Trade Transactions ⁽¹⁾	(0.4)	(0.3)	32.1%
Gains / (Losses) on Asset Disposals ⁽²⁾	(0.3)	(0.2)	46.6%
Impairment Charges	0.0	0.0	n.a.
Non-Recurring Items	(0.2)	0.0	n.a.
Operating Profit	0.2	2.8	n.a.
EBITDA	9.2	11.3	23.3%
EBITDA Margin	20.4%	23.2%	2.8 p.p.
Adjusted EBITDA (Post-IFRS 16)	9.4	11.3	20.7%
Adjusted EBITDA (Post-IFRS 16) Margin	20.8%	23.2%	2.4 p.p.
Adjusted EBITDA	7.7	9.6	25.3%
Adjusted EBITDA Margin	17.1%	19.7%	2.6 p.p.
Key Performance Indicators			
Avg. Installed Capacity (Slots)	9,581	10,234	6.8%
Avg. Installed Capacity (Sports Betting Terminals)	5,577	7,033	26.1%
Gross Win per Slot per Day:			
Slots	52.1	50.5	(3.1%)

- **Operating Revenue** in Q1 2019 grew by €3.7 mm (8.2%) to €48.6 mm compared to Q1 2018, driven by growing revenues in retail sports betting and our slot route businesses with 26.1% and 6.8% more installed units, respectively, and the progressive maturity of the sports betting capacity installed, offset by a 3.1% decrease in route slot unit yields (mainly driven by the increase in the number of units, especially in arcades).
- **Operating Expenses (excluding D&A)** increased by 5.0% to €37.3 mm in Q1 2019 as a result of the greater capacity in sports betting partially offset by our continuous deployment of efficiencies across the business.
- Adjusted EBITDA grew 25.3% to €9.6 mm. Adjusted EBITDA margin increased by 2.6 percentage points to 19.7%, versus Q1 last year as we continue our efforts to improve profitability of both our route and sports betting businesses.

¹ Figures reflect change in provisions on advances to site owners in connection with contracts to install our machines in their establishments.

² Figures reflect primarily disposal of gaming machines.

Italy

Operating Revenue 85.4 86.5 1.3% Gaming & Other Taxes (55.0) (59.3) (8.0%) Personnel (9.1) (8.5) 6.5% Rentals (Pre-IFRS 16) (3.4) (3.0) 11.6% Capitalized Operating Leases 2.3 1.9 (17.4%) Rentals (1.1) (1.1) (0.7%) (0.4) 23.1% Other (11.2) (10.5) 6.3% (0.4) 23.1% Other (11.2) (10.5) 6.3% (0.4) 23.1% Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (24.3%)	Figures in EUR mm, except where noted otherwise	Q1 2018	Quarter Q1 2019	Var. %
Personnel (9.1) (8.5) 6.5% Rentals (Pre-IFRS 16) (3.4) (3.0) 11.6% Capitalized Operating Leases 2.3 1.9 (17.4%) Rentals (1.1) (1.1) (0.7%) Cost of Goods Sold (0.5) (0.4) 23.1% Other (11.2) (10.5) 6.3% Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (5.8) (4.9) 15.2% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Impairment Charges 0.00 0.00 n.a. Non-Recurring Items (0.2) 0.00 n.a. Non-Recurring Items (0.2) 0.0 n.a. Adjusted EBITDA (Post-IFRS 16) Margin 8.5 6.6 (2.3.9%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7%	Operating Revenue	85.4	86.5	1.3%
Rentals (Pre-IFRS 16) (3.4) (3.4) (3.4) (1.6) Capitalized Operating Leases 2.3 1.9 (17.4%) Rentals (1.1) (1.1) (0.7%) Cost of Goods Sold (0.5) (0.4) 23.1% Other (11.2) (10.5) 6.3% Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.9k) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1k) Adjusted EBITDA (Post-IFRS 16) Margin	Gaming & Other Taxes	(55.0)	(59.3)	(8.0%)
Capitalized Operating Leases 2.3 1.9 (17.4%) Rentals (1.1) (1.1) (0.7%) Cost of Goods Sold (0.5) (0.4) 23.1% Other (11.2) (10.5) 6.3% Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Adjusted EBITDA (Post-IFRS 16) 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.3.p.µ) Adjusted EBITDA (Post-IFRS 16) Marg	Personnel	(9.1)	(8.5)	6.5%
Rentals (1.1) (1.1) (0.7%) Cost of Goods Sold (0.5) (0.4) 23.1% Other (11.2) (10.5) 6.3% Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators	Rentals (Pre-IFRS 16)	(3.4)	(3.0)	11.6%
Cost of Goods Sold (11) (11) (11) (11) Other (11)	Capitalized Operating Leases	2.3	1.9	(17.4%)
Other (11.2) (10.5) (11.7) Other (11.2) (10.5) 6.3% Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation of Capitalized Operating Leases (1.6) (1.4) 12.5% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.9,p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.0,p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3,9,p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.5% (1.8, p.) Key Performance In	Rentals	(1.1)	(1.1)	(0.7%)
Operating Expenses (excl. D&A) (76.9) (79.8) (3.9%) Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation of Capitalized Operating Leases (1.6) (1.4) 12.5% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (1.8 p.p.) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installe	Cost of Goods Sold	(0.5)	(0.4)	23.1%
Depreciation & Amortization (Pre-IFRS 16) (4.2) (3.5) 16.2% Depreciation of Capitalized Operating Leases (1.6) (1.4) 12.5% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 7.3% 5.5% (1.8 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (1.8 p.p.)	Other	(11.2)	(10.5)	6.3%
Depreciation of Capitalized Operating Leases (1.6) (1.4) 12.5% Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.6.2%) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win p	Operating Expenses (excl. D&A)	(76.9)	(79.8)	(3.9%)
Depreciation & Amortization (5.8) (4.9) 15.2% Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (1.8 p.p.) Key Installed Capacity (VLTs) 1,491 1,478 (0.9%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Depreciation & Amortization (Pre-IFRS 16)	(4.2)	(3.5)	16.2%
Variation in Provisions for Trade Transactions ⁽¹⁾ 0.0 0.0 n.a. Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA Margin 10.0% 7.3% (16.2%) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Depreciation of Capitalized Operating Leases	(1.6)	(1.4)	12.5%
Gains / (Losses) on Asset Disposals ⁽²⁾ (0.0) (0.1) n.a. Impairment Charges 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Adjusted EBITDA Margin 7.3% 5.5% (16.2%) Avg. Installed Capacity (AWPs) 8.761 7.341 (16.2%) Avg. Installed Capacity (VLTs) 1.491 1.478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Depreciation & Amortization	(5.8)	(4.9)	15.2%
Impairment Charges 0.0 0.0 0.0 n.a. Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (1.6.2%) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Variation in Provisions for Trade Transactions ⁽¹⁾	0.0	0.0	n.a.
Non-Recurring Items (0.2) 0.0 n.a. Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 1.491 1.478 (0.9%) Avg. Installed Capacity (AWPs) 8.761 7.341 (16.2%) Avg. Installed Capacity (VLTs) 1.491 1.478 (0.9%) Gross Win per Slot per Day: 24.0%	Gains / (Losses) on Asset Disposals ⁽²⁾	(0.0)	(0.1)	n.a.
Operating Profit 2.5 1.6 (34.3%) EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 4.7 (23.9%) Avg. Installed Capacity (AWPs) 8.761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Impairment Charges	0.0	0.0	n.a.
EBITDA 8.3 6.6 (20.3%) EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (16.2%) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Non-Recurring Items	(0.2)	0.0	n.a.
EBITDA Margin 9.7% 7.7% (2.0 p.p.) Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (1.8 p.p.) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Operating Profit	2.5	1.6	(34.3%)
Adjusted EBITDA (Post-IFRS 16) 8.5 6.6 (22.1%) Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA (Post-IFRS 16) Margin 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators 7.3% 5.5% (1.6.2%) Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	EBITDA	8.3	6.6	(20.3%)
Adjusted EBITDA (Post-IFRS 16) Margin 10.0% 7.7% (2.3 p.p.) Adjusted EBITDA 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators	EBITDA Margin	9.7%	7.7%	(2.0 p.p.)
Adjusted EBITDA 6.2 4.7 (23.9%) Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators	Adjusted EBITDA (Post-IFRS 16)	8.5	6.6	(22.1%)
Adjusted EBITDA Margin 7.3% 5.5% (1.8 p.p.) Key Performance Indicators	Adjusted EBITDA (Post-IFRS 16) Margin	10.0%	7.7%	(2.3 p.p.)
Key Performance IndicatorsAvg. Installed Capacity (AWPs)8,7617,341(16.2%)Avg. Installed Capacity (VLTs)1,4911,478(0.9%)Gross Win per Slot per Day:72.790.124.0%	Adjusted EBITDA	6.2	4.7	(23.9%)
Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Adjusted EBITDA Margin	7.3%	5.5%	(1.8 p.p.)
Avg. Installed Capacity (AWPs) 8,761 7,341 (16.2%) Avg. Installed Capacity (VLTs) 1,491 1,478 (0.9%) Gross Win per Slot per Day: 72.7 90.1 24.0%	Key Performance Indicators			
Gross Win per Slot per Day:AWPs72.790.124.0%		8,761	7,341	(16.2%)
Gross Win per Slot per Day:AWPs72.790.124.0%	Avg. Installed Capacity (VLTs)	1,491	1,478	(0.9%)
AWPs 72.7 90.1 24.0%				. ,
VLTs 203 200 (1.4%)	AWPs	72.7	90.1	24.0%
	VLTs	203	200	(1.4%)

- **Operating Revenue** in Q1 2019 increased by €1.1 mm or 1.3% compared to Q1 2018 as a result of the significant improvement on AWP unit yields (24.0%), and because of the higher PREU tax (that increases the share we retain from the machines in bars), offsetting the reduction in capacity (16.2%). Increased fees to units connected to our network also contributed positively to maintain our revenue.
- **Operating Expenses (excluding D&A)** decreased by 3.9% in Q1 2019 to €79.8 mm compared to Q1 2018, as a result of lower rentals and personnel costs being offset by higher gaming taxes.
- Adjusted EBITDA was €4.7 mm in Q1 2019, 23.9% lower than in Q1 2018 due to the reduction in capacity and the higher gaming taxes. Adjusted EBITDA margin was 1.8 percentage points lower at 5.5%.

¹ Figures reflect change in provisions on advances to site owners in connection with contracts to install our machines in their establishments.

² Figures reflect primarily disposal of gaming machines.

Other Operations

Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var. %
Operating Revenue			
Panama	21.8	19.1	(12.3%)
Uruguay	16.7	18.8	12.4%
Colombia	5.9	5.5	(7.3%)
Online	8.8	14.9	69.3%
Operating Revenue	53.3	58.3	9.5%
Adjusted EBITDA			
Panama	3.6	2.9	(17.0%)
Uruguay	3.8	4.9	28.9%
Colombia	0.5	1.4	n.a.
Online	(1.5)	1.2	n.a.
Adjusted EBITDA	6.3	10.5	65.2%
Adjusted EBITDA Margin	11.9%	17.9%	6.0 p.p.
Adjusted EBITDA (Post IFRS-16)			
Adjusted EBITDA	6.3	10.5	65.2%
(+) Capitalized Operating Leases	4.8	3.7	(22.9%)
Adjusted EBITDA (Post IFRS-16)	11.1	14.2	27.2%
Adjusted EBITDA Margin	20.9%	24.3%	3.4 p.p.
EBITDA			
Adjusted EBITDA (Post IFRS-16)	11.1	14.2	27.2%
(-) Non-Recurring Items	(1.8)	(0.5)	73.0%
(-) Online Growth Investment	0.0	(2.7)	n.a.
EBITDA	9.3	11.0	17.4%
EBITDA Margin	17.5%	18.8%	1.3 p.p.
Average Exchange Rates			
EUR/USD	1.23	1.14	(7.6%)
EUR/UYU	35.03	37.29	6.5%
USD/UYU	28.49	32.84	15.3%
EUR/COP	3,517	3,560	1.2%

Other Operations includes results from Panama, Uruguay, Colombia and Online, but excludes Corporate Overhead.

Operating revenue increased by €5.0 mm (9.5%), to €58.3 mm as a result of:

- An increase in Online of €6.1 mm due to the increasing revenues in Spain and to a lesser extent Mexico.
- An increase in **Uruguay** of €2.1 mm as a result of strong performance in HRU.
- A combined decrease in **Panama and Colombia** of €3.1 mm due to the closing of 3 non-performing casinos.

Adjusted EBITDA increased by €4.2 mm (65.2%), to €10.5 mm as a result of:

- An increase in **Online** of €2.7 mm due to better performance of the business in Spain.
- An increase in **Uruguay** of €1.1 mm due to a more efficient HRU operation together with a favorable evolution of exchange rates for our revenue recognition mechanics.
- An increase in **Colombia** of €0.9 mm, due to the improved profitability as a result of our performance enhancement measures.

Adjusted EBITDA margin in Q1 2019 was 17.9%, 6.0 percentage points above that of Q1 2018.

Consolidated Cash Flow Statement

Figures in EUR mm, except where noted otherwise	Q1 2018	Quarter Q1 2019	Var. %
EBITDA	78.2	81.9	4.7%
Capitalized Operating Leases	(22.2)	(17.9)	19.4%
Inflation Adjustment	0.0	1.0	n.a.
Corporate Income Taxes Paid	(10.9)	(10.6)	2.8%
Chg. in Working Capital ⁽¹⁾	(8.3)	(27.3)	n.a.
Cash Flow from Operations	36.8	27.1	(26.4%)
Maintenance Capital Expenditures ⁽²⁾	(16.4)	(15.6)	4.9%
Growth Capital Expenditures ⁽²⁾ , of which:	(7.8)	(0.8)	89.7%
Capacity Deployment ⁽³⁾	(7.0)	(0.8)	89.3%
Acquisitions ⁽⁴⁾	(0.8)	0.0	n.a.
Cash Flow from Investing	(24.2)	(16.4)	32.2%
Cash Interest Expense	(3.9)	(3.8)	2.6%
Cash Interest Income	0.6	0.3	(50.0%)
Chg. in Financial Debt	(9.4)	2.2	n.a.
Chg. in Financial Investments	3.1	(0.6)	n.a.
Chg. in Deferred Payments ⁽⁵⁾	(1.1)	(9.8)	n.a.
Dividends Paid, net ⁽⁶⁾	(1.6)	(2.2)	(37.5%)
Investment in Treasury Shares, net	0.0	(0.3)	n.a.
Cash Effect from Exchange Rate Difference	(4.0)	(1.5)	62.5%
Cash Flow from Financing	(16.3)	(15.7)	3.7%
Exchange Rate Impact on Cash Balances	(1.4)	(1.1)	21.4%
Cash Flow	(5.1)	(6.1)	(20.1%)
Cash & Equivalents			
Beginning of Period	104.5	81.8	(21.7%)
Cash Flow	(5.1)	(6.1)	(20.1%)
End of Period	99.4	75.7	(23.9%)

[•] Cash flow from operations in Q1 2019 was €27.1 mm, a 26.4% decrease versus €36.8 mm in Q1 2018. This decrease is primarily attributable to a decrease in change in working capital that offset the increase of €3.7 mm in reported EBITDA. Inflation adjustments (IAS 29 accounting in Argentina) and Capitalized Operating Leases (IFRS 16) are excluded in the cash flow calculations, as they are non-cash items in the Income Statement.

The working capital figure was exceptionally high due to certain one-off impacts (\in 8.8 mm), seasonality impacts (\in 7.0 mm) and others (mainly the \in 10.0 mm payment to suppliers). Seasonality and one-offs should be recovered throughout 2019.

• Cash flow from investing in Q1 2019 was €16.4 mm of capital expenditures, mostly related to maintenance.



¹ The difference between this figure and management reporting of net working capital corresponds mostly to non-cash FX movements in certain balance sheet items.

² Figures reflect accrued amounts, including contingency payments (if any), and prior to any deferred payment arrangements (if applicable).

³ Includes opening of greenfield gaming halls, increase of capacity on existing ones, deployment and expansion of sports betting points of sale, among other projects.

⁴ Includes acquisition of gaming halls, slot operators and acquisition of product through previously operated through revenue share or operational agreements.

⁵ Includes changes in deferred payments related to capital expenditures.

⁶ Figure reflects dividends paid to minority partners net of dividends received from Group investments in unconsolidated entities.

- Cash flow from financing was (€15.7 mm) mm and included:
 - €3.8 mm of cash interest expense, including €0.4 mm related to our SSRCF, and €3.4mm related to OpCo debt (including capital leases);
 - €0.3 mm of cash interest income;
 - €2.2 mm increase in financial debt made up of:
 - (i) €0.3 mm decrease in capital leases, primarily in Spain;
 - (ii) €2.5 mm in OpCo financial debt (excluding capital leases), due net effect of loans raised in Uruguay HRU (€4.4 mm), and in Mexico (€4.5mm) and scheduled amortization of loans in HRU (€ 1.2 mm), Mexico (€2.4 mm), Uruguay Carrasco (€1.8 mm), Spain HQ (€ 0.7 mm) and Colombia (€0.3mm);
 - €0.6 mm increase in financial investments;
 - Decrease in deferred payments of €9.8 mm, consisting of deferred payments with capex suppliers mainly in Mexico and Argentina;
 - Dividends paid to minority partners of €2.2 mm;
 - Net investment in treasury shares of €0.3 mm;
 - €1.5 mm net negative impact from exchange rate differences;
 - The fluctuation in foreign exchange rates has resulted in a negative impact of €1.1 mm on conversion of cash balances;
- During Q1 2019, there has been a decrease in cash and equivalents of €6.1 mm to €75.7 mm.

Figures in EUR mm, except where noted otherwise		Quarter	
	Q1 2018	Q1 2019	Var. %
Capital Expenditures and Acquisitions			
Maintenance ⁽²⁾	16.4	15.6	(4.9%)
Growth ⁽³⁾	7.8	0.8	(89.7%)
Sub-Total	24.2	16.4	(32.2%)
Capex IFRS 16	n.a.	(6.4)	n.a.
Total (Post-IFRS 16)	24.2	10.0	(58.7%)
Maintenance			
Argentina	1.0	0.8	(20.0%)
Mexico	7.4	4.2	(43.2%)
Panama	0.3	0.3	
Colombia	0.7	0.1	(85.7%)
Uruguay	0.8	2.9	(ee ,e,
Sub-Total - Latin America	10.2	8.3	(18.6%)
Italy	0.5	1.4	n.a.
Spain	5.6	5.1	(8.9%)
Sub-Total - Europe	6.1	6.5	6.6%
Corporate	0.1	0.3	n.a
Online	0.0	0.5	n.a
Total	16.4	15.6	(4.9%)
Growth			
Argentina	0.0	0.0	n.a.
Mexico	0.0	0.0	n.a
Panama	1.0	0.0	n.a
Colombia	0.6	0.0	n.a
Uruquay	0.0	0.0	n.a
Sub-Total - Latin America	1.6	0.0	n.a.
Italy	0.1	0.0	n.a
Spain	5.5	0.7	(87.3%)
Sub-Total - Europe	5.6	0.7	(87.5%)
Corporate	0.0	0.0	n.a.
Online	0.6	0.1	(83.3%)
Total, of which:	7.8	0.8	(89.7%)
Capacity Deployment ⁽⁴⁾	7.0	0.8	(89.3%)
Acquisitions ⁽⁵⁾	0.8	0.0	n.a
IFRS 16 Capex	n.a.	(6.4)	n.a.
Total Capex (Post-IFRS 16)	24.2	10.0	(58.7%)

Capital Expenditures and Acquisitions¹

Maintenance Capex in Q1 2019 reached €15.6 mm, principally driven by:

- Investment in Mexico of €4.2 mm, a decrease of €3.2 mm, associated with slot renewals and hall refurbishments;
- Spanish investment of €5.1 mm, a decrease of €0.5 mm, due to lower levels of product renewal in our retail AWP business, partially offset by higher commercial capex;
- Investment in Argentina of €0.8 mm;
- Investment in Uruguay of €2.9 mm, an increase of €2.1 mm.

Growth Capex in Q1 2019 was €0.8 mm, €7.0 mm lower than in Q1 2018.

IFRS 16 Capex results in a negative \in 6.4 mm figure due to discontinuation of certain leases (including the transfer of a closed hall lease contract in Mexico) that offset new contracts or extended lease contracts in the period.



¹ Figures as per consolidated cash flow statements.

² Includes primarily slot product/gaming hall renovation, exclusivity payments to site owners and gaming license renewals.

³ Includes primarily slot product/gaming hall expansion and acquisition activity.

⁴ Includes opening of greenfield gaming halls, increase of capacity on existing ones, deployment and expansion of sports betting, among other projects.

⁵ Includes acquisition of gaming halls, slot operators and acquisition of product previously operated through revenue share or operational agreements.

S-T Financial Investments ⁽¹⁾ 31.3 33.4 2.1 6.9% Accounts Receivable ⁽³⁾ 75.9 88.4 12.5 16.5% Taxes Receivable ⁽³⁾ 0.7,9% 88.4 12.5 16.5% Prepaid Expenses 0.0 0.23.6 3.6 16.1% Inventory 10.9 10.6 0.0.3 (2.3%) Other Current Assets 0.0 0.0 na. (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (0.3) (0.3%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.0 0.0 na. Other Non-Current Assets 0.0 0.0 0.0 1.1% (3.3%) S-T Taxes Payable ⁽⁶⁾ 97.0 93.8 (3.2) (3.3%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁶⁾ 147.9 <	Consolidated Dalance Sheet					
Assots B1.8 75.7 (6.1) (7.4%) S-T Financial Investments ⁽¹⁾ 31.3 33.4 2.1 6.9% Accounts Receivable ⁽²⁾ 75.9 88.4 12.5 16.5% Taxes Receivable ⁽²⁾ 87.7 94.6 6.9 7.9% Propaid Expenses 20.0 23.6 3.6 18.1% Inventory 0.0 0.0 0.0 0.0 0.0 Other Current Assets 307.5 326.4 18.9 6.1% Fixed Assets 435.6 449.4 (2) 0.0% 0.0 0.0 0.0 L T Financial Investments 22.8 21.0 (1.8) (7.7%) 11.3 (3.4) (3.2) (0.3%) Right-DUSe Assets (pRS 16) 316.6 305.5 (1.1) (3.5%) 0.0 0.0 n.a. Otal Assets 0.0 0.0 0.0 n.a. 1.6 1.1% Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) 5.7	6					
Cash & Equivalents 81.8 75.7 (6.1) (7.4%) S-T Financial Investments ⁽¹⁾ 31.3 33.4 2.1 6.9% Accounts Receivable ⁽²⁾ 75.9 88.4 12.5 16.5% Taxes Receivable ⁽²⁾ 75.9 88.4 12.5 16.5% Prepaid Expenses 20.0 23.6 3.6 18.1% Inventory 0.0 0.0 0.0 0.0 0.0 Other Current Assets 0.0 0.0 0.0 0.0 0.0 Fixed Assets 453.6 449.4 (42) (0.9%) 0.11(1) (5.7%) Intangible Assets (pr.C. Goodwill) 382.7 381.4 (1.3) (0.3%) Right-of-Use Assets (pr.S.1 Goodwill) 382.7 381.4 (1.3) (0.5%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 0.0 0.0 n.a. 1.6% Counts Rapable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Tokasions ⁽⁶⁾	2018 figures Proforma for the application of IFRS 16	Dec-18	Mar-19	Var.	Var. %	
S-T Financial Investments ⁽¹⁾ 31.3 33.4 2.1 6.9% Accounts Receivable ⁽³⁾ 87.7 94.6 6.9 7.9% Taxes Receivable ⁽³⁾ 87.7 94.6 6.9 7.9% Prepaid Expenses 0.0 2.3.6 3.6 16.1% Inventory 10.9 10.6 (0.3) (2.3%) Other Current Assets 0.0 0.0 na. (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (0.3) (0.3%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.5 1.1% Coounts Payable ⁽⁶⁾ 97.0 93.8 (3.2) (3.3%) S-T Traxes Payable ⁽⁶⁾ 147.9 147.0 0.09 0.06 S-T Traxes Payable ⁽⁶⁾ 147.9 147.0 0.09 0.05% S-T Tennacial Debt 60.4 75.8 1.4 25.5% <td>Assets</td> <td></td> <td></td> <td></td> <td></td>	Assets					
Accounts Receivable ⁽⁷⁾ 75.9 88.4 12.5 16.5% Tases Receivable ⁽³⁾ 87.7 94.6 6.9 7.9% Prepaid Expenses 20.0 23.6 3.6 18.1% Inventory 0.0 0.0 0.0 0.0 0.0 Other Current Assets 0.0 0.0 0.0 n.a. Fixed Assets 453.6 44.94 (4.2) (0.9%) Intangible Assets (pccl. Goodwill) 382.7 381.4 (1.3) (0.3%) Right-of-Use Assets (pcRS 16) 316.6 305.5 (11.1) (3.5%) Godwill 230.4 231.9 1.5 0.7% Defered Tax Assets 0.0 0.0 n.a. Total Assets 1.612 1.63.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Teherned Payable ⁽⁶⁾ 7.7 9.38 (3.2) (3.3%) S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (1.6%)	Cash & Equivalents	81.8	75.7	(6.1)	(7.4%)	
Taxes Receivable ¹⁰ 87.7 94.6 6.9 7.9% Prepaid Expenses 20.0 23.6 3.6 18.1% Inventory 10.9 10.6 (0.3) (2.3%) Other Current Assets 0.0 0.0 0.0 0.0 Current Assets 307.5 326.4 18.9 6.1% Fixed Assets 453.6 449.4 (4.2) (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (1.3) (0.3%) Goodwill 230.4 231.9 1.5 0.7% Obter Non-Current Assets 0.0 0.0 n.a. Total Assets 0.0 0.0 0.0 n.a. Accounts Payable ⁶⁰ 77.6 93.8 (3.2) (3.3%) S-T Taxes Payable ⁶⁰ 147.9 147.0 (0.0) (0.6%) S-T Taxes Payable ⁶⁰ 147.9 147.0 (0.0) (0.18%) S-T Taxes Payab		31.3	33.4	2.1	6.9%	
Prepaid Expenses 20.0 23.6 3.6 18.1% Inventory 10.9 10.6 (0.3) (2.3%) Other Current Assets 0.0 0.0 0.0 n.a. Exact Assets 453.6 449.4 (4.2) (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (0.3) (0.3%) Goodwill 230.4 231.9 1.5 0.7% Bighto-Use Assets (FRS 16) 316.6 305.5 (11.1) (3.5%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.5 1.1% Other Non-Current Assets 1.761.2 1.763.2 6.04% S-T Tanacial Debt 6.04 7.8 16.4 2.55% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (13.4%)	Accounts Receivable ⁽²⁾	75.9	88.4	12.5	16.5%	
Inventory 10.9 10.6 (0.3) (2.3%) Chrer Current Assets 0.0 0.0 0.0 n.a. Current Assets 307.5 326.4 18.9 6.1% Fixed Assets 453.6 443.4 (4.2) (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (1.3) (0.3%) Right-of-Use Assets (IFRS 16) 316.6 305.5 (1.1.1) (3.5%) Goodwill 23.04 231.9 1.5 0.7% Deferred Tax Assets 0.0 0.0 0.0 n.a. Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Froisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Taxes Payable ⁽⁴⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁴⁾ 147.9 147.0 (1.9) (0.4	Taxes Receivable ⁽³⁾	87.7	94.6	6.9	7.9%	
Other Current Assets 0.0 0.0 0.0 n.a. Current Assets 307.5 326.4 18.9 6.1% Fixed Assets 453.6 449.4 (0.2%) (1.8) (0.3%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (1.3) (0.3%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.5 1.1% Other Non-Current Assets 0.0 0.0 n.a. 1.761.2 1,763.8 2.6 0.1% Labilities & Shareholders' Equity 7 48.4 4.7 (0.1) (3.9%) S-T Fronsions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-1 S-T Fronsions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-1 (1.8.8) (1.8.8) (1.8.8) S-T Defered Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8.9) (2.1%) (2.1%)	Prepaid Expenses	20.0	23.6	3.6	18.1%	
Current Assets 307.5 326.4 18.9 6.1% Fixed Assets 453.6 449.4 (4.2) (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (1.3) (0.3%) Right-of-Use Assets (FRS 16) 316.6 305.5 (11.1) (3.5%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.5 1.1% Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1761.2 1763.8 2.6 0.1% Accounts Payable ⁽⁶⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Current Liabilities 427.8 418.7 (0.0)(Inventory	10.9	10.6	(0.3)	(2.3%)	
Fixed Assets 453.6 449.4 (4.2) (0.9%) L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (RX: Goodwill) 382.7 381.4 (1.3) (0.3%) Right-of-Use Assets (IFRS 16) 316.6 305.5 (11.1) (3.5%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 0.0 0.0 0.0 n.a. Total Assets 0.0 0.0 0.0 n.a. Total Assets 0.0 0.0 0.0 n.a. Accounts Payable ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Capital Leases (IFRS 16) 394. 27.1 (12.3) (11.8%) Other Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 <	Other Current Assets	0.0	0.0	0.0	n.a.	
L-T Financial Investments 22.8 21.0 (1.8) (7.7%) Intangible Assets (excl. Goodwill) 382.7 381.4 (1.3) (0.3%) Right-of-Use Assets (IFRS 16) 316.6 305.5 (11.1) (3.5%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.5 1.1% Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1.761.2 1763.8 2.6 0.1% Liabilities 4. Shareholders' Equity 70.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 44.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 44.8 47.0 (0.9) (0.6%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (11.%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Capital Leases (IFRS 16) 277.2 28.9	Current Assets	307.5	326.4	18.9	6.1%	
Intangible Assets (excl. Goodwill) 382.7 381.4 (1.3) (0.3) Right-of-Use Assets (IFRS 16) 316.6 305.5 (11.1) (3.5%) Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.0 1.1% Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1,761.2 1,763.8 2.6 0.1% Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 97.0 93.8 (3.2) (3.3%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3	Fixed Assets	453.6	449.4	(4.2)	(0.9%)	
Right-of-Use Assets (IFRS 16) 316.6 305.5 (11.1) (3.5%) Goadwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.0 1.1% Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1,761.2 1,763.8 2.6 0.1% Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁹⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) Other Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁹⁾ 23.0 24.3 1.3 5.6% L-T peterset Payments ⁽⁷⁾ 29.9 (2.0 (1.1%) (2.9%) Other Current Liabilities 418.7 (9.1) (2.	L-T Financial Investments	22.8	21.0	(1.8)	(7.7%)	
Goodwill 230.4 231.9 1.5 0.7% Deferred Tax Assets 47.5 48.0 0.5 1.1% Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1,761.2 1,763.8 2.6 0.1% Labilities & Shareholders' Equity 7 93.8 (3.2) (3.3%) S-T Provisions ^(%) 4.8 4.7 (0.1) (3.9%) S-T Frowisions ^(%) 147.9 147.0 (0.9) (0.6%) S-T Financial Debt 60.4 75.8 15.4 255% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (11.8%) L-T Provisions ^(%) 23.0 24.3 1.3 5.6% L-T Provisions ^(%) 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 28.1 4.9 <	Intangible Assets (excl. Goodwill)	382.7	381.4	(1.3)	(0.3%)	
Deferred Tax Assets 47.5 48.0 0.5 1.1% Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1,761.2 1,763.8 2.6 0.1% Liabilities & Shareholders' Equity Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Francial Debt 60.4 75.8 [45.4] (25.5% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Current Liabilities 427.8 4418.7 (9.1) (2.1%) L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Taxes Payable 13.3 12.9 (4.0) (3.1%) Deferred Tax Liabilities 0.1 0.0 (3.1%) (2.0%) L-T Taxes Payable 13.3 12.9 (4.0) (3.	Right-of-Use Assets (IFRS 16)	316.6	305.5	(11.1)	(3.5%)	
Other Non-Current Assets 0.0 0.0 0.0 n.a. Total Assets 1,761.2 1,763.8 2.6 0.1% Liabilities & Shareholders' Equity 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁶⁾ 60.4 75.8 15.4 25.5% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Taxes Payable 33.1 810.8 7.7 1.0% L-T Capital Leases (IFRS 16) 27.7.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7	Goodwill	230.4	231.9	1.5	0.7%	
Total Assets 1,761.2 1,763.8 2.6 0.1% Liabilities & Shareholders' Equity	Deferred Tax Assets	47.5	48.0	0.5	1.1%	
Liabilities & Shareholders' Equity Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁶⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Financial Debt 60.4 75.8 15.4 25.5% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Taxes Payable 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Ta	Other Non-Current Assets	0.0	0.0	0.0	n.a.	
Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁹⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Trovisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Torisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Poistions ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9<	Total Assets	1,761.2	1,763.8	2.6	0.1%	
Accounts Payable ⁽⁴⁾ 97.0 93.8 (3.2) (3.3%) S-T Provisions ⁽⁹⁾ 4.8 4.7 (0.1) (3.9%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Trovisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Torisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Poistions ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9<	Liabilities & Shareholders' Equity					
S-T Taxes Payable ⁽⁶⁾ 147.9 147.0 (0.9) (0.6%) S-T Financial Debt 60.4 75.8 15.4 25.5% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 0.1 0.1 0.0 (3.1%) Othat Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1.669.0 1.667.4 (1.6) 0.1%) Minority Interests 83.4 85.9 <td< td=""><td></td><td>97.0</td><td>93.8</td><td>(3.2)</td><td>(3.3%)</td></td<>		97.0	93.8	(3.2)	(3.3%)	
S-T Financial Debt 60.4 75.8 15.4 25.% S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ⁽⁸⁾ 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1.669.0 1.667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6<	S-T Provisions ⁽⁵⁾	4.8	4.7	(0.1)	(3.9%)	
S-T Deferred Payments ⁽⁷⁾ 72.6 64.8 (7.8) (10.8%) S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (11.%) Current Liabilities 418.7 (9.1) (2.1%) L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 0.1 0.0 (3.1%) Other Non-Current Liabilities 0.1 0.0 (3.1%) Total Liabilities 1,669.0 1,667.4 (16.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 1.0% <t< td=""><td>S-T Taxes Payable⁽⁶⁾</td><td>147.9</td><td>147.0</td><td>(0.9)</td><td>(0.6%)</td></t<>	S-T Taxes Payable ⁽⁶⁾	147.9	147.0	(0.9)	(0.6%)	
S-T Capital Leases (IFRS 16) 39.4 27.1 (12.3) (31.3%) Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ^(®) 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 0.1 0.1 0.0 (3.1%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 83.4 85.9 2.5 3.0% Shareholders' Equity 1.761.2 1.763.8 2.6 0.1% EUR/ARS Equity 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 <td< td=""><td>S-T Financial Debt</td><td>60.4</td><td>75.8</td><td>15.4</td><td>25.5%</td></td<>	S-T Financial Debt	60.4	75.8	15.4	25.5%	
Other Current Liabilities 5.7 5.7 0.0 (1.1%) Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ^(®) 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 0.1 0.1 0.0 (3.1%) Othar Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Othar Non-Current Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests Shareholders' Equity 8.8 10.4 1.6 19.0% Eur/ARS Eur/ARS 43.17 48.70 5.54 12.8% EUR/ARS Quity D 3.721 3.58 (13.6) (3.7%) EUR/USD	S-T Deferred Payments ⁽⁷⁾	72.6	64.8	(7.8)	(10.8%)	
Current Liabilities 427.8 418.7 (9.1) (2.1%) L-T Provisions ^(®) 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 0.1 0.1 0.0 (3.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) <tr< td=""><td>S-T Capital Leases (IFRS 16)</td><td>39.4</td><td>27.1</td><td>(12.3)</td><td>(31.3%)</td></tr<>	S-T Capital Leases (IFRS 16)	39.4	27.1	(12.3)	(31.3%)	
L-T Provisions ⁽⁶⁾ 23.0 24.3 1.3 5.6% L-T Taxes Payable 13.3 12.9 (0.4) (2.9%) L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 0.1 0.1 0.0 (3.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/INSD 1.15 1.12 (0.02) (1.9%) EUR/INSN 22.50 21.77 (0.73) (3.2%)	Other Current Liabilities	5.7	5.7	0.0	(1.1%)	
L-T Taxes Payable13.312.9(0.4)(2.9%)L-T Tinancial Debt803.1810.87.71.0%L-T Deferred Payments ⁽⁷⁾ 29.925.9(4.0)(13.5%)L-T Capital Leases (IFRS 16)277.2282.14.91.8%Deferred Tax Liabilities94.692.7(1.9)(2.0%)Other Non-Current Liabilities0.10.10.0(3.1%)Total Liabilities1.669.01.667.4(1.6)(0.1%)Minority Interests83.485.92.53.0%Shareholders' Equity8.810.41.619.0%EUR/ARS43.1748.705.5412.8%EUR/ARS43.1748.705.5412.8%EUR/USD1.151.12(0.02)(1.9%)EUR/OP3.7213.585(136)(3.7%)EUR/UYU37.1037.620.511.4%	Current Liabilities	427.8	418.7	(9.1)	(2.1%)	
L-T Financial Debt 803.1 810.8 7.7 1.0% L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% EUR/ARS EUR/ARS 43.17 48.70 5.54 12.8% EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/USD 3.721 3.585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	L-T Provisions ⁽⁸⁾	23.0	24.3	1.3	5.6%	
L-T Deferred Payments ⁽⁷⁾ 29.9 25.9 (4.0) (13.5%) L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% Eur/ARS 43.17 48.70 5.54 12.8% EUR/ARS 43.17 48.70 5.54 12.8% EUR/ARS 43.17 (0.02) (1.9%) EUR/ARS 1.15 1.12 (0.02) (1.9%) EUR/QDD 3,721 3,585 (136) 3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	L-T Taxes Payable	13.3	12.9	(0.4)	(2.9%)	
L-T Capital Leases (IFRS 16) 277.2 282.1 4.9 1.8% Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% EUR/ARS 43.17 48.70 5.54 12.8% EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	L-T Financial Debt	803.1	810.8	7.7	1.0%	
Deferred Tax Liabilities 94.6 92.7 (1.9) (2.0%) Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	L-T Deferred Payments ⁽⁷⁾	29.9	25.9	(4.0)	(13.5%)	
Other Non-Current Liabilities 0.1 0.1 0.0 (3.1%) Total Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% End of Period Exchange Rates 43.17 48.70 5.54 12.8% EUR/ARS 43.17 48.70 5.54 12.8% EUR/ARS 1.15 1.12 (0.02) (1.9%) EUR/OP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	L-T Capital Leases (IFRS 16)	277.2	282.1	4.9	1.8%	
Total Liabilities 1,669.0 1,667.4 (1.6) (0.1%) Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% End of Period Exchange Rates 43.17 48.70 5.54 12.8% EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	Deferred Tax Liabilities	94.6	92.7	(1.9)	(2.0%)	
Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% End of Period Exchange Rates 43.17 48.70 5.54 12.8% EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	Other Non-Current Liabilities	0.1	0.1	0.0	(3.1%)	
Minority Interests 83.4 85.9 2.5 3.0% Shareholders' Equity 8.8 10.4 1.6 19.0% Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% End of Period Exchange Rates 43.17 48.70 5.54 12.8% EUR/ARS 24.3.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	Total Liabilities	1,669.0	1,667.4	(1.6)	(0.1%)	
Total Liabilities & Shareholders' Equity 1,761.2 1,763.8 2.6 0.1% End of Period Exchange Rates 43.17 48.70 5.54 12.8% EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	Minority Interests	83.4	85.9	2.5		
End of Period Exchange Rates EUR/ARS 43.17 48.70 5.54 12.8% EUR/MXN 22.50 21.77 (0.73) (3.2%) EUR/USD 1.15 1.12 (0.02) (1.9%) EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%	Shareholders' Equity	8.8	10.4	1.6	19.0%	
EUR/ARS43.1748.705.5412.8%EUR/MXN22.5021.77(0.73)(3.2%)EUR/USD1.151.12(0.02)(1.9%)EUR/COP3,7213,585(136)(3.7%)EUR/UYU37.1037.620.511.4%	Total Liabilities & Shareholders' Equity	1,761.2	1,763.8	2.6	0.1%	
EUR/ARS43.1748.705.5412.8%EUR/MXN22.5021.77(0.73)(3.2%)EUR/USD1.151.12(0.02)(1.9%)EUR/COP3,7213,585(136)(3.7%)EUR/UYU37.1037.620.511.4%	End of Period Exchange Rates					
EUR/MXN22.5021.77(0.73)(3.2%)EUR/USD1.151.12(0.02)(1.9%)EUR/COP3,7213,585(136)(3.7%)EUR/UYU37.1037.620.511.4%		43.17	48.70	5.54	12.8%	
EUR/USD1.151.12(0.02)(1.9%)EUR/COP3,7213,585(136)(3.7%)EUR/UYU37.1037.620.511.4%					(3.2%)	
EUR/COP 3,721 3,585 (136) (3.7%) EUR/UYU 37.10 37.62 0.51 1.4%					(1.9%)	
EUR/UYU 37.10 37.62 0.51 1.4%					(3.7%)	
					· · ·	
	USD/UYU	32.41	33.48	1.08	3.3%	

Consolidated Balance Sheet



 ¹ Includes €4.9 and €6.2 mm, respectively, in cash in transit (realized gross win in route business pending to be collected).
 ² Includes A/R from customers, other parties and advances to employees.
 ³ Includes all taxes receivable from tax authorities, including the 0.5% canon (AAMS) in Italy.

⁴ Includes accounts payable to suppliers, other parties and accrued wages.

⁵ Figures include provision for trade transactions and other provisions related to treasury share activity.

 ⁶ Figures include gaming taxes, corporate income taxes and other taxes payable to tax authorities.
 ⁷ Figures include deferred payments (and other partner investments) related to capital expenditures and other deferred payments.

⁸ Figures include all other provisions related to business contingencies (personnel, tax, etc.).

Net Working Capital¹

Figures in EUR mm, except where noted otherwise	As at					
	Dec-18	Mar-19	Var.	Var. %		
Assets						
Accounts Receivable	75.9	88.4	12.5	16.5%		
Taxes Receivable ⁽²⁾	58.3	59.4	1.1	1.9%		
Prepaid Expenses	20.0	23.6	3.6	18.1%		
Inventory	10.9	10.6	(0.3)	(2.3%)		
Other Current Assets ⁽³⁾	0.0	0.0	0.0	-		
Total	165.1	182.1	17.0	10.3%		
Liabilities						
Accounts Payable	97.0	93.8	3.2	(3.3%)		
S-T Provisions ⁽⁴⁾	3.3	3.1	0.2	(6.8%)		
Taxes Payable ⁽²⁾	122.4	116.3	6.1	(5.0%)		
Deferred Payments ⁽⁵⁾	6.2	3.9	2.3	(37.2%)		
Other Current Liabilities ⁽³⁾	3.9	3.1	0.8	(20.6%)		
Total	232.8	220.2	12.6	(5.4%)		
Net Working Capital	(67.7)	(38.1)	29.6	43.7%		

Balance Sheet

- Balance sheet figures have been restated following the application of IFRS 16. Assets now include right-of-use
 assets which are offset by short and long term leases on the liability side.
- Total assets increased by €2.6 mm in Q1 2019. This increase is principally attributable to an increase in accounts receivable partially offset by Right-of-Use assets.
- Current Assets increased by €18.9 mm, as a result of a €12.5 mm increase in accounts receivable, a €6.9 mm increase in taxes receivable and a €3.6 mm increase in prepaid expenses, partially offset by a €6.1 mm decrease in cash.
- Financial debt, including both the short and long term portion increased by €23.1 mm as a result of the increase in the USD denominated Senior Notes due to the appreciation of the USD against the Euro and a €3.9 mm increase OpCo debt (including capital leases).
- Minority interests increased by €2.5 mm to €85.9 mm and shareholders' equity increased by €1.6 mm to €10.4 mm.

Net Working Capital

- Net working capital increased by €29.6 mm to negative €38.1 mm.
- This change in net working capital was primarily due to a €12.5 mm increase in accounts receivable and a €7.2 mm decrease in taxes payable, net⁶.



¹ The difference between this figure and the consolidated Cash Flow Statement corresponds mostly to non-cash FX movements in certain balance sheet items.

² Figures reflect gaming and other taxes (i.e. exclude corporate income taxes).

³ Figures exclude security deposits.

⁴ Figures reflect provisions for trade transactions.

⁵ Figures reflect other deferred payment obligations (i.e. exclude deferred payments and other partner investments related to capital

expenditures).

⁶ Taxes payable less taxes receivable.

Capita	alization			
Figures in EUR mm, except where noted otherwise		As	at	
	Dec-18	Mar-19	Var.	Var. %
Capitalization				
S-T Financial Debt ⁽¹⁾	60.4	75.8	15.4	25.5%
L-T Financial Debt ⁽¹⁾	803.1	810.8	7.7	1.0%
Total Financial Debt	863.4	886.5	23.1	2.7%
Minority Interests	83.4	85.9	2.5	3.0%
Shareholders' Equity	8.8	10.4	1.6	19.0%
Total Capitalization	955.6	982.9	27.3	2.9%
Financial Debt ⁽¹⁾				
OpCo Debt (excl. Capital Leases)	81.4	85.7	4.3	5.3%
OpCo Capital Leases	8.6	8.2	(0.4)	(5.1%)
Sub-Total	90.0	93.9	3.9	4.3%
Super Senior Revolving Credit Facility	9.9	10.0	0.1	1.0%
Senior Notes	763.5	782.7	19.2	2.5%
Total Financial Debt	863.4	886.5	23.1	2.7%
Capitalization of Operating Leases ⁽²⁾	316.6	309.1	(7.5)	(2.4%)
Total Adjusted Debt	1,180.0	1,195.7	15.7	1.3%
Cash & Equivalents				
Mexico	10.1	9.9	(0.2)	(1.9%)
Argentina	13.5	9.3	(4.2)	(31.0%)
Spain	13.7	7.4	(6.3)	(45.6%)
Italy	19.3	13.4	(5.9)	(30.3%)
Other Operations Sub-Total	12.5	12.8 52.9	0.3	2.2%
	69.0		(16.1)	(23.4%)
Corporate Total	12.7 81.8	22.8 75.7	10.1 (6.1)	79.3%
Europe (incl. Corporate)	45.7	43.7	(2.0)	(7.4%) (4.3%)
Latam	36.1	32.0	(2.0)	(4.3%)
Total	81.8	75.7	(4 .1) (6.1)	(11.3%)
Credit Statistics				
LTM Adjusted EBITDA	282.9	278.7	(4.2)	(1.5%)
LTM Adjusted EBITDA (Post-IFRS 16)	350.9	358.7	7.8	2.2%
Proforma Interest Expense ⁽³⁾	59.9	61.8	1.9	3.2%
Proforma Interest Expense (Post-IFRS 16) ⁽³⁾	96.9	111.3	14.4	14.9%
Leverage:				
Senior Financial Debt ⁽⁴⁾ / LTM Adjusted EBITDA	0.4x	0.4x	_	
Total Financial Debt / LTM Adjusted EBITDA	3.1x	3.2x	0.1x	3.3%
Total Adj. Net Debt / LTM Adj. EBITDA (Post-IFRS 16)	3.1x	3.1x	-	
Total Net Financial Debt / LTM Adjusted EBITDA	2.8x	2.9x	0.1x	3.6%
Including Inflation Accounting	2.8x	3.0x	0.2x	7.2%
Coverage:				
LTM Adjusted EBITDA / Proforma Interest Expense	4.7x	4.5x	(0.2x)	(4.2%)
Including Inflation Accounting	4.7x	4.5x	(0.2x)	(4.2%)

¹ Figures include accrued interest and impact of deferred financing fees, which, for covenant calculation purposes, would be excluded (i.e. financial debt and leverage would be lower). ² Figures reflect short and long term capitalized operating leases following the application of IFRS 16. ³ Figures based on December 31, 2018 and March 31, 2019, as applicable, financial debt outstanding and interest rates; excludes fees



on unused revolver availability.

⁴ Includes structurally senior ÓpCo debt (including capital leases) plus drawn amounts outstanding under the €95 mm SSRCF.

Gaming Capacity¹ by Venue

		Gaming Venues										
							Spo	orts				
	Gaming	Halls ⁽²⁾	Arca	des ⁽³⁾	Bai	rs ⁽⁴⁾	Betting	Shops ⁽⁵⁾	Racet	racks	То	tal
	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019
Region												
Latin America	-	r		Co-loo	cated]						
Argentina	14	13	-	-	-	-	-	-	-	-	14	13
Mexico ⁽⁶⁾	91	95	-	-	-	-	88	90	1	1	92	96
Panama ^(6, 7)	13	11		, -	-	-	8	8	1	1	14	12
Colombia	10	9	164	139	-	-	252	290	-	-	174	313
Uruguay (CN)	1	1	-	-	-	-	-	-	-	-	1	1
Uruguay (HRU) ⁽⁸⁾	5	5	-	-	-	-	28	28	2	2	30	30
Brazil	-	-	-	-	-	-	4	-	-	-	4	-
Total	134	134	164	139	-	-	380	416	4	4	329	465
Europe												
Italy	11	11	-	-	2,349	2,194	-	-	-	-	2,360	2,205
Spain ⁽⁹⁾	3	3	817	1,018	7,650	7,704	63	62	-	-	8,533	8,787
Total	14	14	817	1,018	9,999	9,898	63	62	-	-	10,893	10,992
Total Group	148	148	981	1,157	9,999	9,898	443	478	4	4	11,222	11,457
Operator			"Corr	ners"								
Codere	148	148	191	180	-	-	442	313	4	4	432	252
Third Party	-	-	790	977	9,999	9,898	1	165	-	-	10,790	11,040
Total	148	148	981	1,157	9,999	9,898	443	478	4	4	11,222	11,292
Spain												
SSTs Only ⁽¹⁰⁾	-	-	803	980	1,096	1,123	25	21	-	-	1,924	2,124
AWPs & SSTs	3	3	14	38	387	370	38	41	-	-	442	452
Sub-Total	3	3	817	1,018	1,483	1,493	63	62	-	-	2,366	2,576
AWPs Only	-	-	-	-	6,167	6,211	-	-	-	-	6,167	6,211
Total	3	3	817	1,018	7,650	7,704	63	62	-	-	8,533	8,787

⁴ Includes all bars, restaurants, tobacco shops and other retail locations with < 5 slot machines and/or self-service sports betting terminals.



¹ Figures as at March 31, 2018 and 2019, as applicable.

 ² Includes all gaming venues with > 50 slot machines.
 ³ Includes all gaming venues with between 5 and 50 (inclusive) slot machines (Codere and/or 3rd party operated).

⁵ Includes sports books co-located within Codere gaming halls and other Codere operated standalone sports betting shops.

⁶ Figure for sports betting shops reflects sports books co-located within Codere operated gaming halls.

⁷ Figure for sports betting shops excludes 42 and 38, respectively, affiliated agencies (horserace betting only).

⁸ Figure for sports betting shops includes 5 sports books co-located within HRU operated gaming halls. In Colombia, other than those located in arcades, sport betting shops reflect standalone points of sale.

⁹ Sports betting shops excludes 33 and 47, respectively, franchised locations (included in Arcades).

¹⁰ Self-service sports betting terminals; arcades and bars would, however, typically have 3rd party operated AWPs.

Gaming Capacity¹ by Product

	Gaming Product (Installed Capacity)											
		ts ⁽²⁾	Table \$			Seats		Betting ⁽⁴⁾	Netw			otal
	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019
Region												
Latin America												
Argentina	6,952	6,861	-	-	11,906	11,692	-	-	-	-	18,858	18,553
Mexico	20,160	21,917	1,758	2,178	11,117	11,217	88	90	-	-	33,123	35,402
Panama ⁽⁶⁾	3,236	2,940	426	306	-	-	8	8	-	-	3,670	3,254
Colombia	5,132	4,346	246	132	850	500	252	616	-	-	6,480	5,594
Uruguay (CN)	381	403	144	144	-	-	-	-	-	-	525	547
Uruguay (HRU)	1,858	1,875	-	-	-	-	28	28	-	-	1,886	1,903
Brazil	-	-	-	-	-	-	4	-	-	-	4	-
Total	37,719	38,342	2,574	2,760	23,873	23,409	380	742	-	-	64,546	65,253
Europe												
Italy: ⁽⁷⁾	9,192	8,124	-	-	5,139	5,139	-	-	18,563	14,231	25,360	20,481
AWP ⁽⁸⁾	8,300	7,215	-	-	-	-	-	-	17,062	12,726	18,674	13,785
VLT ⁽⁹⁾	892	909	-	-	-	-	-	-	1,501	1,505	1,547	1,557
Spain ⁽¹⁰⁾	9,660	10,298	-	-	1,193	1,064	5,847	7,165	-	-	16,700	18,527
Total	18,852	18,422	-	-	6,332	6,203	5,847	7,165	18,563	14,231	42,060	39,008
Total Group	56,571	56,764	2,574	2,760	30,205	29,612	6,227	7,907	18,563	14,231	106,606	104,261
Gaming Venue												
Gaming Halls	34,867	36,132	2,574	2,760	30,205	29,612	404	769	-	-	68,050	69,273
Arcades	4,589	4,437	· -	-	_	-	3,988	5,186	-	-	8,577	9,623
Bars	16,987	16,071	-	-	-	-	1,483	1,541	-	-	18,470	17,612
Sports Betting Shops	128	124	-	-	-	-	352	411	-	-	480	535
Network ⁽¹¹⁾	-	-	-	-	-	-	-	-	18,563	14,231	11,029	7,218
Total Group	56,571	56,764	2,574	2,760	30,205	29,612	6,227	7,907	18,563	14,231	106,606	104,261



¹ Figures as at March 31, 2018 and 2019, as applicable.

² Includes all Codere operated AWPs, VLTs, electronic bingo terminals and other gaming machines; excludes 3rd party operated slots.

³ Figure reflects number of total gaming positions assuming (for illustrative purposes only) 6 seats per table.

⁴ Figures for Spain and Colombia reflect self-service terminals (SSTs); in other markets figure reflects number of sports books/betting shops.

 ⁵ Reflects all slots connected to Codere network (i.e. both Codere and 3rd party operated).
 ⁶ Figure for sports betting shops excludes 42 and 38, respectively, affiliated agencies (horserace betting only).

⁷ Figures for slots reflect Codere operated units connected to both Codere Network (typical) and 3rd party networks.

 ⁸ Figures for slots include 1,612 and 1,059 units, respectively, connected to 3rd party networks.
 ⁹ Figures for slots include 46 and 52 units, respectively, connected to 3rd party networks.

¹⁰ Figures for slots reflect operating units (i.e. do not include authorized but not deployed units).

¹¹ Figures in total column reflect only 3rd party operated slots that are connected to Network (to avoid double counting of Codere operated units).

Recent Events

- Real Madrid Sponsorship. In April 2019, we renewed our sponsorship agreement with Real Madrid for three
 additional seasons (plus two optional ones). The new agreement has been expanded to include additional
 features in terms of IP, promotional, advertising and hospitality rights, and will cover Spain and Latam territories.
 As such, we will continue our strategy of improving visibility and brand awareness which has put Codere among
 the 100 most valuable brands in Spain according to the latest report from Brand Finance (Link).
- Changes to organizational structure. In its board meeting held on April 10, 2019, Codere's Board of Directors
 approved a series of organizational changes in order to foster client-centric strategy and revenue growth as well
 as to achieve a more efficient global structure. Under this new organizational structure:
 - (i) Carlos Villaseca, former COO in Mexico (and later on in Panama and Colombia) will be taking on the Retail COO position, overseeing all our landbased operations.
 - (ii) Moshe Edree will remain as Online COO, in charge of expanding our online offering and deploying it across new countries.
- Tax changes in Colombia. On May 3, 2019, the Colombian Congress and Senate approved the so called *Plan Nacional de Desarrollo* (National Development Plan), which, among others, included certain provisions with respect to the gaming sector. More specifically, it changed the current variable gaming tax (with a minimum threshold) to a fixed rate of 12% of gross win for slots and bingo. This change is expected to positively impact our EBITDA in the country by €0.9 to €1.3 mm per year.
- **Tax changes in Argentina.** On December 7, 2018, the Province of Buenos Aires Senate and Chamber of Deputies passed Law 15,079, which, under articles 137-139, set out a new tax on players, levied on the successive prizes from slots, at a rate between 1 and 3%. The law also established that provincial bingo and casino operators shall be the ones to make the payments.

On subsequent regulation of said law, approved and effective since February 1, 2019 by the gaming authority (IPLyC), the rate was set for now at 3% of all cashed-out tickets.

Based on the above, the Company started to withhold and pay said tax on behalf of its customers. Consequently, the impact on 2019 EBITDA is expected to remain below €10 million.

• **Tax changes in Italy.** On December 30, 2018, the Italian Parliament passed the 2019 budget law. Within the law, there were changes to gaming tax (PREU), as it increased then current rates of 19.25% for AWPs and 6.25% for VLTs by 1.35% and 1.25%, respectively. The law also allowed payout reductions from 70% to 68% and from 85% to 84% for AWPs and VLTs, respectively.

Effective date	AWPs	VLTs
January 1, 2019	20.60%	7.50%

Furthermore, on January 28, 2019, an additional increase was approved resulting in the following calendar:

Ellective date	AWFS	VLIS
January 1, 2019	20.60%	7.50%
January 29, 2019	21.25%	7.50%
May 1, 2019	21.60%	7.90%
January 1, 2020	21.68%	7.93%
January 1, 2021	21.75%	8.00%
January 1, 2023	21.60%	7.85%

The impact on EBITDA from these increases is expected to remain below €10.0 mm in 2019 after mitigating actions.

- Implementation of IFRS 16. We have implemented new standards regarding accounting for operating leases (IFRS 16) in Q1 2019. The application of IFRS 16 has a significant impact on our financial statements, as operating leases (except short-term leases and leases related to low-value assets) are "capitalized" to the balance sheet, and expensed (as D&A and interest expense) over the term of the lease. The impact on our Q1 2019 financial statements is as follows:
 - (i) Lower operating expenses of €17.9 mm;
 - (ii) Higher D&A expenses of €10.0 mm;
 - (iii) Higher financial expense of €10.9 mm and
 - (iv) Increase in assets of €305.5 mm (right of use assets) and €309.2 mm in liabilities (short and long term capitalization of operating leases);
 - (v) Lower Corporate Income Tax of €1.1 mm.

- Inflation accounting in Argentina. The company started to apply IAS 29 (inflation accounting) in Q3 2018. Under this International Accounting Standard, financial statements have been adjusted applying inflation to the end of the period on Income Statement items and using end of period exchange rates. We have isolated the effect from this accounting standard into three line items (on Operating Profit, Financial Expenses and Corporate Income Tax, as described on page 3 of this report).
- Non- recurring expenses. In Q1 2019, we incurred in €3.0 mm extraordinary items, broken down as follows:
 - (i) Operational and personnel restructuring: €(1.7) mm
 - (ii) Online growth investment (marketing and related costs): €(2.7) mm
 - (iii) Other: €(1.4) mm
 - (iv) Gain on sale of lease rights of a closed hall in Mexico: +€2.8 mm

Contact Information

Codere is a leading international gaming operator with nearly 57,000 slot machines, 30,000 bingo seats and 7,900 sports betting terminals in Latin America, Spain and Italy, across various gaming venues, including 148 gaming halls, 1,100 arcades, 10,000 bars, 500 sports betting shops and 4 horse racetracks.

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Note on Rounding. Due to decimal rounding, numbers presented throughout this report may not add up precisely to the totals and subtotals provided, and percentages may not precisely reflect the absolute figures.

Alternative Performance Measures. This report includes certain Alternative Performance Measures in accordance with the European Securities and Markets Authority (ESMA) Directive 2015/1415. These measures, which are not defined under IFRS standards, are intended to provide more useful, comparable and reliable information in order to improve the understanding of the Company's financial performance and its reported information. For definitions, usage rationales and reconciliation of these metrics with IFRS, please visit the Presentations section within the Shareholders and Investors site of <u>www.grupocodere.com</u>.

Forward Looking Statements. Codere cautions that this document may contain forward looking statements with respect to the business, financial condition, results of operations, strategy, plans and objectives of the Codere Group. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a certain number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, (1) general market, macroeconomic, governmental, political and regulatory trends; (2) movements in local and international securities markets, currency exchange rates and interest rates; (3) competitive pressures; (4) technical developments; (5) changes in the financial position or credit worthiness of our customers, obligors and counterparts.

These and other risk factors published in our past and future filings and reports, including those with the Spanish Securities and Exchange Commission ("CNMV") and available to the public both in Codere's website (<u>www.grupocodere.com</u>) and in the CNMV's website (<u>www.cnmv.es</u>), as well as other risk factors currently unknown or not foreseeable, which may be beyond Codere's control, could adversely affect our business and financial performance and cause actual results to differ materially from those implied in the forward-looking statements.

